

2011-12 Proposed Budget



Supporting Information for the Budget and Finance Committee



Photo courtesy of Councilmember LaBonge

Prepared by the
City Administrative Officer

April 2011

CITY OF LOS ANGELES

CALIFORNIA

MIGUEL A. SANTANA
CITY ADMINISTRATIVE OFFICER

ASSISTANT
CITY ADMINISTRATIVE OFFICERS

RAYMOND P. CIRANNA
PATRICIA J. HUBER



ANTONIO R. VILLARAIGOSA
MAYOR

April 20, 2011

Honorable Members of the City Council

The City is entering its third straight year of economic challenge. Over the last three years, the severe economic downturn led to a decline in General Fund revenue and created unprecedented budget deficits for the City. The economy is now showing signs of recovery with business expansion on the rise and private sector employment showing signs of growth. However, the public sector is still experiencing a tightening of funding and services. The City is no different as General Fund revenue remains relatively flat overall and obligatory expenditures, such as pension and healthcare costs continue to escalate. Against this economic backdrop, preparing this budget for 2011-12 was once again very difficult.

The Proposed Budget continues to build on the principles and priorities of the three year plan adopted in 2009-10 to eliminate the structural deficit. The four principles of the plan include: 1) sound fiscal management; 2) core service delivery; 3) alternative service delivery models, and 4) containing the cost of the workforce. The Proposed Budget makes inroads in reducing the structural deficit by maximizing revenues and providing flexibility in encouraging reform of pension and health benefits. This budget is a transition to a sustainable future.

The 2011-12 Proposed Budget continues to reduce the City's ongoing structural deficit with \$132 million in ongoing savings. Over 675 positions have been eliminated on top of the over 4,000 positions eliminated in the prior two years. However, the City will still face many difficult decisions in the future. Assuming the on-going reductions are adopted, our outlook projects a deficit of approximately \$281 million in 2012-13 and growing in future years. After adoption of the 2011-12 budget, there will be little room to cut that would address the future shortfalls under the existing service delivery model. To address future deficits, the City must adopt new service delivery models and pursue new revenue opportunities. In addition, the City must continue to build and strengthen the Reserve Fund to its five percent level by 2012-13 by investing 50 percent of any new revenue to the Reserve Fund.

This booklet, requested by the Chair of the Budget and Finance Committee, contains various exhibits, summaries and working papers to assist the City Council, the Chief Legislative Analyst, other City staff and the public in the review of the Mayor's Proposed Budget. The purpose of this booklet is to provide Council with summarized, briefing material to assist in the review of the Proposed Budget. Most of the material contained herein is self-explanatory. Footnotes and other explanatory text have been included on several of the pages to give the reader a better understanding of the chart or data.

It was very difficult putting the budget together due to a 20 percent staff reduction over the last two years and furloughs. I want to thank CAO staff for their hard work, diligence and perseverance in striving to keep the City's budget balanced during these difficult economic times. We look forward to assisting the Council over the next several weeks in reviewing the Mayor's Proposed Budget.

Sincerely,

A handwritten signature in black ink, reading "Miguel A. Santana". The signature is written in a cursive style with a long horizontal flourish at the end.

Miguel A. Santana
City Administrative Officer

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DEFINITION OF VARIOUS BUDGET TERMS

Appropriation: A legal authorization to incur obligations and to make expenditures for specific purposes.

Bond: A long-term IOU or promise to pay. It is a promise to repay a specific amount of money (the face amount of the bond) on a particular date (the maturity date). Bond proceeds are primarily used to finance capital projects.

Budget: A plan of financial activity for a specified fiscal year indicating all planned revenues and appropriations for the year.

Bureau: A major division of the Department of Public Works which is responsible for certain tasks of the department such as construction and maintenance of public buildings, streets, bridges, sewers, storm drains and related improvements. Each bureau is treated as a separate entity in the budget.

Capital Finance Administration: A fund established to consolidate lease payments and related costs for all Municipal Improvement Corporation of Los Angeles (MICLA) projects.

Debt Policy: The City adopted a formal debt policy in August 1998 that was updated in April 2005. The debt policy establishes guidelines for the structure and management of the City's debt obligations. These guidelines include target and ceiling levels for certain debt ratios to be used for planning purposes as shown in the City Debt Policy Statement Schedule in Section 3 of the budget.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area. The responsibilities are indicated under the heading of its budget. A department often has more than one budgetary program and may have more than one source of funds.

Detail of Department Programs: Supplement to the budget book that identifies by department and program the incremental changes from one fiscal year to another fiscal year (also referred to as the Blue Book). The Blue Book also contains related departmental schedules including the Detail of Positions and Salaries, Personnel Changes within Existing Authorities, Contractual Services and Travel Authority.

Direct Cost: The cost of salaries, expense and equipment for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of each department.

Economically Sensitive Revenues: Revenues that can rise or fall from year to year and usually correspond to general economic conditions.

Fee: A charge to the party who only benefits directly from the City's service, such as individual building permit fees.

Financial Policies: The City adopted a formal set of financial policies in April 2005 which included updates to existing policies and the addition of new policies to govern several areas of City financial

management. The adopted financial policies include the following: Fiscal Policies, Fee Waiver Policy, Capital Improvement Program Funding Policy, Pension and Retirement Funding Policy, Reserve Fund Policy, and Debt Management Policy.

Fiscal Year: The time period for the City budget which begins on July 1 of a calendar year and ends on June 30 of the following year.

Fund: A fiscal entity with revenues and expenditures that are segregated for the purpose of carrying out a specific purpose or activity.

General Fund: The fund for deposit of general fund receipts which are not restricted to a specific program or type of activity (including property, sales, and business taxes); also refers to set of subfunds, usually by department, to monitor appropriations and expenditures.

General Obligation (G.O.) Bond: This type of bond is backed by the full faith, credit and taxing power of the City.

General Obligation Bond Debt Service: The City is permitted to levy for debt service requirement of general obligation bonds that qualify under Proposition XIII and related amendments.

Grant: A contribution by a government or other organization to support a particular function.

Indirect Cost: The additional costs of human resources benefits, facilities, communications, and liability claims for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide/coordinate the service.

Municipal Improvement Corporation of Los Angeles (MICLA): A finance corporation established by the City for the purpose of lease or "lease purchase" arrangements to finance real property, equipment acquisition, or capital improvements through lease revenue bonds or certificates of participation.

Obligatory Changes: Changes to a program/activity which are required to maintain the current level of effort; also includes legally mandated changes.

Position Authority:

Regular - Position authorities that are long term and permanent and are funded in whole or in part in the annual budget. These positions are authorized by an ordinance adopted by the Council and Mayor.

Resolution - Position authorities that are limited-term, temporary positions and are authorized by a Council resolution. These positions may be funded in whole or in part in the annual budget and are generally associated with a limited duration project or funding.

Substitute - Temporary position authorities approved by the City Administrative Officer during the year to resolve a variety of staffing problems. These positions are not funded in the annual budget and departments may be required to hold funded positions vacant to offset the cost of a substitute position. Substitute positions are not intended to allow for significant changes to the existing work program or budgetary authority.

Proposed Budget: The budget document that includes a line item listing by account of funding levels provided for each department.

Related Cost: The additional costs of pensions and retirement for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide/coordinate the service.

Reserve Fund: The fund in which general unrestricted cash is set aside outside the budget for unforeseen expenditures and emergencies. The funds can be transferred into the budget for such purposes. Unallocated general revenue and unencumbered General Fund appropriations to departments at the close of the fiscal year are transferred into this fund.

Reserve Fund Policy: The City adopted a Reserve Fund policy in 1998 which requires the City to maintain a Reserve Fund (unreserved and undesignated) equivalent to two percent of general fund revenues. In April 2005, the Policy was revised to increase the Reserve Fund balance to five percent of general fund revenues over a period of several years. The Reserve Fund is comprised of two accounts - a Contingency Reserve Account and an Emergency Reserve Account. The Contingency Reserve Account is available to cover unexpected expenditures and/or general fund revenue shortfalls upon authorization by the City Council. The Emergency Reserve Account, which is set at a minimum of 2.75 percent of the general fund revenues, may not be utilized for funding unless the Mayor and City Council determine that there is an urgent economic necessity, and conclude that no other viable sources of funds are available. This policy change was recently strengthened through the adoption of Charter Amendment P, in the City's March 8, 2011 municipal election. Charter Amendment P, establishes the Reserve Fund's Emergency and Contingency Reserve as Charter accounts and sets a minimum balance for the Emergency Reserve account of 2.75 percent of General Fund receipts. Furthermore, this amendment sets an "urgent economic necessity" threshold for when the Emergency Reserve can be spent which requires the approval of at least two-thirds of the City Council and the Mayor.

Revenue: Cash or credits the City receives during the fiscal year as income to finance general or restricted operations. They include items such as taxes, fees from specific services, interest earnings, and grants from the State or Federal governments

Revenue Outlook Book: Supplement to the budget which provides detailed information for each source of General Fund revenue, including graphs and other pertinent financial data. The Revenue Outlook Book also provides line item detail of departmental receipts by class and source for each operating department.

Source of Funds: The section in the budget of each department or fund indicating how it is being financed whether from the general fund or special purpose funds.

Special Purpose Fund: A fund for the deposit of the proceeds of a specific revenue source that are legally restricted to a specified program or type of activity. A budget schedule is prepared for each of these funds and includes the restriction, revenue, appropriations and expenditures for each fund.

Unrestricted Revenues: General Fund revenues may be used for any general city expenditure, and are therefore considered "unrestricted." However, certain General Fund receipts resulting from fees imposed on various city services are considered "restricted" in the sense that the moneys collected are used to offset the cost of the service provided.

BALANCING THE 2011-12 GENERAL FUND BUDGET

	Amount (\$million)		
CALCULATION OF GENERAL FUND DEFICIT			
GENERAL FUND BASE REVENUE			
2010-11 Budgeted Revenue.....	\$ 4,375.21		
2011-12 Revenue Estimate (From Mid-Year Financial Status Report).....	4,373.40		
			(1.81)
2011-12 Revenue Changes Subsequent to Mid-Year Financial Status Report....	\$ (23.25)		
Total Base Revenue Change	\$		(25.06)
OBLIGATORY EXPENDITURE CHANGES TO THE 2010-11 BUDGET BASE			
2011-12 Employee Compensation Adjustment.....	\$ 11.39		
Full Funding for Partially Financed Positions.....	84.02		
Salary Step Plan and Turnover Effect.....	10.04		
Deletion of 2010-11 Equipment.....	(0.05)		
Deletion of Funding for Resolution Authorities.....	(39.49)		
Deletion of One-Time Expense Funding (Including Municipal Election Funding).....	(24.58)		
Deletion of One-Time Unappropriated Balance.....	(63.96)		
2011 Tax & Revenue Anticipation Notes.....	152.80		
Capital Finance Administration Fund.....	(2.39)		
Capital Improvement Expenditure Program (1% of General Fund Budget).....	37.78		
Human Resources Benefits.....	24.21		
Judgement Obligation Bonds Debt Service Fund.....	(1.73)		
Water and Electricity.....	1.46		
Unappropriated Balance - Water and Electricity.....	1.00		
Unappropriated Balance - Petroleum Products.....	4.00		
Library - Charter Required Change from 2010-11 to 2011-12.....	13.45		
Recreation and Parks - Charter Required Change from 2010-11 to 2011-12.....	(3.75)		
Total Obligatory Increases	\$ 204.19	\$	(229.25)
CONTINUATION OF EXISTING SERVICES AND 2010-11 SAVINGS			
Early Retirement Incentive Program - Payout.....	\$ 21.00		
General City Purposes - Annual City Audit/Single Audit.....	0.02		
General City Purposes - Medicare Contributions.....	1.60		
General City Purposes - Retirement Contributions.....	(3.38)		
General City Purposes - Financial Management System Replacement.....	9.75		
Unappropriated Balance - Outside Counsel inc. Workers' Comp.....	2.25		
Animal Services - Shelter Operations Staffing.....	0.88		
City Attorney - Tobacco Enforcement Program.....	0.94		
City Attorney - Community Law Enforcement and Recovery (CLEAR).....	0.13		
City Attorney - Neighborhood Prosecutor Program.....	1.67		
City Attorney - Gang Prosecution Program.....	0.43		
City Attorney - Pitchess Motions.....	1.18		
City Attorney - Police-Related Litigation.....	1.99		
City Attorney - Workers' Compensation Outside Counsel Support.....	1.13		
City Attorney - Legal Support to Proprietary Departments.....	2.60		
Controller - Payroll System Replacement.....	0.82		
Finance - Audit Penetration Rate.....	0.98		
Finance - Bank Service Fees.....	4.28		
Fire - Homeland Security Enhancements.....	0.96		
Fire - Professional Standards Division.....	1.04		

BALANCING THE 2011-12 GENERAL FUND BUDGET

	Amount (\$million)		
CONTINUATION OF EXISTING SERVICES AND 2010-11 SAVINGS (Continued)			
General Services - 2010-11 & 2011-12 New Facilities.....	1.29		
Information Technology Agency - Public Safety Systems Project.....	0.50		
Information Technology Agency - Payroll System Replacement Support.....	1.44		
Information Technology Agency - Supply Management System Support.....	2.10		
Information Technology Agency - Los Angeles Business Tax Support.....	0.54		
Personnel - Metropolitan Detention Center.....	0.65		
Personnel - Public Safety Bureau Staffing.....	1.44		
Police - Digital In-Car Video System.....	0.39		
Police - Handheld Radio Maintenance.....	0.23		
Police - Jail Division.....	0.46		
Police - Groupwise Software Licenses.....	0.26		
Police - Sworn Hiring Plan/Attrition.....	(7.13)		
Police - Sworn Overtime.....	7.70		
Police - Management Systems Re-Engineering.....	1.68		
Police - Consent Decree Systems Support.....	0.75		
Police - Constitutional Policing.....	0.70		
Police - Internal Audit and Inspection Division.....	1.11		
PW/Contract Administration - Public Right of Way Program.....	0.58		
PW/Contract Administration - Port of LA Inspection and Compliance Program...	1.25		
PW/Contract Administration - Compliance Services to Other Departments.....	0.67		
PW/Street Services - Public Right of Way Construction Enforcement.....	0.35		
Transportation - Enforcement and Traffic Control.....	1.16		
Transportation - Water Trunk Line Construction Program Support.....	0.53		
Other.....	9.12		
Total Continuation of Existing Services	\$ 78.03	\$	(307.28)
 OTHER CHANGES AND ADJUSTMENTS			
Police - Uniform Allowance and Excess Sick Time Payout.....	\$ 14.61		
Salary Savings Rate Adjustments.....	8.97		
Other.....	5.40		
Total Other Program Changes and Adjustments	\$ 28.98	\$	(336.26)
 TOTAL BUDGET DEFICIT			 <u>\$ (336.26)</u>
 BUDGET BALANCING ACTIONS			
NEW/EXPANDED REVENUE PROPOSED FOR 2011-12			
Fire - Industrial Building Inspection.....	\$ 1.00		
Fire - Above Ground Inspection Fee.....	0.15		
Planning - Increase for Full Overhead Costs.....	0.50		
Transportation - Parking Citations.....	9.00		
Total New Revenue	\$ 10.65	\$	(325.61)
 SPECIAL FUND REVENUE THAT OFFSETS GENERAL FUND EXPENDITURES FOR 2011-12			
Special Parking Revenue Fund Transfer.....	\$ 18.20		
Total Offset	\$ 18.20	\$	(307.41)

BALANCING THE 2011-12 GENERAL FUND BUDGET

	Amount (\$million)		
EFFICIENCIES / REDUCTIONS INCLUDED IN THE 2011-12 PROPOSED BUDGET			
Aging - Administrative Budget Reduction.....	\$ (0.20)		
Animal Services - Expense Reduction and Deletion of Vacant Positions.....	(1.41)		
Animal Services - Management Realignment.....	(0.22)		
Animal Services - Northeast Care Center Closure.....	(0.06)		
Building and Safety - Code Enforcement Reductions.....	(0.36)		
City Administrative Officer - Reductions and Deletion of Vacant Positions.....	(0.93)		
City Attorney - Deletion of Vacant Positions.....	(0.16)		
City Clerk - Account Reductions and Deletion of Vacant Positions.....	(0.47)		
Controller - Deletion of Vacant Positions.....	(1.62)		
Council - Budget Reduction.....	(2.09)		
Disability - Salary and Contract Account Reductions.....	(0.12)		
Finance - Overtime, Expenses and Administrative Support Reductions.....	(0.74)		
Fire - LAFD Deployment Plan.....	(5.81)		
Fire - Staffing Adjustments.....	(6.66)		
General Services - Fleet Services Reduction.....	(1.50)		
General Services - Supply Services Reduction.....	(0.21)		
General Services - Various Reductions and Deletion of Position.....	(1.61)		
Information Technology Agency - Deletion of Vacant Position.....	(0.67)		
Information Technology Agency - Expense Account Reductions.....	(0.90)		
Information Technology Agency - 3-1-1 Swing Shift Elimination.....	(0.47)		
Mayor - Budget Reduction.....	(0.94)		
Personnel - Deletion of Vacant Positions.....	(1.52)		
Personnel - One-Time and Other Expense Account Reductions.....	(0.82)		
Personnel - Public Safety Bureau Staffing.....	(0.60)		
Planning - Deletion of Vacant Positions.....	(1.63)		
Police - Accumulated Overtime.....	(1.00)		
PW/Board of Public Works - Deletion of Vacant Positions.....	(0.48)		
PW/Board of Public Works - Graffiti Abatement Services.....	(0.50)		
PW/Board of Public Works - Project Restore.....	(0.12)		
PW/Contract Administration - Deletion of Vacant Positions.....	(0.18)		
PW/Engineering - Deletion of Vacant Positions.....	(1.22)		
PW/Engineering - Overtime and Expense Accounts Reductions.....	(0.21)		
PW/Street Services - Operational Reductions.....	(2.75)		
PW/Street Services - Transfer of Services to Bureau of Sanitation.....	(1.28)		
Transportation - Change in Crossing Guards Services	(1.95)		
Transportation - Deletion of Vacant Positions.....	(1.13)		
Transportation - Special Events Permit Office.....	0.31		
Treasurer - Consolidation of Treasury and Finance Functions.....	(0.75)		
Capital Finance Administration Fund - Police Administration Building.....	(15.01)		
Other.....	(4.08)		
Total Efficiencies / Reductions	\$ (62.07)	\$	(245.34)

BALANCING THE 2011-12 GENERAL FUND BUDGET

	Amount (\$million)		
OTHER CHANGES AND ADJUSTMENTS			
Change in Number of Working Days.....	\$ (79.67)		
Commercial Paper for Early Retirement Incentive Program Payout.....	(21.00)		
Commercial Paper for Working Capital.....	(21.62)		
Animal Services - Cost Recovery for Spay and Neuter Program.....	(0.16)		
City Attorney - Consumer Protection Funding.....	(1.87)		
General Services - Street Resurfacing Program Support.....	(9.05)		
Information Technology - Government Access Funding.....	(1.43)		
Police - Increase in Special Fund Revenue.....	(6.16)		
Police - Sworn Salary Savings.....	(20.00)		
Transportation - Funding Source Adjustment.....	(7.88)		
Transportation - Implementation of Measure R Projects.....	(0.92)		
Capital Improvement Expenditure Program.....	(37.78)		
General City Purposes - Council District Community Services.....	(0.12)		
General City Purposes - Homeless Shelter Program.....	(1.02)		
General City Purposes - L.A.'s Best.....	(0.21)		
General City Purposes - Learn and Earn Program.....	(0.03)		
General City Purposes - Pensions Savings Plans.....	(0.23)		
General City Purposes - Solid Waste Fee Lifeline Rate Program.....	(8.61)		
General City Purposes - Solid Waste Fee Reimbursement.....	(3.70)		
General City Purposes - Special Events Fee Subsidy - Citywide.....	(0.23)		
General City Purposes - Youth Employment Program.....	(0.03)		
General City Purposes - Other.....	(1.24)		
Human Resources Benefits - Unemployment Insurance.....	(14.00)		
Other Special Purpose Funds - Arts and Cultural Fac. and Services Trust Fund.....	1.04		
Other Special Purpose Funds - Attorney Conflicts Panel Fund.....	(0.23)		
Other Special Purpose Funds - Los Angeles Zoo Enterprise Trust Fund.....	(1.17)		
Other Special Purpose Funds - Neighborhood Empowerment Fund.....	0.16		
Other Special Purpose Funds - Matching Campaign Funds.....	0.07		
Other Special Purpose Funds - Other.....	0.31		
Water and Electricity - Direct Payment by Recreation and Parks.....	(15.91)		
Other.....	(4.76)		
Total Other Program Changes and Adjustments	\$ (257.43)	\$	12.08

INCREASED SERVICES IN THE 2011-12 PROPOSED BUDGET

Finance - Financial Management System Centralization.....	\$ 0.16		
Fire - Brush Clearance Expense Account.....	1.00		
Fire - Paramedic Medical Equipment.....	0.40		
Panning - Northeast LA New Community Plan.....	0.26		
Police - Technology Related Contracts.....	2.55		
PW/Contract Administration - Los Angeles Airport Inspection Program.....	3.05		
Other.....	-		
Total Increased Services	\$ 7.42	\$	4.67

NEW SERVICES / NEW FACILITY EXPENSES IN THE 2011-12 PROPOSED BUDGET

City Administrative Officer - Asset Management Study.....	\$ 0.30		
Fire - Urban Search and Rescue Team.....	1.00		
Unappropriated Balance - City Disaster Planning Study.....	0.50		
Unappropriated Balance - Deferred Entry of Judgment Program.....	0.52		

BALANCING THE 2011-12 GENERAL FUND BUDGET

	Amount (\$million)		
NEW SERVICES / NEW FACILITY EXPENSES IN THE 2011-12 PROPOSED BUDGET (Continued)			
Unappropriated Balance - IT Infrastructure Outsourcing.....	0.25		
Unappropriated Balance - Merchant Card Convenience Fee Program.....	0.50		
Unappropriated Balance - Neighborhood Council Funding.....	0.08		
Unappropriated Balance - Redistricting Costs for Council and LAUSD.....	1.50		
Other.....	0.02		
Total New Services / New Facility Expenses	\$ 4.67	\$	(0.00)

TOTAL BUDGET BALANCING ACTIONS **\$ (0.00)**

Four-Year Budget Outlook Budget and Finance Report
(\$ millions)

	2011-12				
	Proposed	2012-13	2013-14	2014-15	2015-16
ESTIMATED GENERAL FUND REVENUE					
General Fund Base (1)	\$ 4,375.2	\$ 4,379.0	\$ 4,484.0	\$ 4,626.9	\$ 4,774.9
Revenue Growth (2)					
Property Related Taxes	24.0	41.5	57.0	63.3	87.4
Sales and Business Taxes	44.1	32.9	26.6	24.1	24.9
Utility Users' Tax	(26.8)	13.7	18.4	19.1	20.7
License, Permits and Fees	(56.9)	7.2	14.6	14.9	15.2
Other Fees, Taxes and Transfers	14.8	27.8	26.3	26.6	27.6
SPRF Transfer	8.2	(18.2)	-	-	-
Transfer from Reserve Fund	(3.6)	-	-	-	-
Total Revenue	\$ 4,379.0	\$ 4,484.0	\$ 4,626.9	\$ 4,774.9	\$ 4,950.6
<i>General Fund Revenue Increase %</i>	<i>0.1%</i>	<i>2.4%</i>	<i>3.2%</i>	<i>3.2%</i>	<i>3.7%</i>
<i>General Fund Revenue Increase \$</i>	<i>3.8</i>	<i>105.0</i>	<i>142.9</i>	<i>148.0</i>	<i>175.7</i>
ESTIMATED GENERAL FUND EXPENDITURES					
General Fund Base (3)	\$ 4,375.2	\$ 4,379.0	\$ 4,764.9	\$ 4,931.4	\$ 5,085.7
Incremental Changes to Base: (4)					
Employee Compensation Adjustments (5)	24.0	139.7	27.1	12.0	20.9
City Employees Retirement System (6)	55.4	53.8	39.4	34.2	37.0
Fire and Police Pensions (6)	97.1	66.7	82.4	51.0	47.1
Workers Compensation Benefits (7)	6.6	4.2	2.7	5.0	8.1
Health, Dental and Other Benefits (8)	3.7	31.6	33.4	35.7	36.3
Debt Service (9)	(40.8)	37.9	(5.4)	(3.6)	(22.2)
Delete Reso. Authorities/One-Time Costs (10)	(49.0)	-	-	-	-
Unappropriated Balance (11)	16.0	(3.5)	-	-	-
New Facilities (12)	4.4	1.1	1.5	1.9	1.8
City Elections (13)	(15.6)	16.1	(16.1)	16.6	(16.6)
CIEP (14)	0.5	38.3	1.4	1.5	1.8
Net - Other Additions and Deletions	(98.5)	-	-	-	-
Subtotal Expenditures	\$ 4,379.0	\$ 4,764.9	\$ 4,931.4	\$ 5,085.7	\$ 5,199.9
<i>Expenditure Growth %</i>	<i>0.1%</i>	<i>8.8%</i>	<i>3.5%</i>	<i>3.1%</i>	<i>2.2%</i>
<i>Expenditure Growth \$</i>	<i>3.8</i>	<i>385.9</i>	<i>166.5</i>	<i>154.3</i>	<i>114.3</i>
TOTAL BUDGET GAP					
	\$ -	\$ (281.0)	\$ (304.5)	\$ (310.8)	\$ (249.4)
<i>Incremental Increase %</i>			<i>8.4%</i>	<i>2.1%</i>	<i>-19.8%</i>
<i>Incremental Increase \$</i>			<i>(23.6)</i>	<i>(6.3)</i>	<i>61.4</i>

FOUR-YEAR GENERAL FUND BUDGET OUTLOOK FOOTNOTES

REVENUE:

(1) General Fund (GF) Base: The General Fund revenue growth is separated from the revenue base. This base excludes the Reserve Fund transfer to the budget.

(2) Revenue Growth: Revenue projections have been revised to reflect the consensus of economists that economic recovery will be slow and that economy-sensitive revenues will take several years to return to pre-recession levels. Amounts represent projected incremental change to the base.

ESTIMATED GENERAL FUND EXPENDITURES:

(3) Estimated Expenditure General Fund Base: Using the 2010-11 General Fund budget as the baseline year, the General Fund base is the "Total Obligatory and Potential Expenditures" carried over to the following fiscal year.

(4) The 2011-12 incremental changes reflect funding adjustments to the 2010-11 General Fund budget. The Four-Year Outlook expenditures included for subsequent years are limited to those obligatory and major expenses known at this time and are subject to change. Amounts represent projected incremental change to the base.

(5) Employee Compensation Adjustments: This includes cost of living adjustment ("COLA"), change in number of working days, salary step and turnover effect, and full funding for partially financed positions.

The 2011-12 Proposed Budget includes the following specific employee compensation adjustments:

- Compensation adjustments for the Coalition of the Los Angeles City Union and Management Attorneys Unit ("Coalition") according to Table 3 below;
- Restoration of change in number of working days salary reductions included in the 2010-11 Budget; and,
- Reduction of 26 or 36 working days for civilian employees (this reduction is restored in 2012-13 Outlook).

Coalition: On Dec. 19, 2007, the Mayor and Council approved the 2007-2012 Memorandum of Understanding ("MOU") for the Coalition of the Los Angeles City Union and Management Attorneys Unit (Coalition). The COLAs approved at that time are reflected in the chart below. Step increases that apply to all workers who have been on Step 5 for one year and to most flat-rated workers at the time of the increase will be effective January 1st of 2010, 2011, and 2012.

Table 1					
Original Coalition MOUs	2007-08	2008-09	2009-10	2010-11	2011-12
COLA	2% + 2%	3%	3%	2.25%	2.25%
Step/Increase			2.75%	2.75%	2.75%

On September 30, 2009, the Mayor and Council initially approved the Early Retirement Incentive Program ("ERIP") ordinance that allows for voluntary civilian employee separations. As part of ERIP, the Coalition ratified a revised five-year agreement with the City on October 23, 2009, and extended the term to 2013-14.

Table 2					
Oct. 2009 Revised Coalition MOUs	2009-10	2010-11	2011-12	2012-13	2013-14
COLA - July 1 st	0%	0%	3%	2.25%	2.25%
Step/Increase - Jan. 1 st	0%	0%	2.75%	2.75%	2.75%
Deferral Recovery – July 1st	0%	0%	0%	0%	1.75%
Cash Payment - Nov. 1 st	n/a	n/a	1.75%	1.75%	0%

The City's agreement with the Coalition requires that all wage movement outlined in the MOU extension will be advanced by one year if the City elects to implement layoffs. The 2010-11 Adopted Budget assumed such layoffs, triggering the following revised schedule of increases.

Table 3						
Coalition MOUs (Advanced)	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15
COLA - July 1 st	0%	3%	2.25%	2.25%	n/a	n/a
Step/Increase - Jan. 1 st	0%	2.75%	2.75%	2.75%	n/a	n/a
Deferral Recovery – July 1 st	0%	0%	0%	1.75%	n/a	n/a
Cash Payment - Nov. 1 st	n/a	0%	0%	1.75%	n/a	n/a

Sworn Fire and Police Officers: On October 21, 2009, members of the Los Angeles Police Protective League (“LAPPL”) ratified a two-year contract for 2009-10 to 2010-11. On March 25, 2010, members of the United Firefighters of Los Angeles (“UFLAC”) ratified a one-year contract for 2009-10. Negotiations are in process with UFLAC for a successor MOU commencing July 1, 2010. The new MOU COLA’s are also reflected in the chart below.

Table 4						
Sworn MOUs	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15
LAPPL	0%	0%	n/a	n/a	n/a	n/a
UFLAC	0%	n/a	n/a	n/a	n/a	n/a

Engineers and Architects Association (“EAA”): EAA ratified a one-year contract for 2010-11 and no EAA COLA’s are assumed in 2010-11 and future years.

(6) City Employment Retirement System (“LACERS”) and Fire & Police Pensions (“Pensions”): The LACERS and Pensions contribution are estimated based on information from the departments’ actuaries and include COLA assumptions as noted above. The amounts reflected in the outlook represent incremental changes. The estimates are mostly driven by changes in assumptions and investment returns.

Table 5								
Assumptions	Market Corridor	Smoothing	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
LACERS								
6/30 th Investment Returns			8%	8%	8%	8%	8%	8%
Rate	60:140	7 year	24.49%	27.66%	30.46%	32.93%	35.24%	37.74%
Pensions								
6/30 th Investment Returns			7.75%	7.75%	7.75%	7.75%	7.75%	7.75%
Rate	60:140	7 year	30.12%	39.07%	44.63%	51.31%	55.44%	59.26%

(7) Workers Compensation Benefits (WC): The WC budget increase is based on the March 2011 actuarial analysis that includes a projected annual medical inflation of seven percent and a five percent annual cost increase in permanent disability costs.

(8) Health and Dental Benefits: Projections are based upon the City subsidy amounts provided in the MOUs as of March 31, 2011, assumed enrollment, well as the civilian plan forecast provided by Mercer Consulting. Civilian FLEX medical premiums are expected to increase by 9.78% for 2012; 9.06% for 2013; 9.02% for 2014; 7.78% for 2015; and 7.03% for 2016. Police and Fire health benefits are historically higher due to the subsidy increases and type and level of coverage elected by sworn employees. Police and Fire enrollment projections are consistent with the current year hiring plan. It is anticipated that the health care reform laws of 2010 may cause changes to health plans starting in 2014; however, its impact is unknown at this time.

(9) Debt Service: The debt service amounts include Capital Finance and Judgement Obligation Bond budgets.

(10) Delete One-time Resolution Authorities and Other Costs: Reflects City practice of deleting programs and costs that are limited-term and temporary in nature at the start of the budget process. Funding for these positions, programs, and expenses is reviewed on a case-by-case basis and dependent upon continuing

need for the fiscal year. Continued or new items added are embedded in the "Net – Additions and Deletions" line item of the forecast. None are deleted in subsequent years to provide a placeholder for continuation of resolution authority positions for various programs, as well as equipment, and other one-time expenses incurred annually. As such, these costs are therefore incorporated into the beginning General Fund base of subsequent years.

(11) Unappropriated Balance (UB): One-time UB items are eliminated while ongoing items are continued the following year to provide a placeholder for various ongoing and/or contingency requirements in the future.

(12) New Facilities: Funding projections are based on preliminary departmental estimates for ongoing staffing and expenses that have not been prioritized.

(13) Elections: Citywide elections occur bi-annually.

(14) Capital Improvement Expenditure Program (CIEP): The 2011-12 Proposed Budget includes \$6.5 million for various capital projects. For future years, the CIEP amounts assume compliance with the policy of budgeting 1% of the General Fund Revenue for capital improvement projects.

**Summary of Changes to Fiscal Year 2011-12
General Fund Revenue from Prior Year
Economy-Sensitive and Other
(Thousand Dollars)**

	2011-12 Proposed Change			2011-12 Budget
	2010-11 Budget	Economy- Sensitive*	Other	
Property Tax	\$1,408,529	(\$10,341)	\$38,175	\$1,436,363
Licenses, Permits, Fees and Fines	778,177	(10,000)	(46,905)	721,272
Utility Users' Tax	654,600	(20,768)	(6,000)	627,832
Business Tax	411,960	11,056	16,203	439,219
Sales Tax	289,412	16,827		306,239
Power Revenue Transfer	257,000	(3,000)		254,000
Transient Occupancy Tax	122,700	18,300		141,000
Parking Fines	142,446		(6,246)	136,200
Documentary Transfer Tax	111,000	(4,000)		107,000
Parking Users' Tax	85,983	2,217		88,200
Franchise Income	45,541	2,559		48,100
Interest	12,400	900	980	14,280
State Motor Vehicle License Fees	12,000	2,700		14,700
Grants Receipts	9,200		620	9,820
Tobacco Settlement	11,300		(1,800)	9,500
Transfer from Telecommunications	7,650		(2,480)	5,170
Residential Development Tax	1,700	205		1,905
Special Parking Revenue Transfer	10,000		8,200	18,200
Subtotal	\$4,371,598	\$6,655	\$747	\$4,379,000
Transfer from Reserve Fund	3,617		(3,617)	
Total General Fund Receipts	\$4,375,215	\$6,655	(\$2,870)	\$4,379,000

* Economy-sensitive revenues include growth not caused by law changes or fluctuating energy prices in: property, utility users', business, sales, documentary transfer, and the residential development taxes. Vehicle licenses fees and the portion of licenses, permits, fees and fines linked most directly to the economy are also included. Changes in the Reserve Fund transfer are not included as an economy-sensitive item.

The entire change in business tax revenue is identified as economy-related, although a substantial portion of the change in business tax revenue is attributable to increased business tax compliance efforts. But since significant revenue reductions are attributable to various tax reform measures, this presentation nets out the gains from increased tax compliance efforts against the revenue reduction associated with tax reform and allocates the entire gain to economic growth. The allocation method is imprecise but generally fair. Since the transient occupancy and parking users' taxes benefit from increased tax compliance, revenue attributable to new tax compliance efforts are not included as economic growth.

GENERAL FUND REVENUE OUTLOOK

Fiscal Years 2011-12 Through 2016-17

(THOUSAND DOLLARS)

	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast
Property Tax (Base)	\$1,019,377	\$1,039,765	\$1,070,957	\$1,113,796	\$1,169,486	\$1,227,960
Property Tax --VLF Replacement	315,375	321,683	331,333	337,960	354,858	372,600
Property Tax - Sales Tax Replacement	101,611	105,675	109,902	113,200	116,596	120,093
Total Property Taxes	\$1,436,363	\$1,467,122	\$1,512,193	\$1,564,955	\$1,640,939	\$1,720,654
Utility Users' Tax	627,832	641,575	660,021	679,133	699,822	721,309
Licenses, Permits and Fees	721,272	728,485	743,054	757,916	773,074	788,535
Business Tax	439,219	456,788	470,491	484,606	499,144	514,119
Sales Tax	306,239	321,551	334,413	344,445	354,779	365,422
Documentary Transfer Tax	107,000	117,700	129,470	139,828	151,014	163,095
Power Revenue Transfer	254,000	264,160	274,726	285,715	297,144	309,030
Transient Occupancy Tax	136,200	145,734	153,021	160,672	168,705	177,141
Parking Fines	141,000	143,820	146,696	149,630	152,623	155,675
Parking Users' Tax	88,200	92,610	96,314	99,204	102,180	105,245
Franchise Income	48,100	49,062	50,043	51,044	52,065	53,106
Interest	14,280	14,566	14,857	15,154	15,457	15,766
State Motor Vehicle License Fees	14,700	15,141	15,747	16,534	17,361	18,229
Grants Receipts	9,820	9,000	9,000	9,000	9,000	9,000
Tobacco Settlement	9,500	9,405	9,311	9,218	9,126	9,034
Transfer from Telecomm. Dev. Account	5,170	5,273	5,379	5,486	5,596	5,708
Residential Development Tax	1,905	1,962	2,158	2,309	2,517	2,744
Special Parking Revenue Transfer	18,200					
General Fund Before Reserve Fund Transfer	\$4,379,000	\$4,483,954	\$4,626,896	\$4,774,850	\$4,950,545	\$5,133,812

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(Thousand Dollars)**

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Detail of Proposed Fee Adjustments

	<u>FY 2011-12 Revenue Increases</u>
Fire	
Industrial Building Inspection	1,000,000
Above Ground Inspection	150,000
Planning	
Planning fee increase to recover full overhead costs	500,000

**ONE-TIME REVENUE POLICY
GENERAL FUND**

One-Time Revenues	(\$ millions)
Special Parking Revenue Fund Surplus Transfer	\$ 18.20
Total One-Time Revenues	\$ 18.20

One-Time Expenditure Deferrals	
Various Departments	Change in Number of Working Days (76.67)
Capital Improvement Expenditure Program	One Percent of General Fund Budget (37.78)
Capital Finance Administration Fund	Police Administration Building (15.01)
Total One-Time Expenditure Deferrals	\$ (129.46)

One-Time Source of Fund Adjustments	
Various Departments	Commercial Paper for ERIP Payout (21.00)
Capital Finance Administration Fund	Commercial Paper for Working Capital (21.62)
Total One-Time Expenditure Deferrals	\$ (42.62)

One-Time Expenditures	
City Administrative Officer	Asset Management Study 0.30
Finance	Financial Management System Centralization 0.16
Fire	Brush Clearance Account 1.00
Fire	LAFD Deployment Plan (Resolution Positions) 4.65
Fire	Network and Technology Infrastructure 0.37
Fire	Paramedic Medical Equipment 0.40
General Services	FMS/SMS Interface Support 0.09
Information Technology Agency	Public Safety Systems Development and Support 0.29
Planning	Northeast LA New Community Plan 0.26
Police	Digital In-Car Video System 0.39
Police	Groupwise Software Licenses 0.26
Police	Technology Related Contracts 2.55
Transportation	Los Angeles Unified School District Construction 0.11
Unappropriated Balance	Various 3.58
Various	ERIP Payouts 21.00
Total One-Time Expenditures	\$ 35.41
Net One-Time Expenditures	\$ (154.87)

**CAPITAL AND INFRASTRUCTURE FUNDING POLICY
2011-12 PROPOSED BUDGET**

POLICY

To the extent possible, the City shall annually budget one percent of General Fund revenue to fund capital or infrastructure improvements. This policy recognizes the importance of maintaining the City's capital assets on a regular basis to avoid major deferred maintenance and to extend the useful life of the asset.

	2010-11 Adopted (millions)	2011-12 Adopted (millions)
Budget Policy - One Percent (1%) of General Fund Revenue	\$ 43.39	\$ 43.78
Capital and Infrastructure Projects		
Capital Improvement Expenditure Program		
Municipal Facilities:		
Contaminated Soil Removal/Mitigation	\$ 1.57	\$ 0.81
Building Hazard Mitigation	1.00	1.00
Citywide Elevator Repair	0.85	0.85
One Percent for the Arts Set Aside	0.06	0.05
Citywide Infrastructure Improvements	1.70	2.30
Citywide Roofing Repair	0.80	0.80
Fire Life Safety Building Systems (Reg. 4)	-	0.70
Subtotal CIEP	\$ 5.98	\$ 6.51
Other Infrastructure Expenditures:		
Physical Plant Projects	0.36	-
Street Services - Street Resurfacing/Reconstruction	-	-
Street Services - Sidewalk Access Ramps	-	-
Street Services - Sidewalk repair	-	-
Subtotal Street Services	\$ 0.36	\$ -
Total Capital/Infrastructure Projects	\$ 6.34	\$ 6.51
Percent of General Fund Revenue	0.15%	0.15%
Net Funding Difference from Policy	\$ (37.05)	\$ (37.27)

**PENSION AND RETIREMENT FUNDING POLICY
2011-12 PROPOSED BUDGET**

POLICY

During those fiscal years when either the Los Angeles City Employees' Retirement System or the Fire and Police Pension System are greater than 100% funded and the total annual required contribution is less than the amount required to fund the normal cost of retirement and health benefits for employees, the City will limit the extent to which it will recognize these savings (negative unfunded actuarial accrued liability) in the budget. Specifically, the amount budgeted for retirement and health contributions will not be less than 90 percent of the normal cost contribution. An adopted contribution rate that allows the City to contribute less than 90 percent of the normal cost shall trigger this provision that prohibits the City from utilizing this savings to fund the City's ongoing program costs. Any savings or reduction in funding calculated due to the incremental contribution rate below the 90 percent threshold, will only be budgeted for one-time expenditures, such as capital projects, capital renovations, deferred capital maintenance, reduction of outstanding debt, or to build future reserves to offset future market conditions.

Policy Calculation	Fire and Police Pension System	Los Angeles City Employees' Retirement System
Normal Cost:		
Pension/Retirement Benefits (1)	20.20%	9.40%
Health Benefits (1)	4.64%	4.16%
Total Normal Cost	24.84%	13.56%
Funding Threshold (Normal Cost times 90%)	22.36%	12.20%
Normal Cost and Unfunded Actuarial Accrued Liability (1)	-39.07%	-27.66%
Credit or Cost of Unfunded Actuarial Accrued Liability (2)	-16.71%	-15.46%

(1) These percentages are available in both the Fire and Police Pension System's and the Los Angeles City Employees' Retirement System's June 30, 2010 actuarial reports.

(2) If the percentage is positive, then the City must set aside an amount (based on the percentage times salaries) for one-time expenditures. However, since the percentage is negative, a credit has not been earned and funding would not be set aside per this policy.

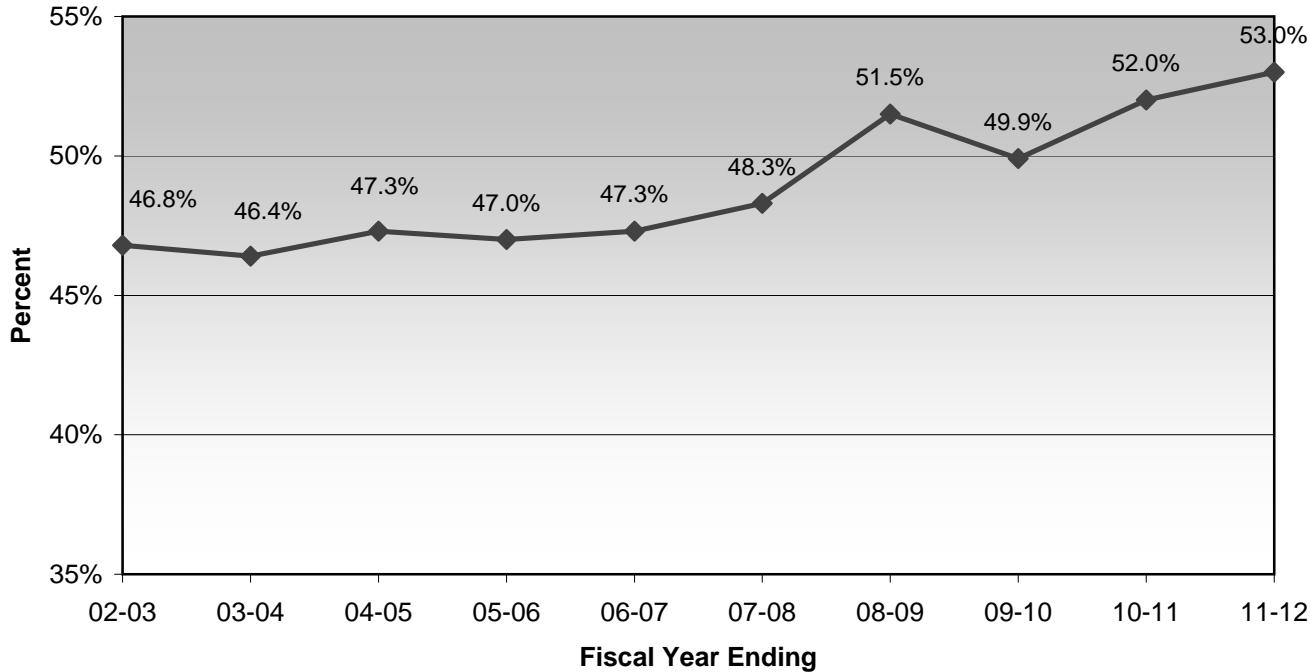
DEPARTMENTAL SHARE OF UNRESTRICTED REVENUES

	2010-11			2011-12		
	\$ Millions			\$ Millions		
Police	\$ 1,927.6	52.6%		\$ 1,965.5	53.0%	
Fire	<u>625.5</u>	17.1%	<u>69.7%</u>	<u>632.1</u>	17.0%	<u>70.0%</u>
Public Works Activities:						
Street Services	\$ 90.1	2.5%		\$ 36.7	1.0%	
Transportation	142.2	3.9%		159.1	4.3%	
Engineering	48.9	1.3%		35.5	1.0%	
Capital Improvements	6.0	0.2%		6.5	0.2%	
Board of Public Works	15.9	0.4%		15.1	0.4%	
Contract Administration	8.8	0.2%		12.0	0.3%	
Building and Safety	14.6	0.4%		19.9	0.5%	
Planning	<u>19.4</u>	0.5%	<u>9.4%</u>	<u>18.6</u>	0.5%	<u>8.2%</u>
Library*	\$ 122.0	3.3%		\$ 136.0	3.7%	
Recreation and Parks'	251.3	6.9%		220.5	5.9%	
Zoo	12.1	0.3%		18.3	0.5%	
Cultural Affairs	<u>9.6</u>	0.3%	<u>10.8%</u>	<u>9.7</u>	0.3%	<u>10.4%</u>
Animal Services	\$ 30.9	0.8%		\$ 33.5	0.9%	
City Attorney	99.4	2.7%		114.2	3.1%	
Controller	21.9	0.6%		24.5	0.7%	
CAO and Finance	60.1	1.6%		72.9	2.0%	
Mayor	27.1	0.7%		32.2	0.9%	
Council	31.0	0.8%		39.0	1.1%	
City Clerk	26.9	0.7%		9.8	0.3%	
Convention Center	60.7	1.7%		63.2	1.7%	
Others	14.0	0.4%		12.8	0.3%	
Emergency Managemen	1.9	0.1%		4.4	0.0%	
Unappropriated Balance**	<u>--</u>	0.0%	<u>10.1%</u>	<u>16.0</u>	0.4%	<u>11.4%</u>
	<u>\$ 3,667.9</u>		<u>100.0%</u>	<u>\$ 3,708.0</u>		<u>100.0%</u>

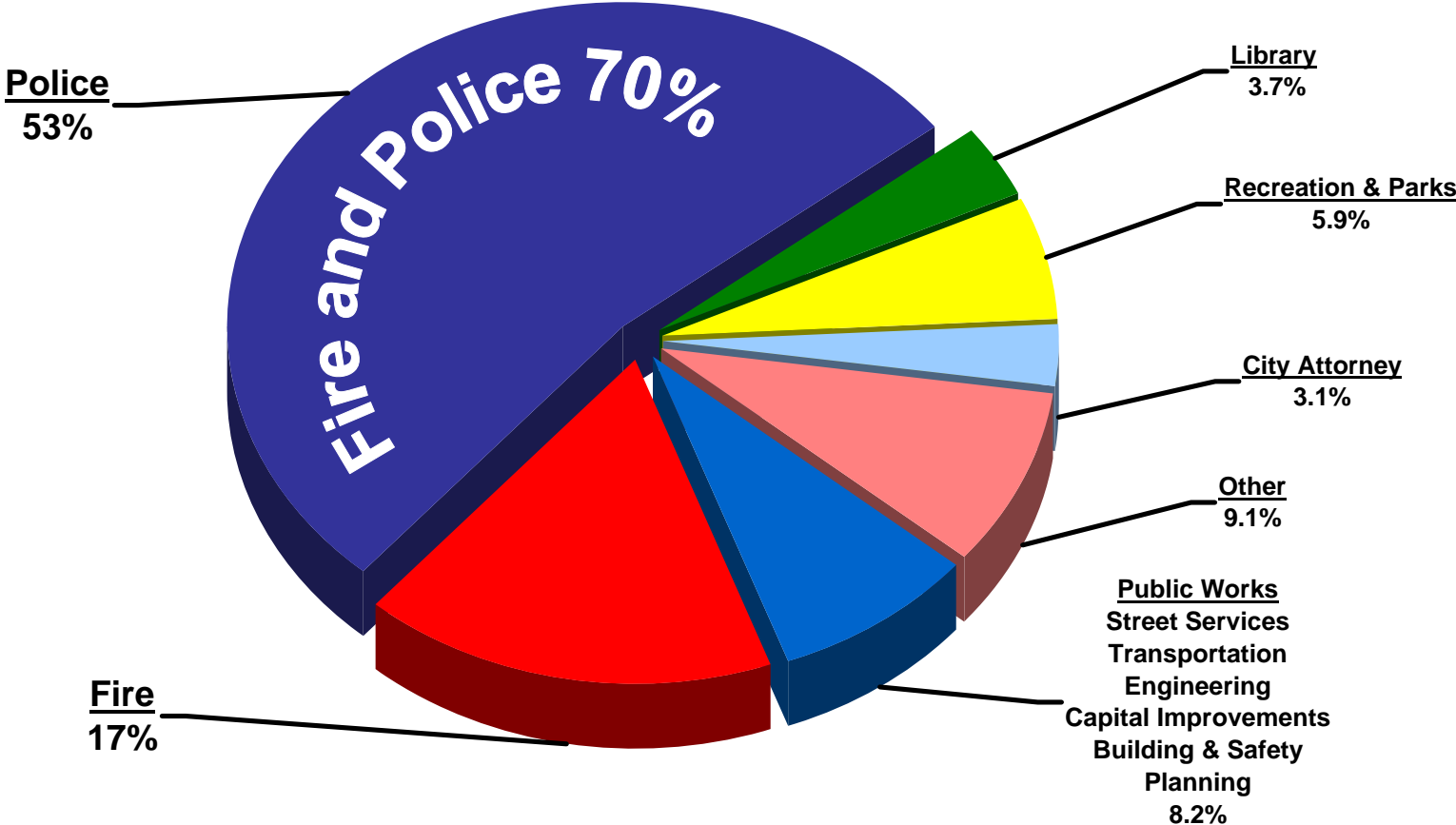
*The Library and Recreation and Parks Departments' share of unrestricted revenue includes the Charter appropriation requirement.

** 2010-11 Unappropriated Balance Budget allocated to other departments.

POLICE SHARE OF UNRESTRICTED REVENUES



**2011-12 Budget
Unrestricted Revenues
\$3.7 Billion**



Unrestricted Revenues are 53.7% of the City Budget.
Restricted Revenues (46.3%) include Grants (except Police Dept.), Sewer, Solid Waste and Gas Tax

**COMPARATIVE BUDGET SUMMARY 2010-11 and 2011-12
(IN MILLIONS OF DOLLARS)**

	2010-11		2011-12	DEVIATION FROM 2010-11		
	BUDGET	ESTIMATE	PROPOSED BUDGET	BUDGET		ESTIMATE
				AMOUNT	PERCENT	PERCENT
REVENUE						
PROPERTY TAX	\$1,408.5	\$1,445.4	\$1,436.4	\$27.9	2.0%	(0.6)%
UTILITY USERS TAX	656.6	639.0	627.8	(\$28.8)	(4.4)%	(1.8)%
LIC., PERMITS, FEES, & FINES	778.2	707.9	721.3	(\$56.9)	(7.3)%	1.9%
BUSINESS TAX	412.0	411.3	439.2	\$27.2	6.6%	6.8%
SALES TAX	289.4	278.3	306.2	\$16.8	5.8%	10.0%
DOCUMENTARY TRANSFER TAX	111.0	90.0	107.0	(\$4.0)	(3.6)%	18.9%
POWER REVENUE TRANSFER	257.0	220.5	254.0	(\$3.0)	(1.2)%	15.2%
TRANSIENT OCCUPANCY TAX	122.7	119.0	136.2	\$13.5	11.0%	14.5%
PARKING FINES	142.4	132.0	141.0	(\$1.4)	(1.0)%	6.8%
PARKING USER TAX	86.0	83.5	88.2	\$2.2	2.6%	5.6%
FRANCHISE INCOME	45.5	42.8	48.1	\$2.6	5.7%	12.4%
INTEREST	12.4	16.0	14.3	\$1.9	15.3%	(10.6)%
STATE MOTOR VEHICLE LICENSE FEES	12.0	10.0	14.7	\$2.7	22.5%	47.0%
GRANT RECEIPTS	9.2	13.2	9.8	\$0.6	6.5%	(25.8)%
TOBACCO SETTLEMENT	11.3	11.3	9.5	(\$1.8)	(15.9)%	(15.9)%
SPECIAL PARKING REVENUE TRANSFER	10.0	23.4	18.2	\$8.2	82.0%	(22.2)%
OTHER GENERAL REVENUE	7.4	7.5	7.1	(\$0.3)	(4.1)%	(5.3)%
SUBTOTAL	\$4,371.6	\$4,251.1	\$4,379.0	\$7.4	0.2%	3.0%
RESERVE FUND TRANSFER	3.6	145.9	0.0	(3.6)		(100.0)%
TOTAL GENERAL REVENUE	\$4,375.2	\$4,397.0	\$4,379.0	\$3.8	0.1%	(0.4)%
WASTEWATER PROGRAM FUNDS	647.2		660.3	13.1	2.0%	
PROPOSITION A LOCAL TRANSIT	122.5		123.8	1.3	1.1%	
SOLID WASTE RESOURCES	281.3		290.3	9.0	3.2%	
SPECIAL GAS TAX	103.9		113.6	9.7	9.3%	
BUILDING AND SAFETY ENTERPRISE FUNDS	90.0		100.5	10.5	11.7%	
OTHER SPECIAL PURPOSE FUNDS	870.6		945.0	74.4	8.5%	
AVAILABLE BALANCES	258.5		292.0	33.5	13.0%	
TOTAL REVENUE	\$6,749.2		\$6,904.5	\$155.3	2.3%	
APPROPRIATIONS						
DEPARTMENTAL						
BUDGETARY DEPARTMENTS	\$3,093.0		\$3,119.3	\$26.3	0.9%	
LIBRARY	75.9		89.3	13.4	17.7%	
RECREATION & PARKS	145.0		141.3	(3.7)	(2.6)%	
SUBTOTAL	\$3,313.9		\$3,349.9	\$36.0	1.1%	
BOND REDEMPTION AND INTEREST	174.5		167.4	(7.1)	(4.1)%	
CAPITAL FINANCE ADMINISTRATION	219.2		202.5	(16.7)	(7.6)%	
CAPITAL IMPR. EXP. PROGRAM	186.1		150.2	(35.9)	(19.3)%	
PENSION TAX REV. ANTI. NOTES & DEBT S	742.9		895.7	152.8	20.6%	
GENERAL CITY PURPOSES	91.8		84.4	(7.4)	(8.1)%	
HUMAN RESOURCES BENEFITS	545.7		555.9	10.2	1.9%	
JUDGEMENT OBLIGATION DEBT SER. BD.	10.8		9.0	(1.8)	(16.7)%	
LIABILITY CLAIMS	48.9		48.9	0.0	0.0%	
PROP. A LOCAL TRANSIT ASSIST.	104.1		139.5	35.4	34.0%	
PROP. C ANTI-GRIDLOCK TRANSIT	27.4		29.4	2.0	7.3%	
UNAPPROPRIATED BALANCE	99.1		16.0	(83.1)	(83.9)%	
WASTEWATER SPECIAL PURPOSES	409.6		433.4	23.8	5.8%	
WATER & ELECTRICITY	50.4		36.0	(14.4)	(28.6)%	
OTHER	724.8		786.3	61.5	8.5%	
TOTAL APPROPRIATIONS	\$6,749.2		\$6,904.5	\$155.3	2.3%	

2011-12 PROPOSED BUDGET
Summary of Changes from 2010-11 Adopted Budget

DEPARTMENT/FUND	2010-11 ADOPTED BUDGET June 1, 2010			2011-12 PROPOSED CHANGES			2011-12 PROPOSED BUDGET April 20, 2011			
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	Total % Change
DEPARTMENTAL										
Aging	\$ 757,771	\$ 2,972,024	\$ 3,729,795	\$ (69,695)	\$ 132,502	\$ 62,807	\$ 688,076	\$ 3,104,526	\$ 3,792,602	1.7%
Animal Services	20,350,643	-	20,350,643	(667,083)	236,288	(430,795)	19,683,560	236,288	19,919,848	-2.1%
Building And Safety	7,903,515	54,313,126	62,216,641	(592,740)	7,319,702	6,726,962	7,310,775	61,632,828	68,943,603	10.8%
City Administrative Officer	9,915,412	1,171,087	11,086,499	(167,209)	361,202	193,993	9,748,203	1,532,289	11,280,492	1.7%
City Attorney	84,317,556	1,579,627	85,897,183	5,551,574	3,502,137	9,053,711	89,869,130	5,081,764	94,950,894	10.5%
City Clerk	23,157,862	728,345	23,886,207	(16,200,463)	858,494	(15,341,969)	6,957,399	1,586,839	8,544,238	-64.2%
Community Development	-	25,103,186	25,103,186	-	1,516,507	1,516,507	-	26,619,693	26,619,693	6.0%
Controller	13,248,213	573,587	13,821,800	(513,080)	482,624	(30,456)	12,735,133	1,056,211	13,791,344	-0.2%
Convention Center	-	20,450,000	20,450,000	-	3,814,518	3,814,518	-	24,264,518	24,264,518	18.7%
Council	20,741,279	89,000	20,830,279	(2,088,229)	139,732	(1,948,497)	18,653,050	228,732	18,881,782	-9.4%
Cultural Affairs	-	7,709,028	7,709,028	-	(383,638)	(383,638)	-	7,325,390	7,325,390	-5.0%
Department on Disability	968,312	630,484	1,598,796	(15,758)	25,630	9,872	952,554	656,114	1,608,668	0.6%
El Pueblo	-	1,535,857	1,535,857	-	(18,663)	(18,663)	-	1,517,194	1,517,194	-1.2%
Emergency Preparedness	1,484,836	93,016	1,577,852	10,622	12,124	22,746	1,495,458	105,140	1,600,598	1.4%
Employee Relations	372,953	-	372,953	(4,300)	52,963	48,663	368,653	52,963	421,616	13.0%
Ethics Commission	-	2,159,578	2,159,578	-	(128,195)	(128,195)	-	2,031,383	2,031,383	-5.9%
Finance	25,169,466	13,661	25,183,127	11,476,092	814,995	12,291,087	36,645,558	828,656	37,474,214	48.8%
Fire	488,148,117	6,861,264	495,009,381	(14,906,086)	830,313	(14,075,773)	473,242,031	7,691,577	480,933,608	-2.8%
General Services	179,651,122	39,625,166	219,276,288	(4,485,228)	13,275,549	8,790,321	175,165,894	52,900,715	228,066,609	4.0%
Housing Dept	-	51,447,726	51,447,726	-	698,445	698,445	-	52,146,171	52,146,171	1.4%
Information Technology	77,693,899	2,474,560	80,168,459	(4,834,698)	3,148,412	(1,686,286)	72,859,201	5,622,972	78,482,173	-2.1%
Mayor	23,597,729	557,428	24,155,157	(942,278)	19,598	(922,680)	22,655,451	577,026	23,232,477	-3.8%
Neighborhood Empowerment	-	300,545	300,545	-	1,473,728	1,473,728	-	1,774,273	1,774,273	490.4%
Personnel	37,165,535	3,846,930	41,012,465	(901,440)	1,156,411	254,971	36,264,095	5,003,341	41,267,436	0.6%
Planning	9,605,018	16,826,851	26,431,869	(2,254,665)	1,216,063	(1,038,602)	7,350,353	18,042,914	25,393,267	-3.9%
Police	1,151,383,228	26,100,000	1,177,483,228	3,111,672	10,209,940	13,321,612	1,154,494,900	36,309,940	1,190,804,840	1.1%
Board Of Public Works	10,673,780	5,473,561	16,147,341	(843,051)	(92,111)	(935,162)	9,830,729	5,381,450	15,212,179	-5.8%
Contract Administration	17,593,731	11,785,341	29,379,072	304,582	(1,196,728)	(892,146)	17,898,313	10,588,613	28,486,926	-3.0%
Engineering	25,253,357	45,888,204	71,141,561	(1,263,089)	1,689,140	426,051	23,990,268	47,577,344	71,567,612	0.6%
Sanitation	-	213,415,485	213,415,485	2,036,867	7,902,233	9,939,100	2,036,867	221,317,718	223,354,585	4.7%
Street Lighting	-	22,591,379	22,591,379	-	1,316,904	1,316,904	-	23,908,283	23,908,283	5.8%
Street Services	19,605,244	124,923,068	144,528,312	(7,966,349)	3,330,099	(4,636,250)	11,638,895	128,253,167	139,892,062	-3.2%
Transportation	88,262,296	38,666,327	126,928,623	(6,705,212)	13,311,605	6,606,393	81,557,084	51,977,932	133,535,016	5.2%
Treasurer	8,147,356	395,177	8,542,533	(8,147,356)	(395,177)	(8,542,533)	-	-	-	-100.0%
Zoo	-	17,483,062	17,483,062	-	800,415	800,415	-	18,283,477	18,283,477	4.6%
Total-Budgetary Depts.	\$ 2,345,168,230	\$ 747,783,680	\$ 3,092,951,910	\$ (51,076,600)	\$ 77,433,761	\$ 26,357,161	\$ 2,294,091,630	\$ 825,217,441	\$ 3,119,309,071	0.9%
Library Net Appropriation	75,902,051	-	75,902,051	13,445,506	-	13,445,506	89,347,557	-	89,347,557	17.7%
Rec. & Parks Net Appropriation	144,960,953	100,000	145,060,953	(3,749,864)	-	(3,749,864)	141,211,089	100,000	141,311,089	-2.6%
City Employees' Retirement	-	71,310,325	71,310,325	-	16,219,296	16,219,296	-	87,529,621	87,529,621	22.7%
Total-Departmental	\$ 2,566,031,234	\$ 819,194,005	\$ 3,385,225,239	\$ (41,380,958)	\$ 93,653,057	\$ 52,272,099	\$ 2,524,650,276	\$ 912,847,062	\$ 3,437,497,338	1.5%
NONDEPARTMENTAL										
2011 Pensions TRANS	742,900,328	-	742,900,328	152,798,527	-	152,798,527	895,698,855	-	895,698,855	20.6%
Bond Redemption and Interest	36	174,545,768	174,545,768	-	(7,150,669)	(7,150,669)	-	167,395,099	167,395,099	-4.1%
Capital Finance Administration	210,507,740	8,693,942	219,201,682	(39,020,995)	22,296,971	(16,724,024)	171,486,745	30,990,913	202,477,658	-7.6%
CIEP - Municipal Facilities	5,980,500	2,000,000	7,980,500	529,500	(800,000)	(270,500)	6,510,000	1,200,000	7,710,000	-3.4%
CIEP - Physical Plant	366,000	32,276,985	32,642,985	(366,000)	(4,806,714)	(5,172,714)	-	27,470,271	27,470,271	-15.8%
CIEP - Wastewater	-	145,500,000	145,500,000	-	(30,500,000)	(30,500,000)	-	115,000,000	115,000,000	-21.0%
General City Purposes	91,479,871	300,000	91,779,871	(7,382,562)	-	(7,382,562)	84,097,309	300,000	84,397,309	-8.0%

2011-12 PROPOSED BUDGET
Summary of Changes from 2010-11 Adopted Budget

DEPARTMENT/FUND	2010-11 ADOPTED BUDGET June 1, 2010			2011-12 PROPOSED CHANGES			2011-12 PROPOSED BUDGET April 20, 2011			
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	Total % Change
Human Resources Benefits	545,731,165	-	545,731,165	10,206,835	-	10,206,835	555,938,000	-	555,938,000	1.9%
Judgement Obligation Debt Ser	10,761,715	-	10,761,715	(1,730,340)	-	(1,730,340)	9,031,375	-	9,031,375	-16.1%
Liability Claims	48,520,000	330,000	48,850,000	-	-	-	48,520,000	330,000	48,850,000	0.0%
Proposition A 26	-	104,138,478	104,138,478	-	35,336,523	35,336,523	-	139,475,001	139,475,001	33.9%
Proposition C 27	-	27,419,749	27,419,749	-	1,931,155	1,931,155	-	29,350,904	29,350,904	7.0%
Special Parking Revenue Fund 11	-	43,154,495	43,154,495	-	3,390,276	3,390,276	-	46,544,771	46,544,771	7.9%
Unappropriated Balance	71,612,009	27,467,397	99,079,406	(55,609,009)	(27,467,397)	(83,076,406)	16,003,000	-	16,003,000	-83.8%
Wastewater Special Purpose Fur 14	-	409,579,230	409,579,230	-	23,805,015	23,805,015	-	433,384,245	433,384,245	5.8%
Water & Electricity	50,428,994	-	50,428,994	(14,450,994)	-	(14,450,994)	35,978,000	-	35,978,000	-28.7%
Other Special Purpose Funds *	30,894,611	579,417,554	610,312,165	191,829	41,754,690	41,946,519	31,086,440	621,172,244	652,258,684	6.9%
Total - Nondepartmental	\$ 1,809,182,933	\$ 1,554,823,598	\$ 3,364,006,531	\$ 45,166,791	\$ 57,789,850	\$ 102,956,641	\$ 1,854,349,724	\$ 1,612,613,448	\$ 3,466,963,172	3.1%
GRAND TOTAL	\$ 4,375,214,167	\$ 2,374,017,603	\$ 6,749,231,770	\$ 3,785,833	\$ 151,442,907	\$ 155,228,740	\$ 4,379,000,000	\$ 2,525,460,510	\$ 6,904,460,510	2.3%
SECTION 4 BUDGETS (Not included in total below)										
Library	75,902,051	6,906,000	82,808,051	13,445,506	(505,379)	12,940,127	89,347,557	6,400,621	95,748,178	15.6%
Recreation and Parks	144,960,953	37,031,601	181,992,554	(3,749,864)	1,243,399	(2,506,465)	141,211,089	38,275,000	179,486,089	-1.4%
GENERAL FUND RECAP										
Estimated Revenue	\$ 4,371,597,540			\$ 7,402,460			\$4,379,000,000			
Reserve Fund Transfer	3,616,627			(3,616,627)			-			
Estimated Appropriations	4,375,214,167			3,785,833			4,379,000,000			
Total - Surplus / (Deficit)	\$ -			\$ -			\$ -			

2011-12 PROPOSED BUDGET
Summary of Changes from 2010-11 Adopted Budget

2010-11 ADOPTED BUDGET
June 1, 2010

2011-12 PROPOSED CHANGES

2011-12 PROPOSED BUDGET
April 20, 2011

DEPARTMENT/FUND	2010-11 ADOPTED BUDGET			2011-12 PROPOSED CHANGES			2011-12 PROPOSED BUDGET			Total % Change	
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL		
* DETAIL OF OTHER SPECIAL PURPOSE FUNDS											
Animal Spay and Neuter Trust Fu	GF	810,000	-	810,000	300,000	-	300,000	1,110,000	-	1,110,000	37.0%
Animal Sterilization Fund	GF	300,000	-	300,000	(300,000)	-	(300,000)	-	-	-	-100.0%
Arts & Cultural Fac&Serv. Fund	iF24	9,438,000	-	9,438,000	1,039,000	-	1,039,000	10,477,000	-	10,477,000	11.0%
Attorney Conflicts Panel Fund	GF	2,242,000	-	2,242,000	(225,000)	-	(225,000)	2,017,000	-	2,017,000	-10.0%
BID Trust Fund	GF	838,187	-	838,187	(9,983)	-	(9,983)	828,204	-	828,204	-1.2%
TEAMS II Special Fund	GF	250,000	-	250,000	750,000	-	750,000	1,000,000	-	1,000,000	300.0%
City Ethics Commission Fund	iF30	2,109,024	-	2,109,024	(242,545)	-	(242,545)	1,866,479	-	1,866,479	-11.5%
Emergency Operations	GF	287,100	-	287,100	(183,100)	-	(183,100)	104,000	-	104,000	-63.8%
Insurance and Bonds Premium	GF	4,286,000	-	4,286,000	-	-	-	4,286,000	-	4,286,000	0.0%
Matching Campaign Fund	GF	92,640	-	92,640	72,800	-	72,800	165,440	-	165,440	78.6%
Zoo Enterprise Trust Fund	iF44	6,000,000	-	6,000,000	(1,168,871)	-	(1,168,871)	4,831,129	-	4,831,129	-19.5%
Neighborhood Empowerment Fun	iF18	4,241,660	-	4,241,660	159,528	-	159,528	4,401,188	-	4,401,188	3.8%
L A Convention & Visitors Burea	1	-	10,749,228	10,749,228	-	856,803	856,803	-	11,606,031	11,606,031	8.0%
Sanitation Equipment Charge	2	-	206,905,640	206,905,640	-	44,214,446	44,214,446	-	251,120,086	251,120,086	21.4%
Forfeited Assets Trust	3	-	6,586,690	6,586,690	-	(2,562,382)	(2,562,382)	-	4,024,308	4,024,308	-38.9%
Traffic Safety Fund	4	-	757,627	757,627	-	(757,627)	(757,627)	-	-	-	n/a
Gas Tax Street Improvement	5	-	15,600,000	15,600,000	-	8,422,650	8,422,650	-	24,022,650	24,022,650	54.0%
Affordable Housing Trust Fund	6	-	1,788,707	1,788,707	-	(217,749)	(217,749)	-	1,570,958	1,570,958	-12.2%
Stormwater Pollution Abatement	7	-	9,032,043	9,032,043	-	2,279,032	2,279,032	-	11,311,075	11,311,075	25.2%
Community Development Trust	8	-	12,138,491	12,138,491	-	(2,900,594)	(2,900,594)	-	9,237,897	9,237,897	-23.9%
Home Investment Partnership	9	-	2,237,132	2,237,132	-	31,004	31,004	-	2,268,136	2,268,136	1.4%
Mobile Source Air Poll. Red.	10	-	3,078,892	3,078,892	-	1,808,658	1,808,658	-	4,887,550	4,887,550	58.7%
Community Services Admin	13	-	741,414	741,414	-	(136,866)	(136,866)	-	604,548	604,548	-18.5%
Conv. Center Revenue Fund	16	-	2,250,027	2,250,027	-	334,889	334,889	-	2,584,916	2,584,916	14.9%
Neighborhood Empowerment Fur	18	-	4,190,000	4,190,000	-	(283,500)	(283,500)	-	3,906,500	3,906,500	-6.8%
Street Lighting Assessment	19	-	42,480,727	42,480,727	-	(991,832)	(991,832)	-	41,488,895	41,488,895	-2.3%
Tele. Liquid. Damage.-TDA	20	-	7,161,496	7,161,496	-	1,657,770	1,657,770	-	8,819,266	8,819,266	23.1%
Workforce Investment Act Fund	22	-	4,953,461	4,953,461	-	(65,468)	(65,468)	-	4,887,993	4,887,993	-1.3%
Rent Stabilization Trust	23	-	7,510,816	7,510,816	-	(1,339,234)	(1,339,234)	-	6,171,582	6,171,582	-17.8%
Arts & Cult. Fac.& Svcs Trust	24	-	2,378,199	2,378,199	-	638,630	638,630	-	3,016,829	3,016,829	26.9%
Arts Development Fee Trust	25	-	2,014,771	2,014,771	-	(300,057)	(300,057)	-	1,714,714	1,714,714	-14.9%
Allocations From Other Sources	29	-	3,341,155	3,341,155	-	1,350,554	1,350,554	-	4,691,709	4,691,709	40.4%
City Ethics Commission	30	-	165,390	165,390	-	-	-	-	165,390	165,390	0.0%
Staples Arena Special Fund	31	-	991,894	991,894	-	1,101,436	1,101,436	-	2,093,330	2,093,330	111.0%
Citywide Recycling Fund	32	-	60,404,040	60,404,040	-	(4,685,429)	(4,685,429)	-	55,718,611	55,718,611	-7.8%
Spec. Pol Com./911 System Tax	33	-	22,038,367	22,038,367	-	(4,142)	(4,142)	-	22,034,225	22,034,225	0.0%
Major Projects Review Fund	35	-	1,761,000	1,761,000	-	(1,761,000)	(1,761,000)	-	-	-	-100.0%
Planning Case Processing	35A	-	5,296,104	5,296,104	-	(1,535,970)	(1,535,970)	-	3,760,134	3,760,134	n/a
Disaster Assistance Trust	37	-	24,887,952	24,887,952	-	(10,639,281)	(10,639,281)	-	14,248,671	14,248,671	-42.7%
Landfill Maintenance Special	38	-	985,758	985,758	-	468,109	468,109	-	1,453,867	1,453,867	100.0%
Household Haz. Waste Spec	39	-	561,744	561,744	-	284,687	284,687	-	846,431	846,431	50.7%
Build. & Safety Enterprise Fund	40	-	37,811,759	37,811,759	-	6,528,075	6,528,075	-	44,339,834	44,339,834	17.3%
Housing Opport. Persons/Aids	41	-	92,806	92,806	-	345	345	-	93,151	93,151	0.4%
Code Enforcement Fund	42	-	14,543,657	14,543,657	-	3,095,418	3,095,418	-	17,639,075	17,639,075	21.3%
El Pueblo De L.A. Hist. Mon.	43	-	1,103,957	1,103,957	-	(278,928)	(278,928)	-	825,029	825,029	n/a
St. Damage Restoration Fund	47	-	3,859,194	3,859,194	-	(440,815)	(440,815)	-	3,418,379	3,418,379	-11.4%

2011-12 PROPOSED BUDGET
Summary of Changes from 2010-11 Adopted Budget

DEPARTMENT/FUND	2010-11 ADOPTED BUDGET June 1, 2010			2011-12 PROPOSED CHANGES			2011-12 PROPOSED BUDGET April 20, 2011			
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	Total % Change
Municipal Housing Fund 48	-	2,325,940	2,325,940	-	(1,752,196)	(1,752,196)	-	573,744	573,744	-75.3%
Measure R 49	-	48,459,903	48,459,903	-	(1,414,286)	(1,414,286)	-	47,045,617	47,045,617	n/a
Central Recycling & Transfer Func 51	-	1,980,431	1,980,431	-	424,809	424,809	-	2,405,240	2,405,240	n/a
Multi-Family Bulky Item Fund 52	-	6,251,142	6,251,142	-	324,731	324,731	-	6,575,873	6,575,873	n/a
Total Other Special Purpose Func	\$ 86,160,079	\$ 543,751,116	\$ 629,911,195	\$ 191,829	\$ 41,754,690	\$ 41,946,519	\$ 31,086,440	\$ 621,172,244	\$ 652,258,684	6.7%

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Aging					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 3,729,795	38	-
		Adopted Budget	\$ 3,729,795	38	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 11,093	-	-
		Full Funding for Partially Financed Positions	166,329	-	-
		Salary Step Plan and Turnover Effect	99,543	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (796,872)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 65,106	-	-
<i>Continuation of Services</i>					
		Family Caregiver Support	\$ 676,510	-	9
		Senior Social Services	112,110	-	2
<i>Other Changes or Adjustments</i>					
		Administrative Budget Reduction	\$ (200,012)	-	-
		Change in Number of Working Days	(71,000)	-	-
		Proposed Changes	\$ 62,807	-	11
		Proposed Budget	\$ 3,792,602	38	11

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Animal Services					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 20,350,643	327	-
		Adopted Budget	\$ 20,350,643	327	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 334,950	-	-
		Full Funding for Partially Financed Positions	607,900	-	-
		Salary Step Plan and Turnover Effect	615,482	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (1,344,124)	-	-
		Deletion of One-Time Expense Funding	(90,546)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 236,288	-	-
<i>Continuation of Services</i>					
		Administrative Hearing Program	\$ 103,776	2	-
		New South LA Animal Care Center	198,909	-	-
		Shelter Operations Staffing	879,120	18	-
<i>Efficiencies to Services</i>					
		Cost Recovery for Spay and Neuter Program	\$ (164,960)	-	-
		Deletion of Vacant Positions	(1,410,636)	(21)	-
		Expense Reductions	-	-	-
		Management Realignment	(219,636)	-	-
		Northeast Care Center	(58,350)	-	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (1,054,171)	-	-
		Long-term Leave Positions	-	11	-
		Salary Savings Rate Adjustment	935,203	-	-
		Proposed Changes	\$ (430,795)	10	-
		Proposed Budget	\$ 19,919,848	337	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Building and Safety					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 62,216,641	696	-
		Adopted Budget	\$ 62,216,641	696	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 224,945	-	-
		Full Funding for Partially Financed Positions	1,491,202	-	-
		Salary Step Plan and Turnover Effect	417,990	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (3,248,249)	-	-
		Deletion of One-Time Expense Funding	(25,453)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 2,387,645	-	-
<i>Continuation of Services</i>					
		Engineering Plan Check Workload	\$ 569,826	7	-
		Green Building Code Inspection Services	948,617	-	11
		Green Building Code Plan Check Services	773,249	-	8
		Inspection - Los Angeles World Airports	770,126	-	6
		Inspection Workload	764,303	8	-
		New Construction Inspection Administration	105,584	1	-
		Off-site Sign Periodic Inspection Program	120,173	-	3
		Plan Check - Los Angeles World Airports	268,358	-	2
		Pressure Vessel and Elevator Workload	770,252	8	-
		Seismic Gas Shutoff Valve Program	308,807	4	-
		Technical Support Group Systems Support	402,011	5	-
<i>Increased Services</i>					
		Enterprise Fund Overtime	\$ 800,000	-	-
<i>Efficiencies to Services</i>					
		Deletion of Vacant Positions	\$ (383,424)	(4)	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (739,000)	-	-
		Funding Realignment	-	-	-
		Proposed Changes	\$ 6,726,962	29	30
		Proposed Budget	\$ 68,943,603	725	30

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Administrative Officer					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 11,086,499	116	-
		Adopted Budget	\$ 11,086,499	116	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 46,926	-	-
		Full Funding for Partially Financed Positions	1,203,475	-	-
		Salary Step Plan and Turnover Effect	384,463	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 227,144	-	-
<i>Continuation of Services</i>					
		Financial Management System	\$ -	-	1
<i>Reduced Services</i>					
		P3 Concession Agreement	\$ (247,536)	(2)	-
		P3 Concession Agreement	(59,532)	(1)	-
<i>Efficiencies to Services</i>					
		Contractual Services Funding Reduction	\$ (45,000)	-	-
		Deletion of Vacant Position	(82,140)	(1)	-
		Deletion of Vacant Positions	(206,292)	(2)	-
<i>Other Changes or Adjustments</i>					
		Anticipated Attrition	\$ (243,315)	-	-
		ARRA Program Support	(50,000)	-	-
		Asset Management Study	300,000	-	-
		Change in Number of Working Days	(1,034,200)	-	-
		Proposed Changes	\$ 193,993	(6)	1
		Proposed Budget	\$ 11,280,492	110	1

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Attorney					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 85,897,183	779	-
		Adopted Budget	\$ 85,897,183	779	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,648,393	-	-
		Full Funding for Partially Financed Positions	18,500,275	-	-
		Salary Step Plan and Turnover Effect	1,175,377	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (14,274,804)	-	-
		Deletion of One-Time Expense Funding	(346,000)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 1,808,589	-	-
<i>Continuation of Services</i>					
		Citywide Nuisance Abatement Program	\$ 222,444	-	2
		Community Law Enforcement and Recovery (CLEAR)	132,600	-	1
		Community Redevelopment Agency Support	140,628	-	1
		Department of Water and Power Land Use Support	124,896	-	1
		Department of Water and Power Support	381,696	-	2
		Enhanced Revenue	273,096	-	2
		Family Violence Prosecution Unit	332,232	-	3
		Gang Prosecution Program	426,120	-	3
		Housing Department	206,700	-	2
		Legal Support to Proprietary Departments	1,816,080	-	14
		Litigation Expenses	750,000	-	-
		Los Angeles Safer City Initiative	-	-	3
		Neighborhood Council Support	166,104	-	1
		Neighborhood Prosecutor Program	1,670,124	-	12
		Outside Counsel Oversight Support	489,732	-	5
		Pensions Support	140,628	-	1
		Pitches Motions	1,179,528	-	10
		Police Transition Agreement	166,104	-	1
		Police-Related Litigation	1,988,112	-	16
		Tobacco Enforcement Program	935,188	-	7
		Workers' Compensation Support	1,126,020	-	10
<i>Efficiencies to Services</i>					
		Deletion of Vacant Positions	\$ (161,784)	(3)	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (12,725,100)	-	-
		Consumer Protection Trust Fund	-	-	-
		Salary Savings Rate Adjustment	979,423	-	-
		Sewer Construction and Maintenance Legal Support	(218,690)	-	-
		Solid Waste Resource Fund Litigation Support	-	-	-
		Proposed Changes	\$ 9,053,711	(3)	97
		Proposed Budget	\$ 94,950,894	776	97

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Clerk					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 23,886,207	105	-
		Adopted Budget	\$ 23,886,207	105	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 71,114	-	-
		Full Funding for Partially Financed Positions	763,400	-	-
		Salary Step Plan and Turnover Effect	170,218	-	-
	<i>Deletion of One-Time Services</i>				
		Deletion of One-Time Expense Funding	\$ (15,647,854)	-	-
	<i>Early Retirement Program</i>				
		Early Retirement Incentive Program Payout	\$ 528,577	-	-
	<i>Continuation of Services</i>				
		Language Translation Services	\$ -	-	-
		On Demand Video and Audio Services	40,560	-	-
		Online Resources Support	-	-	-
	<i>Increased Services</i>				
		Accounting Support - Senior Accountant I	\$ 17,004	-	-
	<i>Efficiencies to Services</i>				
		Contractual Services Reduction	\$ (6,528)	-	-
		Deletion of Vacant Position	(9,576)	(1)	-
		Deletion of Vacant Position	(77,328)	(1)	-
		Deletion of Vacant Position	(47,760)	(1)	-
		Deletion of Vacant Position	(96,936)	(1)	-
		Deletion of Vacant Positions	(199,656)	(2)	-
		Elections Support	(31,104)	-	-
	<i>Other Changes or Adjustments</i>				
		Change in Number of Working Days	\$ (816,100)	-	-
		Special Assessments Funding	-	-	-
		Proposed Changes	\$ (15,341,969)	(6)	-
		Proposed Budget	\$ 8,544,238	99	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Community Development					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 25,103,186	198	-
		Adopted Budget	\$ 25,103,186	198	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 87,406	-	-
		Salary Step Plan and Turnover Effect	(1,194,460)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (5,239,989)	-	-
		Deletion of One-Time Expense Funding	(179,059)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 580,457	-	-
<i>Continuation of Services</i>					
		Green Sector Initiatives Coordinator	\$ 89,868	-	1
		Human Relations Commission	317,892	-	4
		Human Services Resolution Authorities	1,822,284	-	24
		Systems Support Staff	320,640	-	4
		Workforce Development Resolution Authorities	4,614,348	-	62
<i>Transfer of Services</i>					
		Client Services Technology Support	\$ 336,972	-	3
<i>Other Changes or Adjustments</i>					
		Commission on Community and Family Services	\$ 127,884	1	-
		Economic Development Program	28,416	-	-
		Funding Source Adjustments	-	-	-
		Personnel Adjustment - Executive Division	79,944	1	-
		Personnel Adjustment - General Administration	(118,848)	(1)	-
		Personnel Adjustment - Workforce Development	(55,236)	(1)	-
		Personnel Adjustment Human Relations Commission	(95,940)	(1)	-
		Substitute Authority Adjustments	(6,072)	-	-
		Proposed Changes	\$ 1,516,507	(1)	98
		Proposed Budget	\$ 26,619,693	197	98

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Controller					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 13,821,800	163	-
		Adopted Budget	\$ 13,821,800	163	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 85,082	-	-
		Full Funding for Partially Financed Positions	2,420,388	-	-
		Salary Step Plan and Turnover Effect	130,364	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2010-11 Equipment	\$ (30,000)	-	-
		Deletion of Funding for Resolution Authorities	(960,062)	-	-
		Deletion of One-Time Expense Funding	(35,213)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 554,319	-	-
<i>Continuation of Services</i>					
		Financial Management System Support	\$ -	-	23
		Payroll System Replacement	817,554	8	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (1,391,100)	-	-
		Deletion of Vacant Position	(94,956)	(1)	-
		Deletion of Vacant Positions	(891,432)	(10)	-
		Deletion of Vacant Positions	(327,336)	(4)	-
		Deletion of Vacant Positions	(308,064)	(4)	-
		Funding Source Adjustments	-	-	-
		Proposed Changes	\$ (30,456)	(11)	23
		Proposed Budget	\$ 13,791,344	152	23

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Convention Center					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 20,450,000	133	-
		Adopted Budget	\$ 20,450,000	133	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 160,939	-	-
		Full Funding for Partially Financed Positions	290,199	-	-
		Salary Step Plan and Turnover Effect	160,649	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (735,036)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 387,872	-	-
<i>Continuation of Services</i>					
		Facility Infrastructure Maintenance Division	\$ 404,964	-	5
<i>Increased Services</i>					
		Increased Services	\$ 2,685,595	-	-
<i>Efficiencies to Services</i>					
		Deletion of Vacant Position	\$ (39,300)	(1)	-
		Marketing and Event Services	498,636	1	5
<i>Other Changes or Adjustments</i>					
		Miscellaneous Personnel Adjustments	\$ -	-	-
		Proposed Changes	\$ 3,814,518	-	10
		Proposed Budget	\$ 24,264,518	133	10

Council

<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 20,830,279	108	-
		Adopted Budget	\$ 20,830,279	108	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 139,732	-	-
<i>Other Changes or Adjustments</i>					
		Budget Reduction	\$ (2,088,229)	-	-
		Proposed Changes	\$ (1,948,497)	-	-
		Proposed Budget	\$ 18,881,782	108	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Cultural Affairs					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 7,709,028	40	-
		Adopted Budget	\$ 7,709,028	40	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 13,794	-	-
		Full Funding for Partially Financed Positions	399,746	-	-
		Salary Step Plan and Turnover Effect	(66,967)	-	-
	<i>Early Retirement Program</i>				
		Early Retirement Incentive Program Payout	\$ 185,626	-	-
	<i>Continuation of Services</i>				
		Partnering of Art Centers and Theaters	\$ 125,000	-	-
	<i>Increased Services</i>				
		Barnsdall Art Park and William Grant Still Art	\$ 145,163	1	-
		Commission Support	59,729	1	-
	<i>Reduced Services</i>				
		Adjustment to Special Appropriations	\$ (777,745)	-	-
	<i>Efficiencies to Services</i>				
		Art Centers and Theaters Operations	\$ (113,557)	(2)	-
		Expense Account Reduction	(23,627)	-	-
	<i>Other Changes or Adjustments</i>				
		Change in Number of Working Days	\$ (330,800)	-	-
		Miscellaneous Personnel Changes	-	-	-
		Proposed Changes	\$ (383,638)	-	-
		Proposed Budget	\$ 7,325,390	40	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Department on Disability					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 1,598,796	10	-
		Adopted Budget	\$ 1,598,796	10	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,314	-	-
		Full Funding for Partially Financed Positions	164,592	-	-
		Salary Step Plan and Turnover Effect	101,047	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (525,239)	-	-
		Deletion of One-Time Expense Funding	(105,245)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 38,069	-	-
<i>Continuation of Services</i>					
		AIDS Coordination and Support	\$ 475,000	-	4
		Computerized Information Center for the Disabled	153,802	-	2
<i>Efficiencies to Services</i>					
		Americans with Disabilities Act (ADA) Program	\$ (97,092)	-	-
		Efficiencies for Disability Services	(23,294)	-	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (76,200)	-	-
		Funding Adjustment - CDBG	(96,882)	-	-
		Proposed Changes	\$ 9,872	-	6
		Proposed Budget	\$ 1,608,668	10	6
El Pueblo de Los Angeles					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 1,535,857	14	-
		Adopted Budget	\$ 1,535,857	14	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 7,138	-	-
		Full Funding for Partially Financed Positions	169,112	-	-
		Salary Step Plan and Turnover Effect	5,703	-	-
<i>Increased Services</i>					
		Special Events	\$ 52,500	-	-
<i>Reduced Services</i>					
		Administrative Staffing Reduction	\$ (199,728)	(3)	-
		Marketing and Events	(53,388)	(1)	-
		Proposed Changes	\$ (18,663)	(4)	-
		Proposed Budget	\$ 1,517,194	10	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Emergency Management					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 1,577,852	14	-
		Adopted Budget	\$ 1,577,852	14	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 8,612	-	-
		Full Funding for Partially Financed Positions	158,100	-	-
		Salary Step Plan and Turnover Effect	(7,510)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (206,160)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 12,324	-	-
<i>Continuation of Services</i>					
		Community Emergency Management Division	\$ 122,376	-	2
		Emergency Management Administrative Support	98,904	-	1
		Homeland Security Staffing	-	-	6
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (163,900)	-	-
		Proposed Changes	\$ 22,746	-	9
		Proposed Budget	\$ 1,600,598	14	9
Employee Relations Board					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 372,953	3	-
		Adopted Budget	\$ 372,953	3	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,314	-	-
		Full Funding for Partially Financed Positions	19,500	-	-
		Salary Step Plan and Turnover Effect	1,586	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 52,963	-	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (26,700)	-	-
		Proposed Changes	\$ 48,663	-	-
		Proposed Budget	\$ 421,616	3	-
Environmental Affairs					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ -	-	-
		Adopted Budget	\$ -	-	-
		Proposed Budget	\$ -	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Ethics Commission					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 2,159,578	21	-
		Adopted Budget	\$ 2,159,578	21	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,314	-	-
		Full Funding for Partially Financed Positions	158,100	-	-
		Salary Step Plan and Turnover Effect	38,519	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 9,651	-	-
<i>Efficiencies to Services</i>					
		Staffing Reductions	\$ (130,260)	(2)	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (186,400)	-	-
		Miscellaneous Adjustments in Expense Accounts	6,000	-	-
		Miscellaneous Personnel Changes	(25,119)	-	-
		Proposed Changes	\$ (128,195)	(2)	-
		Proposed Budget	\$ 2,031,383	19	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Finance					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 25,183,127	337	-
		Adopted Budget	\$ 25,183,127	337	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 159,970	-	-
		Full Funding for Partially Financed Positions	2,500,800	-	-
		Salary Step Plan and Turnover Effect	324,181	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (1,409,246)	-	-
		Deletion of One-Time Expense Funding	(197,500)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 381,462	-	-
<i>Continuation of Services</i>					
		Audit Penetration Rate	\$ 984,840	12	-
		Financial Management System Centralization	159,960	-	2
		Tax Discovery and Enforcement	154,440	-	2
		Workload Based Staffing	318,600	-	5
<i>Efficiencies to Services</i>					
		Consolidation of Treasury and Finance Functions	\$ (61,776)	(1)	-
		Deletion of Vacant Positions	(438,336)	(8)	-
		Overtime and Expense Reduction	(299,551)	-	-
<i>Transfer of Services</i>					
		Consolidation of Treasury and Finance Functions	\$ 9,241,934	27	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (3,090,200)	-	-
		Funding Source Adjustment	-	-	-
		Salary Savings Rate Adjustment	379,509	-	-
<i>Changes to Proposed Budget</i>					
		Bank Service Fees	\$ 3,182,000	-	-
		Proposed Changes	\$ 12,291,087	30	9
		Proposed Budget	\$ 37,474,214	367	9

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Fire					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 495,009,381	3,891	-
		Adopted Budget	\$ 495,009,381	3,891	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 479,113	-	-
		Full Funding for Partially Financed Positions	8,760,024	-	-
		Salary Step Plan and Turnover Effect	(11,019,662)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (3,642,432)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 830,313	-	-
<i>Continuation of Services</i>					
		Claims Reimbursement Team	\$ 202,152	2	-
		EMS Contract Administration and Compliance	471,024	6	-
		Homeland Security Enhancements	963,252	9	1
		Human Resources Division	83,748	1	-
		Network and Technology Infrastructure Support	374,364	4	-
		Operations Control Dispatch Center	149,208	-	1
		Professional Standards Division	1,037,236	-	9
		Public Access Defibrillator Program	98,904	1	-
		System Support	122,436	1	-
<i>Increased Services</i>					
		Brush Clearance Expense Account	\$ 1,000,000	-	-
		Paramedic Medical Equipment	400,000	-	-
		Urban Search and Rescue Team	1,000,000	-	-
<i>Efficiencies to Services</i>					
		LAFD Deployment Plan	\$ (5,810,670)	(318)	267
		Staffing Adjustments	(6,656,283)	(61)	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (2,918,500)	-	-
		Proposed Changes	\$ (14,075,773)	(355)	278
		Proposed Budget	\$ 480,933,608	3,536	278

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General Services					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 219,276,288	1,566	-
		Adopted Budget	\$ 219,276,288	1,566	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,908,189	-	-
		Full Funding for Partially Financed Positions	7,164,600	-	-
		Miscellaneous Adjustments in Expense Account	-	-	-
		Salary Step Plan and Turnover Effect	4,471,784	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2010-11 Equipment	\$ (1,252,000)	-	-
		Deletion of Funding for Resolution Authorities	(566,854)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 3,809,181	-	-
<i>Continuation of Services</i>					
		Building Maintenance - Cultural Facilities	\$ 250,000	-	-
		CIEP - Gas Tax	142,000	-	-
		Clean Air Program Support	78,864	1	-
		El Pueblo Parking Support	56,580	1	-
		Fleet Helicopter Support	175,584	2	-
		FMS/SMS Interface Support	90,852	-	1
		Office of Public Safety Workload Adjustment	-	(7)	-
		Supply Services Support for Wastewater Program	268,056	5	-
<i>Reduced Services</i>					
		Fleet and Fuel Services Reductions	\$ (1,500,720)	(10)	-
		Supply Services Reductions	(205,332)	(3)	-
		Various Reductions and Deletion of Positions	(2,156,015)	(9)	-
<i>Efficiencies to Services</i>					
		Special Fund Accounts Adjustments	\$ (14,427)	-	-
<i>New Services</i>					
		Metro Detention Center Support	\$ 1,321,000	-	-
<i>Other Changes or Adjustments</i>					
		Building Maintenance Workload Adjustment	\$ -	(12)	-
		Change in Number of Working Days	(9,300,525)	-	-
		Custodial Services Workload Adjustment	-	(25)	-
		Salary Savings Rate Adjustment	4,049,504	-	-
		Special Fund Account Adjustments - SCM	-	-	-
		Street Resurfacing Program Support	-	-	-
		Proposed Changes	\$ 8,790,321	(57)	1
		Proposed Budget	\$ 228,066,609	1,509	1

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Housing Department					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 51,447,726	535	-
		Adopted Budget	\$ 51,447,726	535	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 224,678	-	-
		Full Funding for Partially Financed Positions	518,574	-	-
		Salary Step Plan and Turnover Effect	566,123	-	-
	<i>Deletion of One-Time Services</i>				
		Deletion of Funding for Resolution Authorities	\$ (3,482,754)	-	-
	<i>Early Retirement Program</i>				
		Early Retirement Incentive Program Payout	\$ 900,182	-	-
	<i>Continuation of Services</i>				
		Accounting Staff	\$ 592,292	-	9
		Administrative Services Staff	150,100	-	2
		Contractual Services Restructuring	(1,556,829)	-	-
		Executive Management Staff	597,578	-	5
		Housing Services Staff	204,562	-	3
		Major Projects Staff	816,718	-	9
		Portfolio Management Staff	217,212	-	3
		Rent Stabilization Staff	130,471	-	2
		Systems Division Support Staff	838,121	-	9
	<i>Efficiencies to Services</i>				
		Department-wide Personnel Adjustments	\$ (18,583)	(1)	-
	<i>Other Changes or Adjustments</i>				
		Funding Realignment	\$ -	-	-
		Miscellaneous Adjustments in Expense Accounts	-	-	-
		Proposed Changes	\$ 698,445	(1)	42
		Proposed Budget	\$ 52,146,171	534	42

Department of Human Services

	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ -	-	-
		Adopted Budget	\$ -	-	-
		Proposed Budget	\$ -	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Information Technology Agency					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 80,168,459	475	-
		Adopted Budget	\$ 80,168,459	475	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 394,987	-	-
		Full Funding for Partially Financed Positions	4,509,803	-	-
		Salary Step Plan and Turnover Effect	544,904	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2010-11 Equipment	\$ (19,050)	-	-
		Deletion of Funding for Resolution Authorities	(3,812,463)	-	-
		Deletion of One-Time Expense Funding	(4,724,574)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 1,535,776	-	-
<i>Continuation of Services</i>					
		800 MHz Radio Upgrade	\$ -	-	-
		Avionics Support	195,000	-	-
		Emergency Command Control Communications System	416,316	4	-
		Financial Management System Support	-	-	15
		Fire Department Antenna Replacement	-	-	-
		Fire Dispatch Support	285,552	3	-
		Los Angeles Business Tax Support	541,920	5	-
		Miscellaneous Adjustments in Expense Accounts	274,664	-	-
		Network Infrastructure	-	-	-
		Payroll System Replacement Support	1,444,489	3	-
		Public Safety Systems Development and Support	289,476	-	3
		Public Safety Systems Project	504,156	-	3
		Public Works Fiscal Systems Support	86,520	-	1
		Supply Management System Support	2,099,541	-	6
		Systems Support of 3-1-1 Call Center	95,184	-	1
<i>Increased Services</i>					
		Business Assistance Virtual Network	\$ -	-	1
		Data Backup System Upgrade	-	-	-
		Marvin Braude Data Center Power Upgrade	-	-	-
<i>Reduced Services</i>					
		3-1-1 Swing Shift Elimination	\$ (467,760)	(8)	-
<i>Efficiencies to Services</i>					
		Deletion of Vacant Position	\$ (126,876)	(1)	-
		Deletion of Vacant Position	(110,844)	(1)	-
		Deletion of Vacant Positions	(139,368)	(2)	-
		Deletion of Vacant Positions	(148,680)	(2)	-
		Deletion of Vacant Positions	(170,184)	(2)	-
		Expense Account Reductions	(900,000)	-	-
		Finance and Administrative Support	2,172	-	-
<i>Transfer of Services</i>					
		Consent Decree Systems Support	\$ (937,719)	-	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (4,757,000)	-	-
		Government Access Funding	-	-	-
		Salary Savings Rate Adjustment	1,407,772	-	-
		Proposed Changes	\$ (1,686,286)	(1)	30

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Information Technology Agency					
		Proposed Budget	\$ 78,482,173	474	30
Mayor					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 24,155,157	94	-
		Adopted Budget	\$ 24,155,157	94	-
	<i>Other Changes or Adjustments</i>				
		Budget Reduction	\$ (942,278)	-	-
		Early Retirement Incentive Program Payout	19,598	-	-
		Proposed Changes	\$ (922,680)	-	-
		Proposed Budget	\$ 23,232,477	94	-
Neighborhood Empowerment					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 300,545	18	-
		Adopted Budget	\$ 300,545	18	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 2,907	-	-
		Full Funding for Partially Financed Positions	1,130,427	-	-
		Salary Step Plan and Turnover Effect	12,909	-	-
	<i>Early Retirement Program</i>				
		Early Retirement Incentive Program Payout	\$ 63,002	-	-
	<i>Continuation of Services</i>				
		Administrative and Neighborhood Council Support	\$ 254,856	-	3
		Transfer of Expenses to Neighborhood Empowerment	135,747	-	-
	<i>Efficiencies to Services</i>				
		Deletion of Vacant Position	\$ (76,320)	(1)	-
	<i>New Services</i>				
		Neighborhood Council Election Outreach	\$ 120,000	-	-
	<i>Other Changes or Adjustments</i>				
		Change in Number of Working Days	\$ (169,800)	-	-
		Computer Upgrades	-	-	-
		Proposed Changes	\$ 1,473,728	(1)	3
		Proposed Budget	\$ 1,774,273	17	3

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Personnel					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 41,012,465	408	-
		Adopted Budget	\$ 41,012,465	408	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 303,825	-	-
		Full Funding for Partially Financed Positions	2,389,000	-	-
		Salary Step Plan and Turnover Effect	1,190,947	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (2,269,416)	-	-
		Deletion of One-Time Expense Funding	(300,000)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 879,842	-	-
<i>Continuation of Services</i>					
		Deferred Compensation and Employee Benefits	\$ 202,392	3	-
		Department of Water and Power Examining Support	184,464	2	-
		Public Safety Bureau Staffing	1,442,328	-	18
		Rideshare Program Funding Adjustment	264,179	-	-
		Workers' Compensation Program	439,164	6	-
		Workplace Violence Prevention Training	250,000	-	-
<i>Increased Services</i>					
		Metropolitan Detention Center	\$ 647,250	4	-
<i>Reduced Services</i>					
		One-Time and Other Expense Account Reductions	\$ (815,400)	-	-
		Public Safety Bureau Staffing	(597,204)	(11)	-
<i>Efficiencies to Services</i>					
		Deletion of Vacant Position	\$ (56,280)	(1)	-
		Deletion of Vacant Position	(79,860)	(1)	-
		Deletion of Vacant Positions	(263,436)	(4)	-
		Deletion of Vacant Positions	(199,008)	(3)	-
		Deletion of Vacant Positions	(921,660)	(15)	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (3,613,300)	-	-
		Miscellaneous Personnel Adjustment	(2,076)	-	-
		Salary Savings Rate Adjustment	1,179,220	-	-
		Proposed Changes	\$ 254,971	(20)	18
		Proposed Budget	\$ 41,267,436	388	18

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Planning					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 26,431,869	257	-
		Adopted Budget	\$ 26,431,869	257	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 83,253	-	-
		Full Funding for Partially Financed Positions	795,882	-	-
		Salary Step Plan and Turnover Effect	186,902	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2010-11 Equipment	\$ (150,000)	-	-
		Deletion of Funding for Resolution Authorities	(1,036,284)	-	-
		Deletion of One-Time Expense Funding	(2,596,045)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 819,231	-	-
<i>Continuation of Services</i>					
		Continued Expedited Case Processing	\$ 1,042,224	-	12
		GIS and Systems Support	1,369,289	-	-
		Universal Projects	203,580	-	2
		Westfield Projects	99,852	-	1
<i>Increased Services</i>					
		Environmental Impact Report Review	\$ 170,575	-	-
		Expedited Case Processing Services	287,592	-	2
		Northeast LA New Community Plan	256,384	-	2
<i>Efficiencies to Services</i>					
		Deletion of Vacant Positions	\$ (1,629,403)	(17)	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (729,700)	-	-
		Clean Water Program Adjustment	(156,567)	-	-
		Salary Savings Rate Adjustment	-	-	-
		Watershed Protection Adjustment	(55,367)	-	-
		Proposed Changes	\$ (1,038,602)	(17)	19
		Proposed Budget	\$ 25,393,267	240	19

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Police					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 1,177,483,228	13,740	-
		Adopted Budget	\$ 1,177,483,228	13,740	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 4,580,151	-	-
		Full Funding for Partially Financed Positions	20,644,162	-	-
		Salary Step Plan and Turnover Effect	12,394,359	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (6,606,132)	-	-
		Deletion of One-Time Expense Funding	(1,892,525)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 4,045,940	-	-
<i>Continuation of Services</i>					
		ARRA COPS Hiring Grant	\$ 3,000,000	-	50
		Community Law Enforcement and Recovery	-	-	18
		Confidential Financial Disclosure	98,904	1	-
		Constitutional Policing	699,408	5	-
		Digital In-Car Video System	392,500	-	-
		Grant Administration	83,748	-	1
		Groupwise Software Licenses	255,000	-	-
		Handheld Radio Maintenance	226,396	-	-
		Internal Audit and Inspection Division	1,106,484	11	-
		Jail Division	461,655	-	-
		Management Systems Re-Engineering	1,676,256	18	-
		Sworn Attrition	(15,937,719)	-	-
		Sworn Hiring Plan	8,807,254	-	-
		Sworn Overtime Funding	7,700,000	-	-
<i>Increased Services</i>					
		Technology-Related Contracts	\$ 2,546,230	-	-
<i>Efficiencies to Services</i>					
		Accumulated Overtime	\$ (1,000,000)	-	-
		Deletion of Vacant Civilian Positions	-	(32)	-
		Deletion of Vacant Civilian Positions	-	(24)	-
		Deletion of Vacant Civilian Positions	-	(27)	-
		Deletion of Vacant Civilian Positions	-	(6)	-
		Deletion of Vacant Civilian Positions	-	(1)	-
		Deletion of Vacant Civilian Positions	-	(15)	-
		Sworn Salary Savings	(20,000,000)	-	-
<i>Transfer of Services</i>					
		Consent Decree Systems Support	\$ 1,687,779	7	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (26,254,600)	-	-
		Increase in Special Fund Revenue	-	-	-
		Uniform Allowance and Excess Sick Time Payouts	14,606,362	-	-
		Proposed Changes	\$ 13,321,612	(63)	69
		Proposed Budget	\$ 1,190,804,840	13,677	69

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Board of Public Works					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 16,147,341	102	-
		Adopted Budget	\$ 16,147,341	102	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 38,768	-	-
		Full Funding for Partially Financed Positions	487,703	-	-
		Salary Step Plan and Turnover Effect	49,093	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (80,221)	-	-
		Deletion of One-Time Expense Funding	(550,000)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 572,786	-	-
<i>Reduced Services</i>					
		Graffiti Abatement Services	\$ (500,000)	-	-
		Overtime and Expense Accounts Reductions	(63,042)	-	-
<i>Efficiencies to Services</i>					
		Deletion of Vacant Positions	\$ (121,514)	(1)	-
		Deletion of Vacant Positions	(353,905)	(5)	-
		Deletion of Vacant Positions	(61,025)	(1)	-
		Project Restore	(118,603)	-	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (412,800)	-	-
		Program and Funding Source Adjustment	-	-	-
		Salary Savings Rate Adjustment	177,598	-	-
		Proposed Changes	\$ (935,162)	(7)	-
		Proposed Budget	\$ 15,212,179	95	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Contract Administration					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 29,379,072	237	-
		Adopted Budget	\$ 29,379,072	237	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 38,555	-	-
		Full Funding for Partially Financed Positions	1,745,200	-	-
		Salary Step Plan and Turnover Effect	(43,355)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (7,594,435)	-	-
		Deletion of One-Time Expense Funding	(676,000)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 829,081	-	-
<i>Continuation of Services</i>					
		Centralized Certification and EEO Enforcement	\$ 139,296	-	2
		Compliance Services to Other Departments	670,056	-	9
		Port of LA Inspection and Compliance Program	1,245,012	-	15
		Public Right of Way Enforcement Program	582,288	-	7
		Signal Synchronization Program	1,198,392	-	13
		Subcontractor Outreach	139,296	-	2
		Transportation Grant Fund Annual Work Program	495,012	-	5
		Wastewater Inspection and Compliance Program	(580)	-	3
<i>Increased Services</i>					
		Los Angeles Airport Inspection Program	\$ 3,052,572	-	33
<i>Efficiencies to Services</i>					
		Deletion of Vacant Positions	\$ (182,184)	(3)	-
		Deletion of Vacant Positions	(362,146)	(4)	-
<i>New Services</i>					
		Public Works Infrastructure Stabilization Policy	\$ -	-	2
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (1,897,800)	-	-
		MTA Projects Support Funding Source Adjustment	-	-	-
		Stormwater Inspection Program	(135,350)	-	-
		Street Lighting Inspection Program	(135,056)	-	-
		Proposed Changes	\$ (892,146)	(7)	91
		Proposed Budget	\$ 28,486,926	230	91

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Engineering					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 71,141,561	752	-
		Adopted Budget	\$ 71,141,561	752	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 175,233	-	-
		Full Funding for Partially Financed Positions	2,626,517	-	-
		Salary Step Plan and Turnover Effect	381,456	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (3,957,691)	-	-
		Deletion of One-Time Expense Funding	(198,668)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 2,896,488	-	-
<i>Continuation of Services</i>					
		Los Angeles River Revitalization Master Plan	\$ 231,540	-	2
		Signal Synchronization Support	107,142	-	1
		Storm Damage Repair Program	468,876	-	5
		Street Resurfacing Survey Support	482,233	-	6
		Transportation Grant Fund Annual Work Program	2,915,708	-	29
		Wastewater Capital Improvement Program	(2,726,604)	(35)	-
		Zoo Capital Program	191,556	-	2
<i>Efficiencies to Services</i>					
		Deletion of Vacant Position	\$ (86,832)	(1)	-
		Deletion of Vacant Position	(81,240)	(1)	-
		Deletion of Vacant Position	(70,008)	(1)	-
		Deletion of Vacant Positions	(92,976)	(2)	-
		Deletion of Vacant Positions	(335,280)	(4)	-
		Deletion of Vacant Positions	(404,880)	(5)	-
		Deletion of Vacant Positions	(151,572)	(2)	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (2,837,400)	-	-
		Miscellaneous Personnel Changes	-	-	-
		MTA Projects Support Funding Source Adjustment	-	-	-
		Overtime and Expense Accounts Reductions	(208,579)	-	-
		Salary Savings Rate Adjustment	1,109,132	-	-
		Street Resurfacing Funding Source Adjustment	-	-	-
		Wastewater Engineering Personnel Adjustments	(8,100)	-	-
		Proposed Changes	\$ 426,051	(51)	45
		Proposed Budget	\$ 71,567,612	701	45

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Sanitation					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 213,415,485	2,809	-
		Adopted Budget	\$ 213,415,485	2,809	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 3,209,445	-	-
		Full Funding for Partially Financed Positions	8,801,317	-	-
		Salary Step Plan and Turnover Effect	(1,128,009)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2010-11 Equipment	\$ (438)	-	-
		Deletion of Funding for Resolution Authorities	(3,736,869)	-	-
		Deletion of One-Time Expense Funding	(122,744)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 2,887,189	-	-
<i>Continuation of Services</i>					
		Blue Bin Recycling Program	\$ 180,104	-	3
		Construction and Demolition Recycling Program	227,628	3	-
		Environmentally Preferable Purchasing Program	80,876	1	-
		Human Resources Development Division	-	-	1
		Multifamily Bulky Item Program	2,311,975	-	35
		Non-Curbside Recycling Program Support	85,486	-	1
		Roll-Off Bin Disposal Services	263,572	4	-
		Sewer Service Charge Task Force	94,953	1	-
		Solid Waste Integrated Resources Plan	483,782	-	5
		Watershed Protection Division	-	-	13
<i>Efficiencies to Services</i>					
		Deletion of Vacant Positions	\$ (5,467,034)	(78)	-
<i>New Services</i>					
		Multifamily Refuse Collection Franchise Program	\$ -	-	-
<i>Transfer of Services</i>					
		Illegal Dumping and Debris Removal	\$ 2,210,667	24	-
		Waste Receptacle Program	280,104	5	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (722,904)	-	-
		Environmental Services Funding Realignment	-	-	-
		Program and Funding Source Adjustments	-	-	-
		Solid Resources Operational Requirements	-	-	-
		Proposed Changes	\$ 9,939,100	(40)	58
		Proposed Budget	\$ 223,354,585	2,769	58

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Street Lighting					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 22,591,379	214	-
		Adopted Budget	\$ 22,591,379	214	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 175,308	-	-
		Salary Step Plan and Turnover Effect	125,845	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (1,744,512)	-	-
		Deletion of One-Time Expense Funding	(961,110)	-	-
		Deletion of One-Time Special Funding	(200,000)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ -	-	-
<i>Continuation of Services</i>					
		Copper Wire Replacement and Reinforcement	\$ 416,196	-	1
		Light Emitting Diode Conversion Program	2,459,841	-	11
		Signal Synchronization Support	596,928	-	7
		Transportation Grant Annual Work Program	334,188	-	4
<i>Efficiencies to Services</i>					
		Fleet Replacement Deferral	\$ 100,000	-	-
		Salary Savings Rate Adjustment	(500,000)	-	-
<i>Transfer of Services</i>					
		Electrical Clearance Function	\$ 333,220	-	4
<i>Other Changes or Adjustments</i>					
		Hardware and Technology Replacement	\$ 181,000	-	-
		Proposed Changes	\$ 1,316,904	-	27
		Proposed Budget	\$ 23,908,283	214	27

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Street Services					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 144,528,312	806	-
		Adopted Budget	\$ 144,528,312	806	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,061,674	-	-
		Full Funding for Partially Financed Positions	1,727,700	-	-
		Salary Step Plan and Turnover Effect	(4,863,866)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (7,681,548)	-	-
		Deletion of One-Time Expense Funding	(29,025,531)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 2,455,698	-	-
<i>Continuation of Services</i>					
		Bus Pads and Bus Pad Improvements	\$ 1,474,842	-	11
		Design of Bikeways and Pedestrian Facilities	513,924	-	5
		Multi-Family Bulky Item Collection	177,531	-	2
		Public Right-of-Way Construction Enforcement	353,381	-	4
		Risk Management	117,684	1	-
		Sidewalk Access Ramps	3,300,000	-	23
		Slurry Seal	7,310,199	-	18
		Street Resurfacing and Reconstruction	19,298,055	-	95
		Streetscape and Transit Enhancements	4,075,702	-	54
<i>Increased Services</i>					
		Asphalt Repair	\$ 1,000,000	-	-
<i>Reduced Services</i>					
		Street Improvement Operating Supplies	\$ (322,000)	-	-
		Street Improvement Overtime	(1,001,607)	-	-
<i>Efficiencies to Services</i>					
		Bureau-wide Reorganization	\$ (71,616)	-	-
		Deletion of Vacant Position	(50,100)	(1)	-
		Deletion of Vacant Position	(50,100)	(1)	-
		Deletion of Vacant Positions	(1,045,656)	(18)	-
		Weed Abatement and Debris Removal	(2,176,219)	(28)	-
<i>Transfer of Services</i>					
		Illegal Dumping and Debris Removal	\$ (1,442,994)	(24)	-
		Waste Receptacle Program	(280,104)	(5)	-
		Weed Abatement Operating Supplies	(280,646)	-	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (1,948,000)	-	-
		Gas Tax Funding Source Adjustment	-	-	-
		Miscellaneous Funding Adjustments	-	-	-
		Proposition 1B Expense Funding	5,700,000	-	-
		Proposition 1B Funding Source Adjustment	-	-	-
		Street Damage Restoration Fee Special Fund	(2,962,653)	-	-
		Proposed Changes	\$ (4,636,250)	(76)	212
		Proposed Budget	\$ 139,892,062	730	212

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Transportation					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 126,928,623	1,316	-
		Adopted Budget	\$ 126,928,623	1,316	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,422,126	-	-
		Full Funding for Partially Financed Positions	6,204,315	-	-
		Salary Step Plan and Turnover Effect	2,365,092	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (12,397,110)	-	-
		Deletion of One-Time Expense Funding	(292,826)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 2,777,921	-	-
<i>Continuation of Services</i>					
		Enforcement and Traffic Control	\$ 1,163,760	20	-
		Los Angeles Unified School District Construction	109,680	-	1
		Measure R Support Staff	208,896	3	-
		Parking Management	429,288	4	-
		Preferential/Overnight Parking District Program	412,968	5	-
		Signal Synchronization	2,648,136	-	31
		Stolen Vehicle Recovery Program	359,448	6	-
		Traffic Management Sewer Construction	98,980	1	-
		Traffic Signal Maintenance	515,052	-	7
		Transit Priority System Completion	169,428	-	2
		Transportation Emergency Planning	98,820	1	-
		Transportation Enhancements Management	109,680	1	-
		Transportation Grant Fund Annual Work Program	6,749,760	-	80
		Water Trunk Line Construction Program	529,524	-	6
<i>Increased Services</i>					
		Part-Time Traffic Officer Program	\$ -	-	-
<i>Efficiencies to Services</i>					
		Crossing Guards Services	\$ (2,000,000)	-	-
		Deletion of Vacant Positions	(1,126,152)	(18)	-
		Implementation of Measure R Projects	-	-	-
		Source of Funds Change	-	-	-
		Special Events Permit Office	310,343	-	3
		Streamline Administrative and Work Processes	119,964	2	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (4,380,700)	-	-
		Proposed Changes	\$ 6,606,393	25	130
		Proposed Budget	\$ 133,535,016	1,341	130

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Treasurer					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 8,542,533	35	-
		Adopted Budget	\$ 8,542,533	35	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 26,656	-	-
		Full Funding for Partially Financed Positions	263,700	-	-
		Salary Step Plan and Turnover Effect	(42,945)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 43,706	-	-
<i>Continuation of Services</i>					
		Bank Service Fees	\$ 1,100,000	-	-
<i>Efficiencies to Services</i>					
		Deletion of Administrative and Support Positions	\$ (355,092)	(3)	-
		Deletion of Technology Support Positions	(82,080)	(1)	-
		Deletion of Treasury Accounting Positions	(197,016)	(3)	-
		Deletion of Vacant Position	(62,412)	(1)	-
		Position Adjustments	(17,392)	-	-
<i>Transfer of Services</i>					
		Consolidation of Treasury and Finance Functions	\$ (343,680)	(3)	-
		Consolidation of Treasury and Finance Functions	(6,447,011)	(6)	-
		Consolidation of Treasury and Finance Functions	(584,654)	(7)	-
		Consolidation of Treasury and Finance Functions	(428,267)	(4)	-
		Consolidation of Treasury and Finance Functions	(1,172,886)	(5)	-
		Consolidation of Treasury and Finance Functions	(233,305)	(2)	-
<i>Other Changes or Adjustments</i>					
		Pay grade Adjustments	\$ (9,855)	-	-
		Proposed Changes	\$ (8,542,533)	(35)	-
		Proposed Budget	\$ -	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Zoo					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 17,483,062	229	-
		Adopted Budget	\$ 17,483,062	229	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 269,785	-	-
		Salary Step Plan and Turnover Effect	202,237	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (54,732)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ 297,422	-	-
<i>Continuation of Services</i>					
		Behavioral Enrichment Program	\$ 53,724	-	1
<i>Increased Services</i>					
		Contact Yard Educational Services	\$ 71,363	-	-
<i>Efficiencies to Services</i>					
		Deletion of Vacant Position	\$ (39,384)	(1)	-
		Proposed Changes	\$ 800,415	(1)	1
		Proposed Budget	\$ 18,283,477	228	1

Appropriations to Library Fund

<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 75,902,051	-	-
		Adopted Budget	\$ 75,902,051	-	-
<i>Obligatory Changes</i>					
		Change from 2010-11 to 2011-12 (ALB)	\$ 13,445,506	-	-
		Proposed Changes	\$ 13,445,506	-	-
		Proposed Budget	\$ 89,347,557	-	-

Appropriations to Recreation and Parks Fund

<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 145,060,953	-	-
		Adopted Budget	\$ 145,060,953	-	-
<i>Obligatory Changes</i>					
		Change from 2010-11 to 2011-12 (ARP)	\$ (3,749,864)	-	-
		Proposed Changes	\$ (3,749,864)	-	-
		Proposed Budget	\$ 141,311,089	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Appropriation to City Employees' Retirement					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 71,310,325	-	-
		Adopted Budget	\$ 71,310,325	-	-
<i>Other Changes or Adjustments</i>					
		Change from 2010-11 to 2011-12	\$ 16,219,296	-	-
		Proposed Changes	\$ 16,219,296	-	-
		Proposed Budget	\$ 87,529,621	-	-
2011 Tax & Revenue Anticipation Notes					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 742,900,328	-	-
		Adopted Budget	\$ 742,900,328	-	-
<i>Tax & Revenue Anticipation Notes Debt Svc Fund</i>					
		Debt Service - Cash Flow	\$ (5,250,880)	-	-
		Debt Service - Pensions	99,140,461	-	-
		Debt Service - Retirement	58,908,946	-	-
		Proposed Changes	\$ 152,798,527	-	-
		Proposed Budget	\$ 895,698,855	-	-
Bond Redemption and Interest					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 174,545,768	-	-
		Adopted Budget	\$ 174,545,768	-	-
<i>Debt Service</i>					
		General Obligation Bonds	\$ (7,150,669)	-	-
		Proposed Changes	\$ (7,150,669)	-	-
		Proposed Budget	\$ 167,395,099	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 219,201,682	-	-
		Adopted Budget	\$ 219,201,682	-	-
<i>Crime Control</i>					
		Capital Equipment 2010-A	\$ 359,717	-	-
		Capital Equipment Refunding 2007-A	(454)	-	-
		Commercial Paper	(300,000)	-	-
		Equipment Acquisition Program AC	(703,599)	-	-
		Equipment Acquisition Program AL	(2,750,764)	-	-
		Equipment Acquisition Program AM	(497,101)	-	-
		Equipment Acquisition Program AN	(187,715)	-	-
		Equipment Acquisition Program AX	(184,128)	-	-
		Figueroa Plaza 2007-B	4,612	-	-
		MICLA 2006-A (Police HQ)	(15,007,125)	-	-
		MICLA 2008-A (Capital Equipment)	126	-	-
		MICLA 2008-B (Real Property)	(114)	-	-
		MICLA 2009-A (Capital Equipment)	(322)	-	-
		MICLA 2009-B (Real Property)	(109)	-	-
		MICLA 2009-C (Capital Equipment)	(60)	-	-
		MICLA 2009-E (Real Property)	3,375	-	-
		North Valley Station Program AQ	2,375	-	-
		Pershing Square Program AS	(3,782)	-	-
		Piper Technical Center Refunding Program T	(87)	-	-
		Real Property & Equip. Acquisition Project AE	(348,167)	-	-
		Real Property 2010-C	445,282	-	-
		Real Property Program AU	426	-	-
		Refunding 2005 (MICLA AY)	(1,458,704)	-	-
		Refunding of MICLA	2,697,108	-	-
		Trustee Fees	(1,347)	-	-
<i>Fire Suppression</i>					
		Capital Equipment 2010-A	\$ 471,248	-	-
		Capital Equipment 2010-B	1,783,868	-	-
		Capital Equipment Refunding 2007-A	(605)	-	-
		Equipment Acquisition Program AC	(232,120)	-	-
		Equipment Acquisition Program AL	(59,855)	-	-
		Equipment Acquisition Program AM	(340,122)	-	-
		Equipment Acquisition Program AN	(691,210)	-	-
		Equipment Acquisition Program AX	(380,265)	-	-
		Figueroa Plaza 2007-B	2,018	-	-
		MICLA 2008-A (Capital Equipment)	234	-	-
		MICLA 2009-A (Capital Equipment)	(632)	-	-
		MICLA 2009-C (Capital Equipment)	(25)	-	-
		Real Property & Equip. Acquisition Project AE	(295,646)	-	-
		Real Property Program AU	675	-	-
		Refunding 2005 (MICLA AY)	(760,020)	-	-
		Refunding of MICLA	543,887	-	-
		Trustee Fees	(1,264)	-	-
<i>Building and Safety Services</i>					
		Figueroa Plaza 2007-B	\$ (73,549)	-	-
<i>Public Improvements</i>					
		MICLA 2009-B (Real Property)	\$ (1,067)	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
	<i>Wastewater</i>				
		MICLA 2006A Public Works Building	\$ 180,859	-	-
	<i>Household Refuse Collection</i>				
		MICLA 2006A Public Works Building	\$ (180,784)	-	-
		Trustee Fees	(486)	-	-
	<i>Parking Enforcement</i>				
		Commercial Paper	\$ 300,000	-	-
		Equipment Acquisition Program AC	(28,433)	-	-
		Equipment Acquisition Program AL	(7,441)	-	-
		Real Property & Equip. Acquisition Project AE	(272,155)	-	-
		Real Property Program AR	(210)	-	-
		Refunding 2005 (MICLA AY)	(425,594)	-	-
		Refunding of MICLA	321,867	-	-
		Trustee Fees	(1,361)	-	-
	<i>Recreation and Parks Projects</i>				
		Capital Equipment 2010-A	\$ 63,950	-	-
		Capital Equipment Refunding 2007-A	(59)	-	-
		Equipment Acquisition Program AN	(23,809)	-	-
		Equipment Acquisition Program AX	(17,812)	-	-
		MICLA 2008-A (Capital Equipment)	3	-	-
		MICLA 2009-A (Capital Equipment)	(136)	-	-
		MICLA 2009-C (Capital Equipment)	(5)	-	-
		Real Property Program AR	(45)	-	-
		Refunding 2005 (MICLA AY)	(5,352)	-	-
	<i>Convention Center Debt Service</i>				
		Convention Center Debt Service	\$ 380,478	-	-
		MICLA 2009-B (Real Property)	(40)	-	-
	<i>Staples Arena Debt Service</i>				
		Staples Arena Debt Service	\$ (4,057)	-	-
	<i>General Administration and Support</i>				
		Debt Service for CDD Projects	\$ (383,903)	-	-
	<i>Building Services</i>				
		Central Library Refunding/Program AT	\$ (2,525)	-	-
		Central Library Refunding/Program R	(2,138)	-	-
		Equipment Acquisition Program AC	(289,504)	-	-
		Equipment Acquisition Program AL	(74,415)	-	-
		Equipment Acquisition Program AX	(51,636)	-	-
		Figueroa Plaza 2007-B	65,428	-	-
		Marvin Braude Program AW	(500)	-	-
		MICLA 2008-B (Real Property)	(186)	-	-
		MICLA 2009-B (Real Property)	(485)	-	-
		MICLA 2009-D (Recovery Zone)	(10,148)	-	-
		Piper Technical Center Refunding Program T	(1,662)	-	-
		Real Property & Equip. Acquisition Project AE	(302,139)	-	-
		Real Property 2010-C	1,094,952	-	-
		Real Property Program AR	(77)	-	-
		Real Property Program AU	602	-	-
		Refunding 2005 (MICLA AY)	(524,520)	-	-
		Refunding of MICLA	605,904	-	-
		Trizec Hahn Theatre (MICLA AK)	1,138	-	-
		Trustee Fees	(3,014)	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Systems Operations</i>					
		Capital Equipment 2010-A	\$ 2,068,085	-	-
		Capital Equipment 2010-B	1,294,947	-	-
		Capital Equipment Refunding 2007-A	(125)	-	-
		Equipment Acquisition Program AC	(460,622)	-	-
		Equipment Acquisition Program AL	(118,740)	-	-
		Equipment Acquisition Program AN	(57,141)	-	-
		Equipment Acquisition Program AX	(58,240)	-	-
		IBM Mainframe (ITA)	(182,602)	-	-
		MICLA 2008-A (Capital Equipment)	15	-	-
		MICLA 2009-A (Capital Equipment)	(138)	-	-
		MICLA 2009-C (Capital Equipment)	(109)	-	-
		Real Property & Equip. Acquisition Project AE	(322,002)	-	-
		Refunding 2005 (MICLA AY)	(460,294)	-	-
		Refunding of MICLA	792,574	-	-
		Trustee Fees	(972)	-	-
<i>Fleet Services and Operations</i>					
		Capital Equipment 2010-A	\$ 843,526	-	-
		Capital Equipment 2010-B	3,237,999	-	-
		Capital Equipment Refunding 2007-A	(745)	-	-
		Equipment Acquisition Program AC	(870,581)	-	-
		Equipment Acquisition Program AL	(224,216)	-	-
		Equipment Acquisition Program AM	(1,779,098)	-	-
		Equipment Acquisition Program AN	(1,546,325)	-	-
		Equipment Acquisition Program AX	(600,418)	-	-
		MICLA 2008-A (Capital Equipment)	348	-	-
		MICLA 2009-A (Capital Equipment)	(723)	-	-
		MICLA 2009-C (Capital Equipment)	(100)	-	-
		Real Property & Equip. Acquisition Project AE	(369,748)	-	-
		Real Property Program AR	(32)	-	-
		Real Property Program AU	1,397	-	-
		Refunding 2005 (MICLA AY)	(1,584,266)	-	-
		Refunding of MICLA	1,240,335	-	-
		Trustee Fees	(1,556)	-	-
		Proposed Changes	\$ (16,724,024)	-	-
		Proposed Budget	\$ 202,477,658	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
CIEP - Municipal Facilities					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 7,980,500	-	-
		Adopted Budget	\$ 7,980,500	-	-
<i>Capital Improvements--Parking Facilities</i>					
		CIEP -- Municipal Facilities	\$ (1,000,000)	-	-
<i>Cap. Imp.--Arts and Cultural Opportunities</i>					
		CIEP -- Municipal Facilities	\$ (130,000)	-	-
<i>Cap. Imp.--Public Buildings and Facilities</i>					
		CIEP -- Municipal Facilities	\$ 859,500	-	-
		Proposed Changes	\$ (270,500)	-	-
		Proposed Budget	\$ 7,710,000	-	-
CIEP - Physical Plant					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 32,642,985	-	-
		Adopted Budget	\$ 32,642,985	-	-
<i>Capital Improvements--Lighting of Streets</i>					
		CIEP -- Physical Plant	\$ (2,275,031)	-	-
<i>Cap. Imprvmnts.--Public Improvements (Physical)</i>					
		CIEP -- Physical Plant	\$ (366,000)	-	-
<i>Capital Improvements--Flood Control</i>					
		CIEP -- Physical Plant	\$ (87,000)	-	-
<i>Capital Imp.--Street & Highway Transportation</i>					
		CIEP -- Physical Plant	\$ (2,394,683)	-	-
<i>Capital Improvements--Traffic Control</i>					
		CIEP -- Physical Plant	\$ (50,000)	-	-
		Proposed Changes	\$ (5,172,714)	-	-
		Proposed Budget	\$ 27,470,271	-	-
CIEP - Wastewater					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 145,500,000	-	-
		Adopted Budget	\$ 145,500,000	-	-
<i>Cap. Imp.--Wstwtr. Collect., Treat., & Disposal</i>					
		Capital Improvement Expenditure Program	\$ (30,500,000)	-	-
		Proposed Changes	\$ (30,500,000)	-	-
		Proposed Budget	\$ 115,000,000	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General City Purposes					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 91,779,871	-	-
		Adopted Budget	\$ 91,779,871	-	-
<i>Promotion of the Image of the City</i>					
		Council District Community Services	\$ (120,000)	-	-
		Downtown on Ice and Festival of Lights	(112,750)	-	-
		Latino Film Festival	(4,050)	-	-
		Pan African Film and Arts Festival	(4,050)	-	-
<i>Governmental Services</i>					
		Adult Day Care Centers (2)	\$ (256,440)	-	-
		Annual City Audit/Single Audit (1)	18,600	-	-
		At the Park After Dark (2)	(10,800)	-	-
		City Volunteer Bureau (2)	(40,089)	-	-
		Clean and Green Job Program (2)	(120,497)	-	-
		El Grito	(6,750)	-	-
		Financial Management System Replacement (2)	9,753,205	-	-
		Green Retrofit and Workforce Program (2)	(175,000)	-	-
		Heritage Month Celebration & Special Events (5)	(31,500)	-	-
		Homeless Shelter Program (2)	(1,019,500)	-	-
		L.A.'s BEST	(207,302)	-	-
		LAHSA Downtown Drop-in Center (2)	(50,000)	-	-
		Learn and Earn Program (2)	(25,000)	-	-
		Los Angeles Neighborhood Land Trust	(4,500)	-	-
		Medicare Contributions	1,600,000	-	-
		Office of Small Business Services (2)	(24,300)	-	-
		Pensions Savings Plans	(230,000)	-	-
		Retirement Contributions	(3,380,000)	-	-
		Settlement Adjustment Processing	26,688	-	-
		Social Security Contributions	(400,000)	-	-
		Solid Waste Fee Lifeline Rate Program (6)	(8,608,527)	-	-
		Solid Waste Fee Reimbursement (7)	(3,700,000)	-	-
		Special Events Fee Subsidy - Citywide (8)	(225,000)	-	-
		Youth Employment Program (2)	(25,000)	-	-
		Proposed Changes	\$ (7,382,562)	-	-
		Proposed Budget	\$ 84,397,309	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Human Resources Benefits					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 545,731,165	-	-
		Adopted Budget	\$ 545,731,165	-	-
	<i>Human Resources Benefits</i>				
		Civilian FLEX Program	\$ 12,983,000	-	-
		Employee Assistance Program	12,000	-	-
		Fire Health and Welfare Program	1,844,000	-	-
		Police Health and Welfare Program	2,644,000	-	-
		Supplemental Civilian Union Benefits	75,000	-	-
		Unemployment Insurance	(14,000,000)	-	-
		Workers' Compensation/Rehabilitation	6,648,835	-	-
		Proposed Changes	\$ 10,206,835	-	-
		Proposed Budget	\$ 555,938,000	-	-
Judgement Obligation Bonds Debt Service Fund					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 10,761,715	-	-
		Adopted Budget	\$ 10,761,715	-	-
	<i>Judgment Obligation Bonds</i>				
		Debt Service	\$ (1,730,340)	-	-
		Proposed Changes	\$ (1,730,340)	-	-
		Proposed Budget	\$ 9,031,375	-	-
Liability Claims					
	<i>Adopted Budget</i>				
		2010-11 Adopted Budget	\$ 48,850,000	-	-
		Adopted Budget	\$ 48,850,000	-	-
		Proposed Budget	\$ 48,850,000	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Proposition A Local Transit Assistance Fund					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 104,138,478	-	-
		Adopted Budget	\$ 104,138,478	-	-
<i>Proposition A Local Transit</i>					
		Bus Stop Landings	\$ 25,000	-	-
		Cal State LA Transit Center	(300,000)	-	-
		Cityride Scrip	1,100,000	-	-
		Cityride, San Fernando Valley/Central LA	1,250,000	-	-
		Commuter Express/Community Connection	1,051,000	-	-
		Commuter Transportation Implementation Plan	(23,000)	-	-
		Dash - Central City	511,000	-	-
		Dash - Community DASH Area 1	7,940,000	-	-
		Dash - Community DASH Area 2	(6,185,000)	-	-
		Dash - Community DASH Area 3	1,417,000	-	-
		Dash - Community DASH Area 4	753,000	-	-
		Dash- Community DASH Area 5	608,000	-	-
		Fleet Replacement - Commuter Express	1,789,975	-	-
		Fleet Replacement - Dash	2,907,000	-	-
		Fuel Reimbursement	7,000,000	-	-
		Marketing - City Transit Programs	100,000	-	-
		Memberships and Subscriptions	(20,000)	-	-
		Metro Rail Annual Work Program	(2,000,000)	-	-
		Overhead Costs - City Departments	4,391,735	-	-
		Paratransit Program Coordination Services	(100,000)	-	-
		Senior/Youth Transportation Charter Bus Program	800,000	-	-
		Support Services	(85,000)	-	-
		Transit and Taxi Operation Consultant	10,000	-	-
		Transit Facility Security and Maintenance	(249,000)	-	-
		Transit Safety & Security Notification Sys.	175,000	-	-
		Transit Store	30,000	-	-
		Unallocated	12,789,813	-	-
		Universal Fare System	(350,000)	-	-
		Proposed Changes	\$ 35,336,523	-	-
		Proposed Budget	\$ 139,475,001	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Prop. C Anti-Gridlock Transit Improvement Fund					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 27,419,749	-	-
		Adopted Budget	\$ 27,419,749	-	-
<i>Proposition C Anti-Gridlock Transit Improvements</i>					
		Bicycle Path Maintenance	\$ 250,000	-	-
		Bicycle Program Coordinator	15,000	-	-
		Environmental Studies	(35,000)	-	-
		Equipment	1,800	-	-
		Exposition Right-of-Way Environmental Review	(11,300,000)	-	-
		Office Supplies	35,000	-	-
		Overhead Costs - City Departments	4,232,933	-	-
		Railroad Crossing Program	450,000	-	-
		School Bike and Transit Education	100,000	-	-
		Traffic Signal Supplies	50,000	-	-
		Train and Wheels	(50,000)	-	-
		Transportation Grant Fund Work Program	8,381,422	-	-
		Wilshire Boulevard Bus Lane	(200,000)	-	-
		Proposed Changes	\$ 1,931,155	-	-
		Proposed Budget	\$ 29,350,904	-	-

Special Parking Revenue Fund

<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 43,154,495	-	-
		Adopted Budget	\$ 43,154,495	-	-
<i>Special Parking Revenue</i>					
		Bond Administration	\$ (15,000)	-	-
		Capital Equip. & Parking Meter Purchases	3,378,000	-	-
		Collection Services	(30,000)	-	-
		Contractual Services	361,500	-	-
		Intelligent Parking Management	(620,000)	-	-
		Maint., Rpr. & Util. Svc. for Off-St. Prkg Lots	(1,171,500)	-	-
		Miscellaneous Equipment	15,000	-	-
		Overhead Costs - City Departments	839,489	-	-
		Parking Meter Admin. & Plan.	573,736	-	-
		Replacement Parts, Tools & Equip.	62,200	-	-
		Series 1999-A Revenue Bonds	551	-	-
		Series 2003-A Revenue Bonds	(3,700)	-	-
		Proposed Changes	\$ 3,390,276	-	-
		Proposed Budget	\$ 46,544,771	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso

Unappropriated Balance

Adopted Budget

2010-11 Adopted Budget	\$ 99,079,406	-	-
Adopted Budget	\$ 99,079,406	-	-

Unappropriated Balance

Animal Shelters	\$ (300,000)	-	-
Bank Fees	(1,100,000)	-	-
Budget Balancing Bridge	(13,167,000)	-	-
City Disaster Planning Study	500,000	-	-
Deferred Entry of Judgment Program	520,000	-	-
Early Retirement Incentive Program Payout	(33,698,900)	-	-
East Valley Multi-Purpose Senior Center	(35,000)	-	-
Equipment, Expenses, & Alterations & Improvement	3,582,000	-	-
Expanded Library and RAP Volunteer Program	(500,000)	-	-
FLEX Benefits	(13,400,000)	-	-
Gang Violence Reduction Effort	(1,046,013)	-	-
GSD - Petroleum Products	2,000,000	-	-
Inspector General of Collections	250,000	-	-
IT Infrastructure Outsourcing	250,000	-	-
Litigation Expense Account	(750,000)	-	-
Merchant Card Convenience Fee Program	500,000	-	-
Neighborhood Council Funding	81,000	-	-
Outside Counsel inc. Workers' Comp.	(1,000,000)	-	-
Police Google Mail Software License	570,000	-	-
Professional Standards Division	(1,413,996)	-	-
Redistricting Costs for Council and LAUSD	1,500,000	-	-
Reserve for Future Transit Capital & Services	(15,018,497)	-	-
Service Reduction Mitigation (1)	(11,000,000)	-	-
Software License Claim	1,000,000	-	-
Water and Electricity	(1,400,000)	-	-
Proposed Changes	\$ (83,076,406)	-	-
Proposed Budget	\$ 16,003,000	-	-

Wastewater Special Purpose Fund

Adopted Budget

2010-11 Adopted Budget	\$ 409,579,230	-	-
Adopted Budget	\$ 409,579,230	-	-

Wastewater Collection, Treatment & Disposal

Total Wastewater Special Purpose Fund	\$ 23,805,015	-	-
Proposed Changes	\$ 23,805,015	-	-
Proposed Budget	\$ 433,384,245	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Water and Electricity					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 50,428,994	-	-
		Adopted Budget	\$ 50,428,994	-	-
<i>Lighting of Streets</i>					
		Street Lighting Assessments	\$ 155,000	-	-
		Street Lighting General Benefit	(72,000)	-	-
<i>Solid Waste Collection and Disposal</i>					
		Sanitation Electricity	\$ 33,884	-	-
		Sanitation Water	(95,421)	-	-
<i>Aesthetic and Clean Streets and Parkway</i>					
		Street Services Water	\$ (168,629)	-	-
<i>Street and Highway Transportation</i>					
		Street Services Electricity	\$ (113,480)	-	-
<i>Educational Opportunities</i>					
		Library Electricity	\$ 1,698	-	-
		Library Water	(65,169)	-	-
<i>Recreational Opportunities</i>					
		Recreation and Parks Electricity	\$ (8,999,488)	-	-
		Recreation and Parks Water	(6,912,225)	-	-
<i>Public Buildings, Facilities and Services</i>					
		Energy Conservation Payments	\$ 1,300,000	-	-
		General Services Electricity	652,642	-	-
		General Services Water	(167,806)	-	-
		Proposed Changes	\$ (14,450,994)	-	-
		Proposed Budget	\$ 35,978,000	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 610,312,165	-	-
		Adopted Budget	\$ 610,312,165	-	-
<i>Neighborhood Empowerment</i>					
		Neighborhood Council Funding	\$ (283,500)	-	-
		Neighborhood Empowerment (2010-11)	(140,000)	-	-
		Neighborhood Empowerment (2011-12)	140,000	-	-
		Neighborhood Empowerment Fund	159,528	-	-
<i>Animal Sterilization Trust Fund</i>					
		Animal Sterilization Trust Fund	\$ (300,000)	-	-
<i>Animal Spay and Neuter Trust Fund</i>					
		Animal Spay and Neuter Trust Fund	\$ 300,000	-	-
<i>Local Emergency Planning</i>					
		Disaster Costs Reimbursements	\$ (10,639,281)	-	-
		Emergency Operations Fund	(183,100)	-	-
<i>Teams II Special Fund</i>					
		Teams II Special Fund	\$ 750,000	-	-
<i>LAHD Affordable Housing Trust Fund</i>					
		Housing Development	\$ (271,602)	-	-
		Overhead Costs - City Departments	53,853	-	-
<i>Business Improvement District Trust Fund</i>					
		Business Improvement District Trust Fund	\$ (9,983)	-	-
<i>Arts and Cultural Opportunities</i>					
		Arts and Cultural Fac. and Services Trust Fund	\$ 1,039,000	-	-
<i>Zoo Enterprise--General Fund</i>					
		Los Angeles Zoo Enterprise Trust Fund	\$ (1,168,871)	-	-
<i>Attorney Conflicts Panel Fund</i>					
		Attorney Conflicts Panel Fund	\$ (225,000)	-	-
<i>Matching Campaign Funds Trust Fund</i>					
		Matching Campaign Funds	\$ 72,800	-	-
<i>City Ethics Commission--General Fund</i>					
		City Ethics Commission Fund	\$ (242,545)	-	-
<i>Municipal Recreation Program Fund</i>					
		Overhead Costs - City Departments	\$ 590,926	-	-
		Unallocated	(869,854)	-	-
<i>Forfeited Assets Trust Fund</i>					
		Contractual Services	\$ (1,500,000)	-	-
		Expense and Equipment	2,524,308	-	-
		Office and Technical Equipment	(3,401,571)	-	-
		Other Project Costs	(185,119)	-	-
<i>Traffic Safety Fund</i>					
		Transportation Grant Fund Work Program	\$ (757,627)	-	-
<i>Police Communications/911 System</i>					
		Lease Payments	\$ 153,691	-	-
		Lease Reserve	(30,000)	-	-
		Overhead Costs - City Departments	(127,833)	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Street Lighting Maintenance Assessment Fund</i>					
		Energy and Maintenance	\$ 391,467	-	-
		LED DWP Loan Repayment	355,729	-	-
		LED Federal Grant Match	(500,000)	-	-
		LED Fixtures	(550,848)	-	-
		Loan Repayment	(300,477)	-	-
		Overhead Costs - City Departments	(312,703)	-	-
		Tree Trimming	(75,000)	-	-
<i>Telecommunications Liquidated Damages-TDA</i>					
		Grants to Third Parties	\$ (255,000)	-	-
		Overhead Costs - City Departments	1,534,940	-	-
		Reserve	(647,170)	-	-
		Technology Infrastructure	1,025,000	-	-
<i>Bldg. & Safety Enterprise Fund</i>					
		Equipment	\$ 408,791	-	-
		Lease Payments	(77,087)	-	-
		Other Project Costs	846,351	-	-
		Overhead Costs - City Departments	(371,712)	-	-
		Reserve for Economic Uncertainties	5,721,732	-	-
<i>Code Enforcement Trust Fund</i>					
		Miscellaneous Expense	\$ 837,741	-	-
		Overhead Costs - City Departments	646,644	-	-
		Unallocated	1,611,033	-	-
<i>Major Projects Review Trust Fund</i>					
		Reserve	\$ (1,761,000)	-	-
<i>Planning Case Processing Special Fund</i>					
		Expedited Permits	\$ (830,000)	-	-
		Major Projects Review	55,000	-	-
		Overhead Costs - City Departments	(374,816)	-	-
		Reserve	(386,154)	-	-
<i>Community Development Trust Fund</i>					
		Lease Payments	\$ 23,925	-	-
		Overhead Costs - City Departments	(2,924,519)	-	-
<i>HOME Investment Partnerships</i>					
		Contractual Services	\$ 76,581	-	-
		Overhead Costs - City Departments	(45,577)	-	-
<i>Sanitation Equipment Charge</i>					
		Debt Service	\$ 9,375	-	-
		Expense and Equipment	2,138,165	-	-
		Other	(544,000)	-	-
		Other Project Costs	43,654,216	-	-
		Overhead Costs - City Departments	(909,920)	-	-
		Reserve for Arbitrage	(133,390)	-	-
<i>Landfill Maintenance Special Fund</i>					
		Expense and Equipment	\$ 245,000	-	-
		Overhead Costs - City Departments	223,109	-	-
<i>Multi-Family Bulky Item Special Fund</i>					
		Debt Service	\$ (156)	-	-
		Expense and Equipment	289,546	-	-
		Overhead Costs - City Departments	35,341	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
	<i>Central Recycling Transfer Station Fund</i>				
		Expense and Equipment	\$ 209,932	-	-
		Operating Supplies and Expense	(55,270)	-	-
		Overhead Costs - City Departments	236,223	-	-
		Special Purpose Fund Appropriations	33,924	-	-
	<i>Household Hazardous Waste Special Fund</i>				
		Expense and Equipment	\$ 82,917	-	-
		Overhead Costs - City Departments	201,770	-	-
	<i>Citywide Recycling Fund</i>				
		Commercial Recycling Development & Capital Costs	\$ (7,136,978)	-	-
		Overhead Costs - City Departments	1,210,998	-	-
		Program Administration	2,100,000	-	-
		Rebate and Incentives	(859,449)	-	-
	<i>Stormwater Pollution Abatement</i>				
		Expense and Equipment	\$ 987,300	-	-
		NPDES Compliance	125,000	-	-
		Overhead Costs - City Departments	1,166,732	-	-
	<i>Mobile Source Air Pollution</i>				
		Air Quality Demonstration Program	\$ 100,000	-	-
		Alt. Fuel Fleet Vehicles Trucks & Infrastructure	1,799,563	-	-
		Clean Cities Program Support	(17,500)	-	-
		Dues and Membership	(10,000)	-	-
		Green Taxis	300,000	-	-
		LAPD/R&P/DOT Bicycle Patrol Program	100,000	-	-
		Overhead Costs - City Departments	(33,908)	-	-
		Technical Services Contract	60,000	-	-
		Van Pool Program	(489,497)	-	-
	<i>Special Gas Tax Street Improvements</i>				
		Overhead Costs - City Departments	\$ 8,422,650	-	-
	<i>Measure R Local Traffic Relief</i>				
		ATSAC Projects	\$ 27,351,700	-	-
		Bicycle Program	(924,625)	-	-
		Bridge Program	(2,000,000)	-	-
		City Transit	92,212	-	-
		Contingency	1,000,000	-	-
		Matching Funds Transit Projects	463,030	-	-
		Overhead Costs - City Departments	849,022	-	-
		Pedestrian Program	(924,625)	-	-
		Sepulveda Grade Separation	3,000,000	-	-
		Sign Replacement	500,000	-	-
		Transportation Element Update	500,000	-	-
		Transportation Grant Fund Projects	(18,700,000)	-	-
		Unallocated	(12,621,000)	-	-
	<i>Street Damage Restoration Fee Special Fund</i>				
		Overhead Costs - City Departments	\$ (440,815)	-	-
	<i>Arts and Cultural Facilities and Services</i>				
		Miscellaneous Expense	\$ (29,781)	-	-
		Other	(247,300)	-	-
		Overhead Costs - City Departments	358,519	-	-
		Reserve	414,254	-	-
		Unallocated	142,938	-	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Arts Development</i>					
		Arts & Cultural Facilities Fund	\$ -	-	-
		Other Project Costs	(300,057)	-	-
<i>L.A. Convention and Visitors Bureau Trust Fund</i>					
		L. A. Convention and Visitors Bureau Trust Fund	\$ 980,538	-	-
		Unallocated	(123,735)	-	-
<i>Convention Center Revenue Fund</i>					
		Building & Safety Expense	\$ 15,000	-	-
		Overhead Costs - City Departments	319,889	-	-
<i>Communiity Services Administration Grant</i>					
		Lease Payments	\$ 9,834	-	-
		Overhead Costs - City Departments	(146,700)	-	-
<i>Workforce Investment Act Fund</i>					
		Lease Payments	\$ 226,606	-	-
		Overhead Costs - City Departments	(292,074)	-	-
<i>Rent Stabilization Trust Fund</i>					
		Miscellaneous Expense	\$ 355,866	-	-
		Overhead Costs - City Departments	(13,265)	-	-
		Rent Stabilization Reserve	(1,681,835)	-	-
		Short Term Assistance	(125,000)	-	-
		Tenant Rental Assistance	125,000	-	-
<i>Housing Opportunities for Persons with AIDS Fund</i>					
		Overhead Costs - City Departments	\$ 345	-	-
<i>Allocations from Other Govt. Agencies & Sources</i>					
		Lease Payments	\$ (129,430)	-	-
		Overhead Costs - City Departments	680,498	-	-
		Permit Parking Enforcement and Support	799,486	-	-
<i>Municipal Housing Finance Fund</i>					
		Acquisiton, Rehab., & Const. Dev. Loans	\$ (1,777,940)	-	-
		Housing Occupancy Monitoring	(200,000)	-	-
		Miscellaneous Expense	194,258	-	-
		Overhead Costs - City Departments	31,486	-	-
<i>Staples Arena Special Fund</i>					
		Unallocated	\$ 1,101,436	-	-
		Proposed Changes	\$ 41,946,519	-	-
		Proposed Budget	\$ 652,258,684	-	-
Grand Total Section 2 Dept & Non-Dept			\$ 6,904,460,510	29,915	1,318

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Library					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 82,808,051	828	-
		Adopted Budget	\$ 82,808,051	828	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,097,288	-	-
		Salary Step Plan and Turnover Effect	3,202,713	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ -	-	-
<i>Increased Services</i>					
		Direct Cost - Restoration of Services	\$ 561,079	-	-
		Restoration of Library Services	1,751,232	-	-
<i>Other Changes or Adjustments</i>					
		Adjustment to Direct Library Costs	\$ (1,964,504)	-	-
		Direct Cost - Landscaping	315,250	-	-
		Increase General Fund Cost Reimbursement	8,133,202	-	-
		Miscellaneous Adjustments in Expense Accounts	(156,133)	-	-
		Proposed Changes	\$ 12,940,127	-	-
		Proposed Budget	\$ 95,748,178	828	-

FY 2011-12 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Recreation and Parks					
<i>Adopted Budget</i>					
		2010-11 Adopted Budget	\$ 181,992,554	1,550	-
		Adopted Budget	\$ 181,992,554	1,550	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,842,692	-	-
		Full Funding for Partially Financed Positions	56,489	-	-
		Salary Step Plan and Turnover Effect	3,391,979	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (533,396)	-	-
		Deletion of One-Time Expense Funding	(20,000)	-	-
<i>Early Retirement Program</i>					
		Early Retirement Incentive Program Payout	\$ -	-	-
<i>Continuation of Services</i>					
		Facility and Landscape Services	\$ -	-	5
		Grants Accounting and Administration	-	-	2
		HACLA Sites	1,000,000	-	-
		MacArthur Park Recreation and Maintenance	-	-	4
		Park Ranger Supplemental Deployment	-	-	8
		Planning and Construction	-	-	2
		Quimby Program	-	-	1
<i>Increased Services</i>					
		New and Expanded Facilities	\$ 1,494,456	-	10
<i>Reduced Services</i>					
		As-Needed Funding	\$ (2,000,000)	-	-
<i>Other Changes or Adjustments</i>					
		Change in Number of Working Days	\$ (11,732,771)	-	-
		Direct Cost Recovery for Recreational Programs	(1,088,892)	(17)	-
		General Fund Cost Reimbursement	2,361,273	-	-
		Pershing Square	(276,702)	(5)	-
		Refuse Collection Services	3,700,000	-	-
		Senior Food and Social Services Program	(701,593)	(4)	-
		Proposed Changes	\$ (2,506,465)	(26)	32
		Proposed Budget	\$ 179,486,089	1,524	32
Grand Total Section 4 Departments			\$ 275,234,267	2,352	32

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Aging</i>				
		2011-12 Employee Compensation Adjustment	\$ 11,093	-	-
		Full Funding for Partially Financed Positions	166,329	-	-
		Salary Step Plan and Turnover Effect	99,543	-	-
	<i>Animal Services</i>				
		2011-12 Employee Compensation Adjustment	\$ 334,950	-	-
		Full Funding for Partially Financed Positions	607,900	-	-
		Salary Step Plan and Turnover Effect	615,482	-	-
	<i>Building and Safety</i>				
		2011-12 Employee Compensation Adjustment	\$ 224,945	-	-
		Full Funding for Partially Financed Positions	1,491,202	-	-
		Salary Step Plan and Turnover Effect	417,990	-	-
	<i>City Administrative Officer</i>				
		2011-12 Employee Compensation Adjustment	\$ 46,926	-	-
		Full Funding for Partially Financed Positions	1,203,475	-	-
		Salary Step Plan and Turnover Effect	384,463	-	-
	<i>City Attorney</i>				
		2011-12 Employee Compensation Adjustment	\$ 1,648,393	-	-
		Full Funding for Partially Financed Positions	18,500,275	-	-
		Salary Step Plan and Turnover Effect	1,175,377	-	-
	<i>City Clerk</i>				
		2011-12 Employee Compensation Adjustment	\$ 71,114	-	-
		Full Funding for Partially Financed Positions	763,400	-	-
		Salary Step Plan and Turnover Effect	170,218	-	-
	<i>Community Development</i>				
		2011-12 Employee Compensation Adjustment	\$ 87,406	-	-
		Salary Step Plan and Turnover Effect	(1,194,460)	-	-
	<i>Controller</i>				
		2011-12 Employee Compensation Adjustment	\$ 85,082	-	-
		Full Funding for Partially Financed Positions	2,420,388	-	-
		Salary Step Plan and Turnover Effect	130,364	-	-
	<i>Convention Center</i>				
		2011-12 Employee Compensation Adjustment	\$ 160,939	-	-
		Full Funding for Partially Financed Positions	290,199	-	-
		Salary Step Plan and Turnover Effect	160,649	-	-
	<i>Cultural Affairs</i>				
		2011-12 Employee Compensation Adjustment	\$ 13,794	-	-
		Full Funding for Partially Financed Positions	399,746	-	-
		Salary Step Plan and Turnover Effect	(66,967)	-	-
	<i>Department on Disability</i>				
		2011-12 Employee Compensation Adjustment	\$ 1,314	-	-
		Full Funding for Partially Financed Positions	164,592	-	-
		Salary Step Plan and Turnover Effect	101,047	-	-
	<i>El Pueblo de Los Angeles</i>				
		2011-12 Employee Compensation Adjustment	\$ 7,138	-	-
		Full Funding for Partially Financed Positions	169,112	-	-
		Salary Step Plan and Turnover Effect	5,703	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
		<i>Emergency Management</i>			
		2011-12 Employee Compensation Adjustment	\$ 8,612	-	-
		Full Funding for Partially Financed Positions	158,100	-	-
		Salary Step Plan and Turnover Effect	(7,510)	-	-
		<i>Employee Relations Board</i>			
		2011-12 Employee Compensation Adjustment	\$ 1,314	-	-
		Full Funding for Partially Financed Positions	19,500	-	-
		Salary Step Plan and Turnover Effect	1,586	-	-
		<i>Ethics Commission</i>			
		2011-12 Employee Compensation Adjustment	\$ 1,314	-	-
		Full Funding for Partially Financed Positions	158,100	-	-
		Salary Step Plan and Turnover Effect	38,519	-	-
		<i>Finance</i>			
		2011-12 Employee Compensation Adjustment	\$ 159,970	-	-
		Full Funding for Partially Financed Positions	2,500,800	-	-
		Salary Step Plan and Turnover Effect	324,181	-	-
		<i>Fire</i>			
		2011-12 Employee Compensation Adjustment	\$ 479,113	-	-
		Full Funding for Partially Financed Positions	8,760,024	-	-
		Salary Step Plan and Turnover Effect	(11,019,662)	-	-
		<i>General Services</i>			
		2011-12 Employee Compensation Adjustment	\$ 1,908,189	-	-
		Full Funding for Partially Financed Positions	7,164,600	-	-
		Miscellaneous Adjustments in Expense Account	-	-	-
		Salary Step Plan and Turnover Effect	4,471,784	-	-
		<i>Housing Department</i>			
		2011-12 Employee Compensation Adjustment	\$ 224,678	-	-
		Full Funding for Partially Financed Positions	518,574	-	-
		Salary Step Plan and Turnover Effect	566,123	-	-
		<i>Information Technology Agency</i>			
		2011-12 Employee Compensation Adjustment	\$ 394,987	-	-
		Full Funding for Partially Financed Positions	4,509,803	-	-
		Salary Step Plan and Turnover Effect	544,904	-	-
		<i>Neighborhood Empowerment</i>			
		2011-12 Employee Compensation Adjustment	\$ 2,907	-	-
		Full Funding for Partially Financed Positions	1,130,427	-	-
		Salary Step Plan and Turnover Effect	12,909	-	-
		<i>Personnel</i>			
		2011-12 Employee Compensation Adjustment	\$ 303,825	-	-
		Full Funding for Partially Financed Positions	2,389,000	-	-
		Salary Step Plan and Turnover Effect	1,190,947	-	-
		<i>Planning</i>			
		2011-12 Employee Compensation Adjustment	\$ 83,253	-	-
		Full Funding for Partially Financed Positions	795,882	-	-
		Salary Step Plan and Turnover Effect	186,902	-	-
		<i>Police</i>			
		2011-12 Employee Compensation Adjustment	\$ 4,580,151	-	-
		Full Funding for Partially Financed Positions	20,644,162	-	-
		Salary Step Plan and Turnover Effect	12,394,359	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Board of Public Works</i>				
		2011-12 Employee Compensation Adjustment	\$ 38,768	-	-
		Full Funding for Partially Financed Positions	487,703	-	-
		Salary Step Plan and Turnover Effect	49,093	-	-
	<i>Bureau of Contract Administration</i>				
		2011-12 Employee Compensation Adjustment	\$ 38,555	-	-
		Full Funding for Partially Financed Positions	1,745,200	-	-
		Salary Step Plan and Turnover Effect	(43,355)	-	-
	<i>Bureau of Engineering</i>				
		2011-12 Employee Compensation Adjustment	\$ 175,233	-	-
		Full Funding for Partially Financed Positions	2,626,517	-	-
		Salary Step Plan and Turnover Effect	381,456	-	-
	<i>Bureau of Sanitation</i>				
		2011-12 Employee Compensation Adjustment	\$ 3,209,445	-	-
		Full Funding for Partially Financed Positions	8,801,317	-	-
		Salary Step Plan and Turnover Effect	(1,128,009)	-	-
	<i>Bureau of Street Lighting</i>				
		2011-12 Employee Compensation Adjustment	\$ 175,308	-	-
		Salary Step Plan and Turnover Effect	125,845	-	-
	<i>Bureau of Street Services</i>				
		2011-12 Employee Compensation Adjustment	\$ 1,061,674	-	-
		Full Funding for Partially Financed Positions	1,727,700	-	-
		Salary Step Plan and Turnover Effect	(4,863,866)	-	-
	<i>Transportation</i>				
		2011-12 Employee Compensation Adjustment	\$ 1,422,126	-	-
		Full Funding for Partially Financed Positions	6,204,315	-	-
		Salary Step Plan and Turnover Effect	2,365,092	-	-
	<i>Treasurer</i>				
		2011-12 Employee Compensation Adjustment	\$ 26,656	-	-
		Full Funding for Partially Financed Positions	263,700	-	-
		Salary Step Plan and Turnover Effect	(42,945)	-	-
	<i>Zoo</i>				
		2011-12 Employee Compensation Adjustment	\$ 269,785	-	-
		Salary Step Plan and Turnover Effect	202,237	-	-
	<i>Library</i>				
		2011-12 Employee Compensation Adjustment	\$ 1,097,288	-	-
		Salary Step Plan and Turnover Effect	3,202,713	-	-
	<i>Recreation and Parks</i>				
		2011-12 Employee Compensation Adjustment	\$ 1,842,692	-	-
		Full Funding for Partially Financed Positions	56,489	-	-
		Salary Step Plan and Turnover Effect	3,391,979	-	-
		Total	\$ 131,382,159	-	-

Deletion of One-Time Services

Aging

Deletion of Funding for Resolution Authorities	\$ (796,872)	-	-
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FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Animal Services</i>				
		Deletion of Funding for Resolution Authorities	\$ (1,344,124)	-	-
		Deletion of One-Time Expense Funding	(90,546)	-	-
	<i>Building and Safety</i>				
		Deletion of Funding for Resolution Authorities	\$ (3,248,249)	-	-
		Deletion of One-Time Expense Funding	(25,453)	-	-
	<i>City Attorney</i>				
		Deletion of Funding for Resolution Authorities	\$ (14,274,804)	-	-
		Deletion of One-Time Expense Funding	(346,000)	-	-
	<i>City Clerk</i>				
		Deletion of One-Time Expense Funding	\$ (15,647,854)	-	-
	<i>Community Development</i>				
		Deletion of Funding for Resolution Authorities	\$ (5,239,989)	-	-
		Deletion of One-Time Expense Funding	(179,059)	-	-
	<i>Controller</i>				
		Deletion of 2010-11 Equipment	\$ (30,000)	-	-
		Deletion of Funding for Resolution Authorities	(960,062)	-	-
		Deletion of One-Time Expense Funding	(35,213)	-	-
	<i>Convention Center</i>				
		Deletion of Funding for Resolution Authorities	\$ (735,036)	-	-
	<i>Department on Disability</i>				
		Deletion of Funding for Resolution Authorities	\$ (525,239)	-	-
		Deletion of One-Time Expense Funding	(105,245)	-	-
	<i>Emergency Management</i>				
		Deletion of Funding for Resolution Authorities	\$ (206,160)	-	-
	<i>Finance</i>				
		Deletion of Funding for Resolution Authorities	\$ (1,409,246)	-	-
		Deletion of One-Time Expense Funding	(197,500)	-	-
	<i>Fire</i>				
		Deletion of Funding for Resolution Authorities	\$ (3,642,432)	-	-
	<i>General Services</i>				
		Deletion of 2010-11 Equipment	\$ (1,252,000)	-	-
		Deletion of Funding for Resolution Authorities	(566,854)	-	-
	<i>Housing Department</i>				
		Deletion of Funding for Resolution Authorities	\$ (3,482,754)	-	-
	<i>Information Technology Agency</i>				
		Deletion of 2010-11 Equipment	\$ (19,050)	-	-
		Deletion of Funding for Resolution Authorities	(3,812,463)	-	-
		Deletion of One-Time Expense Funding	(4,724,574)	-	-
	<i>Personnel</i>				
		Deletion of Funding for Resolution Authorities	\$ (2,269,416)	-	-
		Deletion of One-Time Expense Funding	(300,000)	-	-
	<i>Planning</i>				
		Deletion of 2010-11 Equipment	\$ (150,000)	-	-
		Deletion of Funding for Resolution Authorities	(1,036,284)	-	-
		Deletion of One-Time Expense Funding	(2,596,045)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Police</i>				
		Deletion of Funding for Resolution Authorities	\$ (6,606,132)	-	-
		Deletion of One-Time Expense Funding	(1,892,525)	-	-
	<i>Board of Public Works</i>				
		Deletion of Funding for Resolution Authorities	\$ (80,221)	-	-
		Deletion of One-Time Expense Funding	(550,000)	-	-
	<i>Bureau of Contract Administration</i>				
		Deletion of Funding for Resolution Authorities	\$ (7,594,435)	-	-
		Deletion of One-Time Expense Funding	(676,000)	-	-
	<i>Bureau of Engineering</i>				
		Deletion of Funding for Resolution Authorities	\$ (3,957,691)	-	-
		Deletion of One-Time Expense Funding	(198,668)	-	-
	<i>Bureau of Sanitation</i>				
		Deletion of 2010-11 Equipment	\$ (438)	-	-
		Deletion of Funding for Resolution Authorities	(3,736,869)	-	-
		Deletion of One-Time Expense Funding	(122,744)	-	-
	<i>Bureau of Street Lighting</i>				
		Deletion of Funding for Resolution Authorities	\$ (1,744,512)	-	-
		Deletion of One-Time Expense Funding	(961,110)	-	-
		Deletion of One-Time Special Funding	(200,000)	-	-
	<i>Bureau of Street Services</i>				
		Deletion of Funding for Resolution Authorities	\$ (7,681,548)	-	-
		Deletion of One-Time Expense Funding	(29,025,531)	-	-
	<i>Transportation</i>				
		Deletion of Funding for Resolution Authorities	\$ (12,397,110)	-	-
		Deletion of One-Time Expense Funding	(292,826)	-	-
	<i>Zoo</i>				
		Deletion of Funding for Resolution Authorities	\$ (54,732)	-	-
	<i>Recreation and Parks</i>				
		Deletion of Funding for Resolution Authorities	\$ (533,396)	-	-
		Deletion of One-Time Expense Funding	(20,000)	-	-
		Total	\$ (147,575,011)	-	-

Early Retirement Program

	<i>Aging</i>				
		Early Retirement Incentive Program Payout	\$ 65,106	-	-
	<i>Animal Services</i>				
		Early Retirement Incentive Program Payout	\$ 236,288	-	-
	<i>Building and Safety</i>				
		Early Retirement Incentive Program Payout	\$ 2,387,645	-	-
	<i>City Administrative Officer</i>				
		Early Retirement Incentive Program Payout	\$ 227,144	-	-
	<i>City Attorney</i>				
		Early Retirement Incentive Program Payout	\$ 1,808,589	-	-
	<i>City Clerk</i>				
		Early Retirement Incentive Program Payout	\$ 528,577	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Early Retirement Program					
	<i>Community Development</i>				
		Early Retirement Incentive Program Payout	\$ 580,457	-	-
	<i>Controller</i>				
		Early Retirement Incentive Program Payout	\$ 554,319	-	-
	<i>Convention Center</i>				
		Early Retirement Incentive Program Payout	\$ 387,872	-	-
	<i>Council</i>				
		Early Retirement Incentive Program Payout	\$ 139,732	-	-
	<i>Cultural Affairs</i>				
		Early Retirement Incentive Program Payout	\$ 185,626	-	-
	<i>Department on Disability</i>				
		Early Retirement Incentive Program Payout	\$ 38,069	-	-
	<i>Emergency Management</i>				
		Early Retirement Incentive Program Payout	\$ 12,324	-	-
	<i>Employee Relations Board</i>				
		Early Retirement Incentive Program Payout	\$ 52,963	-	-
	<i>Ethics Commission</i>				
		Early Retirement Incentive Program Payout	\$ 9,651	-	-
	<i>Finance</i>				
		Early Retirement Incentive Program Payout	\$ 381,462	-	-
	<i>Fire</i>				
		Early Retirement Incentive Program Payout	\$ 830,313	-	-
	<i>General Services</i>				
		Early Retirement Incentive Program Payout	\$ 3,809,181	-	-
	<i>Housing Department</i>				
		Early Retirement Incentive Program Payout	\$ 900,182	-	-
	<i>Information Technology Agency</i>				
		Early Retirement Incentive Program Payout	\$ 1,535,776	-	-
	<i>Neighborhood Empowerment</i>				
		Early Retirement Incentive Program Payout	\$ 63,002	-	-
	<i>Personnel</i>				
		Early Retirement Incentive Program Payout	\$ 879,842	-	-
	<i>Planning</i>				
		Early Retirement Incentive Program Payout	\$ 819,231	-	-
	<i>Police</i>				
		Early Retirement Incentive Program Payout	\$ 4,045,940	-	-
	<i>Board of Public Works</i>				
		Early Retirement Incentive Program Payout	\$ 572,786	-	-
	<i>Bureau of Contract Administration</i>				
		Early Retirement Incentive Program Payout	\$ 829,081	-	-
	<i>Bureau of Engineering</i>				
		Early Retirement Incentive Program Payout	\$ 2,896,488	-	-
	<i>Bureau of Sanitation</i>				
		Early Retirement Incentive Program Payout	\$ 2,887,189	-	-
	<i>Bureau of Street Lighting</i>				
		Early Retirement Incentive Program Payout	\$ -	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Early Retirement Program					
	<i>Bureau of Street Services</i>				
		Early Retirement Incentive Program Payout	\$ 2,455,698	-	-
	<i>Transportation</i>				
		Early Retirement Incentive Program Payout	\$ 2,777,921	-	-
	<i>Treasurer</i>				
		Early Retirement Incentive Program Payout	\$ 43,706	-	-
	<i>Zoo</i>				
		Early Retirement Incentive Program Payout	\$ 297,422	-	-
	<i>Library</i>				
		Early Retirement Incentive Program Payout	\$ -	-	-
	<i>Recreation and Parks</i>				
		Early Retirement Incentive Program Payout	\$ -	-	-
		Total	\$ 33,239,582	-	-

Continuation of Services

	<i>Aging</i>				
		Family Caregiver Support	\$ 676,510	-	9
		Senior Social Services	112,110	-	2
	<i>Animal Services</i>				
		Administrative Hearing Program	\$ 103,776	2	-
		New South LA Animal Care Center	198,909	-	-
		Shelter Operations Staffing	879,120	18	-
	<i>Building and Safety</i>				
		Engineering Plan Check Workload	\$ 569,826	7	-
		Green Building Code Inspection Services	948,617	-	11
		Green Building Code Plan Check Services	773,249	-	8
		Inspection - Los Angeles World Airports	770,126	-	6
		Inspection Workload	764,303	8	-
		New Construction Inspection Administration	105,584	1	-
		Off-site Sign Periodic Inspection Program	120,173	-	3
		Plan Check - Los Angeles World Airports	268,358	-	2
		Pressure Vessel and Elevator Workload	770,252	8	-
		Seismic Gas Shutoff Valve Program	308,807	4	-
		Technical Support Group Systems Support	402,011	5	-
	<i>City Administrative Officer</i>				
		Financial Management System	\$ -	-	1

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>City Attorney</i>				
		Citywide Nuisance Abatement Program	\$ 222,444	-	2
		Community Law Enforcement and Recovery (CLEAR)	132,600	-	1
		Community Redevelopment Agency Support	140,628	-	1
		Department of Water and Power Land Use Support	124,896	-	1
		Department of Water and Power Support	381,696	-	2
		Enhanced Revenue	273,096	-	2
		Family Violence Prosecution Unit	332,232	-	3
		Gang Prosecution Program	426,120	-	3
		Housing Department	206,700	-	2
		Legal Support to Proprietary Departments	1,816,080	-	14
		Litigation Expenses	750,000	-	-
		Los Angeles Safer City Initiative	-	-	3
		Neighborhood Council Support	166,104	-	1
		Neighborhood Prosecutor Program	1,670,124	-	12
		Outside Counsel Oversight Support	489,732	-	5
		Pensions Support	140,628	-	1
		Pitches Motions	1,179,528	-	10
		Police Transition Agreement	166,104	-	1
		Police-Related Litigation	1,988,112	-	16
		Tobacco Enforcement Program	935,188	-	7
		Workers' Compensation Support	1,126,020	-	10
	<i>City Clerk</i>				
		Language Translation Services	\$ -	-	-
		On Demand Video and Audio Services	40,560	-	-
		Online Resources Support	-	-	-
	<i>Community Development</i>				
		Green Sector Initiatives Coordinator	\$ 89,868	-	1
		Human Relations Commission	317,892	-	4
		Human Services Resolution Authorities	1,822,284	-	24
		Systems Support Staff	320,640	-	4
		Workforce Development Resolution Authorities	4,614,348	-	62
	<i>Controller</i>				
		Financial Management System Support	\$ -	-	23
		Payroll System Replacement	817,554	8	-
	<i>Convention Center</i>				
		Facility Infrastructure Maintenance Division	\$ 404,964	-	5
	<i>Cultural Affairs</i>				
		Partnering of Art Centers and Theaters	\$ 125,000	-	-
	<i>Department on Disability</i>				
		AIDS Coordination and Support	\$ 475,000	-	4
		Computerized Information Center for the Disabled	153,802	-	2
	<i>Emergency Management</i>				
		Community Emergency Management Division	\$ 122,376	-	2
		Emergency Management Administrative Support	98,904	-	1
		Homeland Security Staffing	-	-	6
	<i>Finance</i>				
		Audit Penetration Rate	\$ 984,840	12	-
		Financial Management System Centralization	159,960	-	2
		Tax Discovery and Enforcement	154,440	-	2
		Workload Based Staffing	318,600	-	5

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Fire</i>				
		Claims Reimbursement Team	\$ 202,152	2	-
		EMS Contract Administration and Compliance	471,024	6	-
		Homeland Security Enhancements	963,252	9	1
		Human Resources Division	83,748	1	-
		Network and Technology Infrastructure Support	374,364	4	-
		Operations Control Dispatch Center	149,208	-	1
		Professional Standards Division	1,037,236	-	9
		Public Access Defibrillator Program	98,904	1	-
		System Support	122,436	1	-
	<i>General Services</i>				
		Building Maintenance - Cultural Facilities	\$ 250,000	-	-
		CIEP - Gas Tax	142,000	-	-
		Clean Air Program Support	78,864	1	-
		El Pueblo Parking Support	56,580	1	-
		Fleet Helicopter Support	175,584	2	-
		FMS/SMS Interface Support	90,852	-	1
		Office of Public Safety Workload Adjustment	-	(7)	-
		Supply Services Support for Wastewater Program	268,056	5	-
	<i>Housing Department</i>				
		Accounting Staff	\$ 592,292	-	9
		Administrative Services Staff	150,100	-	2
		Contractual Services Restructuring	(1,556,829)	-	-
		Executive Management Staff	597,578	-	5
		Housing Services Staff	204,562	-	3
		Major Projects Staff	816,718	-	9
		Portfolio Management Staff	217,212	-	3
		Rent Stabilization Staff	130,471	-	2
		Systems Division Support Staff	838,121	-	9
	<i>Information Technology Agency</i>				
		800 MHz Radio Upgrade	\$ -	-	-
		Avionics Support	195,000	-	-
		Emergency Command Control Communications System	416,316	4	-
		Financial Management System Support	-	-	15
		Fire Department Antenna Replacement	-	-	-
		Fire Dispatch Support	285,552	3	-
		Los Angeles Business Tax Support	541,920	5	-
		Miscellaneous Adjustments in Expense Accounts	274,664	-	-
		Network Infrastructure	-	-	-
		Payroll System Replacement Support	1,444,489	3	-
		Public Safety Systems Development and Support	289,476	-	3
		Public Safety Systems Project	504,156	-	3
		Public Works Fiscal Systems Support	86,520	-	1
		Supply Management System Support	2,099,541	-	6
		Systems Support of 3-1-1 Call Center	95,184	-	1
	<i>Neighborhood Empowerment</i>				
		Administrative and Neighborhood Council Support	\$ 254,856	-	3
		Transfer of Expenses to Neighborhood Empowerment	135,747	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Personnel</i>				
		Deferred Compensation and Employee Benefits	\$ 202,392	3	-
		Department of Water and Power Examining Support	184,464	2	-
		Public Safety Bureau Staffing	1,442,328	-	18
		Rideshare Program Funding Adjustment	264,179	-	-
		Workers' Compensation Program	439,164	6	-
		Workplace Violence Prevention Training	250,000	-	-
	<i>Planning</i>				
		Continued Expedited Case Processing	\$ 1,042,224	-	12
		GIS and Systems Support	1,369,289	-	-
		Universal Projects	203,580	-	2
		Westfield Projects	99,852	-	1
	<i>Police</i>				
		ARRA COPS Hiring Grant	\$ 3,000,000	-	50
		Community Law Enforcement and Recovery	-	-	18
		Confidential Financial Disclosure	98,904	1	-
		Constitutional Policing	699,408	5	-
		Digital In-Car Video System	392,500	-	-
		Grant Administration	83,748	-	1
		Groupwise Software Licenses	255,000	-	-
		Handheld Radio Maintenance	226,396	-	-
		Internal Audit and Inspection Division	1,106,484	11	-
		Jail Division	461,655	-	-
		Management Systems Re-Engineering	1,676,256	18	-
		Sworn Attrition	(15,937,719)	-	-
		Sworn Hiring Plan	8,807,254	-	-
		Sworn Overtime Funding	7,700,000	-	-
	<i>Bureau of Contract Administration</i>				
		Centralized Certification and EEO Enforcement	\$ 139,296	-	2
		Compliance Services to Other Departments	670,056	-	9
		Port of LA Inspection and Compliance Program	1,245,012	-	15
		Public Right of Way Enforcement Program	582,288	-	7
		Signal Synchronization Program	1,198,392	-	13
		Subcontractor Outreach	139,296	-	2
		Transportation Grant Fund Annual Work Program	495,012	-	5
		Wastewater Inspection and Compliance Program	(580)	-	3
	<i>Bureau of Engineering</i>				
		Los Angeles River Revitalization Master Plan	\$ 231,540	-	2
		Signal Synchronization Support	107,142	-	1
		Storm Damage Repair Program	468,876	-	5
		Street Resurfacing Survey Support	482,233	-	6
		Transportation Grant Fund Annual Work Program	2,915,708	-	29
		Wastewater Capital Improvement Program	(2,726,604)	(35)	-
		Zoo Capital Program	191,556	-	2

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
<i>Bureau of Sanitation</i>					
		Blue Bin Recycling Program	\$ 180,104	-	3
		Construction and Demolition Recycling Program	227,628	3	-
		Environmentally Preferable Purchasing Program	80,876	1	-
		Human Resources Development Division	-	-	1
		Multifamily Bulky Item Program	2,311,975	-	35
		Non-Curbside Recycling Program Support	85,486	-	1
		Roll-Off Bin Disposal Services	263,572	4	-
		Sewer Service Charge Task Force	94,953	1	-
		Solid Waste Integrated Resources Plan	483,782	-	5
		Watershed Protection Division	-	-	13
<i>Bureau of Street Lighting</i>					
		Copper Wire Replacement and Reinforcement	\$ 416,196	-	1
		Light Emitting Diode Conversion Program	2,459,841	-	11
		Signal Synchronization Support	596,928	-	7
		Transportation Grant Annual Work Program	334,188	-	4
<i>Bureau of Street Services</i>					
		Bus Pads and Bus Pad Improvements	\$ 1,474,842	-	11
		Design of Bikeways and Pedestrian Facilities	513,924	-	5
		Multi-Family Bulky Item Collection	177,531	-	2
		Public Right-of-Way Construction Enforcement	353,381	-	4
		Risk Management	117,684	1	-
		Sidewalk Access Ramps	3,300,000	-	23
		Slurry Seal	7,310,199	-	18
		Street Resurfacing and Reconstruction	19,298,055	-	95
		Streetscape and Transit Enhancements	4,075,702	-	54
<i>Transportation</i>					
		Enforcement and Traffic Control	\$ 1,163,760	20	-
		Los Angeles Unified School District Construction	109,680	-	1
		Measure R Support Staff	208,896	3	-
		Parking Management	429,288	4	-
		Preferential/Overnight Parking District Program	412,968	5	-
		Signal Synchronization	2,648,136	-	31
		Stolen Vehicle Recovery Program	359,448	6	-
		Traffic Management Sewer Construction	98,980	1	-
		Traffic Signal Maintenance	515,052	-	7
		Transit Priority System Completion	169,428	-	2
		Transportation Emergency Planning	98,820	1	-
		Transportation Enhancements Management	109,680	1	-
		Transportation Grant Fund Annual Work Program	6,749,760	-	80
		Water Trunk Line Construction Program	529,524	-	6
<i>Treasurer</i>					
		Bank Service Fees	\$ 1,100,000	-	-
<i>Zoo</i>					
		Behavioral Enrichment Program	\$ 53,724	-	1

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Recreation and Parks</i>				
		Facility and Landscape Services	\$ -	-	5
		Grants Accounting and Administration	-	-	2
		HACLA Sites	1,000,000	-	-
		MacArthur Park Recreation and Maintenance	-	-	4
		Park Ranger Supplemental Deployment	-	-	8
		Planning and Construction	-	-	2
		Quimby Program	-	-	1
		Total	\$ 124,759,273	176	1,018
Increased Services					
	<i>Building and Safety</i>				
		Enterprise Fund Overtime	\$ 800,000	-	-
	<i>City Clerk</i>				
		Accounting Support - Senior Accountant I	\$ 17,004	-	-
	<i>Convention Center</i>				
		Increased Services	\$ 2,685,595	-	-
	<i>Cultural Affairs</i>				
		Barnsdall Art Park and William Grant Still Art Commission Support	\$ 145,163	1	-
			59,729	1	-
	<i>El Pueblo de Los Angeles</i>				
		Special Events	\$ 52,500	-	-
	<i>Fire</i>				
		Brush Clearance Expense Account	\$ 1,000,000	-	-
		Paramedic Medical Equipment	400,000	-	-
		Urban Search and Rescue Team	1,000,000	-	-
	<i>Information Technology Agency</i>				
		Business Assistance Virtual Network	\$ -	-	1
		Data Backup System Upgrade	-	-	-
		Marvin Braude Data Center Power Upgrade	-	-	-
	<i>Personnel</i>				
		Metropolitan Detention Center	\$ 647,250	4	-
	<i>Planning</i>				
		Environmental Impact Report Review	\$ 170,575	-	-
		Expedited Case Processing Services	287,592	-	2
		Northeast LA New Community Plan	256,384	-	2
	<i>Police</i>				
		Technology-Related Contracts	\$ 2,546,230	-	-
	<i>Bureau of Contract Administration</i>				
		Los Angeles Airport Inspection Program	\$ 3,052,572	-	33
	<i>Bureau of Street Services</i>				
		Asphalt Repair	\$ 1,000,000	-	-
	<i>Transportation</i>				
		Part-Time Traffic Officer Program	\$ -	-	-
	<i>Zoo</i>				
		Contact Yard Educational Services	\$ 71,363	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Library</i>				
		Direct Cost - Restoration of Services	\$ 561,079	-	-
		Restoration of Library Services	1,751,232	-	-
	<i>Recreation and Parks</i>				
		New and Expanded Facilities	\$ 1,494,456	-	10
		Total	\$ 17,998,724	6	48
Reduced Services					
	<i>City Administrative Officer</i>				
		P3 Concession Agreement	\$ (59,532)	(1)	-
		P3 Concession Agreement	(247,536)	(2)	-
	<i>Cultural Affairs</i>				
		Adjustment to Special Appropriations	\$ (777,745)	-	-
	<i>El Pueblo de Los Angeles</i>				
		Administrative Staffing Reduction	\$ (199,728)	(3)	-
		Marketing and Events	(53,388)	(1)	-
	<i>General Services</i>				
		Fleet and Fuel Services Reductions	\$ (1,500,720)	(10)	-
		Supply Services Reductions	(205,332)	(3)	-
		Various Reductions and Deletion of Positions	(2,156,015)	(9)	-
	<i>Information Technology Agency</i>				
		3-1-1 Swing Shift Elimination	\$ (467,760)	(8)	-
	<i>Personnel</i>				
		One-Time and Other Expense Account Reductions	\$ (815,400)	-	-
		Public Safety Bureau Staffing	(597,204)	(11)	-
	<i>Board of Public Works</i>				
		Graffiti Abatement Services	\$ (500,000)	-	-
		Overtime and Expense Accounts Reductions	(63,042)	-	-
	<i>Bureau of Street Services</i>				
		Street Improvement Operating Supplies	\$ (322,000)	-	-
		Street Improvement Overtime	(1,001,607)	-	-
	<i>Recreation and Parks</i>				
		As-Needed Funding	\$ (2,000,000)	-	-
		Total	\$ (10,967,009)	(48)	-
Efficiencies to Services					
	<i>Animal Services</i>				
		Cost Recovery for Spay and Neuter Program	\$ (164,960)	-	-
		Deletion of Vacant Positions	(1,410,636)	(21)	-
		Expense Reductions	-	-	-
		Management Realignment	(219,636)	-	-
		Northeast Care Center	(58,350)	-	-
	<i>Building and Safety</i>				
		Deletion of Vacant Positions	\$ (383,424)	(4)	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>City Administrative Officer</i>				
		Contractual Services Funding Reduction	\$ (45,000)	-	-
		Deletion of Vacant Position	(82,140)	(1)	-
		Deletion of Vacant Positions	(206,292)	(2)	-
	<i>City Attorney</i>				
		Deletion of Vacant Positions	\$ (161,784)	(3)	-
	<i>City Clerk</i>				
		Contractual Services Reduction	\$ (6,528)	-	-
		Deletion of Vacant Position	(9,576)	(1)	-
		Deletion of Vacant Position	(96,936)	(1)	-
		Deletion of Vacant Position	(77,328)	(1)	-
		Deletion of Vacant Position	(47,760)	(1)	-
		Deletion of Vacant Positions	(199,656)	(2)	-
		Elections Support	(31,104)	-	-
	<i>Convention Center</i>				
		Deletion of Vacant Position	\$ (39,300)	(1)	-
		Marketing and Event Services	498,636	1	5
	<i>Cultural Affairs</i>				
		Art Centers and Theaters Operations	\$ (113,557)	(2)	-
		Expense Account Reduction	(23,627)	-	-
	<i>Department on Disability</i>				
		Americans with Disabilities Act (ADA) Program	\$ (97,092)	-	-
		Efficiencies for Disability Services	(23,294)	-	-
	<i>Ethics Commission</i>				
		Staffing Reductions	\$ (130,260)	(2)	-
	<i>Finance</i>				
		Consolidation of Treasury and Finance Functions	\$ (61,776)	(1)	-
		Deletion of Vacant Positions	(438,336)	(8)	-
		Overtime and Expense Reduction	(299,551)	-	-
	<i>Fire</i>				
		LAFD Deployment Plan	\$ (5,810,670)	(318)	267
		Staffing Adjustments	(6,656,283)	(61)	-
	<i>General Services</i>				
		Special Fund Accounts Adjustments	\$ (14,427)	-	-
	<i>Housing Department</i>				
		Department-wide Personnel Adjustments	\$ (18,583)	(1)	-
	<i>Information Technology Agency</i>				
		Deletion of Vacant Position	\$ (126,876)	(1)	-
		Deletion of Vacant Position	(110,844)	(1)	-
		Deletion of Vacant Positions	(170,184)	(2)	-
		Deletion of Vacant Positions	(148,680)	(2)	-
		Deletion of Vacant Positions	(139,368)	(2)	-
		Expense Account Reductions	(900,000)	-	-
		Finance and Administrative Support	2,172	-	-
	<i>Neighborhood Empowerment</i>				
		Deletion of Vacant Position	\$ (76,320)	(1)	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>Personnel</i>				
		Deletion of Vacant Position	\$ (79,860)	(1)	-
		Deletion of Vacant Position	(56,280)	(1)	-
		Deletion of Vacant Positions	(263,436)	(4)	-
		Deletion of Vacant Positions	(921,660)	(15)	-
		Deletion of Vacant Positions	(199,008)	(3)	-
	<i>Planning</i>				
		Deletion of Vacant Positions	\$ (1,629,403)	(17)	-
	<i>Police</i>				
		Accumulated Overtime	\$ (1,000,000)	-	-
		Deletion of Vacant Civilian Positions	-	(15)	-
		Deletion of Vacant Civilian Positions	-	(32)	-
		Deletion of Vacant Civilian Positions	-	(1)	-
		Deletion of Vacant Civilian Positions	-	(6)	-
		Deletion of Vacant Civilian Positions	-	(24)	-
		Deletion of Vacant Civilian Positions	-	(27)	-
		Sworn Salary Savings	(20,000,000)	-	-
	<i>Board of Public Works</i>				
		Deletion of Vacant Positions	\$ (61,025)	(1)	-
		Deletion of Vacant Positions	(121,514)	(1)	-
		Deletion of Vacant Positions	(353,905)	(5)	-
		Project Restore	(118,603)	-	-
	<i>Bureau of Contract Administration</i>				
		Deletion of Vacant Positions	\$ (362,146)	(4)	-
		Deletion of Vacant Positions	(182,184)	(3)	-
	<i>Bureau of Engineering</i>				
		Deletion of Vacant Position	\$ (70,008)	(1)	-
		Deletion of Vacant Position	(81,240)	(1)	-
		Deletion of Vacant Position	(86,832)	(1)	-
		Deletion of Vacant Positions	(92,976)	(2)	-
		Deletion of Vacant Positions	(151,572)	(2)	-
		Deletion of Vacant Positions	(404,880)	(5)	-
		Deletion of Vacant Positions	(335,280)	(4)	-
	<i>Bureau of Sanitation</i>				
		Deletion of Vacant Positions	\$ (5,467,034)	(78)	-
	<i>Bureau of Street Lighting</i>				
		Fleet Replacement Deferral	\$ 100,000	-	-
		Salary Savings Rate Adjustment	(500,000)	-	-
	<i>Bureau of Street Services</i>				
		Bureau-wide Reorganization	\$ (71,616)	-	-
		Deletion of Vacant Position	(50,100)	(1)	-
		Deletion of Vacant Position	(50,100)	(1)	-
		Deletion of Vacant Positions	(1,045,656)	(18)	-
		Weed Abatement and Debris Removal	(2,176,219)	(28)	-
	<i>Transportation</i>				
		Crossing Guards Services	\$ (2,000,000)	-	-
		Deletion of Vacant Positions	(1,126,152)	(18)	-
		Implementation of Measure R Projects	-	-	-
		Source of Funds Change	-	-	-
		Special Events Permit Office	310,343	-	3
		Streamline Administrative and Work Processes	119,964	2	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>Treasurer</i>				
		Deletion of Administrative and Support Positions	\$ (355,092)	(3)	-
		Deletion of Technology Support Positions	(82,080)	(1)	-
		Deletion of Treasury Accounting Positions	(197,016)	(3)	-
		Deletion of Vacant Position	(62,412)	(1)	-
		Position Adjustments	(17,392)	-	-
	<i>Zoo</i>				
		Deletion of Vacant Position	\$ (39,384)	(1)	-
		Total	\$ (57,381,088)	(766)	275
New Services					
	<i>General Services</i>				
		Metro Detention Center Support	\$ 1,321,000	-	-
	<i>Neighborhood Empowerment</i>				
		Neighborhood Council Election Outreach	\$ 120,000	-	-
	<i>Bureau of Contract Administration</i>				
		Public Works Infrastructure Stabilization Policy	\$ -	-	2
	<i>Bureau of Sanitation</i>				
		Multifamily Refuse Collection Franchise Program	\$ -	-	-
		Total	\$ 1,441,000	-	2
Transfer of Services					
	<i>Community Development</i>				
		Client Services Technology Support	\$ 336,972	-	3
	<i>Finance</i>				
		Consolidation of Treasury and Finance Functions	\$ 9,241,934	27	-
	<i>Information Technology Agency</i>				
		Consent Decree Systems Support	\$ (937,719)	-	-
	<i>Police</i>				
		Consent Decree Systems Support	\$ 1,687,779	7	-
	<i>Bureau of Sanitation</i>				
		Illegal Dumping and Debris Removal	\$ 2,210,667	24	-
		Waste Receptacle Program	280,104	5	-
	<i>Bureau of Street Lighting</i>				
		Electrical Clearance Function	\$ 333,220	-	4
	<i>Bureau of Street Services</i>				
		Illegal Dumping and Debris Removal	\$ (1,442,994)	(24)	-
		Waste Receptacle Program	(280,104)	(5)	-
		Weed Abatement Operating Supplies	(280,646)	-	-
	<i>Treasurer</i>				
		Consolidation of Treasury and Finance Functions	\$ (343,680)	(3)	-
		Consolidation of Treasury and Finance Functions	(584,654)	(7)	-
		Consolidation of Treasury and Finance Functions	(233,305)	(2)	-
		Consolidation of Treasury and Finance Functions	(1,172,886)	(5)	-
		Consolidation of Treasury and Finance Functions	(6,447,011)	(6)	-
		Consolidation of Treasury and Finance Functions	(428,267)	(4)	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Transfer of Services					
Total			\$ 1,939,410	7	7
Other Changes or Adjustments					
<i>Aging</i>					
		Administrative Budget Reduction	\$ (200,012)	-	-
		Change in Number of Working Days	(71,000)	-	-
<i>Animal Services</i>					
		Change in Number of Working Days	\$ (1,054,171)	-	-
		Long-term Leave Positions	-	11	-
		Salary Savings Rate Adjustment	935,203	-	-
<i>Building and Safety</i>					
		Change in Number of Working Days	\$ (739,000)	-	-
		Funding Realignment	-	-	-
<i>City Administrative Officer</i>					
		Anticipated Attrition	\$ (243,315)	-	-
		ARRA Program Support	(50,000)	-	-
		Asset Management Study	300,000	-	-
		Change in Number of Working Days	(1,034,200)	-	-
<i>City Attorney</i>					
		Change in Number of Working Days	\$ (12,725,100)	-	-
		Consumer Protection Trust Fund	-	-	-
		Salary Savings Rate Adjustment	979,423	-	-
		Sewer Construction and Maintenance Legal Support	(218,690)	-	-
		Solid Waste Resource Fund Litigation Support	-	-	-
<i>City Clerk</i>					
		Change in Number of Working Days	\$ (816,100)	-	-
		Special Assessments Funding	-	-	-
<i>Community Development</i>					
		Commission on Community and Family Services	\$ 127,884	1	-
		Economic Development Program	28,416	-	-
		Funding Source Adjustments	-	-	-
		Personnel Adjustment - Executive Division	79,944	1	-
		Personnel Adjustment - General Administration	(118,848)	(1)	-
		Personnel Adjustment - Workforce Development	(55,236)	(1)	-
		Personnel Adjustment Human Relations Commission	(95,940)	(1)	-
		Substitute Authority Adjustments	(6,072)	-	-
<i>Controller</i>					
		Change in Number of Working Days	\$ (1,391,100)	-	-
		Deletion of Vacant Position	(94,956)	(1)	-
		Deletion of Vacant Positions	(891,432)	(10)	-
		Deletion of Vacant Positions	(308,064)	(4)	-
		Deletion of Vacant Positions	(327,336)	(4)	-
		Funding Source Adjustments	-	-	-
<i>Convention Center</i>					
		Miscellaneous Personnel Adjustments	\$ -	-	-
<i>Council</i>					
		Budget Reduction	\$ (2,088,229)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Cultural Affairs</i>				
		Change in Number of Working Days	\$ (330,800)	-	-
		Miscellaneous Personnel Changes	-	-	-
	<i>Department on Disability</i>				
		Change in Number of Working Days	\$ (76,200)	-	-
		Funding Adjustment - CDBG	(96,882)	-	-
	<i>Emergency Management</i>				
		Change in Number of Working Days	\$ (163,900)	-	-
	<i>Employee Relations Board</i>				
		Change in Number of Working Days	\$ (26,700)	-	-
	<i>Ethics Commission</i>				
		Change in Number of Working Days	\$ (186,400)	-	-
		Miscellaneous Adjustments in Expense Accounts	6,000	-	-
		Miscellaneous Personnel Changes	(25,119)	-	-
	<i>Finance</i>				
		Change in Number of Working Days	\$ (3,090,200)	-	-
		Funding Source Adjustment	-	-	-
		Salary Savings Rate Adjustment	379,509	-	-
	<i>Fire</i>				
		Change in Number of Working Days	\$ (2,918,500)	-	-
	<i>General Services</i>				
		Building Maintenance Workload Adjustment	\$ -	(12)	-
		Change in Number of Working Days	(9,300,525)	-	-
		Custodial Services Workload Adjustment	-	(25)	-
		Salary Savings Rate Adjustment	4,049,504	-	-
		Special Fund Account Adjustments - SCM	-	-	-
		Street Resurfacing Program Support	-	-	-
	<i>Housing Department</i>				
		Funding Realignment	\$ -	-	-
		Miscellaneous Adjustments in Expense Accounts	-	-	-
	<i>Information Technology Agency</i>				
		Change in Number of Working Days	\$ (4,757,000)	-	-
		Government Access Funding	-	-	-
		Salary Savings Rate Adjustment	1,407,772	-	-
	<i>Mayor</i>				
		Budget Reduction	\$ (942,278)	-	-
		Early Retirement Incentive Program Payout	19,598	-	-
	<i>Neighborhood Empowerment</i>				
		Change in Number of Working Days	\$ (169,800)	-	-
		Computer Upgrades	-	-	-
	<i>Personnel</i>				
		Change in Number of Working Days	\$ (3,613,300)	-	-
		Miscellaneous Personnel Adjustment	(2,076)	-	-
		Salary Savings Rate Adjustment	1,179,220	-	-
	<i>Planning</i>				
		Change in Number of Working Days	\$ (729,700)	-	-
		Clean Water Program Adjustment	(156,567)	-	-
		Salary Savings Rate Adjustment	-	-	-
		Watershed Protection Adjustment	(55,367)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Police</i>				
		Change in Number of Working Days	\$ (26,254,600)	-	-
		Increase in Special Fund Revenue	-	-	-
		Uniform Allowance and Excess Sick Time Payouts	14,606,362	-	-
	<i>Board of Public Works</i>				
		Change in Number of Working Days	\$ (412,800)	-	-
		Program and Funding Source Adjustment	-	-	-
		Salary Savings Rate Adjustment	177,598	-	-
	<i>Bureau of Contract Administration</i>				
		Change in Number of Working Days	\$ (1,897,800)	-	-
		MTA Projects Support Funding Source Adjustment	-	-	-
		Stormwater Inspection Program	(135,350)	-	-
		Street Lighting Inspection Program	(135,056)	-	-
	<i>Bureau of Engineering</i>				
		Change in Number of Working Days	\$ (2,837,400)	-	-
		Miscellaneous Personnel Changes	-	-	-
		MTA Projects Support Funding Source Adjustment	-	-	-
		Overtime and Expense Accounts Reductions	(208,579)	-	-
		Salary Savings Rate Adjustment	1,109,132	-	-
		Street Resurfacing Funding Source Adjustment	-	-	-
		Wastewater Engineering Personnel Adjustments	(8,100)	-	-
	<i>Bureau of Sanitation</i>				
		Change in Number of Working Days	\$ (722,904)	-	-
		Environmental Services Funding Realignment	-	-	-
		Program and Funding Source Adjustments	-	-	-
		Solid Resources Operational Requirements	-	-	-
	<i>Bureau of Street Lighting</i>				
		Hardware and Technology Replacement	\$ 181,000	-	-
	<i>Bureau of Street Services</i>				
		Change in Number of Working Days	\$ (1,948,000)	-	-
		Gas Tax Funding Source Adjustment	-	-	-
		Miscellaneous Funding Adjustments	-	-	-
		Proposition 1B Expense Funding	5,700,000	-	-
		Proposition 1B Funding Source Adjustment	-	-	-
		Street Damage Restoration Fee Special Fund	(2,962,653)	-	-
	<i>Transportation</i>				
		Change in Number of Working Days	\$ (4,380,700)	-	-
	<i>Treasurer</i>				
		Pay grade Adjustments	\$ (9,855)	-	-
	<i>Appropriation to City Employees' Retirement</i>				
		Change from 2010-11 to 2011-12	\$ 16,219,296	-	-
	<i>Library</i>				
		Adjustment to Direct Library Costs	\$ (1,964,504)	-	-
		Direct Cost - Landscaping	315,250	-	-
		Increase General Fund Cost Reimbursement	8,133,202	-	-
		Miscellaneous Adjustments in Expense Accounts	(156,133)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
<i>Recreation and Parks</i>					
		Change in Number of Working Days	\$ (11,732,771)	-	-
		Direct Cost Recovery for Recreational Programs	(1,088,892)	(17)	-
		General Fund Cost Reimbursement	2,361,273	-	-
		Pershing Square	(276,702)	(5)	-
		Refuse Collection Services	3,700,000	-	-
		Senior Food and Social Services Program	(701,593)	(4)	-
		Total	\$ (45,008,921)	(72)	-
Changes to Proposed Budget					
<i>Finance</i>					
		Bank Service Fees	\$ 3,182,000	-	-
		Total	\$ 3,182,000	-	-
2011 Tax & Revenue Anticipation Notes					
<i>Tax & Revenue Anticipation Notes Debt Svc Fund</i>					
		Debt Service - Cash Flow	\$ (5,250,880)	-	-
		Debt Service - Pensions	99,140,461	-	-
		Debt Service - Retirement	58,908,946	-	-
		Total	\$ 152,798,527	-	-
Bond Redemption and Interest					
<i>Debt Service</i>					
		General Obligation Bonds	\$ (7,150,669)	-	-
		Total	\$ (7,150,669)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Crime Control</i>					
		Capital Equipment 2010-A	\$ 359,717	-	-
		Capital Equipment Refunding 2007-A	(454)	-	-
		Commercial Paper	(300,000)	-	-
		Equipment Acquisition Program AC	(703,599)	-	-
		Equipment Acquisition Program AL	(2,750,764)	-	-
		Equipment Acquisition Program AM	(497,101)	-	-
		Equipment Acquisition Program AN	(187,715)	-	-
		Equipment Acquisition Program AX	(184,128)	-	-
		Figueroa Plaza 2007-B	4,612	-	-
		MICLA 2006-A (Police HQ)	(15,007,125)	-	-
		MICLA 2008-A (Capital Equipment)	126	-	-
		MICLA 2008-B (Real Property)	(114)	-	-
		MICLA 2009-A (Capital Equipment)	(322)	-	-
		MICLA 2009-B (Real Property)	(109)	-	-
		MICLA 2009-C (Capital Equipment)	(60)	-	-
		MICLA 2009-E (Real Property)	3,375	-	-
		North Valley Station Program AQ	2,375	-	-
		Pershing Square Program AS	(3,782)	-	-
		Piper Technical Center Refunding Program T	(87)	-	-
		Real Property & Equip. Acquisition Project AE	(348,167)	-	-
		Real Property 2010-C	445,282	-	-
		Real Property Program AU	426	-	-
		Refunding 2005 (MICLA AY)	(1,458,704)	-	-
		Refunding of MICLA	2,697,108	-	-
		Trustee Fees	(1,347)	-	-
<i>Fire Suppression</i>					
		Capital Equipment 2010-A	\$ 471,248	-	-
		Capital Equipment 2010-B	1,783,868	-	-
		Capital Equipment Refunding 2007-A	(605)	-	-
		Equipment Acquisition Program AC	(232,120)	-	-
		Equipment Acquisition Program AL	(59,855)	-	-
		Equipment Acquisition Program AM	(340,122)	-	-
		Equipment Acquisition Program AN	(691,210)	-	-
		Equipment Acquisition Program AX	(380,265)	-	-
		Figueroa Plaza 2007-B	2,018	-	-
		MICLA 2008-A (Capital Equipment)	234	-	-
		MICLA 2009-A (Capital Equipment)	(632)	-	-
		MICLA 2009-C (Capital Equipment)	(25)	-	-
		Real Property & Equip. Acquisition Project AE	(295,646)	-	-
		Real Property Program AU	675	-	-
		Refunding 2005 (MICLA AY)	(760,020)	-	-
		Refunding of MICLA	543,887	-	-
		Trustee Fees	(1,264)	-	-
<i>Building and Safety Services</i>					
		Figueroa Plaza 2007-B	\$ (73,549)	-	-
<i>Public Improvements</i>					
		MICLA 2009-B (Real Property)	\$ (1,067)	-	-
<i>Wastewater</i>					
		MICLA 2006A Public Works Building	\$ 180,859	-	-
<i>Household Refuse Collection</i>					
		MICLA 2006A Public Works Building	\$ (180,784)	-	-
		Trustee Fees	(486)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Parking Enforcement</i>					
		Commercial Paper	\$ 300,000	-	-
		Equipment Acquisition Program AC	(28,433)	-	-
		Equipment Acquisition Program AL	(7,441)	-	-
		Real Property & Equip. Acquisition Project AE	(272,155)	-	-
		Real Property Program AR	(210)	-	-
		Refunding 2005 (MICLA AY)	(425,594)	-	-
		Refunding of MICLA	321,867	-	-
		Trustee Fees	(1,361)	-	-
<i>Recreation and Parks Projects</i>					
		Capital Equipment 2010-A	\$ 63,950	-	-
		Capital Equipment Refunding 2007-A	(59)	-	-
		Equipment Acquisition Program AN	(23,809)	-	-
		Equipment Acquisition Program AX	(17,812)	-	-
		MICLA 2008-A (Capital Equipment)	3	-	-
		MICLA 2009-A (Capital Equipment)	(136)	-	-
		MICLA 2009-C (Capital Equipment)	(5)	-	-
		Real Property Program AR	(45)	-	-
		Refunding 2005 (MICLA AY)	(5,352)	-	-
<i>Convention Center Debt Service</i>					
		Convention Center Debt Service	\$ 380,478	-	-
		MICLA 2009-B (Real Property)	(40)	-	-
<i>Staples Arena Debt Service</i>					
		Staples Arena Debt Service	\$ (4,057)	-	-
<i>General Administration and Support</i>					
		Debt Service for CDD Projects	\$ (383,903)	-	-
<i>Building Services</i>					
		Central Library Refunding/Program AT	\$ (2,525)	-	-
		Central Library Refunding/Program R	(2,138)	-	-
		Equipment Acquisition Program AC	(289,504)	-	-
		Equipment Acquisition Program AL	(74,415)	-	-
		Equipment Acquisition Program AX	(51,636)	-	-
		Figueroa Plaza 2007-B	65,428	-	-
		Marvin Braude Program AW	(500)	-	-
		MICLA 2008-B (Real Property)	(186)	-	-
		MICLA 2009-B (Real Property)	(485)	-	-
		MICLA 2009-D (Recovery Zone)	(10,148)	-	-
		Piper Technical Center Refunding Program T	(1,662)	-	-
		Real Property & Equip. Acquisition Project AE	(302,139)	-	-
		Real Property 2010-C	1,094,952	-	-
		Real Property Program AR	(77)	-	-
		Real Property Program AU	602	-	-
		Refunding 2005 (MICLA AY)	(524,520)	-	-
		Refunding of MICLA	605,904	-	-
		Trizec Hahn Theatre (MICLA AK)	1,138	-	-
		Trustee Fees	(3,014)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Systems Operations</i>					
		Capital Equipment 2010-A	\$ 2,068,085	-	-
		Capital Equipment 2010-B	1,294,947	-	-
		Capital Equipment Refunding 2007-A	(125)	-	-
		Equipment Acquisition Program AC	(460,622)	-	-
		Equipment Acquisition Program AL	(118,740)	-	-
		Equipment Acquisition Program AN	(57,141)	-	-
		Equipment Acquisition Program AX	(58,240)	-	-
		IBM Mainframe (ITA)	(182,602)	-	-
		MICLA 2008-A (Capital Equipment)	15	-	-
		MICLA 2009-A (Capital Equipment)	(138)	-	-
		MICLA 2009-C (Capital Equipment)	(109)	-	-
		Real Property & Equip. Acquisition Project AE	(322,002)	-	-
		Refunding 2005 (MICLA AY)	(460,294)	-	-
		Refunding of MICLA	792,574	-	-
		Trustee Fees	(972)	-	-
<i>Fleet Services and Operations</i>					
		Capital Equipment 2010-A	\$ 843,526	-	-
		Capital Equipment 2010-B	3,237,999	-	-
		Capital Equipment Refunding 2007-A	(745)	-	-
		Equipment Acquisition Program AC	(870,581)	-	-
		Equipment Acquisition Program AL	(224,216)	-	-
		Equipment Acquisition Program AM	(1,779,098)	-	-
		Equipment Acquisition Program AN	(1,546,325)	-	-
		Equipment Acquisition Program AX	(600,418)	-	-
		MICLA 2008-A (Capital Equipment)	348	-	-
		MICLA 2009-A (Capital Equipment)	(723)	-	-
		MICLA 2009-C (Capital Equipment)	(100)	-	-
		Real Property & Equip. Acquisition Project AE	(369,748)	-	-
		Real Property Program AR	(32)	-	-
		Real Property Program AU	1,397	-	-
		Refunding 2005 (MICLA AY)	(1,584,266)	-	-
		Refunding of MICLA	1,240,335	-	-
		Trustee Fees	(1,556)	-	-
Total			\$ (16,724,024)	-	-
CIEP - Municipal Facilities					
<i>Capital Improvements--Parking Facilities</i>					
		CIEP -- Municipal Facilities	\$ (1,000,000)	-	-
<i>Cap. Imp.--Arts and Cultural Opportunities</i>					
		CIEP -- Municipal Facilities	\$ (130,000)	-	-
<i>Cap. Imp.--Public Buildings and Facilities</i>					
		CIEP -- Municipal Facilities	\$ 859,500	-	-
Total			\$ (270,500)	-	-
CIEP - Physical Plant					
<i>Capital Improvements--Lighting of Streets</i>					
		CIEP -- Physical Plant	\$ (2,275,031)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
CIEP - Physical Plant					
		<i>Cap. Imprvmnts.--Public Improvements (Physical)</i>			
		CIEP -- Physical Plant	\$ (366,000)	-	-
		<i>Capital Improvements--Flood Control</i>			
		CIEP -- Physical Plant	\$ (87,000)	-	-
		<i>Capital Imp.--Street & Highway Transportation</i>			
		CIEP -- Physical Plant	\$ (2,394,683)	-	-
		<i>Capital Improvements--Traffic Control</i>			
		CIEP -- Physical Plant	\$ (50,000)	-	-
		Total	\$ (5,172,714)	-	-
CIEP - Wastewater					
		<i>Cap. Imp.--Wstwtr. Collect., Treat., & Disposal</i>			
		Capital Improvement Expenditure Program	\$ (30,500,000)	-	-
		Total	\$ (30,500,000)	-	-
General City Purposes					
		<i>Promotion of the Image of the City</i>			
		Council District Community Services	\$ (120,000)	-	-
		Downtown on Ice and Festival of Lights	(112,750)	-	-
		Latino Film Festival	(4,050)	-	-
		Pan African Film and Arts Festival	(4,050)	-	-
		<i>Governmental Services</i>			
		Adult Day Care Centers (2)	\$ (256,440)	-	-
		Annual City Audit/Single Audit (1)	18,600	-	-
		At the Park After Dark (2)	(10,800)	-	-
		City Volunteer Bureau (2)	(40,089)	-	-
		Clean and Green Job Program (2)	(120,497)	-	-
		El Grito	(6,750)	-	-
		Financial Management System Replacement (2)	9,753,205	-	-
		Green Retrofit and Workforce Program (2)	(175,000)	-	-
		Heritage Month Celebration & Special Events (5)	(31,500)	-	-
		Homeless Shelter Program (2)	(1,019,500)	-	-
		L.A.'s BEST	(207,302)	-	-
		LAHSA Downtown Drop-in Center (2)	(50,000)	-	-
		Learn and Earn Program (2)	(25,000)	-	-
		Los Angeles Neighborhood Land Trust	(4,500)	-	-
		Medicare Contributions	1,600,000	-	-
		Office of Small Business Services (2)	(24,300)	-	-
		Pensions Savings Plans	(230,000)	-	-
		Retirement Contributions	(3,380,000)	-	-
		Settlement Adjustment Processing	26,688	-	-
		Social Security Contributions	(400,000)	-	-
		Solid Waste Fee Lifeline Rate Program (6)	(8,608,527)	-	-
		Solid Waste Fee Reimbursement (7)	(3,700,000)	-	-
		Special Events Fee Subsidy - Citywide (8)	(225,000)	-	-
		Youth Employment Program (2)	(25,000)	-	-
		Total	\$ (7,382,562)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Human Resources Benefits					
		<i>Human Resources Benefits</i>			
		Civilian FLEX Program	\$ 12,983,000	-	-
		Employee Assistance Program	12,000	-	-
		Fire Health and Welfare Program	1,844,000	-	-
		Police Health and Welfare Program	2,644,000	-	-
		Supplemental Civilian Union Benefits	75,000	-	-
		Unemployment Insurance	(14,000,000)	-	-
		Workers' Compensation/Rehabilitation	6,648,835	-	-
		Total	\$ 10,206,835	-	-
Judgement Obligation Bonds Debt Service Fund					
		<i>Judgment Obligation Bonds</i>			
		Debt Service	\$ (1,730,340)	-	-
		Total	\$ (1,730,340)	-	-
Proposition A Local Transit Assistance Fund					
		<i>Proposition A Local Transit</i>			
		Bus Stop Landings	\$ 25,000	-	-
		Cal State LA Transit Center	(300,000)	-	-
		Cityride Scrip	1,100,000	-	-
		Cityride, San Fernando Valley/Central LA	1,250,000	-	-
		Commuter Express/Community Connection	1,051,000	-	-
		Commuter Transportation Implementation Plan	(23,000)	-	-
		Dash - Central City	511,000	-	-
		Dash - Community DASH Area 1	7,940,000	-	-
		Dash - Community DASH Area 2	(6,185,000)	-	-
		Dash - Community DASH Area 3	1,417,000	-	-
		Dash - Community DASH Area 4	753,000	-	-
		Dash- Community DASH Area 5	608,000	-	-
		Fleet Replacement - Commuter Express	1,789,975	-	-
		Fleet Replacement - Dash	2,907,000	-	-
		Fuel Reimbursement	7,000,000	-	-
		Marketing - City Transit Programs	100,000	-	-
		Memberships and Subscriptions	(20,000)	-	-
		Metro Rail Annual Work Program	(2,000,000)	-	-
		Overhead Costs - City Departments	4,391,735	-	-
		Paratransit Program Coordination Services	(100,000)	-	-
		Senior/Youth Transportation Charter Bus Program	800,000	-	-
		Support Services	(85,000)	-	-
		Transit and Taxi Operation Consultant	10,000	-	-
		Transit Facility Security and Maintenance	(249,000)	-	-
		Transit Safety & Security Notification Sys.	175,000	-	-
		Transit Store	30,000	-	-
		Unallocated	12,789,813	-	-
		Universal Fare System	(350,000)	-	-
		Total	\$ 35,336,523	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso

Prop. C Anti-Gridlock Transit Improvement Fund

Proposition C Anti-Gridlock Transit Improvements

Bicycle Path Maintenance	\$	250,000	-	-
Bicycle Program Coordinator		15,000	-	-
Environmental Studies		(35,000)	-	-
Equipment		1,800	-	-
Exposition Right-of-Way Environmental Review		(11,300,000)	-	-
Office Supplies		35,000	-	-
Overhead Costs - City Departments		4,232,933	-	-
Railroad Crossing Program		450,000	-	-
School Bike and Transit Education		100,000	-	-
Traffic Signal Supplies		50,000	-	-
Train and Wheels		(50,000)	-	-
Transportation Grant Fund Work Program		8,381,422	-	-
Wilshire Boulevard Bus Lane		(200,000)	-	-
Total	\$	1,931,155	-	-

Special Parking Revenue Fund

Special Parking Revenue

Bond Administration	\$	(15,000)	-	-
Capital Equip. & Parking Meter Purchases		3,378,000	-	-
Collection Services		(30,000)	-	-
Contractual Services		361,500	-	-
Intelligent Parking Management		(620,000)	-	-
Maint., Rpr. & Util. Svc. for Off-St. Prkg Lots		(1,171,500)	-	-
Miscellaneous Equipment		15,000	-	-
Overhead Costs - City Departments		839,489	-	-
Parking Meter Admin. & Plan.		573,736	-	-
Replacement Parts, Tools & Equip.		62,200	-	-
Series 1999-A Revenue Bonds		551	-	-
Series 2003-A Revenue Bonds		(3,700)	-	-
Total	\$	3,390,276	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso

Unappropriated Balance

Unappropriated Balance

Animal Shelters	\$	(300,000)	-	-
Bank Fees		(1,100,000)	-	-
Budget Balancing Bridge		(13,167,000)	-	-
City Disaster Planning Study		500,000	-	-
Deferred Entry of Judgment Program		520,000	-	-
Early Retirement Incentive Program Payout		(33,698,900)	-	-
East Valley Multi-Purpose Senior Center		(35,000)	-	-
Equipment, Expenses, & Alterations & Improvement		3,582,000	-	-
Expanded Library and RAP Volunteer Program		(500,000)	-	-
FLEX Benefits		(13,400,000)	-	-
Gang Violence Reduction Effort		(1,046,013)	-	-
GSD - Petroleum Products		2,000,000	-	-
Inspector General of Collections		250,000	-	-
IT Infrastructure Outsourcing		250,000	-	-
Litigation Expense Account		(750,000)	-	-
Merchant Card Convenience Fee Program		500,000	-	-
Neighborhood Council Funding		81,000	-	-
Outside Counsel inc. Workers' Comp.		(1,000,000)	-	-
Police Google Mail Software License		570,000	-	-
Professional Standards Division		(1,413,996)	-	-
Redistricting Costs for Council and LAUSD		1,500,000	-	-
Reserve for Future Transit Capital & Services		(15,018,497)	-	-
Service Reduction Mitigation (1)		(11,000,000)	-	-
Software License Claim		1,000,000	-	-
Water and Electricity		(1,400,000)	-	-
Total		\$ (83,076,406)	-	-

Wastewater Special Purpose Fund

Wastewater Collection, Treatment & Disposal

Total Wastewater Special Purpose Fund	\$	23,805,015	-	-
Total		\$ 23,805,015	-	-

Water and Electricity

Lighting of Streets

Street Lighting Assessments	\$	155,000	-	-
Street Lighting General Benefit		(72,000)	-	-

Solid Waste Collection and Disposal

Sanitation Electricity	\$	33,884	-	-
Sanitation Water		(95,421)	-	-

Aesthetic and Clean Streets and Parkway

Street Services Water	\$	(168,629)	-	-
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Street and Highway Transportation

Street Services Electricity	\$	(113,480)	-	-
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Educational Opportunities

Library Electricity	\$	1,698	-	-
Library Water		(65,169)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Water and Electricity					
		<i>Recreational Opportunities</i>			
		Recreation and Parks Electricity	\$ (8,999,488)	-	-
		Recreation and Parks Water	(6,912,225)	-	-
		<i>Public Buildings, Facilities and Services</i>			
		Energy Conservation Payments	\$ 1,300,000	-	-
		General Services Electricity	652,642	-	-
		General Services Water	(167,806)	-	-
		Total	\$ (14,450,994)	-	-
Other Special Purpose Funds					
		<i>Neighborhood Empowerment</i>			
		Neighborhood Council Funding	\$ (283,500)	-	-
		Neighborhood Empowerment (2010-11)	(140,000)	-	-
		Neighborhood Empowerment (2011-12)	140,000	-	-
		Neighborhood Empowerment Fund	159,528	-	-
		<i>Animal Sterilization Trust Fund</i>			
		Animal Sterilization Trust Fund	\$ (300,000)	-	-
		<i>Animal Spay and Neuter Trust Fund</i>			
		Animal Spay and Neuter Trust Fund	\$ 300,000	-	-
		<i>Local Emergency Planning</i>			
		Disaster Costs Reimbursements	\$ (10,639,281)	-	-
		Emergency Operations Fund	(183,100)	-	-
		<i>Teams II Special Fund</i>			
		Teams II Special Fund	\$ 750,000	-	-
		<i>LAHD Affordable Housing Trust Fund</i>			
		Housing Development	\$ (271,602)	-	-
		Overhead Costs - City Departments	53,853	-	-
		<i>Business Improvement District Trust Fund</i>			
		Business Improvement District Trust Fund	\$ (9,983)	-	-
		<i>Arts and Cultural Opportunities</i>			
		Arts and Cultural Fac. and Services Trust Fund	\$ 1,039,000	-	-
		<i>Zoo Enterprise--General Fund</i>			
		Los Angeles Zoo Enterprise Trust Fund	\$ (1,168,871)	-	-
		<i>Attorney Conflicts Panel Fund</i>			
		Attorney Conflicts Panel Fund	\$ (225,000)	-	-
		<i>Matching Campaign Funds Trust Fund</i>			
		Matching Campaign Funds	\$ 72,800	-	-
		<i>City Ethics Commission--General Fund</i>			
		City Ethics Commission Fund	\$ (242,545)	-	-
		<i>Municipal Recreation Program Fund</i>			
		Overhead Costs - City Departments	\$ 590,926	-	-
		Unallocated	(869,854)	-	-
		<i>Forfeited Assets Trust Fund</i>			
		Contractual Services	\$ (1,500,000)	-	-
		Expense and Equipment	2,524,308	-	-
		Office and Technical Equipment	(3,401,571)	-	-
		Other Project Costs	(185,119)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Traffic Safety Fund</i>			
		Transportation Grant Fund Work Program	\$ (757,627)	-	-
		<i>Police Communications/911 System</i>			
		Lease Payments	\$ 153,691	-	-
		Lease Reserve	(30,000)	-	-
		Overhead Costs - City Departments	(127,833)	-	-
		<i>Street Lighting Maintenance Assessment Fund</i>			
		Energy and Maintenance	\$ 391,467	-	-
		LED DWP Loan Repayment	355,729	-	-
		LED Federal Grant Match	(500,000)	-	-
		LED Fixtures	(550,848)	-	-
		Loan Repayment	(300,477)	-	-
		Overhead Costs - City Departments	(312,703)	-	-
		Tree Trimming	(75,000)	-	-
		<i>Telecommunications Liquidated Damages-TDA</i>			
		Grants to Third Parties	\$ (255,000)	-	-
		Overhead Costs - City Departments	1,534,940	-	-
		Reserve	(647,170)	-	-
		Technology Infrastructure	1,025,000	-	-
		<i>Bldg. & Safety Enterprise Fund</i>			
		Equipment	\$ 408,791	-	-
		Lease Payments	(77,087)	-	-
		Other Project Costs	846,351	-	-
		Overhead Costs - City Departments	(371,712)	-	-
		Reserve for Economic Uncertainties	5,721,732	-	-
		<i>Code Enforcement Trust Fund</i>			
		Miscellaneous Expense	\$ 837,741	-	-
		Overhead Costs - City Departments	646,644	-	-
		Unallocated	1,611,033	-	-
		<i>Major Projects Review Trust Fund</i>			
		Reserve	\$ (1,761,000)	-	-
		<i>Planning Case Processing Special Fund</i>			
		Expedited Permits	\$ (830,000)	-	-
		Major Projects Review	55,000	-	-
		Overhead Costs - City Departments	(374,816)	-	-
		Reserve	(386,154)	-	-
		<i>Community Development Trust Fund</i>			
		Lease Payments	\$ 23,925	-	-
		Overhead Costs - City Departments	(2,924,519)	-	-
		<i>HOME Investment Partnerships</i>			
		Contractual Services	\$ 76,581	-	-
		Overhead Costs - City Departments	(45,577)	-	-
		<i>Sanitation Equipment Charge</i>			
		Debt Service	\$ 9,375	-	-
		Expense and Equipment	2,138,165	-	-
		Other	(544,000)	-	-
		Other Project Costs	43,654,216	-	-
		Overhead Costs - City Departments	(909,920)	-	-
		Reserve for Arbitrage	(133,390)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Landfill Maintenance Special Fund</i>			
		Expense and Equipment	\$ 245,000	-	-
		Overhead Costs - City Departments	223,109	-	-
		<i>Multi-Family Bulky Item Special Fund</i>			
		Debt Service	\$ (156)	-	-
		Expense and Equipment	289,546	-	-
		Overhead Costs - City Departments	35,341	-	-
		<i>Central Recycling Transfer Station Fund</i>			
		Expense and Equipment	\$ 209,932	-	-
		Operating Supplies and Expense	(55,270)	-	-
		Overhead Costs - City Departments	236,223	-	-
		Special Purpose Fund Appropriations	33,924	-	-
		<i>Household Hazardous Waste Special Fund</i>			
		Expense and Equipment	\$ 82,917	-	-
		Overhead Costs - City Departments	201,770	-	-
		<i>Citywide Recycling Fund</i>			
		Commercial Recycling Development & Capital Costs	\$ (7,136,978)	-	-
		Overhead Costs - City Departments	1,210,998	-	-
		Program Administration	2,100,000	-	-
		Rebate and Incentives	(859,449)	-	-
		<i>Stormwater Pollution Abatement</i>			
		Expense and Equipment	\$ 987,300	-	-
		NPDES Compliance	125,000	-	-
		Overhead Costs - City Departments	1,166,732	-	-
		<i>Mobile Source Air Pollution</i>			
		Air Quality Demonstration Program	\$ 100,000	-	-
		Alt. Fuel Fleet Vehicles Trucks & Infrastructure	1,799,563	-	-
		Clean Cities Program Support	(17,500)	-	-
		Dues and Membership	(10,000)	-	-
		Green Taxis	300,000	-	-
		LAPD/R&P/DOT Bicycle Patrol Program	100,000	-	-
		Overhead Costs - City Departments	(33,908)	-	-
		Technical Services Contract	60,000	-	-
		Van Pool Program	(489,497)	-	-
		<i>Special Gas Tax Street Improvements</i>			
		Overhead Costs - City Departments	\$ 8,422,650	-	-
		<i>Measure R Local Traffic Relief</i>			
		ATSAC Projects	\$ 27,351,700	-	-
		Bicycle Program	(924,625)	-	-
		Bridge Program	(2,000,000)	-	-
		City Transit	92,212	-	-
		Contingency	1,000,000	-	-
		Matching Funds Transit Projects	463,030	-	-
		Overhead Costs - City Departments	849,022	-	-
		Pedestrian Program	(924,625)	-	-
		Sepulveda Grade Separation	3,000,000	-	-
		Sign Replacement	500,000	-	-
		Transportation Element Update	500,000	-	-
		Transportation Grant Fund Projects	(18,700,000)	-	-
		Unallocated	(12,621,000)	-	-

FY 2011-12 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Street Damage Restoration Fee Special Fund</i>			
		Overhead Costs - City Departments	\$ (440,815)	-	-
		<i>Arts and Cultural Facilities and Services</i>			
		Miscellaneous Expense	\$ (29,781)	-	-
		Other	(247,300)	-	-
		Overhead Costs - City Departments	358,519	-	-
		Reserve	414,254	-	-
		Unallocated	142,938	-	-
		<i>Arts Development</i>			
		Arts & Cultural Facilities Fund	\$ -	-	-
		Other Project Costs	(300,057)	-	-
		<i>L.A. Convention and Visitors Bureau Trust Fund</i>			
		L. A. Convention and Visitors Bureau Trust Fund	\$ 980,538	-	-
		Unallocated	(123,735)	-	-
		<i>Convention Center Revenue Fund</i>			
		Building & Safety Expense	\$ 15,000	-	-
		Overhead Costs - City Departments	319,889	-	-
		<i>Communiity Services Administration Grant</i>			
		Lease Payments	\$ 9,834	-	-
		Overhead Costs - City Departments	(146,700)	-	-
		<i>Workforce Investment Act Fund</i>			
		Lease Payments	\$ 226,606	-	-
		Overhead Costs - City Departments	(292,074)	-	-
		<i>Rent Stabilization Trust Fund</i>			
		Miscellaneous Expense	\$ 355,866	-	-
		Overhead Costs - City Departments	(13,265)	-	-
		Rent Stabilization Reserve	(1,681,835)	-	-
		Short Term Assistance	(125,000)	-	-
		Tenant Rental Assistance	125,000	-	-
		<i>Housing Opportunities for Persons with AIDS Fund</i>			
		Overhead Costs - City Departments	\$ 345	-	-
		<i>Allocations from Other Govt. Agencies & Sources</i>			
		Lease Payments	\$ (129,430)	-	-
		Overhead Costs - City Departments	680,498	-	-
		Permit Parking Enforcement and Support	799,486	-	-
		<i>Municipal Housing Finance Fund</i>			
		Acquisiton, Rehab., & Const. Dev. Loans	\$ (1,777,940)	-	-
		Housing Occupancy Monitoring	(200,000)	-	-
		Miscellaneous Expense	194,258	-	-
		Overhead Costs - City Departments	31,486	-	-
		<i>Staples Arena Special Fund</i>			
		Unallocated	\$ 1,101,436	-	-
		Total	\$ 41,946,519	-	-

10 YEAR HISTORY OF BUDGET (\$million)

Fiscal Year	Total Budget			Percent Change	General Fund Budget			Percent Change
	Proposed	Adopted			Proposed	Adopted		
2011-12	\$ 6,904.5	n/a		n/a	\$ 4,379.0	n/a		n/a
2010-11	6,732.5	6,749.2		0.25%	4,339.0	4,375.2		0.83%
2009-10	7,048.3	6,884.8		-2.32%	4,444.2	4,399.8		-1.00%
2008-09	7,010.9	7,113.1		1.46%	4,475.1	4,553.7		1.76%
2007-08	6,787.0	6,817.7		0.45%	4,437.8	4,437.8		0.00%
2006-07	6,672.0	6,673.2		0.02%	4,336.7	4,338.7		0.05%
2005-06	5,954.6	5,985.3		0.5%	3,926.4	3,947.1		0.5%
2004-05	5,358.9	5,388.0		0.5%	3,653.6	3,671.1		0.5%
2003-04	5,143.8	5,163.4		0.4%	3,480.7	3,497.7		0.5%
2002-03	4,811.5	4,827.1		0.3%	3,259.0	3,267.0		0.2%
2001-02	4,851.1	4,854.1		0.1%	3,208.7	3,220.8		0.4%

Five Year Projection of Sworn and Civilian Salaries in the Police Department

	Proposed				
Sworn	Budget 2011-12	Estimated 2012-13	Estimated 2013-14	Estimated 2014-15	Estimated 2015-16
No. Authorized	10,467	10,467	10,467	10,467	10,467
Average Filled	9,963	9,963	9,963	9,963	9,963
Net New Hired	-	-	-	-	-
Funding Required (Million)	\$ 929.9	\$ 951.0	\$ 959.2	\$ 967.9	\$ 976.6
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 9.3	\$ 9.5	\$ 9.6	\$ 9.7	\$ 9.8
Civilian					
No. Authorized	3,197	3,197	3,197	3,197	3,197
Average Filled	2,834	2,834	2,834	2,834	2,834
Funding Required (Million)	\$ 184.8	\$ 215.3	\$ 216.3	\$ 217.3	\$ 218.3
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 1.8	\$ 2.2	\$ 2.2	\$ 2.2	\$ 2.2

NOTES:

1. For projection purposes, it is assumed that sworn hiring will be maintained to counteract attrition for no net gain in the number of officers. Sworn attrition assumptions factor in the impacts of DROP. For civilian staffing, it is assumed that attrition and hiring will remain consistent with 2011-12 levels.
2. The 2011-12 Proposed Budget for sworn assumes that the Department will realize a \$20 million savings through combination of reduced sworn salary costs and effective management of personnel. The 2011-12 Proposed Budget for civilian assumes 36 furloughs for civilian positions that will receive cost of living increases on or after July 1, 2011 and 26 furloughs for the remainder of civilian positions.
2. Salary adjustments have not been negotiated beyond 6/30/11 for sworn and 6/30/13 for civilians. For these purposes, no salary adjustments beyond those negotiated to date are included in the annual cost. If salary adjustments are made, the increase in cost is compounded in future years. Sworn salary funding movement is attributed to the City's aggressive hiring plan over the past six years and the number of salary steps per paygrade.
3. Projecting the source of funds for on-going years is not possible as State and Federal grants fluctuate significantly over time. However, it is assumed that the majority of these costs will be a General Fund expense.
4. Funding required is for direct costs only and does not include increased funding levels that would be required for benefits.

**2011-12 PROPOSED BUDGET
POLICE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION**

Assumptions for 2011-12:

- 1.) On July 1, 2011, 9,920 Officers will be on the payroll.
- 2.) 315 Officers will leave over the course of the year, not including Academy attrition.
- 3.) 361 recruits will be hired in eight classes.
- 4.) 80 percent of recruits hired will graduate the Academy, resulting in 315 graduates to offset attrition.
- 5.) Average Salary is \$3,656 per pay period, or \$95,409 per year, including bonuses.
- 6.) Total vacation payout at separation will be approximately \$5 million.
- 7.) Total sick payout at separation will be approximately \$5.3 million.
- 8.) No Cost of Living Adjustment paid in 2011-12.

2010-11 Adopted Budget	\$ 935,758,228
2011-12 Salary Requirement	<u>929,929,000</u>
Change	<u><u>\$ (5,829,228)</u></u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
2	\$ 8,617,012	Salary Step and Turnover Effect
4	<u>(4,524,732)</u>	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes	<u><u>\$ 4,092,280</u></u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
7	\$ 6,879,729	Sworn Hiring Plan
8	(15,937,719)	Sworn Attrition
11	(20,000,000)	Sworn Salary Savings
13	14,606,362	Uniform Allowance & Excess Sick Time
15	3,000,000	ARRA COPS Hiring Grant
30	363,012	Management Systems Re-Engineering
40	377,472	Constitutional Policing
41	<u>789,636</u>	Internal Audit and Inspection Division
Total Discretionary Changes	<u><u>\$ (9,921,508)</u></u>	

TOTAL CHANGES FROM 2010-11 \$ (5,829,228)

TOTAL SWORN SALARY \$ 929,929,000

**2011-12 PROPOSED BUDGET
POLICE CIVILIAN SALARY ACCOUNT CALCULATION**

Assumptions for 2011-12:

- 1.) An average of 2,834 civilian positions will be filled throughout the year (11% vacancy rate).
- 2.) Average Salary is \$2,843 per pay period, or \$74,213 per year.

2010-11 Adopted Budget	\$ 181,264,000
2011-12 Salary Requirement	<u>184,814,400</u>
Change	<u><u>\$ 3,550,400</u></u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 4,580,151	2011-12 Employee Compensation Adjustment
2	3,777,347	Salary Step Plan and Turnover Effect
3	20,644,162	Full Funding for Partially Financed Positions
4	<u>(2,081,400)</u>	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes	<u><u>\$ 26,920,260</u></u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
12	\$ (26,254,600)	Change in Number of Working Days
27	83,748	Grant Administration
30	1,313,244	Management Systems Re-Engineering
35	750,060	Consent Decree Systems Support
39	98,904	Confidential Financial Disclosure
40	321,936	Constitutional Policing
41	<u>316,848</u>	Internal Audit and Inspection Division
Total Discretionary Changes	<u><u>\$ (23,369,860)</u></u>	

TOTAL CHANGES FROM 2010-11 \$ 3,550,400

TOTAL CIVILIAN SALARY \$ 184,814,400

**2011-12 PROPOSED BUDGET
New Initiatives by Department**

Department Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Building and Safety						
As-Needed Authorities for Workload Demands As-needed position authority in various classifications is provided in order to assist the Department in meeting temporary peak workload demands.	9	These authorities are provided unfunded; the Department will have to realize sufficient revenues within the Building and Safety Building Permit Enterprise Fund in order to hire these as-needed positions.	\$ -	\$ -		Student Professional Worker Clerk Typist Building Inspector Senior Building Inspector Senior Electrical Inspector Senior Plumbing Inspector Senior Fire Sprinkler Inspector Building Mechanical Inspector Sr Building Mechanical Inspector Sr Safety Engineer Elevators Mechanical Eng Associate III Structural Eng Associate III Senior Systems Analyst I
City Administrative Officer						
Asset Management Study Fund a study of the Asset Management Division of General Services, which will examine best practices for asset management at other public agencies, review Asset Management Division performance in how it handles asset management functions, and determine whether the asset management function is best provided by City staff or by outsourcing in whole or in part. The study will be coordinated by the Municipal Facilities staff of the Office.	12		\$ 300,000			
City Attorney						
Deferred Entry of Judgment Program New program reduces court congestion and case backlogs by diverting non-violent and non-repeat offenders to rehabilitative programs.	--	City Attorney estimates \$520,000 in new revenue through proposed administrative fee of \$65 per case based upon an 8,000 misdemeanor and/or code enforcement caseload. Funding is set aside in the Unappropriated Balance until program revenues are recognized.	\$ -	\$ -	--	

**2011-12 PROPOSED BUDGET
New Initiatives by Department**

Department Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Office of Finance/Treasurer						
Consolidation of Treasury and Finance Functions						
Treasury and Finance functions are consolidated in the Office of Finance and funding and 27 regular positions are transferred from the Treasurer's Office. Funding from various expense accounts in the Treasurer's Office, including \$6 million for bank service fees, is also transferred to the Office of Finance. Also, eight positions are deleted in the Office of the Treasurer and one position is deleted in the Office of Finance (see item below).	20		\$ 8,842,462	\$ 399,472	1	Executive Admin Assistant II
					1	Director of Cash Management
					2	Accounting Clerk I
					3	Accounting Clerk II
					1	Programmer/Analyst III
					1	Systems Programmer I
					1	Accountant II
					1	Departmental Chief Accountant III
					1	Senior Systems Analyst II
					3	Treasury Accountant I
					2	Treasury Accountant II
					1	Personnel Analyst I
					3	Investment Officer I
					1	Investment Officer II
					1	Chief Investment Officer
					3	Management Analyst II
					1	Assistant Treasurer
Consolidation of Treasury and Finance Functions						
Funding and regular authority is deleted for one Accounting Clerk II position providing general administrative support, due to the consolidation of these functions with the Office of the Treasurer.	15		\$ (61,776)		(1)	Accounting Clerk II
Merchant Card Convenience Fee Program						
Implement a Merchant Card Convenience Fee for online and telephone credit card transactions. The fee is charged in addition the original transaction for the convenience of using an alternate payment mehtod. No additional funding is required. Revenues are expected to increase by approximately \$500,000.	19	Actual fee amounts are in the process of being identified. Treasury staff is currently reaching out to impacted departments.	\$ -			

**2011-12 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Information Technology Agency						
Business Assistance Virtual Network	37		\$ -	\$ -	1	Programmer Analyst I
<p>One Programmer Analyst I without funding is added that will oversee major enhancements to the Business Assistance Virtual Network planned for 2011-12. The system currently provides information to vendors regarding City contracting opportunities and requirements. The enhancements will facilitate contractors' compliance with City requirements, and expand the number of contracting opportunities posted. The costs of this position may be reimbursed by a new fee for access to this system that is currently under development.</p>						
Marvin Braude Data Center Power Upgrade	40		\$ -	\$ -	0	
<p>Municipal Improvement Corporation of Los Angeles (MICLA) financing of \$408,000 is authorized for a replacement Uninterruptible Power Supply (UPS) and a new backup generator for the data center located at the Marvin Braude Center. The existing UPS is aging and deficient, and there is currently no generator at the facility. In the absence of adequate backup power this facility cannot be used to store critical City applications or data.</p>						
Data Backup System Upgrade	41		\$ -	\$ -	-	
<p>Municipal Improvement Corporation of Los Angeles (MICLA) financing of \$336,000 is authorized for an upgrade to the existing data backup infrastructure in the City's Data Center in City Hall East. The existing backup system has reached its capacity and it is unavailable for additional data. Funding is included to purchase the required equipment to expand the current backup capacity.</p>						
Bureau of Contract Administration						
Public Works Infrastructure Stabilization Policy	24		\$ -	\$ -	1	Management Analyst II
<p>Add two positions without funding to implement, administer, and enforce the Public Works Infrastructure Stabilization Policy (C.F. 09-0963). This Policy requires that a percentage of the total hours worked on selected capital projects be performed by apprentices, local residents, and disadvantaged workers. These positions will audit and train contractors, investigate suspected violations, and monitor compliance efforts.</p>						
		These positions are fully reimbursable through direct charges to the capital projects. As such, the Bureau will absorb the initial costs of these positions through salary savings and transfer project reimbursements through interim FSRs.			1	Management Analyst I

**2011-12 PROPOSED BUDGET
New Initiatives by Department**

Department Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Bureau of Sanitation						
Multifamily Refuse Collection Franchising Redistribute positions within the Bureau of Sanitation to establish a new franchise program for waste collection and recycling. This initiative contributes to the City's zero waste strategy.	9	Transition multifamily refuse collection in the City from a permit-based open market system to a franchise to augment waste diversion and recycling efforts among private haulers servicing 541,000 multifamily units.		\$ -	1 1 1 1	Clerk Typist Environmental Eng Associate II Management Analyst I Systems Analyst II
Bureau of Street Services/Sanitation						
Waste Receptacle Program Delete positions from the Bureau of Street Services due to the consolidation of its refuse and debris removal programs within the Bureau of Sanitation.	25			\$ 280,104	5	Truck Operator
Illegal Dumping and Debris Removal Consolidate refuse and debris removal programs within the Bureau of Sanitation.	26	Consolidate illegal dumping and debris removal functions, including related weed abatement activities, into the Bureau of Sanitation (the following reflects 24 of 52 positions transferred to Sanitation from Bureau of Street Services.	\$ 2,210,667		1 2 1 1 3 12 4	Clerk Typist Equipment Operator Heavy Duty Truck Operator Light Equipment Operator Lot Cleaning Supervisor I Maintenance Laborer Truck Operator
Bureau of Street Lighting						
Electrical Clearance Function Funding for two field crews to perform high voltage electrical clearance functions is provided in-lieu of providing \$2 million annually to LADWP for the service. Funding and four resolution authority positions are added.	17			\$ 330,220	2 2	Street Lighting Electrician Assist Street Lighting Electrician
Transportation						
Part-Time Traffic Officers Funding in the amount of \$1,682,000 is transferred from the Salaries, General account to the Salaries, As-Needed account to provide for a new Part-Time Traffic Officer Program.	23	Salary savings from 29 vacant Traffic Officer positions will provide for this cost of this program. There is no net cost for this program.				

**2011-12 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Traffic Signal Maintenance	26					
Funding and resolution authority for seven positions are provided for traffic signal maintenance.		These positions were previously provided for the American Recovery and Reinvestment Act-funded Light-Emitting Diode Traffic Signal Conversion project. This project is scheduled to be complete by the end of 2010-11. These positions are now required for critical traffic signal maintenance work.		\$ 515,052	1 2 3 1	Electrical Crafter Helper Asst Signal Systems Electrician Signal Systems Electricians Signal Systems Supervisor I
Streamline Administrative and Work Processes	38					
Funding and resolution authority for two positions are provided to develop and maintain automated systems that gain efficiencies for special funded work activities, including those related to Measure R, the City's 30/10 Initiative and special events.				\$ 119,964	1 1	Programmer Analyst III Systems Analyst II
Special Events Permit Office	42					
Funding and resolution authority for three positions, and related expenses, are provided for the Department of Transportation to continue special events permits processing and billing.		This function is transferred from the Bureau of Street Services.	\$ 310,343		1 1 1	Accounting Clerk II Senior Clerk Typist Management Analyst II
Library						
Restoration of Library Services	5					
Increased funding for the restoration of six day service at Libraries as a result of increased funding from Measure L. Work will be performed by as-needed personnel		Measure L approved an incremental increases of the Charter required minimum appropriation from 0.0175 to 0.0206 percent of the assessed property values increasing total funding by \$13,445,506 in 2011-12 .	\$ -	\$ 1,751,232		
Direct Cost - Restoration of Services	6					
Provides funding for increased costs of services provided by GSD resulting from expanded Library hours.		Measure L approved an incremental increases of the Charter required minimum appropriation from 0.0175 to 0.0206 percent of the assessed property values increasing total funding by \$13,445,506 in 2011-12 .	\$ -	\$ 561,079		

**2011-12 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Increase General Fund Reimbursement	10		\$ -	\$ 8,133,202		
Increased funding for the reimbursement of related costs as a result of increased funding from Measure L.		Measure L approved an incremental increases of the Charter required minimum appropriation from 0.0175 to 0.0206 percent of the assessed property values increasing total funding by \$13,445,506 in 2011-12 .				
Adjustment to Direct Library Costs	11		\$ -	\$ (1,964,504)		
Decrease reimbursement of direct costs to the Library Program based on estimated expenditures for 2010-11.		Measure L approved an incremental increases of the Charter required minimum appropriation from 0.0175 to 0.0206 percent of the assessed property values increasing total funding by \$13,445,506 in 2011-12 .				
Direct Cost - Landscaping	12		\$ -	\$ 315,250		
Provide funding for direct costs for landscaping services provided by Recreation and Parks as a result of increased funding from Measure L.		Measure L approved an incremental increases of the Charter required minimum appropriation from 0.0175 to 0.0206 percent of the assessed property values increasing total funding by \$13,445,506 in 2011-12 .				
Recreation and Parks						
New and Expanded Facilities	9		\$ 1,494,456	\$ -	2	Recreation Coordinators
Funding and resolution authority for ten positions are provided for recreational programming at and maintenance of new and renovated facilities.		Thirteen new and expanded facilities are expected to open in 2011-12. Funding and staffing are required to provide recreational programming at and maintenance of these new facilities.			1	Senior Recreation Director
					6	Gardener Caretakers
					1	Light Equipment Operator

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service				Notes on Adopted / Proposed Service Levels	
				Year	Service Level	2008-09 Adopted	2009-10 Adopted	2010-11 Adopted	2011-12 Proposed		
Aging	Services										
	Transportation One-Way Trips	Number of trips		1999-00	125,930	143,339	143,339	143,339	143,339	Slight decrease in meals served/delivered in 2011-12 reflects an estimated increase in food costs due to inflation.	
	Number of frail/disabled people served	Number of persons			*	3,233	3,233	3,233	3,233		
	Congregate Meals Served	Number of meals		2006-07	903,064	883,087	876,138	871,756	843,830		
	Number of seniors served	Number of persons			*	13,000	12,800	12,728	12,332		
Homebound Meals Delivered	Number of meals		1997-98	697,975	854,684	807,470	789,602	785,154			
	Number of homebound seniors served	Number of persons			*	5,600	5,290	5,211	5,187		
Animal Services	Staffing (Personnel)										
	Animal Control Officers	Full-Time Equivalents (FTE's)		1993-94	48	84	84	81	68	No service level drop - prior year levels based on total position authorities and not filled authorities; vacant positions deleted in FY 11-12.	
	Sr Animal Control Officers	Full-Time Equivalents (FTE's)		1995-99	15	16	16	10	12		
	Service										
Animal Care	Number of Kennels and Cages					2,116	2,116	2,116	2,116	NE Shelter will not be operated by the City, but a non-profit will run the shelter on the City's behalf.	
Building and Safety	Code Enforcement										
	Code Enforcement Cases Closed	Number of Cases	Varies	1994/1995	16,475	41,500	33,500	29,000	28,000		
Fire	Staffing (Personnel)										
	Paramedics	Full-Time Equivalents (FTE's)		1992-93 Through 1995-96	378	744	747	737	757	Adding ten paramedic assessment resources compared to 2009-10.	
	Services										
	24 Hours Rescue Ambulance Coverage	Number of Stations				105	106	100	98		
	Advanced Life Support (ALS) Ambulance	Number of Ambulances				89	89	89	89		
	Basic Life Support (BLS) Ambulance	Number of Ambulances				40	41	32	34		
Task Force Stations	Number of Stations		1997-98	13	47	47	32	29			
General Services	City Fleet Vehicles (Non-Police / Fire)										
	Vehicle Replacement (Replacement standard is 8 years or approximately 84,000 miles for sedans, 8 years or approximately 84,000 miles for trucks and 10 years for large trucks.)	Percentage of Total Replaced	10%-12%	1981-82		8.3%	3.6%	3.0%	2.2%		
		Total Cost in Millions		1981-82		\$ 34.773	\$ 24.062	\$ 15.503	\$ 2.235		
		MICLA Financed				\$ 31.500	\$ 20.545	\$ 12.016	\$ -	Commercial Paper 11-12 is pending final approval.	
	Sewer Construction and Maintenance Fund				\$ 3.028	\$ 2.272	\$ 2.235	\$ 2.235			

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service		2010-11 Adopted	2011-12 Proposed	Notes on Adopted / Proposed Service Levels
				Year	Service Level	2008-09 Adopted	2009-10 Adopted			
		Street Lighting Maintenance Assessment				\$ 0.245	\$ 1.245	\$ 1.252	unknown	Note: column for 2010-2011 adopted totals do not include \$1.476 million for Rec and Parks Turf equipment. 2011-2012 Rec and Parks Turf equipment proposal info is unknown at this time. The 2.2% replacement rate reflects an estimated 200 units replaced from prior year MICLA and special funds.
	Out of Service Rate	Fleetwide Percentage	Less than 10%	22%	13%	14%	14%	14%	14%	
Library	Library Operating Hours									
	Weighted Average	Hours per Week	43.1	1982-83/1984-85	32.0	52.9	52.9	37.6	42.0	
	Central Library	Hours per Week	60.0			60.0	60.0	42.5	50.0	
	8-Regional Branches	Hours per Week	60.0			60.0	60.0	37.5	45.0	
	64-Community Branches	Hours per Week	52.0			52.0	52.0	37.5	41.5	
Police	Staffing (Personnel)									
	Total Authorized	Full-Time Equivalents (FTE's)		1982-83	9,676	14,253	14,012	13,740	13,677	
	Sworn Authorized	Full-Time Equivalents (FTE's)		1982-83	6,900	10,467	10,467	10,467	10,480	
	Sworn Funded	Full-Time Equivalents (FTE's)				9,870	9,935	9,898	9,920	
	Civilian Authorized	Full-Time Equivalents (FTE's)		1982-83	2,776	3,786	3,545	3,273	3,197	
	Civilian Funded	Full-Time Equivalents (FTE's)				3,320	3,162	2,760	2,834	
	Police Fleet Vehicles									
	Vehicle Replacement (Replacement Standard is 90,000 miles)	Percentage Replaced	20.0%	1982-83	0%	8.6%	0.0%	1.9%	0.0%	Replacement standard was temporarily modified in 2009-10 to 115K mile range for vehicles and 80K range for motorcycles. LAPD will purchase replacement Black and Whites and various undercover-surveillance, HazMat, Bomb Detection Emergency vehicles, and two wheel Motorcycles in FY 2010-11. The 2009-10 Adopted Budget provided \$2.8M in Schedule 3, Forfeited Assets Trust Fund for the purchase of these vehicles.
		Total Cost in Millions	\$ 22.10	1982-83	0%	\$ 13.54	\$ -	\$ -	\$ -	
		General Fund				\$ 6.21	\$ -	\$ -	\$ -	
		MICLA Financed				\$ 7.33	\$ -	\$ -	\$ -	
		Forfeited Assets Funded				\$ -	\$ -	\$ -	\$ -	
	Out of Service Rate	Patrol Vehicles Percentage	9.0%		12.0%	6.0%	6.3%	7.7%	7.0%	
		Fleetwide Percentage	7.0%			4.5%	5.1%	6.5%	6.5%	
Street Services	Tree Trimming									
	Broadhead: 630,000	Trees Trimmed per Year	90,000	1994-95	20,000	82,000	55,000	13,000	13,000	
		Trim Cycle in Years	7.0	1994-95	31.5	8.5	12.7	50	50	
	Palm: 50,000	Trees Trimmed per Year	10,000	1994-95	5,600	N/A	N/A	N/A	N/A	
		Trim Cycle in Years	5.0	1994-95	8.9	N/A	N/A	N/A	N/A	
	Street Resurfacing / Reconstruction									
	6,500 street miles. Street Services estimates that approximately 1,100 miles need full reconstruction, annually, rather than resurfacing.	Miles Served per Year	200.0	1982-83	50.0	235.0	235.0	235.0	235.0	
		Service Cycle in Years	32.5	1982-83	130.0	27.7	27.7	27.7	27.7	

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service				Notes on Adopted / Proposed Service Levels
				Year	Service Level	2008-09 Adopted	2009-10 Adopted	2010-11 Adopted	2011-12 Proposed	
	Slurry Seal									
	4,000 street miles. Assumes proper resurfacing/reconstruction cycle of local streets has been achieved.	Miles Serviced per Year	600.0	1992-93/1993-94	-	400.0	400.0	400.0	400.0	
		Service Cycle in Years	6.7	1992-93/1993-94	-	10	10	10	10	
	Paving Unimproved Streets (Includes Alleys)									
	39 miles unimproved alleys and streets.	Miles Serviced per Year		None prior to 2001-02		6	0	0	0	
	Remaining miles unimproved alleys and streets.					12				
	Sidewalk Repair									
	10,750 sidewalks. Street Services estimates that approximately 4,650 miles are damaged.	Miles Serviced per Year		None prior to 2000-01		59	N/A	N/A	N/A	
	Off-Grade Gutter Repair									
				None prior to 2003-04		500	N/A	N/A	N/A	
Street Sweeping of Posted and Non-Posted Streets										
Posted Streets	Percentage Swept per Week	95.0%	1994-95	92.3%	97.0%	97.0%	97.0%	97.0%		
Non-Posted Streets	Service Cycle in Weeks	4.3	1993-94	5.0	4.0	4.0	6.0	6.0		
Recreation and Parks	Recreation Facility Operating Hours									
	Average	Hours per Week	48 to 84	1982-83/1984-85	36 to 56	59.0	51.0	43.0	39.0	Operating hours reduced by 10 percent to reflect change in number of working days.
	Recreation Facility									
	New	Number of Facilities				8	7	11	7	
	Renovated	Number of Facilities				6	6	6	6	
Staffing (Personnel)										
Maintenance	Full-Time Equivalents (FTE's)					1,534	1,515	1,420	1,417	
Transportation	Service									
	Crossing Guards	Number of Placements				575	575	500	365	Funding is reduced in the 2011-12 Proposed Budget in order to align funding level with actual filled positions. Funding had been provided for approximately 500 Crossing Guards in previous years. However, actual staffing is approximately 365 Crossing Guards. The Department of Transportation is currently resurveying crossing guard assignment locations.
		Number of Intersections				500	500	491	491	

**2011-12 PROPOSED BUDGET
INTERIM PROGRAMS NOT CONTINUED**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
City Clerk	Neighborhood Council Elections					Suspend Neighborhood Council Elections until 2013-14 due to the City's fiscal constraints and to allow for further study by the City Clerk to improve and streamline elections administration (See Exhibit H).
Recreation and Parks	Landscape Maintenance of 73 Parking Lots	4	Gardener Caretaker (Reso)	1	3	Landscape function is reverting to Department of Transportator Landscape function is reverting to Department of Transportator
		2	Senior Gardener (Reso)	1	1	
		6		2	4	

**2011-12 Proposed Budget
Position Change Summary
(Includes all General, Special and Grant Funded Positions)**

Department	2010-11 Adopted Budget Regular	Proposed Changes			2011-12 Proposed Budget Regular	2011-12 Proposed Resolution		
		Deletions	Regularized Resolution	New to Budget		Continued	New to Budget	Total
Aging	38				38	11		11
Animal Services	327	(25)	31	4	337			-
Building and Safety	696	(4)	33		725	30		30
City Administrative Officer	116	(6)			110	1		1
City Attorney	779	(3)			776	97		97
City Clerk	105	(8)		2	99			-
Community Development	198	(5)		4	197	98		98
Controller	163	(19)	8		152	23		23
Convention Center	133	(1)	1		133	8	2	10
Council	108				108			-
Cultural Affairs	40	(4)		4	40			-
Department on Disability	10				10	6		6
El Pueblo de Los Angeles	14	(4)			10			-
Emergency Management	14				14	9		9
Employee Relations Board	3				3			-
Ethics Commission	21	(3)		1	19			-
Finance	337	(9)	12	27	367	9		9
Fire-Civilian	303	(6)	15	6	318	10		10
Fire-Sworn	3,588	(379)	9		3,218	1	267	268
General Services	1,566	(66)	9		1,509		1	1
Housing Department	535	(11)		10	534	42		42
Information Technology Agency	476	(17)	15	1	475	26	4	30
Mayor	94				94			-
Neighborhood Empowerment	18	(1)			17	3		3
Personnel	408	(36)	10	6	388	18		18
Planning	257	(17)			240	12	7	19
Police-Civilian	3,273	(105)	29		3,197	1		1
Police-Sworn	10,467		13		10,480	68		68
Public Works:								-
Board of Public Works	102	(9)		2	95			-
Contract Administration	237	(7)			230	69	22	91
Engineering	752	(53)	1	1	701	43	2	45
Sanitation	2,809	(82)	9	33	2,769	58		58
Street Lighting	214				214	23	4	27
Street Services	806	(77)	1		730	212		212
Transportation	1,316	(18)	41	2	1,341	127	3	130
Treasurer	35	(37)		2	-			-
Zoo	229	(1)			228	1		1
Library	828				828			-
Recreation and Parks	1,550	(26)			1,524	22	10	32
Totals	32,965	(1,039)	237	105	32,268	1,028	322	1,350

2011-12 PROPOSED BUDGET

CHANGE IN REGULAR AND RESOLUTION AUTHORITIES

	Regular Position Authorities			Resolution Position Authorities		
	2010-11	2011-12	Net Change	2010-11	2011-12	Net Change
	Adopted Budget	Proposed Budget		Adopted Budget	Proposed Budget	
Aging	38	38	-	11	11	-
Animal Services	327	337	10	36	-	(36)
Building and Safety	696	725	29	61	30	(31)
City Administrative Officer	116	110	(6)	1	1	-
City Attorney	779	776	(3)	118	97	(21)
City Clerk	105	99	(6)	-	-	-
Community Development	198	197	(1)	90	98	8
Controller	163	152	(11)	31	23	(8)
Convention Center	133	133	-	9	10	1
Council	108	108	-	-	-	-
Cultural Affairs	40	40	-	-	-	-
Department on Disability	10	10	-	6	6	-
El Pueblo de Los Angeles	14	10	(4)	-	-	-
Emergency Management	14	14	-	9	9	-
Employee Relations Board	3	3	-	-	-	-
Ethics Commission	21	19	(2)	-	-	-
Finance	337	367	30	19	9	(10)
Fire	3,891	3,536	(355)	50	278	228
General Services	1,566	1,509	(57)	9	1	(8)
Housing Department	535	534	(1)	42	42	-
Information Technology Agency	476	475	(1)	51	30	(21)
Mayor	94	94	-	-	-	-
Neighborhood Empowerment	18	17	(1)	-	3	3
Personnel	408	388	(20)	34	18	(16)
Planning	257	240	(17)	12	19	7
Police	13,740	13,677	(63)	104	69	(35)
Public Works			-			-
Board of Public Works	102	95	(7)	1	-	(1)
Bureau of Contract Administration	237	230	(7)	91	91	-
Bureau of Engineering	752	701	(51)	44	45	1
Bureau of Sanitation	2,809	2,769	(40)	69	58	(11)
Bureau of Street Lighting	214	214	-	23	27	4
Bureau of Street Services	806	730	(76)	217	212	(5)
Transportation	1,316	1,341	25	161	130	(31)
Treasurer	35	-	(35)	-	-	-
Zoo	229	228	(1)	1	1	-
Subtotal	30,587	29,916	(671)	1,300	1,318	18
Library	828	828	-	-	-	-
Recreation and Parks	1,550	1,524	(26)	28	32	4
Subtotal	2,378	2,352	(26)	28	32	4
Total	32,965	32,268	(697)	1,328	1,350	22

2011-12 PROPOSED BUDGET
Projected Vacancies and Position Authority in 2011-12

Department	Projected Vacancies on July 1, 2011*			Projected Position Authority on June 30, 2012		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
Aging	-	11	11	8	30	38
Animal Services	35	-	35	337	-	337
Building and Safety	6	51	57	82	643	725
City Administrative Officer	12	1	13	101	9	110
City Attorney	32	6	38	764	12	776
City Clerk	10	-	10	90	9	99
Community Development	-	38	38	-	197	197
Controller	30	6	36	145	7	152
Convention Center	-	39	39	-	133	133
Council	-	-	-	107	1	108
Cultural Affairs	4	-	4	-	40	40
Disability	1	-	1	8	2	10
El Pueblo	-	4	4	-	10	10
Emergency Management	1	-	1	11	3	14
Employee Relations Board	-	-	-	3	-	3
Ethics Commission	2	-	2	-	19	19
Finance	28	-	28	359	8	367
Fire			-			
Civilian	39	-	39	318	-	318
Sworn*	119	5	124	3,154	64	3,218
General Services	65	24	89	1,151	358	1,509
Housing Department	-	94	94	2	532	534
Information Technology Agency	14	-	14	430	45	475
Mayor	-	-	-	91	3	94
Neighborhood Empowerment	4	-	4	-	17	17
Personnel	68	-	68	374	14	388
Planning	29	-	29	66	174	240
Police						
Civilian	411	2	413	3,197	-	3,197
Sworn	621		621	10,045	435	10,480
Public Works						
Board Office	7	11	18	43	52	95
Contract Administration	3	40	43	132	98	230
Engineering	30	114	144	264	437	701
Sanitation	-	414	414	24	2,745	2,769
Street Lighting	-	40	40	-	214	214
Street Services	50	157	207	163	567	730
Transportation	61	49	110	627	714	1,341
Treasurer	6	-	6	-	-	-
Zoo	23	-	23	-	228	228
Subtotal	1,711	1,106	2,817	22,096	7,820	29,916
Library	-	35	34	-	828	828
Recreation and Parks	276	38	314	-	1,524	1,524
Subtotal	276	73	348	-	2,352	2,352
TOTAL	1,987	1,179	3,165	22,096	10,172	32,268

* Projected vacancies include resolution authority and substitute positions.

**2011-12 PROPOSED BUDGET
POSITION CHANGES SINCE 1990-91
GENERAL FUND ONLY**

(Excludes Grant and Special Funded Positions except for Police and Fire Departments)

	<u>1990-91 Adopted Budget</u>	<u>Proposed Posn. Auth. on 7-1-11</u>	<u>Change</u>	<u>%</u>
<u>Fire Department</u>				
Civilian	303	318	15	5.0%
Sworn	3,106	3,154	48	1.5%
	<u>3,409</u>	<u>3,472</u>	<u>63</u>	<u>1.8%</u>
<u>Police Department</u>				
Civilian	2,448	3,197	749	30.6%
Sworn	8,404	10,045	1,641	19.5%
	<u>10,852</u>	<u>13,242</u>	<u>2,390</u>	<u>22.0%</u>
All Other City Departments	<u>11,569</u>	<u>5,382</u>	<u>(6,187)</u>	<u>(53.5%)</u>
Total City	<u><u>25,830</u></u>	<u><u>22,096</u></u>	<u><u>(3,734)</u></u>	<u><u>(14.5%)</u></u>

2011-12 PROPOSED BUDGET

AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 2000-2001

DEPARTMENT	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07*	2007-08	2008-09	2009-10	2010-11	2011-12 PROPOSED BUDGET		
												Authorized	Change from 2010-11	
												Authorized	Authorized	Percent
Aging	48	48	48	48	42	43	43	44	44	41	38	38	-	-
Animal Services	247	313	309	304	296	296	321	320	357	357	327	337	10	3.06%
Building and Safety	829	863	859	858	835	837	839	839	810	806	696	725	29	4.17%
City Administrative Officer	118	123	122	129	125	126	128	128	130	125	116	110	(6)	(5.17%)
City Attorney	829	839	839	820	808	808	852	851	831	835	779	776	(3)	(0.39%)
City Clerk	126	133	140	139	137	138	140	145	150	134	105	99	(6)	(5.71%)
Comm. Child., Youth & Fam.	41	42	42	37	24	24	8	16	16	-	-	-	-	-
Comm. on Status Women	12	13	15	15	12	12	5	5	3	-	-	-	-	-
Community Development	274	282	281	274	273	273	273	262	210	198	198	197	(1)	(0.51%)
Controller	171	183	183	183	180	186	187	188	189	188	163	152	(11)	(6.75%)
Convention Center	198	208	208	197	163	163	165	165	165	165	133	133	-	-
Council	108	108	108	108	108	108	108	108	108	108	108	108	-	-
Cultural Affairs	91	98	97	94	74	74	73	81	76	68	40	40	-	-
Department on Disability	26	28	26	26	23	23	14	14	13	13	10	10	-	-
El Pueblo	59	59	53	58	25	25	17	21	21	17	14	10	(4)	(28.57%)
Emergency Management	11	17	14	14	14	14	16	16	17	19	14	14	-	-
Employee Relations Board	8	8	8	8	8	8	3	3	3	3	3	3	-	-
Environmental Affairs	42	43	43	43	43	43	37	37	31	28	-	-	-	-
Ethics Commission	27	29	29	31	30	30	27	27	23	24	21	19	(2)	(9.52%)
Finance	344	361	360	343	350	342	360	361	362	362	337	367	30	8.90%
Fire - Sworn	3,165	3,244	3,346	3,376	3,382	3,562	3,576	3,594	3,586	3,588	3,588	3,218	(370)	(10.31%)
Fire - Civilian	331	333	334	333	333	338	346	346	353	353	303	318	15	4.95%
Subtotal	3,496	3,577	3,680	3,709	3,715	3,900	3,922	3,940	3,939	3,941	3,891	3,536	(355)	(9.12%)
General Services**	1,673	1,857	1,861	1,871	1,923	2,120	2,197	2,267	2,217	2,042	1,566	1,509	(57)	(3.64%)
Housing	377	379	379	408	403	395	503	503	501	535	535	534	(1)	(0.19%)
Human Relations Comm.	26	26	26	24	21	21	11	10	6	-	-	-	-	-
Department of Human Services	-	-	-	-	-	-	-	-	-	20	-	-	-	-
Information Tech. Agency	745	774	825	764	748	767	743	730	729	637	476	475	(1)	(0.21%)
Mayor	74	74	74	74	66	66	70	70	93	93	94	94	-	-
Neighborhood Empowerment	32	40	52	68	62	62	51	52	49	43	18	17	(1)	(5.56%)
Personnel	372	405	405	394	440	440	435	436	464	441	408	388	(20)	(4.90%)
Planning	306	320	323	323	304	306	271	271	270	270	257	240	(17)	(6.61%)
Police - Sworn	10,061	10,203	10,197	10,219	10,213	10,215	10,310	10,466	10,467	10,467	10,467	10,480	13	0.12%
Police - Civilian	3,589	3,555	3,602	3,588	3,592	3,617	3,633	3,778	3,786	3,545	3,273	3,197	(76)	(2.32%)
Subtotal	13,650	13,758	13,799	13,807	13,805	13,832	13,943	14,244	14,253	14,012	13,740	13,677	(63)	(0.46%)
Public Works	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Board of Public Works	63	59	59	59	153	152	158	158	130	130	102	95	(7)	(6.86%)
Accounting	84	-	-	-	-	-	-	-	-	-	-	-	-	-
Contract Administration	331	353	356	347	335	309	309	309	290	281	237	230	(7)	(2.95%)
Engineering	976	981	972	969	950	946	973	980	961	894	752	701	(51)	(6.78%)
Financial Mgmt & Personnel	-	111	107	109	-	-	-	-	-	-	-	-	-	-
Mgmt-Employee Services	24	-	-	-	-	-	-	-	-	-	-	-	-	-
Sanitation	2,421	2,582	2,652	2,695	2,762	2,821	2,882	2,907	2,945	2,845	2,809	2,769	(40)	(1.42%)
Street Lighting	213	214	218	224	231	231	247	246	230	230	214	214	-	-
Street Services	1,241	1,304	1,318	1,318	1,285	1,285	1,286	1,282	1,282	1,157	806	730	(76)	(9.43%)
Transportation	1,472	1,477	1,527	1,524	1,521	1,521	1,582	1,581	1,584	1,425	1,316	1,341	25	1.90%
Treasurer	-	-	-	39	39	38	38	38	38	39	35	-	(35)	(100.00%)
Zoo	231	236	241	272	256	256	263	268	257	245	229	228	(1)	(0.44%)
Library	1,102	1,154	1,184	1,194	1,138	1,141	1,129	1,133	1,136	1,132	828	828	-	-
Recreation and Parks	1,888	1,980	2,037	2,053	1,905	1,974	2,034	2,117	2,038	1,961	1,550	1,524	(26)	(1.68%)
Total	34,406	35,459	35,879	35,974	35,632	36,156	36,663	37,173	36,971	35,864	32,965	32,268	(697)	(2.11%)

NOTE: Prior to 2006-07, total is the positions authorized in the Department Personnel Ordinance and includes Commissioners
* Beginning in 2006-07 all Commission positions are no longer included in department's regular position authority total.
** General Services - does not include Print Shop positions. (41 Print shop positions budgeted in 2011-12.)

2011-12 PROPOSED BUDGET FILLED POSITIONS ELIMINATED

Department	Blue Book Title	Class Code	Class Title	Regular Authority	Resolution Authority
Animal Services					
	Management Realignment				
		1358	Clerk Typist	(2)	
		1523-1	Senior Accountant I	(1)	
	Northeast Care Center				
		4316-2	Senior Animal Control Officer II		(1)
Cultural Affairs					
	Art Centers and Theaters Operations				
		2444	Exhibit Preparator	(1)	
		2449	Performing Arts Director	(1)	
El Pueblo					
	Administrative Staffing Reduction				
		9171-1	Senior Management Analyst I	(1)	
Ethics					
	Staffing Reductions				
		1368	Senior Clerk Typist	(1)	
		1517	Auditor I	(1)	
Information Technology Agency					
	3-1-1 Swing Shift Elimination				
		1253	Chief Clerk	(1)	
		1461-3	Communication Info. Rep. III	(1)	
		1461-2	Communication Info. Rep. II	(6)	
	Consent Decree Systems Support				
		1455-2	Systems Programmer II		(1)
	Financial Management System Support				
		9184-2	Management Analyst II		(1)
Bureau of Sanitation					
	Solid Waste Integrated Resources Plan				
		7871-2	Environmental Engrg Associate II		(1)
Bureau of Street Services					
	Weed Abatement Debris Removal Deletions				
		1201	Principal Clerk	(1)	
		1358	Clerk Typist	(1)	
		1368	Senior Clerk Typist	(1)	
		3112	Maintenance Laborer	(5)	
		3523	Light Equipment Operator	(1)	
		3525	Equipment Operator	(2)	
		3583	Truck Operator	(4)	
		4280-1	Lot Cleaning Supervisor I	(8)	
		4280-2	Lot Cleaning Supervisor II	(2)	
	Deletion of Funding For Resolution Authorities				
		1368	Senior Clerk Typist		(1)
Treasurer					
	Deletion Admin. and Support Pos.				
		1117-3	Executive Admin. Assistant III	(1)	
		9167-1	Senior Personnel Analyst	(1)	
		9645	Treasurer	(1)	
	Deletion of Treasury Accounting				
		1609-1	Treasury Accountant I	(2)	
	Deletion of Technology Support				
		1596-2	Systems Analyst II	(1)	

2011-12 PROPOSED BUDGET FILLED POSITIONS ELIMINATED

Department	Blue Book Title	Class Code	Class Title	Regular Authority	Resolution Authority
Recreation and Parks					
	Direct Cost Recovery for Recreational Programs				
		2434	Recreation Facility Director	(5)	
		2446-1	Senior Recreation Director I	(2)	
		2446-2	Senior Recreation Director II	(3)	
		2469	Recreation Coordinator	(7)	
	Pershing Square				
		2446-1	Senior Recreation Director I	(1)	
		2469	Recreation Coordinator	(1)	
		3141	Gardener Caretaker	(2)	
		3143	Senior Gardener	(1)	
	Senior Food and Social Services Program				
		2446-1	Senior Recreation Director I	(2)	
		2469	Recreation Coordinator	(2)	
	Deletion of Funding for Resos - DOT Parking Lots				
		3141	Gardener Caretaker		(3)
		3143	Senior Gardener		(1)

**2011-12 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Animal Services	1	Clerk Typist	0-months	12
	4	Animal Care Technician	0-months	12
	2	Animal Care Technician Supervisor	0-months	12
	1	Veterinarian II	0-months	12
	2	Animal Control Officer I	0-months	12
	1	Animal Control Officer II	0-months	12
Building and Safety	2	Building Mechanical Inspector (Reso)	5-months	23
	1	Senior Building Mechanical Inspector (Reso)	5-months	23
City Administrative Officer	1	Senior Administrative Analyst I	6-month	15
City Attorney	1	Deputy City Attorney IV (Reso)	0-months	22
	1	Deputy City Attorney III (Reso)	0-months	22
	1	Paralegal II (Reso)	0-months	22
Controller	1	Financial Management Specialist IV	0-months	17
	1	Financial Management Specialist III	0-months	17
	1	Fiscal Systems Specialist II	0-months	17
	1	Senior Systems Analyst I	0-months	17
Disability	1	Senior Personnel Analyst I	0-month	11
Fire	7	Engineers	3-months	14
	5	Engineers	6-months	14
	3	Engineers	9-months	14
	9	Engineers	10-months	14
	1	Apparatus Operator	3-months	14
	1	Apparatus Operator	10-months	14
	2	Firefighter III	6-months	14
	9	Firefighter III	9-months	14
	11	Firefighter III	10-months	14
	6	Captain I	3-months	14
	2	Captain I	6-months	14
	8	Captain I	9-months	14
	9	Captain I	10-months	14
	2	Captain I	0-months	6
	1	Captain II	0-months	6
Information Technology Agency	1	Communication Engineer	6-month	19
	1	Data Base Architect	0-month	36
	1	Programmer Analyst III	0-month	36
	1	Systems Programmer II	0-month	36
	1	Systems Analyst II	0-month	36
	1	Programmer Analyst I	0-month	37
Board of Public Works	1	Senior Management Analyst II	0-months	15
Bureau of Contract Administration	1	Management Analyst II	0-months	24
	1	Management Analyst I	0-months	24
Bureau of Engineering	2	Land Surveying Assistant	9-months	17
Bureau of Sanitation	5	Environmental Engineering Associate II (reso)	0-month	14*
	1	Environmental Engineering Associate III (reso)	0-month	14*
	1	Environmental Engineering Associate IV (reso)	0-month	14*
	2	Environmental Engineer (reso)	0-month	14*
	1	Environmental Specialist III (reso)	0-month	14*
	2	Senior Environmental Engineer (reso)	0-month	14*
	1	Civil Engineering Associate IV (reso)		

**2011-12 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
<i>*Note: These positions are reimbursed from Prop O through interim appropriations.</i>				
Bureau of Sanitation (continued)	1	Sanitation Wastewater Manager III (reso)	0-month	30
	1	Principal Clerk (resolution)	0-month	26
	1	Clerk Typist (resolution)	0-month	26
	1	Senior Clerk Typist (resolution)	0-month	26
	1	Mechanical Repairer II (resolution)	0-month	26
	8	Lot Cleaning Supervisor I (resolution)	0-month	26
	2	Lot Cleaning Supervisor II (resolution)	0-month	26
Bureau of Street Services	7	Maintenance Laborer (resolution)	0-month	28
	1	Light Equipment Operator (resolution)	0-month	28
	2	Equipment Operator (resolution)	0-month	28
	4	Truck Operator (resolution)	0-month	28
Transportation	29	Traffic Officer II	0-months	23
Recreation and Parks	2	Recreation Coordinators	0-months	6
	2	Gardener Caretakers	0-months	6
	1	Recreation Coordinator	0-months	7
	4	Gardener Caretakers	0-months	7
	1	Chief Park Ranger	0-months	28
	7	Park Ranger	0-months	28
	1	City Planning Associate	0-months	30
	1	Civil Engineering Associate	0-months	31
	1	Environmental Specialist	0-months	31
	1	Senior Accountant I	0-months	35
	1	Management Analyst II	0-months	35

**2011-12 PROPOSED BUDGET
CONTRACTING PROPOSALS AFFECTING CITY EMPLOYEES**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
Animal Services	Northeast Care Center	13	Animal Care Technician	6	7	Public Private Partnership - No Layoffs
		1	Sr. Clerk Typist	1		
		1	Animal Care Technician Sup.		1	
		1	Sr. Animal Control Officer II	0	1	
Cultural Affairs	City Arts	1	Exhibit Preparator*		1	The City will issue a Request for Proposals June 2011 for the proposed partnership of one art center and four theaters to be effective January 1, 2012. The public-private partnering of selected art centers and theaters is proposed in order to continue delivery of cultural and artistic services and programming throughout the City. Programming will continue at remaining art centers still under the management of the Cultural Affairs Department.
		1	Performing Arts Director		1	
		*The Exhibit Preparator is not at a facility that will be partnered.				
General Services	Custodial Services Workload Adjustment	1	Maintenance Laborer	1		Deletion of vacant positions - salary savings are reallocated to contractual services to provide custodial services at 80 facilities that the vacant positions are to support. No custodial services will be provided at the facilities without the contract.
		20	Custodian	20		
		4	Senior Custodian I	4		
	Building Maintenance Workload Adjustment	1	Maintenance and Const Helper	1		Deletion of vacant positions - salary savings, including as-needed, are reallocated to Hiring Hall accounts to provide critical building maintenance services throughout the City.
		2	Bldg Repairer I	2		
		2	Locksmith	2		
		1	Sign Painter	1		
		1	Plumber	1		
		1	Mech Repairer I	1		
		1	AC Mechanic	1		
		2	Electrician	2		
	1	Elevator Mechanic	1			

**2011-12 PROPOSED BUDGET
CONTRACTING PROPOSALS AFFECTING CITY EMPLOYEES**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
Sanitation/Street Services	Illegal Dumping and Debris Removal	1	Principal Clerk	2	1	The debris removal and lot cleaning/weed abatement function is transferred to the Bureau of Sanitation from Street Services. The weed abatement portion will be contracted out similar to the Fire Department model. Weed abatement is not among Sanitation's core functions but is incidental to debris removal along vacant unimproved parcels and roadsides, particularly with respect to ordinance properties that Sanitation is assuming.
		1	Clerk Typist		1	
		1	Senior Clerk Typist		1	
		7	Maintenance Laborer		5	
		1	Light Equipment Operator		1	
		2	Equipment Operator		2	
		4	Truck Operator		4	
		1	Mechanical Repairer II		1	
		8	Lot Cleaning Supervisor I		8	
		2	Lot Cleaning Supervisor II		2	
TOTALS		83		47	36	

ADD/DELETE RATES
2011-12 Proposed Budget

SWORN - CURRENT POSITIONS

Pensions		39.08% combined rate
Health and Welfare Program	Police	\$12,592 per position
	Fire	\$13,368 per position

SWORN - NEW POSITIONS

GCP-Pensions Savings Plan (3%) & Medicare (1.5%)	¹	4.5%
Health and Welfare Program	Police	\$12,592 per position
	Fire	\$13,368 per position

CIVILIAN - PREPAY (On July 15)

CERS (27.66%) & GCP - Medicare (1.5%)	29.16%
Civilian FLEX Program	\$10,608 per position

Example:

One position (Civilian) @ \$60,000 (salary cost) X 29.16% + \$10,608 = \$28,104

1. Fire and police recruits become members of the Fire and Police Pensions Systems upon completion of their academy training. During training, they participate in the Pensions Savings Plan (PSP). Funds in the PSP can be transferred to the City's Deferred Compensation Plan upon completion of the academy training. The City contributes 3 percent of payroll to the PSP and the employee contributes 4.5 percent of payroll.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

Department	Account	Description	2010-11 Adopted Budget	Estimated 2010-11 Expenditures	Amount Exceeding Budget	2011-12 Proposed Budget	Explanation of Proposed Funding
Building and Safety	1010	Salaries General	\$ 59,151,342	\$ 65,033,000	\$ 5,881,658	\$ 62,339,893	Expenditures exceeding adopted budget are due to off-budget work funded by grants and interim salary appropriations from the Repair and Demolition Fund for code enforcement services and the Building and Safety Building Permit Enterprise Fund for the Department's new Green Building Division and for LAWA-reimbursed services.
	1090	Overtime General	\$ 1,084,703	\$ 2,134,000	\$ 1,049,297	\$ 2,134,703	Expenditures exceeding adopted budget are due to interim overtime appropriations from the Building and Safety Building Permit Enterprise Fund for plan check services, off-hour inspections, and LAWA-reimbursed services.
City Attorney	1010	Salaries General	\$ 65,924,674	\$ 84,116,000	\$ 18,191,326	\$ 72,262,591	Funding reflects a one-time budget reduction of 10% and a reduction in the number of working days for all employees.
	1020	Grant Reimbursed	\$ 1,285,520	\$ 3,100,000	\$ 1,814,480	\$ 1,191,149	Expenditures reflect additional grant appropriations received, including off-budget appropriations used for salary expenses.
	1080	Salaries Proprietary	\$ 12,265,869	\$ 14,000,000	\$ 1,734,131	\$ 12,517,445	Funding reflects a one-time budget reduction of 10% and a reduction in the number of working days for all employees.
	4200	Litigation	\$ 3,945,448	\$ 5,900,000	\$ 1,954,552	\$ 4,695,448	Funding reflects an increase in caseload kept in-house. Also reflects increase in case volume due to the complexity of cases being filed.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

Department	Account	Description	2010-11 Adopted Budget	Estimated 2010-11 Expenditures	Amount Exceeding Budget	2011-12 Proposed Budget	Explanation of Proposed Funding
Community Development	6010	Office and Administrative	\$ 572,026	\$ 2,087,000	\$ 1,514,974	\$ 524,026	Expenditures exceeding adopted budget are due to off-budget work funded in the Consolidated Plan and the Workforce Investment Board Annual Plan and by other off-budget grants.
	6030	Leasing		\$ 1,866,000	\$ 1,866,000		Expenditures exceeding adopted budget are due to off-budget appropriations for lease and rent funded in the Consolidated Plan and the Workforce Investment Board Annual Plan.
Controller	1010	Salaries General	\$ 12,589,884	\$ 14,999,000	\$ 2,409,116	\$ 11,978,372	Over expenditures in 2010-11 reflect off budget MICLA reimbursements for FMS positions. However, the positions are not MICLA-eligible in 2011-12. The 2011-12 Budget reflects the deletion of funding for 19 positions.
Council	1070	Salaries As-Needed	\$ 10,712,661	\$ 13,000,000	\$ 2,287,339	\$ 9,631,879	Expenditures exceeding adopted budget are due to the transfer of special funds during the year to support various public and community improvement programs.
Fire	1092	Overtime Sworn	\$ 4,964,283	\$ 6,581,000	\$ 1,616,717	\$ 4,964,283	Overtime is required to support major emergencies and fire inspection activities conducted outside of normal working hours. The Department is reimbursed for many of these expenditures.
	1093	Overtime Constant Staffing	\$ 60,849,377	\$ 93,465,000	\$ 32,615,623	\$ 63,849,377	Transfer of surplus from Sworn Salaries Account and Variably Staffed Overtime Account due to vacant positions and banked time which are actually paid out of the Constant Staffing Overtime Account.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

Department	Account	Description	2010-11 Adopted Budget	Estimated 2010-11 Expenditures	Amount Exceeding Budget	2011-12 Proposed Budget	Explanation of Proposed Funding
Fire (Continued)	3090	Field Equipment Expense	\$ 3,209,604	\$ 4,710,000	\$ 1,500,396	\$ 3,209,604	Funds are transferred during the fiscal year from savings in various accounts for Field Equipment expenses.
General Services	1010	Salaries General	\$ 89,639,221	\$ 100,679,000	\$ 11,039,779	\$ 94,443,885	Salary expenditures exceeding adopted budget are due to the costs of funding ERIP payouts, exemptions to furloughs, unfunded allowances such as tools, uniform and boots, delay in layoffs, vacation payouts and unmet salary savings due to lower than projected attrition.
	1014	Salaries, Construction Projects	\$ 483,953	\$ 5,768,000	\$ 5,284,047	\$ 483,953	Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.
	1070	Salaries As-Needed	\$ 3,553,746	\$ 5,518,000	\$ 1,964,254	\$ 3,786,542	Funding from special funds such as Parking Revenue fund are transferred during the fiscal year.
	1101	Hiring Hall Construction	\$ 235,782	\$ 12,354,000	\$ 12,118,218	\$ 235,782	Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.
	1121	Benefits Hiring Hall Construction		\$ 3,016,000	\$ 3,016,000		Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.
	3180	Construction Materials		\$ 14,943,000	\$ 14,943,000		Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.
	3230	Petroleum Products	\$ 35,394,741	\$ 37,395,000	\$ 2,000,259	\$ 34,894,741	Funding for Petroleum was placed in the UB and transferred during the fiscal year.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

Department	Account	Description	2010-11 Adopted Budget	Estimated 2010-11 Expenditures	Amount Exceeding Budget	2011-12 Proposed Budget	Explanation of Proposed Funding
Information Technology	1010	Salaries General	\$ 41,139,709	\$ 49,311,000	\$ 8,171,291	\$ 41,222,456	Expenditures exceeding adopted budget are due to interim appropriations received by the department during 2010-11 and the reduction in the number of furlough days required of employees. The 2011-12 spending level will be met through a reduction in the number of work days, and the elimination of positions.
Mayor	1020	Grant Reimbursed		\$ 1,950,000	\$ 1,950,000		Funds are transferred during the year for on-going grant programs.
	1070	Salaries As-Needed	\$ 2,293,732	\$ 7,600,000	\$ 5,306,268	\$ 2,064,359	Funds are transferred from surpluses in other accounts to cover the costs.
DONE	1010	Salaries General	300545	\$ 1,476,000	\$ 1,175,455	\$ 1,455,524	Increase in expenditures is due to an additional 9 months of funding provided for 18 positions within DONE to operate as a stand-alone Department.
Police	1010	Salaries General	\$ 181,264,000	\$ 190,568,000	\$ 9,304,000	\$ 184,814,400	Funding reflects a reduction to the Salaries General account. This reduction consists of the Department's workforce working less days per year.
	1012	Salaries Sworn	\$ 935,758,228	\$ 938,275,000	\$ 2,516,772	\$ 929,929,000	Funding provided to maintain 9,963 under a modified coverage plan. Funding reflects a reduction to the Salaries Sworn account. This reduction consists of the Department's workforce working less days per year.
	1092	Overtime Sworn	\$ 8,700,000	\$ 17,799,000	\$ 9,099,000	\$ 16,400,000	Increase to accurately reflect reimbursable overtime activities.
	3040	Contractual Services	\$ 17,432,000	\$ 20,433,000	\$ 3,001,000	\$ 21,324,000	Account was underfunded in 2010-11. Non-negotiable contractual obligations have increased year-to-year.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

Department	Account	Description	2010-11 Adopted Budget	Estimated 2010-11 Expenditures	Amount Exceeding Budget	2011-12 Proposed Budget	Explanation of Proposed Funding
Police (Continued)	3090	Field Equipment Expense	\$ 6,509,000	\$ 7,509,000	\$ 1,000,000	\$ 6,511,000	Account expenditures exceeded funding in 10-11.
Board of Public Works	3040	Contractual Services	\$ 8,212,659	\$ 9,815,000	\$ 1,602,341	\$ 7,212,659	Reflects transfers and interim appropriations for the Office of Community Beautification.
Bureau of Contract Administration	1010	Salaries General	\$ 26,596,237	\$ 28,142,000	\$ 1,545,763	\$ 25,463,822	Increased expenditures reflect interim appropriations of \$3.27 million for ARRA projects (C.F. 09-0648-S12) and bond funded projects (C.F. 10-2498-S1).
Transportation	1010	Salaries General	\$ 91,023,952	\$ 96,119,000	\$ 5,095,048	\$ 95,350,836	Salary expenditures exceeding adopted budget are due to the costs of funding ERIP payouts, exemptions to furloughs, unfunded allowances such as tools, uniform and boots, unmet salary salvings due to a large number of unfunded position authorities. Additionally, salary expenditures exceeding the adopted budget are due to off-budget work funded through various grants.
	1090	Overtime General	\$ 4,873,922	\$ 7,377,000	\$ 2,503,078	\$ 4,904,922	Expenditures exceeding adopted budget are due to an increase in volume of work to be performed due to a large number of vacancies throughout the department.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

Department	Account	Description	2010-11 Adopted Budget	Estimated 2010-11 Expenditures	Amount Exceeding Budget	2011-12 Proposed Budget	Explanation of Proposed Funding
Bureau of Sanitation	1070	Salaries As-Needed	\$ 1,215,095	\$ 3,229,000	\$ 2,013,905	\$ 1,192,351	Current year expenditures reflect the cost of using exempt refuse collection drivers, lifeline recertification efforts, and work to offset high vacancies in wastewater operations. Also includes interim appropriations for ARRA/CSBG workforce training and a clean fuel outreach grant. Will continue to evaluate as-needed funding requirements through FSR process.
Treasurer	4040	Bank Service Fees	\$ 4,900,000	\$ 10,355,000	\$ 5,455,000	\$ -	Funding of \$6.0 million was provided in the 2010-11 Budget, including \$1.1 million in the Unappropriated Balance. Additional 2010-11 expenditures are being covered through reimbursements from other departments. The 2011-12 appropriation of \$9.2 million is reflected in the Office of Finance budget due to consolidation.
Library	1010	Salaries General	\$ 47,979,369	\$ 52,662,000	\$ 4,682,631	\$ 52,279,370	Expenditures exceeding adopted budget reflect the transfer of ERIP payments from the Various, Special account and increased appropriations from the UUFB approved in the Operational Plan.

RESERVE FUND AS A CREDIT RATING FACTOR

The City's Reserve Fund Policy states that the City's goal is to increase the Reserve Fund to 5% of General Fund revenues, phased in over several years and growing each year until 5% is reached, beginning in Fiscal Year 2006-07. The Policy stipulates two accounts, the Emergency Reserve Account and the Contingency Reserve Account. In March 2011, the voters approved Measure P, a Charter Amendment requiring that the Emergency Reserve Account be at 2.75% of General Fund revenues. It is the City's goal to have both Accounts total 5% within the next three years.

The 2010-11 Reserve Fund was \$171.2 million at the beginning of the fiscal year but is anticipated to be approximately \$192 million at year-end. The 2011-12 Proposed Budget includes a projected Reserve Fund of \$177.2 million after advances and adjustments, \$120.4 million in the Emergency Reserve Account, reaching the required 2.75%, and \$56.8 million in the Contingency Reserve Account for a projected Reserve Fund of 4.05%

According to Ian Allan, GFOA's Government Finance Research Center Manager, in his article *Unreserved Fund Balance and Local Government Finance*, "Of particular importance to the credit rating agencies are the size of "fund balance" [the Reserve Fund] (resources available for contingencies) and the trend in the size of fund balance. A fund balance that decreases in size from year to year can be seen as an indicator of fiscal weakness. A small fund balance (under 5 percent of annual operating expenditures) could also be looked upon negatively if the government has experienced financial difficulties in the past due to external factors, such as a slump in the economy."¹ Below is a discussion of how each of the three credit rating agencies uses the Reserve Fund balance as a criterion for rating the City's financial condition. With the revision of the City's Policy, all three rating agencies praised the City for the continuation of strong management policies.

Fitch Ratings (Fitch) indicates that a Reserve Fund provides a government with available resources in the event of unforeseeable occurrences. "Most [Fitch] analysts look to a fund balance [Reserve Fund] of about 5% of revenues as a prudent level to allow for a reasonable degree of error in budget forecasting. . ."but recognize that the "appropriate level may vary according to a city's needs,"² reports Allan. "Fitch places less emphasis on actual fund balance level, but rather stresses longer term financial balance and management."³ In January 2005, Fitch highlighted five issuers, one in each of the five U.S. regions, choosing the City as the Western Region's model. Fitch praised the City for requiring elected official approval for the use of the City's "fund balance [Reserve Fund]." The City of Los Angeles' reserve fund policy. . .is part of the city's administrative code. . .the unique credit strength is derived from the strict rules concerning the use of the fund balance."⁴

Moody's Investors Service (Moody's) uses the size of the Reserve Fund as well as a percentage of unreserved fund balance to revenues as an indicator of financial strength.⁵ "As a general rule of thumb, Moody's likes to see a General Fund balance equal to at least 5% of revenues. . ."⁶ "Based on current trends and a history of responsible budgeting, Moody's expects the city's financial profile to remain sound for

the foreseeable future, even with what are currently below average financial reserves."⁷ In July 2005, Moody's stated that "Los Angeles should benefit in the long run from its commitment to recently adopted, comprehensive financial, management, and debt policies."⁸

Standard and Poor's (S&P) states that a key credit rating factor for cities is the percentage of unreserved fund balances to budget.⁹ "The average [Reserve Fund] balance as a percentage of the budget for all "AAA" rated municipalities is very strong, at 25%. This financial cushion gives local governments great flexibility in dealing with unforeseen events such as an unexpected shortfall in revenues or rise in expenses."¹⁰ The City currently has adequate financial performance and enhanced reserve fund policies. In April 2005, S&P expected "stable financial performance, given the city's proactive efforts to establish predictable reserve and debt policies."¹¹

Footnotes:

1 Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.

2 Ibid.

3 Ibid.

4 Fitch Ratings, The Bottom Line: Local General Government Reserves and the Policies that Shape Them, January 26, 2005.

5 Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.

6 Moody's Perspective on Municipal Issues, Key Factors in Moody's Credit Analysis of Tax-Support Debt, April 15, 1993.

7 Moody's Investors Service, Los Angeles [City of] California Analysis, December 2000.

8 Moody's Investment Service, Moody's Assigns Aa2 to Los Angeles' 2005 G.O. Bonds; Aa2 Rating on Outstanding Debt Reaffirmed, July 26, 2005.

9 Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.

10 Standard & Poor's Creditwire, Los Angeles, California General Obligation Bond Rating, November 2000.

11 Standard & Poor's, Summary: Los Angeles, CA; Appropriation, Appropriations; Tax Secured, General Obligation, April 2005

Proposed Budget Reserve Fund Projection

	Estimated 2010-11					Proposed
	Actual 2009-10	Budget 2010-11	Actual Cash as of 3/31/2011	Additional Cash Flow to end of year	Total Estimated 2010-11	2011-12
Cash at Beginning of Fiscal Year						
Cash Balance, July 1	\$ 174,251,554	\$ 149,558,000	\$ 193,512,062	\$ -	\$ 193,512,062	\$ 192,222,206
ADD:						
Charter Section 261i Advances Returned on 7/1	15,025,508	18,000,000	9,483,980 a	-	9,483,980	18,000,000
Reappropriation of Prior Year's Unexpended Capital Improvement Appropriations and Advances and Technical Adjustments	(36,417,716)	(36,750,000)	(27,888,447) b	-	(27,888,447)	(33,000,000)
Transfer to Budget**		(3,616,627)	(3,616,627) c	-	(3,616,627)	-
Balance Available, July 1	\$ 152,859,346	\$ 127,191,373	\$ 171,490,968	\$ -	\$ 171,490,968	\$ 177,222,206
LESS:						
Emergency Reserve	(120,994,000)	(120,318,000)	(120,318,000)	-	(120,318,000)	(120,423,000)
Contingency Reserve - Balance Available, July 1	\$ 31,865,346	\$ 6,873,373	\$ 51,172,968	\$ -	\$ 51,172,968	\$ 56,799,206
RECEIPTS						
Loans	\$ 37,831,951	\$ 8,000,000	\$ 5,470,878 d	1,279,122 3	\$ 6,750,000	8,000,000
Charter Section 261i Advances Returned after 7/1	25,900,525	18,500,000	23,651,409 e	4,091,591 4	27,743,000	18,500,000
Transfer of Power Revenue Surplus	220,475,000	257,000,000		258,815,000	258,815,000	254,000,000
Unencumbered Balance	95,011,091	-	-	54,300,000 5	54,300,000	-
Transfer of Special Parking Revenue Surplus	23,460,159	10,000,000	-	10,000,000	10,000,000	18,200,000
Reversion of Special Parking Revenue Surplus	39,333,164	-	-	4,019,000	4,019,000	-
Reversion of Unencumbered and Special Funds	57,065,524	18,000,000	-	18,100,000	18,100,000	-
Miscellaneous	10,186,711	-	4,222,391 g	-	4,222,391 6a	-
Total Receipts	509,264,125	311,500,000	33,344,678	350,604,713	383,949,391	298,700,000
Total Available Cash and Receipts	541,129,471	318,373,373	\$ 84,517,646	\$ 350,604,713	\$ 435,122,359	\$ 355,499,206
DISBURSEMENTS						
Loans	37,857,668	12,500,000	\$ 1,400,128 h	\$ 674,885 7	\$ 2,075,013	12,500,000
Budget--Power Revenue Surplus	220,475,000	257,000,000		258,815,000	258,815,000	254,000,000
Transfer of Special Parking Revenue Surplus to General Fu	-	-	-	4,019,000	4,019,000	-
Budget--Special Parking Revenue Surplus	23,460,159	10,000,000		10,000,000	10,000,000	18,200,000
Transfers--Contingencies	9,577,093	-	11,983,140 j	34,326,000 8	46,309,140	-
Transfers--Budget	132,410,000	-			-	-
Charter Section 261i Advances to Departments on 6/30	44,831,489	36,000,000	-	42,000,000 9	42,000,000	42,000,000
Total Disbursements	\$ 468,611,409	\$ 315,500,000	\$ 13,383,268	\$ 349,834,885	\$ 363,218,153	\$ 326,700,000
Cash at Close of Fiscal Year						
Add, Emergency Reserve	\$ 120,994,000	\$ 120,318,000	\$ 120,318,000	\$ -	\$ 120,318,000	\$ 120,423,000
Cash Balance, June 30	\$ 193,512,062	\$ 123,191,373	\$ 191,452,378	\$ 769,828	\$ 192,222,206	\$ 149,222,206

NOTES TO 2011-12 RESERVE FUND PROJECTION

RECEIPTS:		<u>Amount</u>	<u>Bal Avail</u>	<u>Comments</u>
1. Reappropriations per Controller Statement of Reserve Fund:				
Council		\$ 8,620,103		
Mayor		1,852,097		
GSD		3,315,448		
CIP		11,887,284		
City Clerk, Controller, Cultural Affairs, ITA		250,000		
General City Purposes		2,018,526		
UB		40,000		
	Total Reappropriations	\$ 27,983,458		
	Less: cash reappropriated to date	(27,983,458)		
	Balance		<u><u>-</u></u>	Cash not yet reappropriated
2. Transfer to Budget				
			\$ -	
	Total Transfer to Budget		<u><u>\$ -</u></u>	
3. Loans (repaid after 3/31st)				
			<u><u>\$ 1,279,122</u></u>	
4. Charter Section 261i Advances Returned after 7/1 (additional repaid after 3/31st)				
			<u><u>\$ 4,091,591</u></u>	
5. Unencumbered Balances (Reversions)				
Prior Years				
a. Early Reversion of Unencumbered funds				
(1) Amount identified				
	(2) Fund No. 26A150, MICLA Ser2006A Police Facilities Construction	18,100,000		
	Total Prior Years		\$ 18,100,000	
Current Year				
a. Dept. Surpluses (excl. Mayor, Council, GCP, CIP)				
	(1) Reversions	\$ 21,300,000		
b. Mayor, Council, GCP, CIP, GSD Construction				
	(1) Mayor	3,000,000		
	(2) Council	8,000,000		
	(3) CIEP	16,000,000		
	(4) GCP Council District Services	2,000,000		
	(5) GSD Construction	4,000,000		
	Total Current Year		<u>\$ 54,300,000</u>	
	Total Unencumbered funds (Reversions)		\$ 72,400,000	

NOTES TO 2011-12 RESERVE FUND PROJECTION

6. Unallocated Revenue

Current Year Revised Estimate	\$	-
Current Year Adopted Budget		-
Total Unallocated Revenue		<u><u>\$ -</u></u>

DISBURSEMENTS:

Loans and Transfers

	<u>Total Loans/Transfers Approved as of 3/31st</u>	<u>Cash transferred as of 3/31st</u>	<u>Cash not yet transferred by Controller</u>	<u>Estimated New Loans/Transfers to 6/30th</u>	<u>Total Cash yet to be transferred + Estimated loans/transfers</u>
7. Loans through 6/30	2,075,013	1,400,128	674,885	-	<u><u>\$ 674,885</u></u>
8. Transfers through 6/30	29,665,509	11,339,509	18,326,000	16,000,000	<u><u>\$ 34,326,000</u></u>
			19,000,885	\$ 16,000,000	\$ 35,000,885

9. Charter Sec 261i advances to dept 6/30

\$ 42,000,000

To cover unfunded encumbrances -- Controller will partially repay c
7/1

10 YEAR HISTORY OF RESERVE FUND JULY 1 BALANCES (\$million)

PROPOSED BUDGET	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12
Cash Balance, July 1.....	153.7	131.0	240.0	229.3	395.6	406.6	275.8	189.9	209.5	139.7	192.2
ADD:											
Charter Section 47 (10) Advances Returned	8.0	8.0	8.0	8.0	8.0	16.0	14.0	17.0	18.0	18.0	18.0
Appropriation to Reserve Fund.....	-	-	-	-	-	-	-	22.7	-	-	-
LESS:											
Reappropriation and Technical Adjustments.	10.0	10.0	10.0	10.0	10.0	10.0	10.0	37.3	38.5	36.5	33.0
Transfer to Budget.....	46.6	64.9	160.0	134.4	280.4	248.1	93.1	-	-	-	-
Balance Available July 1.....	\$ 105.1	\$ 64.1	\$ 78.0	\$ 92.9	\$ 113.2	\$ 164.5	\$ 186.7	\$ 192.3	\$ 189.0	\$ 121.2	\$ 177.2
LESS:											
Emergency Reserve	85.1	44.1	58.0	61.0	61.0	86.7	88.8	123.1	122.2	119.3	120.4
Contingency Reserve - Balance Available, J	\$ 20.0	\$ 20.0	\$ 20.0	\$ 31.9	\$ 52.2	\$ 77.8	\$ 97.9	\$ 69.2	\$ 66.8	\$ 1.9	\$ 56.8
Reserve Fund July 1 Balance as % of the Gen	3.28%	1.97%	2.24%	2.54%	2.88%	3.79%	4.21%	4.30%	4.25%	2.79%	4.05%

ADOPTED BUDGET	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12
Cash Balance, July 1.....	171.5	161.8	248.2	237.6	428.7	411.1	283.6	198.4	217.5	149.6	n/a
ADD:											
Charter Section 47 (10) Advances Returned	8.0	8.0	8.0	8.0	8.0	16.0	14.0	17.0	18.0	18.0	n/a
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	-	-
Appropriation to Reserve Fund.....	-	-	-	-	-	-	-	14.9	46.8	-	-
LESS:											
Reappropriation and Technical Adjustments.	10.0	10.0	10.0	10.0	10.0	10.0	10.0	37.6	38.8	36.8	n/a
Transfer to Budget.....	63.7	57.9	149.6	122.9	295.3	231.3	85.8	-	-	3.6	n/a
Balance Available July 1.....	\$ 105.8	\$ 101.9	\$ 96.6	\$ 112.7	\$ 131.4	\$ 185.8	\$ 201.8	\$ 192.7	\$ 243.5	\$ 127.2	n/a
LESS:											
Emergency Reserve	60.8	61.0	61.0	61.0	78.9	108.5	122.0	125.2	121.0	120.3	n/a
Contingency Reserve - Balance Available, J	\$ 45.0	\$ 40.9	\$ 35.6	\$ 51.7	\$ 52.5	\$ 77.3	\$ 79.8	67.5	122.5	6.9	n/a
Reserve Fund July 1 Balance as % of the Gen	3.30%	3.10%	2.78%	3.07%	3.33%	4.28%	4.55%	4.23%	5.53%	2.91%	2.91%

ACTUAL	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12
Cash Balance, July 1.....	236.6	232.1	295.5	278.0	460.0	432.4	224.2	191.6	174.3	193.4	-
ADD:											
Charter Section 47 (10) Advances Returned	15.4	9.7	10.7	16.3	16.0	14.0	17.0	17.3	15.0	9.5	-
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	-	-
Appropriation to Reserve Fund.....	-	-	-	-	-	-	-	-	-	-	-
LESS:											
Reappropriation and Technical Adjustments.	17.1	65.7	72.7	18.0	24.3	32.8	41.7	43.1	36.4	28.0	-
Transfer to Budget.....	63.7	57.9	149.6	122.9	295.3	231.3	71.2	-	-	3.6	-
Balance Available July 1.....	\$ 171.2	\$ 118.2	\$ 83.9	\$ 153.4	\$ 156.4	\$ 182.3	\$ 128.3	165.8	152.9	171.3	-
LESS:											
Emergency Reserve	60.8	61.0	61.0	61.0	78.9	108.4	122.0	125.2	121.0	120.3	-
Contingency Reserve - Balance Available, J	\$ 110.4	\$ 57.2	\$ 22.9	\$ 92.4	\$ 77.5	\$ 73.9	\$ 6.3	40.6	31.9	51.0	-
Reserve Fund July 1 Balance as % of the Gen	5.30%	3.60%	3.23%	4.15%	4.02%	4.20%	2.89%	3.64%	3.45%	3.91%	0.00%

COMPARISON OF MICLA FUNDING

	<u>ADOPTED 2009-10</u>	<u>ADOPTED 2010-11</u>	<u>PROPOSED 2011-12</u>
Equipment and Vehicles:			
City Clerk Election System	-	-	-
Financial Management System Replacement	\$ 17,302,000	\$ 7,900,000	-
Fire Capital Equipment and Vehicle Replacement	18,400,000	6,100,000	\$ 6,827,000
GSD Fleet Replacement	20,545,000	12,016,000	-
GSD Capital Equipment for New Facilities	-	-	-
GSD Capital Equipment Replacements	3,000,000	-	-
ITA Antenna Replacement	-	-	350,000
ITA Citywide Network Infrastructure Upgrades	5,337,000	1,000,000	2,200,000
ITA Citywide Servers	-	-	-
ITA EOC/PDOC/Fire Dispatch Center	-	-	-
ITA Mt. Lee Electrical Sytem Upgrade	-	1,200,000	-
ITA Police Fiber Upgrade	3,600,000	-	-
ITA Radio System Upgrade	-	500,000	400,000
ITA Upgrades to Backup Systems at Data Centers	-	-	744,000
Police Helicopter Replacement	-	-	-
Police Capital Equipment and Vehicle Replacement	-	-	-
Recreation & Parks Capital Equipment and Vehicles	-	-	-
Subtotal	\$ 68,184,000	\$ 28,716,000	\$ 10,521,000
Real Property:			
Figueroa Plaza Capital Improvements	\$ 2,300,000	-	-
Figueroa Plaza Tenant Improvements	1,400,000	-	-
Police Headquarters Facility Infrastructure	-	-	-
Public Works Building Tenant Improvements	1,000,000	-	-
Recreation & Parks Replacement Pools	23,121,000	-	-
Street Services Asphalt Plant No. 1	-	-	-
Street Services Southwest Yard Renovation	-	-	-
Street Services Site Relocation	-	-	-
Zoo Capital Improvements	1,900,000	-	-
Subtotal	\$ 29,721,000	\$ -	\$ -
TOTAL	\$ 97,905,000	\$ 28,716,000	\$ 10,521,000

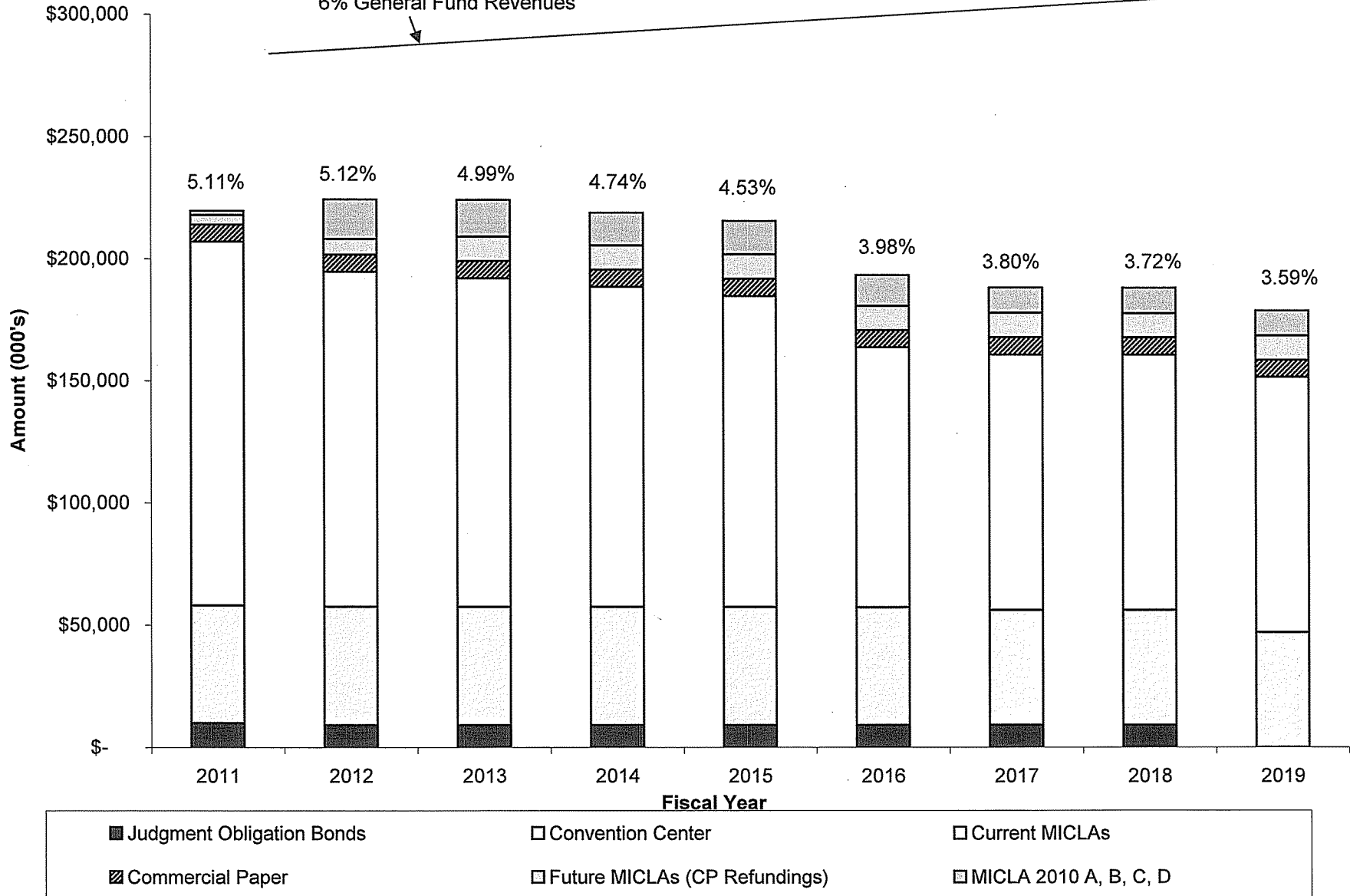
NON-VOTER APPROVED DEBT

April 2011

Debt Service to General Fund Revenues (2% Projected Growth Beginning in Fiscal Year 2016)

For every 0.1%, approximately \$26 million in project funding may be issued (at 5.5% over 15 years).

6% General Fund Revenues

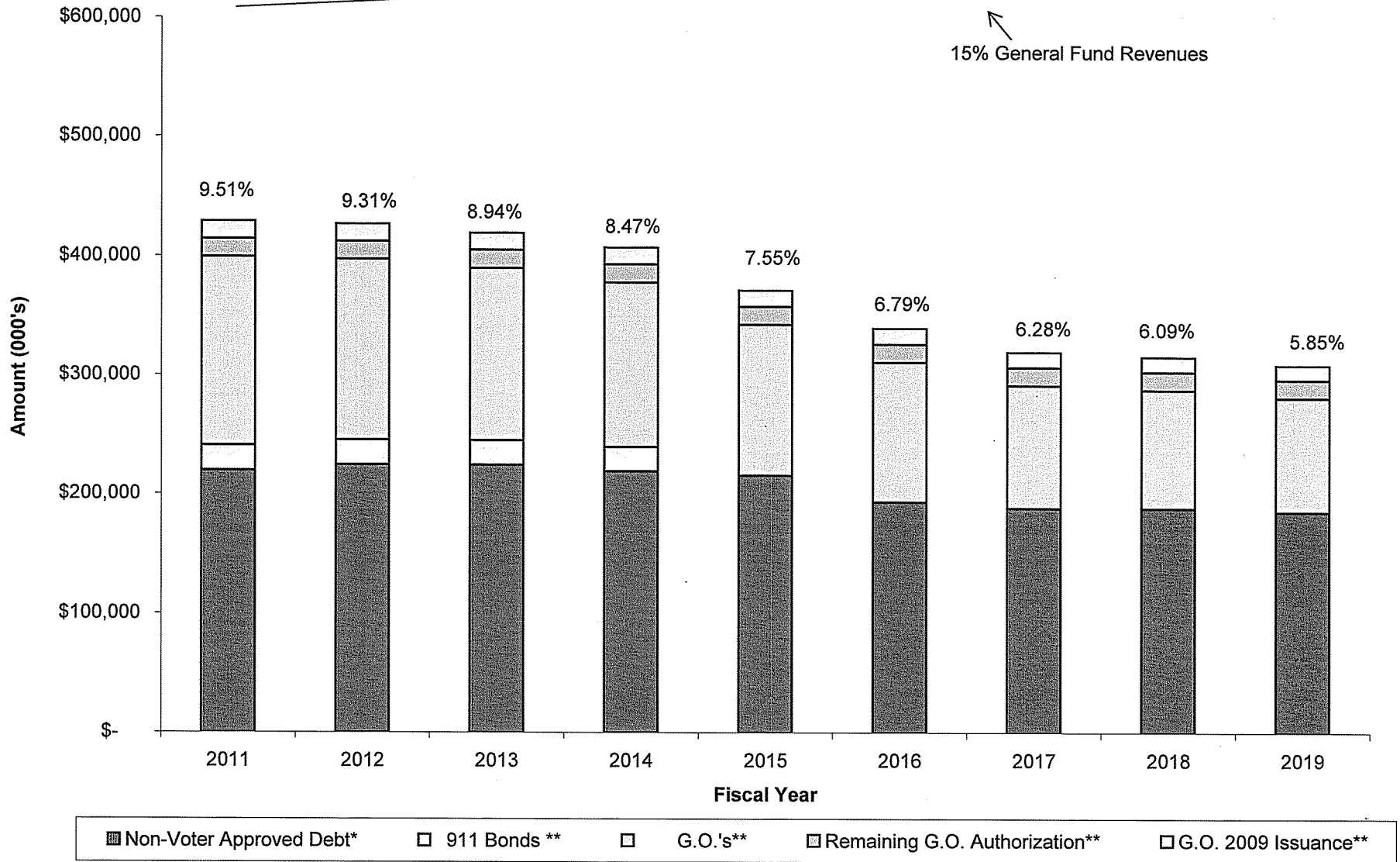


VOTER APPROVED AND NON-VOTER APPROVED DEBT

April 2011

Debt Service to Special Taxes and General Fund Revenues (2% Projected Growth Beginning in Fiscal Year 2016)

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* Includes Judgment Obligation Bonds, Convention Center, MICLA bond issuances, and MICLA Commercial Paper Program and Refundings.
 ** Voter-Approved Debt.