

CITY OF LOS ANGELES

CALIFORNIA

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April 20, 2017

Honorable Members of the City Council:

On the strength of the diversity and vitality of our communities and industry, Los Angeles continues to benefit from slow but steady expansion of the economy as we enter the eighth year of growing revenues. Bolstered by this growth, the Mayor's 2017-18 Proposed Budget is fiscally responsible, adhering to the City's Financial Policies while funding key investments.

After a year in which our Reserve Fund dropped below our 5 percent policy threshold for the first time since 2012-13, the Proposed Budget restores it to 5.09 percent. This was achieved while addressing major challenges, including the need to fund obligatory employee-related costs of more than \$190 million, to manage a reduction in the Power Revenue Transfer of \$49 million, and to comply with new and ongoing settlement and judgment requirements.

The Proposed Budget addresses these challenges mainly through ongoing not one-time solutions, particularly revenue growth and difficult but achievable departmental reductions. All told, 80 percent of the increased revenues and reduced expenditures used to close the deficit are ongoing solutions. This is an important reliance on ongoing solutions, and is partially the reason that the Four Year Budget Outlook projects the elimination of the structural deficit by 2021-22.

While the Proposed Budget is fiscally responsible, it may represent the calm before a storm. Looming on the horizon are factors that could make the next several fiscal years extremely challenging. These include threats from Washington that future budgets and policies could restrict the City's access to federal funding on which the City relies to fight poverty, protect communities, and maintain and develop infrastructure. At the same time, the City's pension systems are likely to follow pensions systems nationwide and reduce their assumed investment rate of return, which would increase the City's required contribution to the systems by as much as \$90 million in 2018-19. Further complicating the City's outlook are labor agreements which expire in 2018.

Thus, while it is encouraging that the Budget Outlook shows the elimination of the structural deficit, any one of the challenges mentioned may extend the structural deficit beyond 2021-22. Therefore, to continue or improve this trajectory, the City will need to

maintain fiscal discipline over the next several years and be cautious concerning revenues sensitive to global and national economies.

Key Investments

The Proposed Budget makes key investments that both the bolster the City's ability to address liabilities and to meet service commitments for Angelenos.

After two years of exceeding budgeted liability payouts by over \$50 million, the Proposed Budget includes an increase in the Liability Claims Account by \$20 million, and funding in the Unappropriated Balance for this purpose for an additional \$20 million. The Proposed Budget also meets the obligations of prior legal settlements, including those related to gang injunctions and the accessibility of sidewalks and affordable housing units.

Several services also are included in the Proposed Budget that begin implementing the decisions made by City and State voters in recent elections. It adds staffing and anticipates funding to implement housing programs for the homeless pursuant to the adoption of Measure HHH. The Proposed Budget includes a spending plan for street and infrastructure improvements, consistent with the adoption of Measure M. Finally, it establishes a Department of Cannabis Regulation to implement recently adopted laws related to cannabis regulation and the legalization of the recreational use of cannabis.

There are also enhancements to services that are important to the City's residents. For example, the Proposed Budget includes funding for:

- Community planning to enable the Planning Department to update all community plans every six years.
- Quality-of-life issues, including increases in funding for graffiti abatement (\$2 million), tree trimming and alley repair (\$1 million), and cleaning streets, alleys, and homeless encampments (three new teams).
- Public safety, including to continue hiring firefighters, to meet the goal of having 10,000 police officers, and to continue the implementation of the Police Department's Body Worn Video Camera System.

In 2016-17, the City made an unprecedented commitment by funding homelessness services with \$65 million from the General Fund. At the time, this Office stated that this commitment was made possible with the use of one-time revenues and that, in order for that level of service to continue, an ongoing source of funds would have to be identified. County voters approved Measure H in March 2017 to create such an ongoing source of funds, and it is fully expected that the level of homeless services in the City will increase with Measure H funding. Therefore, the General Fund level for homelessness services has been reduced to \$37 million.

Financial Policies

The Proposed Budget demonstrates fiscal responsibility by meeting or exceeding the four primary budgetary financial policies.

Reserve Fund

The Reserve Fund Policy establishes a Reserve Fund balance requirement of 5 percent of all General Fund revenues. The Proposed Budget exceeds this policy goal on July 1 for the fifth straight year. The Reserve Fund will begin the year at \$294 million, or 5.09 percent of General Fund revenues. This is a reduction from the 2016-17 Adopted Budget level of 6.01 percent, largely due to the high level of transfers required during 2016-17 to address the Liability Claims Account shortfall. Of concern, the projected 2017-18 year-end Reserve Fund balance is anticipated to be 4.63 percent of General Fund revenues, below the 5 percent policy level.

Recently, the City Council has authorized this Office to preserve the option of issuing a Judgment Obligation Bond to borrow funds that would reimburse the Reserve Fund for transfers made during 2016-17 to pay for the high level of settlements and judgments. The Council and Mayor will make a final decision on whether to proceed with this bond in the coming months. If the City chooses to do so, it would increase the Reserve Fund balance by almost 1 percent. In light of the year-end balance dropping below the policy level and uncertainty related to future federal funding and pension costs, City leaders should carefully consider this option.

Consistent with our Reserve Fund Policy, it is the goal of this Office to avoid having to rely on the Reserve Fund to address shortfalls in departments throughout the year or to use it for new expenditures that have a high degree of certainty to recur. Therefore, the Proposed Budget includes a Reserve for Mid-Year Adjustments of \$10 million in the Unappropriated Balance. While this is lower than the \$15 million included in the 2016-17 Adopted Budget, it remains an important component of our cumulative reserves, increasing the total amount to \$304 million, or 5.26 percent of the General Fund. It is strongly recommended that any new revenue be placed in the Unappropriated Balance to address unanticipated shortfalls.

Budget Stabilization Fund

Pursuant to the ordinance that establishes the policy for the Budget Stabilization Fund (BSF), all ongoing tax growth above 3.4 percent must be transferred to the BSF, unless it is required to be used instead to fund capital infrastructure or restore the Reserve Fund above 5 percent. The Proposed Budget complies with the BSF policy by investing excess tax growth in infrastructure in order to comply with the Capital and Infrastructure Funding Policy. Thus, while the ongoing tax growth from the prior year was 5.3 percent, equivalent to \$75 million above the 3.4 percent level, excess tax revenues were instead used for streets, sidewalks, and other infrastructure needs.

The BSF will begin the year at \$95 million. Added together, the Reserve Fund, the Reserve for Mid-Year Adjustments, and the BSF bring the City's total reserves in 2017-18 to \$399 million or 6.90 percent of the General Fund.

Capital and Infrastructure Funding

The Capital and Infrastructure Funding Policy calls for using 1 percent of General Fund revenues for capital or infrastructure improvements. In compliance with this policy, the Proposed Budget includes General Fund expenditures for infrastructure totaling \$75 million or 1.29 percent of General Fund revenue.

One-time Revenue

It is the City's policy to use one-time revenues for one-time, rather than ongoing, expenditures. The Proposed Budget meets this policy by using only \$31 million in one-time revenues while appropriating \$70 million for one-time expenditures. Thus, all one-time revenues are used for one-time expenditures. The amount of one-time revenues used is the lowest that it has been since 2011-12, which reflects positively on the sustainability of the investments made in the Proposed Budget.

The Structural Deficit

At the time of the adoption of the 2016-17 Budget, this Office projected a deficit for 2017-18 of \$85 million. This assumed expenditure increases of \$245 million above the 2016-17 ongoing revenue base that would be partially offset by \$160 million in new ongoing revenues. In fact, the Proposed Budget includes expenditures that are \$381 million above the 2016-17 ongoing revenue base. This gap was closed by a combination of one-time and ongoing expenditure reductions (\$53 million) and increased revenues (\$328 million).

Beyond 2017-18, this Office projects continuing deficits for the City through 2020-21, with a small surplus projected for 2021-22. Specifically, the Four Year Budget Outlook anticipates a \$103.6 million deficit in 2018-19, a \$128.9 million deficit in 2019-20, a \$68.8 million deficit in 2020-21, and then a \$10.3 million surplus in 2021-22.

In order to achieve this surplus by 2021-22, several key assumptions incorporated in the Budget Outlook must be realized. Ongoing expenditures must remain at the current level and, to the degree that they are increased, must be offset by new ongoing revenue. Further, although all known compensation adjustments are included in the Budget Outlook, no additional compensation adjustments are projected. Nor does the Budget Outlook take into account the increases to pension contributions that could occur if the assumed rates of return are dropped from 7.5 percent to 7.25 percent or lower.

Issues of Concern

As discussed, many issues of concern from prior budget years are brought to a close in the Proposed Budget including fully funding all City labor agreements, initiating

and continuing programs as required by recent settlements, and recognizing a reduced Power Revenue Transfer. These are all positive steps. Nonetheless, there are risks associated with the year ahead in addition to the threats to federal funding, the potential increases in the City's contributions to the pension systems, and the anticipated year-end Reserve Fund balance under 5 percent discussed above.


While I am confident that the \$53 million in efficiencies included in the Proposed Budget are achievable, they are larger than what has been required in prior years and cannot be met without the commitment of department heads and City leaders to do so. At the same time, if these reductions are not achieved, there is very little leeway in the City's reserves to address deficits during 2017-18. Therefore, spending in excess of budgeted amounts would quickly cause the Reserve Fund to drop below the 5 percent policy level.

The increase in funding for liabilities of a combined \$40 million is a positive first step toward addressing what appears to be an ongoing level of increased payouts. Based on spending over the last two years and a review of pending cases, however, this amount could still fall short of the actual 2017-18 need.

Finally, the 2017-18 revenues rely on policy decisions by the Council and Mayor that have yet to be finalized. The Proposed Budget includes \$12 million in revenues from billboard agreements based on a policy that has yet to be adopted. Further, the Proposed Budget assumes the continued receipt into the General Fund for gas pipeline franchises and revenue from the collection agreement with AirBnB, even though the City Council has requested that ordinances be drafted to dedicate a portion of these revenues to other purposes. It is recommended that this or any similar policy to dedicate current General Fund revenues for specific purposes be rescinded or denied.

I want to thank the entire CAO team for their hard work and dedication to developing a fiscally responsible budget in the face of numerous challenges and in close partnership with the Mayor, the Mayor's Deputy Chief of Staff Matt Szabo, and his budget team. We look forward to assisting the Council in its review and deliberation of the 2017-18 Proposed Budget.

Sincerely,



Richard H. Llewellyn, Jr.
Interim City Administrative Officer

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PREFACE

This booklet, requested by the Chair of the Budget and Finance Committee, contains various exhibits, summaries and working papers to assist the City Council, the Chief Legislative Analyst, other City staff, and the public in the review of the Mayor's Proposed Budget. It is designed to provide condensed information so the reader can focus on the basic tenants of the Proposed Budget. Footnotes and other explanatory text have been included for several of the exhibits and charts to give the reader a better understanding of the chart or data.

GLOSSARY

Appropriation: A legal authorization to incur obligations and to make expenditures for specific purposes.

Bond: A long-term IOU or promise to pay. It is a promise to repay a specific amount of money (the face amount of the bond) on a particular date (the maturity date) with interest. Bond proceeds are primarily used to finance capital projects.

Budget: A plan of financial activity for a specified fiscal year indicating all planned revenues and appropriations for the year.

Budget Stabilization Fund: The Budget Stabilization Fund was created to prevent overspending during prosperous years and provide resources to help maintain service levels during years of slow revenue growth or declining revenue. Charter Amendment P established the Budget Stabilization Fund in the City Treasury. Requirements for transfers or expenditures from the fund were established by ordinance.

Bureau: A major division of the Department of Public Works which is responsible for certain tasks of the department such as construction and maintenance of public buildings, streets, bridges, sewers, storm drains, and related improvements. Each bureau is treated as a separate entity in the budget.

Capital Finance Administration Fund: A fund established to consolidate lease payments and related expenses from long-term financing obligations.

Debt Policy: The City adopted a formal debt policy in August 1998 and revised it in April 2005. The debt policy establishes guidelines for the structure and management of the City's debt obligations. These guidelines include target and ceiling levels for certain debt ratios to be used for planning purposes as shown in the City Debt Policy Statement Schedule in Section 3 of the budget.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area. The responsibilities are indicated under the heading of its budget. A department often has more than one budgetary program and may have more than one source of funds.

Detail of Department Programs: Supplement to the budget book that identifies by department and program the incremental changes from one fiscal year to another fiscal year (also referred to as the Blue Book). The Blue Book also contains related departmental schedules including the Detail of Positions and Salaries, Contractual Services, and Travel Authority.

Direct Cost: The cost of salaries, expense, and equipment for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of each department.

Economically Sensitive Revenues: Revenues that can rise or fall from year to year and usually correspond to general economic conditions.

Fee: A charge to the party who benefits directly from the City's service, such as individual building permit fees.

Financial Policies: The City adopted a formal set of financial policies to govern several areas of City financial management. The adopted financial policies include the following: Fiscal Policies, Fee Waiver Policy, Capital Improvement Program Funding Policy, Pension and Retirement Funding Policy, Reserve Fund Policy, Debt Management Policy, and General Fund Encumbrance Policy.

Fiscal Year: The time period for the City budget, which begins on July 1 and ends on June 30 of the following year.

Fund: A fiscal entity with revenues and expenditures that are segregated for the purpose of carrying out a specific purpose or activity.

General Fund: The fund for deposit of general receipts which are not restricted, such as property, sales and business taxes, and various fees. The General Fund also functions as a set of sub-funds (primarily by departments) to track appropriations and expenditures.

General Obligation (G.O.) Bond: This type of bond is backed by the taxing power without limitation of the City and is paid from an ad valorem levy on property.

Grant: A contribution by a government or other organization to support a particular function.

Indirect Cost: The additional costs of human resources benefits, facilities, communications, and liability claims for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide the service.

Municipal Improvement Corporation of Los Angeles (MICLA): A finance corporation established the purpose of lease or "lease purchase" arrangements to finance real property, capital equipment acquisition, or capital improvements through lease revenue bonds or certificates of participation.

Obligatory Changes: Changes to a program which are required to maintain the current level of effort; also includes legally mandated changes.

Proposed Budget: The budget document that includes a line item listing by account of funding levels provided for each department.

Regular Position Authority: A position funded in the budget and approved for filling by ordinance. The need for this position is permanent.

Related Cost: A cost necessary for the functioning of a City department as a whole that is budgeted outside that department. Such costs include pensions, health insurance, utilities, pool vehicles, and custodial services.

Reserve Fund: The fund in which general unrestricted cash is set aside outside the budget for unforeseen expenditures and emergencies. The funds can be transferred into the budget for such purposes. Unallocated general revenue and unencumbered General Fund appropriations to departments at the close of the fiscal year are transferred into this fund. The Reserve Fund is comprised of two accounts - a Contingency Reserve Account and an Emergency Reserve Account. The Contingency Reserve Account is available to cover unexpected expenditures and/or General Fund revenue shortfalls upon authorization by the City Council. The Emergency Reserve Account, which is set at a minimum of 2.75 percent of the General Fund revenues, may not be used for funding unless the Mayor and City Council determine that there is an urgent economic necessity and conclude that no other viable sources of funds are available.

Reserve Fund Policy: The City adopted a Reserve Fund policy in 1998 which requires the City to maintain a Reserve Fund (unreserved and undesignated) equivalent to two percent of General Fund revenues. In April 2005, the Policy was revised to increase the minimum Reserve Fund balance to five percent of the adopted budget General Fund revenues. This policy change was strengthened through the adoption of Charter Amendment P in the City's March 8, 2011 municipal election. Charter Amendment P established the Reserve Fund's Emergency and Contingency Reserve as Charter accounts and set a minimum balance for the Emergency Reserve account of 2.75 percent of General Fund receipts. Furthermore, this amendment set an "urgent economic necessity" threshold for when the Emergency Reserve can be spent, which requires the approval of at least two-thirds of the City Council and the Mayor.

Resolution Position Authority: A position funded in the budget and approved for filling by a Council resolution. The need for the position is expected to be temporary.

Revenue: Cash or credits the City receives during the fiscal year as income to finance general or restricted operations. They include items such as taxes, fees from specific services, interest earnings, and grants from the State or Federal governments

Revenue Outlook Book: Supplement to the budget which lists sources of General Fund revenue and includes graphs and other pertinent financial data and the detail of departmental receipts by class and source for each operating department.

Source of Funds: The section in the budget of each department or fund indicating how it is being financed whether from the general fund or special purpose funds.

Special Purpose Fund: Funds that account for proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. The budget schedules for these funds are included in Section 3, which lists the expenditure restrictions, revenue available, appropriations, and expenditures for three fiscal years.

Substitute Position Authority: A position not funded in the budget and approved for filling by a Council action. Positions are temporary, usually a year or less, and must be funded through departmental savings.

Unrestricted Revenues: General Fund revenues may be used for any general city expenditure, and are therefore considered "unrestricted." Certain General Fund receipts resulting from fees imposed on various city services are considered "restricted" in the sense that the moneys collected are used to offset the cost of the service provided.

BUDGET BALANCING SUMMARY
CLOSING THE 2017-18 GENERAL FUND BUDGET GAP
(\$ in millions)

	Based on 2016-17 Outlook	Based on 2017-18 Proposed Budget	
Revenue			
2016-17 Revenue Budget	\$ 5,576	\$ 5,576	
Less One-Time 2016-17 Revenue	\$ 125	\$ 125	
2016-17 Base Revenue Budget	\$ 5,451	\$ 5,451	
Expenditures			
2017-18 Projected Base Expenditures	\$ 5,576	\$ 5,576	
Obligatory 2017-18 Adjustments to 2016-17 Base Expenses	\$ 102	\$ 213	
Add New 2017-18 Expenditures	\$ 18	\$ 43	
2017-18 Total Expenditures	\$ 5,696	\$ 5,832	
Total 2017-18 Expenditures Above Base 2016-17 Revenue	\$ 245	\$ 381	
Solutions			
Add 2017-18 Projected Ongoing Revenue Growth	\$ 160	\$ 297	78%
Add One-Time 2017-18 Revenue	\$ -	\$ 31	8%
Less Ongoing Reductions/Efficiencies	\$ -	\$ 6	2%
Less One-Time Reductions	\$ -	\$ 47	12%
Solutions Identified	\$ 160	\$ 381	100%
TBD Solutions (Gap)	\$ 85	\$ -	0%
Ongoing Solutions	65%	80%	
One-Time Solutions	0%	20%	
TBD Solutions	35%	0%	
	100%	100%	

BUDGET BALANCING SUMMARY

	<u>Amount</u> <u>(\$millions)</u>	<u>Surplus</u> <u>(Deficit)</u>
CALCULATION OF THE 2017-18 GENERAL FUND DEFICIT		
GENERAL FUND BASE REVENUE		
2016-17 Budgeted Revenue	5,576.40	
Less 2016-17 One-Time Revenues.....	(124.80)	
Plus Projected 2017-18 Ongoing Revenues.....	160.20	
2017-18 Revenue Estimate (From Adopted 2016 -17 Budget Outlook).....	5,611.80	
Total Base Revenue Change	35.40	\$ 35.40

2016-17 GENERAL FUND BASE EXPENDITURES

Expenditures Required to Maintain Current Level Service.....	5,576.40
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PROJECTED 2017-18 EXPENDITURE CHANGES IN THE ADOPTED 2016-17 BUDGET OUTLOOK

Employee Compensation Adjustments.....	86.50	
Police - Overtime.....	10.00	
City Employee Retirement System.....	22.70	
Fire and Police Pensions.....	27.70	
Workers Compensation Benefits.....	14.80	
Health, Dental, and Other Benefits.....	32.60	
Debt Service.....	4.20	
Delete One-Time Costs.....	(18.30)	
Comprehensive Homeless Strategy (Reduction of One-Time Costs).....	(41.40)	
Unappropriated Balance.....	(17.20)	
City Elections.....	(19.20)	
CIEP - Municipal Facilities and Physical Plant.....	(5.60)	
CIEP - Sidewalks.....	1.90	
CIEP - Pavement Preservation.....	2.70	
Net - Other Adds and Deletions.....	18.60	
Total Projected 2016-17 Expenditure Changes	120.00	\$ (84.60)

TOTAL PROJECTED 2017-18 DEFICIT	\$ (84.60)
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BUDGET BALANCING ACTIONS

NEW/EXPANDED REVENUE FOR 2017-18 ABOVE THE ADOPTED 2016-17 BUDGET OUTLOOK

One-Time Revenues.....	31.41	
Ongoing Revenues.....	136.05	
Total Revenue Adjustments	167.46	82.86

ADJUSTMENTS TO ADOPTED 2016-17 BUDGET OUTLOOK TO REFLECT 2017-18 EXPENDITURES

Expenditures Required to Maintain Current Level Services.....	41.63
Employee Compensation Adjustments.....	33.79
Police Sworn Overtime.....	20.98
City Employee Retirement System.....	(31.56)
Fire and Police Pensions.....	(1.84)
Workers Compensation Benefits.....	(3.30)
Health, Dental, and Other Benefits.....	8.93
Debt Service.....	(3.16)
Delete One-Time Costs.....	4.99
Comprehensive Homeless Strategy.....	16.41
Unappropriated Balance.....	33.67
City Elections.....	(0.36)
CIEP - Municipal Facilities and Physical Plant.....	9.95
CIEP - Sidewalks (Funding Realignment).....	(11.45)
CIEP - Pavement Preservation.....	(21.00)

ADJUSTMENTS TO ADOPTED 2016-17 BUDGET OUTLOOK TO REFLECT 2017-18 EXPENDITURES (CONT.)

Net - Other Adds and Deletions.....	(10.13)		
Total Expenditure Adjustments	87.55	\$	(4.69)

EFFICIENCIES / REDUCTIONS INCLUDED IN THE 2017-18 PROPOSED BUDGET

Aging - Emergency Alert Response System.....	(0.09)
Aging - One-Time Expense Account Reduction.....	(0.08)
Aging - One-Time Salary Reduction.....	(0.01)
Animal Services - Expense Account Reduction.....	(0.15)
Animal Services - One-Time Salary Reduction.....	(1.33)
Animal Services - Salary Savings Rate Adjustment.....	(0.23)
Building and Safety - Expense Account Reduction.....	(0.01)
Building and Safety - One-Time Salary Reduction.....	(0.04)
Building and Safety - Salary Savings Rate Adjustment.....	(0.09)
City Administrative Officer - Expense Account Reduction.....	(0.20)
City Administrative Officer - One-Time Salary Reduction.....	(0.27)
City Attorney - Expense Account Reduction.....	(0.07)
City Attorney - One-Time Salary Reduction.....	(2.15)
City Attorney - Salary Savings Rate Adjustment.....	(1.18)
City Clerk - Expense Account Reduction.....	(0.00)
City Clerk - One-Time Salary Reduction.....	(0.24)
City Planning - Expense Account Reduction.....	(0.13)
City Planning - One-Time Salary Reduction.....	(0.05)
City Planning - Salary Savings Rate Adjustment.....	(0.09)
Controller - Expense Account Reduction.....	(0.04)
Controller - One-Time Salary Reduction.....	(0.43)
Controller - Salary Savings Rate Adjustment.....	(0.11)
Disability - ADA Assistant Contracts.....	(0.03)
Disability - Expense Account Reduction.....	(0.06)
Disability - Increase Salary Savings Rate.....	(0.02)
Disability - One Time Salary Reduction.....	(0.01)
Economic and Workforce Development - Expense Account Reduction.....	(0.08)
Economic and Workforce Development - One-Time Salary Reduction.....	(0.01)
Economic and Workforce Development - Workforce Development Support.....	(0.01)
Emergency Management - One-Time Salary Reduction.....	(0.01)
Employee Relations Board - Expense Account Reduction.....	(0.00)
Employee Relations Board - One-Time Salary Reduction.....	(0.00)
Finance - Expense Account Reduction.....	(0.20)
Finance - One-Time Salary Reduction.....	(0.64)
Finance - Salary Savings Rate Adjustment.....	(0.61)
Fire - Expense Account Reduction.....	(0.35)
Fire - Metropolitan Fire Communications Dispatch.....	(0.07)
Fire - One-Time Salary Reduction.....	(8.13)
Fire - Salary Savings Rate Adjustment.....	(0.34)
General Services - Expense Account Reduction.....	(0.96)
General Services - One-Time Salary Reduction.....	(1.00)
General Services - Petroleum Account Reduction.....	(0.98)
Housing and Community Investment - Expense Account Reduction.....	(0.07)
Housing and Community Investment - One-Time Salary Reduction.....	(0.09)
Information Technology Agency - Deletion of Vacant Position.....	(0.17)
Information Technology Agency - Expense Account Reduction.....	(1.12)
Information Technology Agency - One-Time Salary Reduction.....	(0.20)
Information Technology Agency - Salary Savings Rate Adjustment.....	(0.39)
Personnel - Expense Account Reductions.....	(0.32)
Personnel - One-Time Salary Reduction.....	(0.31)
Police - Expense Account Reduction.....	(1.41)
Police - One-Time Contractual Services Reduction.....	(0.03)
Police - One-Time Salary Reduction.....	(1.00)
Police - World Police and Fire Games.....	(0.52)
PW/Board - Expense Account Reduction.....	(0.03)
PW/Board - One-Time Salary Reduction.....	(0.24)

EFFICIENCIES / REDUCTIONS INCLUDED IN THE 2017-18 PROPOSED BUDGET (CONT.)

PW/Contract Administration - Expense Account Reductions.....	(0.08)	
PW/Contract Administration - One-Time Salary Reduction.....	(0.81)	
PW/Contract Administration - Salary Savings Rate Adjustment.....	(0.21)	
PW/Engineering - Deletion of Vacant Positions.....	(0.22)	
PW/Engineering - One-Time Salary Reduction.....	(0.36)	
PW/Engineering - Salary Savings Rate Adjustment.....	(0.29)	
PW/Engineering - Various Account Reductions.....	(0.87)	
PW/Sanitation - Expense Account Reduction.....	(0.14)	
PW/Sanitation - One-Time Salary Reduction.....	(0.06)	
PW/Street Services - One-Time Salary Reduction.....	(0.40)	
PW/Street Services - Various Account Reductions.....	(2.35)	
Transportation - Expense Account Reduction.....	(1.69)	
Transportation - One-Time Salary Reduction.....	(1.07)	
Total Efficiencies / Reductions	(34.89)	\$ 30.20

INCREASED SERVICES INCLUDED IN THE 2017-18 PROPOSED BUDGET

City Attorney - Body-Worn Video Camera Program Prosecutorial Support.....	0.87	
City Attorney - Department of Water and Power (DWP) Division.....	0.31	
City Attorney - Los Angeles World Airports (LAWA) Division.....	0.13	
City Attorney - Port of Los Angeles (POLA) Division.....	0.15	
City Clerk - Neighborhood Council Elections.....	0.58	
City Clerk - Office of Public Accountability Support.....	0.07	
Controller - Controller Executive Management Support.....	0.11	
Finance - Customer Support.....	0.33	
Finance - Delinquent Account Tracking System Upgrade.....	0.07	
Finance - Field Audit Case Selection and Management Software.....	0.43	
Finance - Payment Card Industry Operations Support.....	0.03	
Fire - Emergency Response Systems Enhancements.....	0.25	
Fire - Fire Station Alerting System.....	1.00	
Fire - Network Staffing System Replacement.....	0.50	
Fire - Youth Programs.....	0.18	
General Services - Custody Safety Measures.....	0.06	
General Services - Fire Alarm System.....	0.16	
General Services - Helicopter Maintenance for Public Safety Departments.....	0.24	
General Services - Increased Warehouse Support.....	0.15	
General Services - Library Department Support.....	0.36	
General Services - Payment Services Group.....	0.15	
General Services - Preventative Maintenance Services.....	0.40	
General Services - Procurement Reform Services.....	0.13	
Information Technology Agency - Database Licenses.....	0.12	
Information Technology Agency - Identity Management System Replacement.....	0.30	
Information Technology Agency - Procurement Automation.....	1.00	
Information Technology Agency - Social Media Management.....	0.15	
Innovation Fund.....	0.10	
Personnel - Electronic Content Management System.....	0.22	
Personnel - Occupational Health Management Software.....	0.09	
PW/Board - As-Needed Accounting Services.....	0.08	
PW/Board - Graffiti Abatement Funding Increase.....	2.00	
PW/Board - Marketing.....	0.03	
PW/Board - Petroleum Administration.....	0.30	
PW/Engineering - Central District B-Permit Processing.....	0.10	
PW/Engineering - Citywide B-Permit Case Management Group.....	0.29	
PW/Sanitation - Clean Streets Los Angeles, Fifth Team.....	1.30	
PW/Sanitation - Trash Receptacle Program Expansion.....	1.39	
Transportation - One-Stop Metro Development Support.....	0.09	
Total Increased Services	14.22	\$ 15.98

NEW SERVICES INCLUDED IN THE 2017-18 PROPOSED BUDGET

Accessible Housing Fund.....	11.05
Animal Services - Administrative Support.....	0.07

NEW SERVICES INCLUDED IN THE 2017-18 PROPOSED BUDGET (CONT.)

Cannabis Regulation.....	0.79		
City Administrative Officer - Proposition HHH Facilities Bond Program.....	0.07		
City Clerk - Cannabis Regulation.....	0.10		
GCP - Census Operations and Outreach.....	0.42		
GCP - Crisis Response Team.....	0.18		
GCP - FUSE Corps Fellows.....	0.39		
GCP - Justice Fund.....	1.00		
GCP - Office of Re-Entry.....	0.15		
Housing and Community Investment - Proposition HHH.....	0.07		
Personnel - Anytime Anywhere Testing, Pilot Program.....	0.07		
Police - Associate Community Officer (A-Cop) Program.....	1.00		
Police - Community Surveys.....	0.10		
World Police and Fire Games (Convention Center Revenue Fund).....	0.31		
World Police and Fire Games (GCP - Rec and Parks).....	0.20		
Total New Services	15.98	\$	0.00

TOTAL BUDGET BALANCING ACTIONS

\$ 84.60

FOUR-YEAR GENERAL FUND BUDGET OUTLOOK
(\$ millions)

	Proposed 2017-18	2018-19	2019-20	2020-21	2021-22
ESTIMATED GENERAL FUND REVENUE					
General Fund Base (1)	\$ 5,576.4	\$ 5,779.2	\$ 5,914.5	\$ 6,089.9	\$ 6,267.4
Revenue Growth (2)					
Property Related Taxes (3)	81.1	83.5	85.3	88.7	92.4
Sales and Business Taxes (4)	22.0	24.4	24.0	24.7	25.7
Utility Users Tax (5)	27.2	1.4	9.4	4.7	6.0
License, Permits and Fees (6)	102.9	1.7	40.1	41.7	43.3
Other Fees, Taxes, and Transfers (7)	0.8	33.4	16.6	17.7	19.0
SPRF Transfer (8)	4.3	(9.1)	-	-	-
Transfer from the Budget Stabilization Fund (9)	-	-	-	-	-
Transfer from Reserve Fund (10)	(35.5)	-	-	-	-
Total Revenue	\$ 5,779.2	\$ 5,914.5	\$ 6,089.9	\$ 6,267.4	\$ 6,453.8
<i>General Fund Revenue Increase %</i>	3.64%	2.3%	3.0%	2.9%	3.0%
<i>General Fund Revenue Increase \$</i>	202.8	135.3	175.4	177.5	186.4
ESTIMATED GENERAL FUND EXPENDITURES					
General Fund Base (11)	\$ 5,576.4	\$ 5,779.2	\$ 6,018.1	\$ 6,218.8	\$ 6,336.2
Incremental Changes to Base: (12)					
Employee Compensation Adjustments (13)	120.0	115.7	70.2	41.8	52.5
Police Sworn Overtime (14)	31.0	-	-	-	-
City Employees' Retirement System (15)	(11.5)	44.7	22.3	12.3	15.3
Fire and Police Pensions (15)	20.5	3.1	44.4	1.3	(22.3)
Workers' Compensation Benefits (16)	11.1	18.7	5.0	8.0	13.0
Health, Dental, and Other Benefits (17)	41.9	42.1	46.0	50.5	54.2
Debt Service (18)	7.8	3.4	(2.0)	(5.1)	(4.4)
Delete Resolution Authorities (19)	(39.4)	-	-	-	-
Add New and Continued Resolution Authorities (19)	45.5	-	-	-	-
Delete One-Time Costs (20)	(46.3)	(26.9)	-	-	-
Add One-Time Costs (20)	40.4	-	-	-	-
Comprehensive Homeless Strategy (21)	(25.0)	-	-	-	-
Unappropriated Balance (22)	17.0	(14.1)	-	-	-
New Facilities (23)	-	-	-	-	-
City Elections (24)	(19.2)	-	3.0	10.7	(10.7)
CIEP-Municipal Facilities and Physical Plant (25)	3.8	(6.0)	-	-	-
CIEP-Sidewalks (26)	(9.6)	11.5	0.7	1.0	-
CIEP-Pavement Preservation (27)	(17.8)	17.1	3.0	3.0	3.1
Appropriation to the Reserve Fund (28)	-	-	-	-	-
Appropriation to the Budget Stabilization Fund (29)	-	-	-	-	-
Net - Other Additions and Deletions (30)	32.7	29.6	8.1	(6.1)	6.6
Subtotal Expenditures	\$ 5,779.2	\$ 6,018.1	\$ 6,218.8	\$ 6,336.2	\$ 6,443.5
<i>Expenditure Growth %</i>	3.6%	4.1%	3.3%	1.9%	1.7%
<i>Expenditure Growth \$</i>	202.8	238.9	200.7	117.4	107.3
TOTAL BUDGET GAP (31)	\$ -	\$ (103.6)	\$ (128.9)	\$ (68.8)	\$ 10.3
<i>Incremental Increase %</i>			24.4%	(46.6%)	(114.9%)
<i>Incremental Increase \$</i>		(103.6)	(25.3)	60.1	79.1

FOUR-YEAR GENERAL FUND BUDGET OUTLOOK FOOTNOTES

REVENUE:

(1) General Fund (GF) Base: The revenue base for each year represents the prior year's estimated revenues.

(2) Revenue Growth: Revenue projections reflect the consensus of economists that economic recovery will continue and individual economically-sensitive revenues may grow up to five percent. The amounts represent projected incremental change to the base. Any one-time receipts are deducted from the estimated revenue growth for the following fiscal year.

The total projected revenue assumes above average growth in 2017-18 attributed to one-time transfers and new on-going revenue. Average growth is assumed thereafter.

(3) Property tax growth is projected at 5.8 percent for 2017-18 with average growth for subsequent fiscal years. Documentary Transfer and Residential Development Taxes are volatile revenues and have realized large increases in recent years following large declines. Moderate growth for fiscal year 2017-18 is assumed with leveling sales volume and increasing prices. Steady growth in outgoing years is assumed as home prices are restrained by affordability.

(4) Business tax is projected to experience steady growth tempered by the final year of the phased in reduction to the top business tax rate from 2015-16 through 2017-18. Sales tax growth through 2017-18 is based on available economic forecasts. Outgoing years reflect average growth. Pending the formation of recreational cannabis policy, no assumptions are made for new tax revenue from recreational cannabis activity or for any associated decrease in revenue from medical cannabis activity which should impact 2018-19 and onward.

(5) Electricity users tax assumes increased growth through 2020-21 consistent with estimates provided by the Department of Water and Power, reflecting current assumptions on rate increases and electricity consumption. The fiscal year 2017-18 estimate has been adjusted to account for the impact of customer credits against overbillings. The final year of revenue is consistent with historical growth.

The 2017-18 decline in gas users tax revenue is based on natural gas prices determined by the futures market. The subsequent years reflect the ongoing forecast of decreasing natural gas prices.

The decline in communications users tax revenue has slowed with the implementation of AB1717 in 2016-17, which recovers lost revenue from the prepaid wireless market. However, this added revenue is insufficient to offset aggressive plan pricing in the postpaid wireless market and out-of-City sales leakage in the prepaid wireless market.

(6) The projected revenue growth in this category is dependent on policy decisions to increase departmental fees and collect full overhead cost reimbursements. The assumed three percent growth is within range of the historical average. The 2017-18 amount reflects new ongoing revenue from LAPD's contract with Los Angeles County Metropolitan Transportation Authority for security services, billboard leasing and relocation agreements, and as-needed and part-time related cost recovery. For 2017-18, reimbursements to the General Fund are based on Cost Allocation Plan 39, which is published by the Controller.

(7) Increases in 2017-18 reflect growth in the Transient Occupancy Tax and Parking Occupancy Tax. Transient Occupancy Tax growth assumes ongoing receipts from a tax collection agreement between the City and short-term rentals. In outgoing years, steady growth is assumed in the tax revenues. The Power Revenue Transfer estimates for 2017-18 through 2020-21 are provided by the Department of Water and Power. No growth in this revenue is assumed.

(8) Revenue from the Special Parking Revenue Fund (SPRF) represents the projected surplus that may be available to transfer to the General Fund after accounting for debt service and other expenditures associated with the maintenance, upgrades, and repairs of parking structures, meters, and related assets. The annual base-level surplus is \$23.5 million. Any amounts above this are considered one-time receipts and deducted from the estimated revenue growth for the following fiscal year. The transfer in 2017-18 is \$9.1 million above the base-level transfer, or \$4.3 million more than the 2016-17 transfer.

(9) Transfers from the Budget Stabilization Fund (BSF) are subject to an available balance in the BSF and to restrictions set forth in the BSF ordinance. BSF transfers are considered one-time receipts and are deducted from the estimated revenue growth for the following fiscal year. No transfers from the BSF are assumed.

(10) No transfer from the Reserve Fund is assumed. The 2017-18 amount reflects a reduction of the \$35.5 million transfer included in the 2016-17 Budget. The 2017-18 Reserve Fund balance is 5.09 percent.

ESTIMATED GENERAL FUND EXPENDITURES:

(11) General Fund Base: Using the 2016-17 General Fund budget as the baseline year, the General Fund base carries over all estimated General Fund expenditures from the prior year to the following fiscal year.

(12) The 2017-18 incremental changes reflect funding adjustments to the prior fiscal year General Fund budget. The Four-Year Outlook expenditures included for subsequent years are limited to those obligatory and major expenses known at this time and are subject to change. Amounts represent projected incremental changes to the base.

(13) Employee Compensation Adjustments: The 2017-18 amount includes employee compensation adjustments consistent with existing labor agreements, full funding for partially financed positions from the prior year, and one less working day in 2017-18. Fiscal years 2018-19 through 2021-22 reflect restoration of one-time salary reductions from the prior year, changes in the number of working days, and existing labor agreements with City bargaining units.

(14) Police Sworn Overtime: For 2017-18, the City will fund Police Sworn Overtime at \$121 million, including \$41 million for the policing of Los Angeles County Metropolitan Transportation Authority critical infrastructure and bus/rail lines. The forecast assumes that these expenditures will be ongoing through 2021-22.

(15) City Employment Retirement System (LACERS) and Fire & Police Pensions (LAFPP): The contributions are based on information commissioned or requested by the CAO from the departments' actuaries and include the employee compensation adjustment assumptions noted above. The LACERS contribution rate is a combination of the Tier 1 and Tier 3 rates, and Tier 3 payroll assumptions. In the summer of 2017, the boards of commissioners for LACERS and LAFPP are expected to review and adopt experience studies that may include proposed reductions to the assumed investment rate of return of 7.50 percent. The impacts of the potential reductions on the City contribution are not included in this Outlook.

Table 1 LACERS and LAFPP					
Assumptions	2017-18	2018-19	2019-20	2020-21	2021-22
LACERS					
6/30 th Investment Returns	7.50%	7.50%	7.50%	7.50%	7.50%
Combined Contribution Rate	27.07%	27.40%	27.89%	28.12%	28.38%
Pensions					
6/30 th Investment Returns	7.50%	7.50%	7.50%	7.50%	7.50%
Combined Contribution Rate	44.54%	43.12%	44.48%	43.83%	41.54%

(16) Workers' Compensation Benefits (WC): The projection is based on a March 2017 actuarial analysis that projects annual medical inflation of three percent and a seven percent annual cost increase in permanent disability costs. The State Assessment Fee is projected to be \$7.5 million. Projections for 2018-19 and beyond are based solely on actuarial analysis.

(17) Health, Dental, and Other Benefits: The projection incorporates all known cost-sharing provisions adopted into labor agreements for the civilian and sworn populations. Net enrollment is projected to increase at an average one percent rate for the civilian and sworn populations. Rate increase assumptions are consistent with historical trends. The projection has also been updated to reflect a delay in implementation of the Affordable Care Act's "Cadillac Tax" to 2020.

(18) Debt Service: The debt service amounts include known future payments from the Capital Finance and Judgment Obligation Bonds budgets. Debt service payments for Judgment Obligation Bonds under consideration are not included in the Outlook.

(19) Resolution Authorities: The deletion line reflects the practice of deleting resolution authority positions, which are limited-term and temporary in nature each year. Funding for these positions is reviewed on a case-by-case basis and renewed if appropriate. Continued or new resolution positions are included in the "Add New and Continued Resolution Authorities" line. Funding is continued in subsequent years to provide a placeholder for continuation of resolution authority positions for various programs and incorporated into the beginning General Fund base of subsequent years.

(20) One-time Costs: The deletion line reflects the practice of deleting programs and costs that are limited-term and temporary in nature each year. Funding for these programs and expenses is reviewed on a case-by-case basis and continued if appropriate. Continued and new one-time funding is included in the "Add One-Time Costs" line. The funding for one-year projects is deleted in 2018-19. The remaining balance is for multiyear projects that are not anticipated to become part of the General Fund base.

(21) Comprehensive Homeless Strategy: This amount represents a reduction to the General Fund appropriation for homelessness-related services and expenditures that were identified as one-time and funded with one-time revenues in 2016-17 to initiate the City's Comprehensive Homeless Strategy. The reduction in funding is expected to be offset by an increase in funding to the Los Angeles Homeless Services Authority (LAHSA) from Measure H proceeds for homelessness-related services within the City.

(22) Unappropriated Balance (UB): In 2018-19, one-time UB items are eliminated and only ongoing items are continued to provide a placeholder for various ongoing and/or contingency requirements in the future.

(23) New Facilities: No new facilities are projected beyond those accounted for in the Capital Improvement Expenditure Program.

(24) Elections: Charter Amendment 1 changed the City's election dates from March and May of odd-numbered years to June and November of even-numbered years to align City elections with Federal and State elections. Therefore, no elections will be held in 2018-19. Beginning in 2019-20, elections will be paid on a reimbursement basis to the County although the City will retain responsibility to perform limited functions related to the elections. Funding is provided annually for the costs of the City's work on the elections. The 2020-21 amount also includes the estimated reimbursement to the County for a June 2020 primary election and November 2020 general election.

(25) Capital Improvement Expenditure Program (CIEP) – Municipal Facilities and Physical Plant: The 2017-18 Proposed Budget includes a \$6 million increase in funding for municipal facilities related capital projects and a \$2.2 million reduction for physical plant. Some of these project expenditures are one-time and deleted in 2018-19.

(26) CIEP – Sidewalk: Pursuant to the pending settlement in the case of *Willits v. City of Los Angeles*, the City is responsible for investing \$31 million annually for sidewalk improvements for the next 30 years, with adjustments of 15.3 percent every five years to account for inflation and material price increases. The 2017-18 decrease of \$9.6 million in General Fund appropriations reflects the availability of additional special funds to meet the \$31 million obligation. The 2018-19 increase of \$11.5 million reflects the assumption that the General Fund portion will be increased to \$25.2 million annually, with the balance of the investment covered by other sources of funds. The General Fund appropriation will increase slightly in future years to meet the full \$31 million investment as other funds from proprietary departments are expected to decrease as sidewalk repairs are completed at their facilities.

(27) CIEP – Pavement Preservation Program: Total Pavement Preservation Program funding is reduced in 2017-18 to reflect one-time efficiencies included in the Budget consistent with the expectation of the repair of 2,400 lane miles. Funding in 2017-18 is included in the departments' budgets. It is assumed that the program will be continued through 2021-22 at 2,400 lane miles per year. To meet this level in 2018-19, an additional \$17.1 million will be required. This cost will increase by approximately \$3 million annually in subsequent years.

(28) Appropriation to the Reserve Fund: In certain years, a General Fund appropriation to the Reserve Fund has been budgeted to strengthen the status of the Reserve Fund. The CAO recommends increasing the combined balances of the Reserve Fund and the Budget Stabilization Fund to ten percent of budgeted General Fund revenues.

(29) Appropriation to the Budget Stabilization Fund (BSF): Per the policy, if the combined annual growth for seven General Fund tax revenue sources exceeds 3.4 percent for a given year, the excess shall be deposited into the BSF. The appropriation may be reduced (1) to maintain the Reserve Fund at five percent; (2) to comply with the City's CIEP policy; (3) if a fiscal emergency is declared; or (4) the policy is suspended by the City Council and the Mayor. For 2017-18, the combined annual ongoing growth in the seven General Fund tax revenue sources is 5.3 percent. However, the appropriation to BSF is reduced in order to comply with the City's CIEP policy.

(30) Net – Other Additions and Deletions: The 2017-18 amount includes ongoing changes and new regular positions added to the base budget. Among the significant increases are appropriations of \$9.16 million to Recreation and Parks, \$9.88 million to the Library, and \$10.9 million for hotel development incentive agreements. The remaining balance reflects new and increased ongoing costs to a variety of departmental programs. Subsequent years include projected expenditures for the restoration of one-time expenditure reductions, hotel development incentive agreements, LAPD and LAFD radio replacement, the Body Worn Camera Program, and LAPD vehicles.

(31) Total Budget Gap: The Total Budget Gap reflects the projected surplus (deficit) in each fiscal year included in the Outlook.

DETAIL FOR GENERAL FUND REVENUE OUTLOOK

Fiscal Years 2016-17 through 2021-22

(Thousand Dollars)

	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
	Revised	Proposed	Forecast	Forecast	Forecast	Forecast
Property Tax (Base)	1,317,905	1,394,060	1,454,005	1,512,165	1,572,651	1,635,557
Property Tax - VLF Replacement	412,738	436,590	455,363	473,578	492,521	512,222
<i>Property Tax - Sales Tax Replacement (Delayed)</i>	63,637	-	-	-	-	-
Total Property Taxes	\$1,794,280	\$1,830,650	\$1,909,368	\$1,985,743	\$2,065,172	\$2,147,779
Redirection of ex-CRA Tax Increment Monies	69,369	70,340	71,325	72,323	73,336	74,362
<i>Miscellaneous ex-CRA One-Time</i>	28,914	3,828	-	-	-	-
Electricity Users Tax	366,049	407,000	416,500	427,100	437,778	448,722
Communications Users Tax	194,370	185,600	178,176	177,690	172,359	168,050
Gas Users Tax	71,070	68,600	67,914	67,235	66,563	65,897
Utility Users' Tax	\$631,489	\$661,200	\$662,590	\$672,025	\$676,699	\$682,669
Licenses, Permits and Fees	875,396	1,007,960	1,028,119	1,068,215	1,109,876	1,153,161
<i>Licenses, Permits and Fees One-Time</i>	23,333	18,445	-	-	-	-
Sales Tax	429,020	528,670	542,731	556,175	570,116	584,874
<i>Restoration of 1 Percent Sales Tax*</i>	91,000	-	-	-	-	-
Business Tax	528,400	530,900	525,912	536,430	547,159	558,102
<i>Business Tax Reduction*</i>	-14,700	-15,300	-	-	-	-
Transient Occupancy Tax (TOT)	236,550	275,850	289,643	304,125	319,331	335,297
<i>Addition of TOT Collection Agreement Revenue*</i>	27,450	6,250	-	-	-	-
Power Revenue Transfer	264,427	242,500	245,300	244,500	244,000	244,000
Documentary Transfer Tax	211,697	219,096	226,764	234,701	242,916	251,661
Parking Fines	140,900	140,900	140,900	140,900	140,900	140,900
Parking Occupancy Tax	107,200	110,000	112,873	115,821	118,846	121,951
Franchise Income	42,721	42,473	57,786	77,464	77,015	76,568
<i>Addition of Solid Waste Collection Franchise Revenue*</i>	-	15,650	20,130	-	-	-
Special Parking Revenue (SPRF) Transfer	23,500	23,500	23,500	23,500	23,500	23,500
<i>SPRF One-Time</i>	4,842	9,133	-	-	-	-
Interest	20,206	23,957	24,436	24,925	25,423	25,932
Grants Receipts	17,690	17,910	17,910	17,910	17,910	17,910
Tobacco Settlement	8,831	8,743	8,656	8,569	8,483	8,398
Residential Development Tax	4,800	4,800	4,800	4,800	4,800	4,800
State Motor Vehicle License Fees	1,806	1,806	1,806	1,806	1,806	1,806
Subtotal General Fund Excluding One-Time	\$5,448,394	\$5,747,855	\$5,914,548	\$6,089,932	\$6,267,289	\$6,453,671
Subtotal General Fund Including One-Time	\$5,569,120	\$5,779,261	\$5,914,548	\$6,089,932	\$6,267,289	\$6,453,671
Reserve Fund Transfer	35,496	-	-	-	-	-
Total General Fund	\$5,604,616	\$5,779,261	\$5,914,548	\$6,089,932	\$6,267,289	\$6,453,671

*Ongoing changes to revenues are included in subsequent year's base for sales tax, business tax, transient occupancy tax and franchise revenue.

**SUMMARY OF CHANGES TO FISCAL YEAR 2017-18
GENERAL FUND REVENUE FROM PRIOR YEAR**

Economy-Sensitive and Other
(Thousand Dollars)

	2016-17 Budget	2017-18 Proposed Change		2017-18 Proposed
		Economy Sensitive*	Other	
Property Tax	\$ 1,786,069	\$ 108,149	\$ (63,568)	\$ 1,830,650
<i>Property Tax 1%</i>	1,309,741	84,319	-	1,394,060
<i>VLF Replacement</i>	412,760	23,830	-	436,590
<i>Sales Tax Replacement</i>	63,568	-	(63,568)	-
Redirection of ex-CRA Tax Increment Monies	54,594	15,746	3,828	74,168
Licenses, Permits, Fees and Fines	923,482	14,690	88,233	1,026,405
Utility Users Tax	634,000	27,200	-	661,200
<i>Electricity Users Tax</i>	382,000	25,000	-	407,000
<i>Gas Users Tax</i>	66,300	2,300	-	68,600
<i>Communications Users Tax</i>	185,700	(100)	-	185,600
Sales Tax	520,020	8,650	-	528,670
Business Tax	502,300	28,000	(14,700)	515,600
Transient Occupancy Tax	246,569	29,281	6,250	282,100
Power Revenue Transfer	291,000	-	(48,500)	242,500
Documentary Transfer Tax	202,184	16,912	-	219,096
Parking Fines	152,000	-	(11,100)	140,900
Parking Occupancy Tax	111,000	(1,000)	-	110,000
Franchise Income	42,180	1,168	14,775	58,123
Special Parking Revenue Transfer	28,342	-	4,291	32,633
Interest	19,700	4,257	-	23,957
Grants Receipts	12,057	-	5,853	17,910
Tobacco Settlement	9,106	(363)	-	8,743
Residential Development Tax	4,740	60	-	4,800
State Motor Vehicle License Fees	1,597	209	-	1,806
Reserve Fund Transfer	35,496	-	(35,496)	-
Total General Fund Receipts	\$ 5,576,435	\$ 252,959	\$ (50,134)	\$ 5,779,261

* Economy-sensitive revenues include growth in: property, utility, business, sales, documentary transfer, transient occupancy, parking occupancy, and residential development tax revenues, as well as other revenues detailed above. Other changes not considered economy-driven in tax revenues include: the loss of sales tax replacement revenue with the end of the "triple-flip"; receipts from the sale of former CRA surplus property; reduced business taxes from the tax cut made to the top business tax rate; and an additional two months of transient occupancy tax revenue from the short-term rental website, Airbnb, representing the first full year of receipts.

Departmental revenues (consisting of reimbursements for services and receipts from licenses, permits, fees and fines) include new, non-economic changes such as: LAPD's contract with Metro for security services; billboard leasing and relocation agreements; and cannabis regulation activities. One-time changes in departmental revenues include: monies from fund surpluses, salvage receipts, property sales, and City service reimbursements from prior years.

Changes to other miscellaneous revenues include: a reduced power revenue transfer pursuant to Mayor and Council action; reduced parking fine revenue resulting from relaxed parking enforcement and diverted staffing; increased franchise revenue from the implementation of solid waste collection franchises and new pipeline contracts; reduced franchise revenue from taxi cab franchise fee reductions; new grant revenues; and a higher-than-baseline transfer from the Special Parking Revenue fund, which includes the sale of the Mangrove property.

PAVEMENT PRESERVATION PROGRAM BUDGET OUTLOOK
ESTIMATED DIRECT COSTS
(As of April 12, 2017)

	Adopted 2016-17	Proposed 2017-18	2018-19	2019-20	2020-21	2021-22
ESTIMATED AVAILABLE FUNDING						
Special Gas Tax	\$ 64,672,468	\$ 65,178,256	\$ 65,178,000	\$ 65,178,000	\$ 65,178,000	\$ 65,178,000
Proposition C	6,852,446	7,004,268	7,004,000	7,004,000	7,004,000	7,004,000
Street Damage Restoration Fee	9,126,580	8,331,761	8,332,000	8,332,000	8,332,000	8,332,000
Measure R	25,032,054	24,866,029	24,866,000	24,866,000	24,866,000	24,866,000
Traffic Safety Fund	-	-	-	-	-	-
General Fund	43,337,915	25,501,920	25,501,920	25,501,920	25,501,920	25,501,920
Total Funding	149,021,463	130,882,234	130,881,920	130,881,920	130,881,920	130,881,920
<i>Available Funding Change %</i>	<i>-5.5%</i>	<i>-12.2%</i>	<i>0.0%</i>	<i>0.0%</i>	<i>0.0%</i>	<i>0.0%</i>
<i>Available Funding Change \$</i>	<i>(7,928,483)</i>	<i>(18,139,229)</i>	<i>(314)</i>	<i>-</i>	<i>-</i>	<i>-</i>
ESTIMATED EXPENDITURES						
PW Street Services	109,503,286	94,177,126	111,277,126	113,503,000	115,773,000	118,088,000
PW Engineering	1,356,159	1,674,104	1,674,104	1,708,000	1,742,000	1,777,000
Transportation	24,708,357	24,708,357	24,708,357	25,203,000	25,707,000	26,221,000
General Services	10,900,058	10,322,647	10,322,647	10,529,000	10,740,000	10,955,000
Unappropriated Balance	2,553,602	-	-	-	-	-
Total Expenditures	149,021,463	130,882,234	147,982,234	150,943,000	153,962,000	157,041,000
<i>Expenditure Growth %</i>	<i>-5.5%</i>	<i>-12.2%</i>	<i>13.1%</i>	<i>2.0%</i>	<i>2.0%</i>	<i>2.0%</i>
<i>Expenditure Growth \$</i>	<i>(7,928,483)</i>	<i>(18,139,229)</i>	<i>17,100,000</i>	<i>2,960,766</i>	<i>3,019,000</i>	<i>3,079,000</i>
TOTAL BUDGET GAP (DEFICIT)						
	-	-	(17,100,314)	(20,061,080)	(23,080,080)	(26,159,080)
<i>Incremental Increase %</i>				<i>17%</i>	<i>15%</i>	<i>13%</i>
<i>Incremental Increase \$</i>	-	-	(17,100,314)	(2,960,766)	(3,019,000)	(3,079,000)
TOTAL PAVEMENT PLAN MILES						
	2,400	2,400	2,400	2,400	2,400	2,200
	855	855	855	855	855	835
	1,545	1,545	1,545	1,545	1,545	1,365
DAYS TO COMPLETE POT HOLE SERVICE REQUESTS						
	3	3	3	3	3	3

NOTES:

The City's road network encompasses 28,000 lane miles of residential and arterial streets. To maintain the network average road condition at its present level, approximately 800 lane miles must be resurfaced each year. To significantly improve the network average, funding would need to be identified to reconstruct approximately 8,200 lane miles of streets that require reconstruction as a result of base failure.

DETAIL OF PROPOSED FEE ADJUSTMENTS

	<u>2017-18</u> <u>Revenue Increases</u>
Fire	
Various fees	\$ 980,000
Planning	
Various special fund planning fees	2,800,000
PW Board	
Tree replacement fee	12,000
Collection fee	20,000
Zoo	
Admission Fee Increase	750,000
Total	<u>4,562,000</u>

**ONE-TIME REVENUE POLICY
GENERAL FUND**

One-Time Revenues	(\$ millions)
Community Redevelopment Agency Suprlus Property Sales	3.83
License Permit Fees and Fines (Stores Revolving Fund, property sales, reimbursements, and fund closures)	18.45
Special Parking Revenue Fund	9.13
Total One-Time Revenues	\$ 31.41

One-Time Expenditures

Aging	Older Workers Employment Program	0.45
Animal Services	Emergency Housing for Homeless Community Pets	0.06
CIEP - Municipal Facilities	Vision Theater	6.00
CIEP - Physical Plant	Various Projects	6.17
City Clerk	Neighborhood Council Elections	0.58
Information Technology Agency	Supply Management System Replacement Project	3.63
Information Technology Agency	Payroll System Project Support	0.03
Information Technology Agency	FMS Managed Application Support	0.48
Information Technology Agency	Identity Management System Replacement	0.30
Information Technology Agency	Procurement Automation	1.00
Fire	Body Armor Replacement	0.60
Fire	Fire Station Alerting System	1.00
Fire	Network Staffing System Replacement	0.50
Finance	LATAX System Modernization	0.50
Finance	Interest Allocation Module	0.09
Finance	Delinquent Account Tracking System Upgrade	0.07
Finance	Payment Card Industry Operations Support	0.07
Finance	Field Audit Case Selection and Management Software	0.50
General City Purposes	Census Operations and Outreach	0.42
General City Purposes	Clean Streets - Related Costs	4.74
General City Purposes	Fuse Corps Fellows	0.39
General City Purposes	Gang Injunction Curfew Settlement Agreement	1.50
General City Purposes	Justice Fund	1.00
General City Purposes	World Police and Fire Games	0.20
General Services	Infrastructure for Body Worn Cameras	1.03
General Services	Asset Management System	0.90
General Services	Load Bank Testing	0.53
General Services	Preventative Maintenance Services	0.10
General Services	Custody Safety Measures	0.06
General Services	Fire Alarm System	0.16
Housing and Community Investment	Vera Davis Center	0.08
Other Special Purpose Funds	Convention Center - World Police and Fire Games	0.31
Other Special Purpose Funds	Neighborhood Empowerment - Neighborhood Council Elections	0.11
Other Special Purpose Funds	Sewer and Construction Maintenance Fund Reimbursement	8.58
Personnel	Anytime Anywhere Testing - Pilot Program	0.07
City Planning	Transit Oriented Planning	0.80
Police	Los Angeles County Metropolitan Transportation Authority Security	5.91
Police	Police Orientation and Preparation Program	1.00
Public Works - Board	Graffiti Abatement Funding Increase	2.00
Public Works - Board	As-Needed Accounting Services	0.08
Public Works - Board	Marketing	0.03
Public Works - Sanitation	Operation Healthy Street Expanded Services	0.05
Public Works - Sanitation	Trash Receptacle Program Expansion	0.45
Unappropriated Balance	Capital Projects	2.30
Unappropriated Balance	Gang Injunction Curfew Settlement Agreement	3.00
Unappropriated Balance	US Economic Development Grant Administration Obligation	1.20
Unappropriated Balance	Reserve for Mid-Year Adjustments	10.00
Unappropriated Balance	Tree Trimming and Alleys	1.00
Total One-Time Expenditures		\$ 70.03
Net One-Time Expenditures		\$ 38.62

CAPITAL AND INFRASTRUCTURE FUNDING POLICY 2017-18 PROPOSED BUDGET

POLICY

To the extent possible, the City shall annually budget one percent of General Fund revenue to fund capital or infrastructure improvements. This policy recognizes the importance of maintaining the City's capital assets on a regular basis to avoid major deferred maintenance and to extend the useful life of the asset. The Mayor's Proposed Budget provides \$18.57 million in base-level funding from the General Fund for the Capital Improvement Expenditure Program (CIEP). An amount of \$2.8 million is provided in the Unappropriated Balance (UB) and additional \$49.63 million for other infrastructure expenditures. The total capital infrastructure appropriation is \$71 million or 1.2 percent of the General Fund.

	2016-17 Adopted (millions)	2017-18 Proposed (millions)
Budget Policy - One Percent (1%) of General Fund Revenue	\$ 55.76	\$ 57.80
Capital and Infrastructure Projects		
Capital Improvement Expenditure Program		
Municipal Facilities:		
Bridge Improvement Program - Seismic Program	\$ 1.30	\$ -
Bureau of Street Services Critical Repairs	-	0.50
City Facility Security Plan	0.57	-
Citywide Building Hazard Mitigation Program	1.00	1.00
Citywide Elevator Repairs	0.85	0.85
Citywide Infrastructure Improvements	1.70	1.76
Citywide Maintenance and Improvements	1.00	1.00
Citywide Roofing Repair	0.80	1.30
Citywide Nuisance Abatement	0.61	0.67
Citywide Contaminated Soil Removal/Mitigation	1.20	1.20
Fire Life Safety Building Systems (Reg. 4)	1.10	1.10
Overhead Doors and Automatic Gate Repairs	0.30	0.30
Manchester Jr. Arts Center / Vision Theatre	-	6.00
Municipal Bldgs Energy & Water Mgmt and Conservation	0.48	0.48
Municipal Buildings Turf Removal	-	0.15
Civic and Community Facilities	1.00	1.00
Yards and Shops - Capital Equipment	0.50	1.00
Public Facilities:		
Warner Grand Theatre	-	0.10
One Percent for the Arts	0.17	0.17
Subtotal CIEP	\$ 12.57	\$ 18.57
Unappropriated Balance:		
Hollenbeck Park	-	1.00
North Hollywood Day Laborer / Homeless Services Center	-	0.50
Junipero Serra Branch Library	-	0.30
Venice Beach Restroom on Rose Avenue	-	0.50
Tree Trimming and Alleys	-	0.50
Subtotal UB	\$ -	\$ 2.80
Other Infrastructure Expenditures:		
Physical Plant Projects	\$ 9.53	\$ 7.38
Street Resurfacing/Reconstruction	44.09	25.50
Sidewalk Repair	23.31	20.33
Subtotal Other Infrastructure Expenditures	\$ 76.93	\$ 53.21
Total Capital/Infrastructure Projects	\$ 89.50	\$ 74.58
Percent of General Fund Revenue	1.60%	1.29%
Net Funding Difference from Policy	\$ 33.74	\$ 16.78

**PENSION AND RETIREMENT FUNDING POLICY
2017-18 PROPOSED BUDGET**

POLICY

During those fiscal years when either the Los Angeles City Employees' Retirement System or the Fire and Police Pensions System are greater than 100 percent funded and the total annual required contribution is less than the amount required to fund the normal cost of retirement and health benefits for employees, the City will limit the extent to which it will recognize these savings (negative unfunded actuarial accrued liability) in the budget. Specifically, the amount budgeted for retirement and health contributions will not be less than 90 percent of the normal cost contribution. An adopted contribution rate that allows the City to contribute less than 90 percent of the normal cost shall trigger this provision that prohibits the City from utilizing these savings to fund the City's ongoing program costs. Any savings or reduction in funding calculated due to the incremental contribution rate below the 90 percent threshold, will only be budgeted for one-time expenditures, such as capital projects, capital renovations, deferred capital maintenance, reduction of outstanding debt, or to build future reserves to offset future market conditions.

Policy Calculation	Los Angeles Fire and Police Pensions System	Los Angeles City Employees' Retirement System
Normal Cost:		
Pension/Retirement Benefits (1)	18.49%	6.78%
Health Benefits (1)	4.67%	3.48%
Total Normal Cost	23.16%	10.26%
Funding Threshold (Normal Cost times 90%)	20.84%	9.23%
Normal Cost and Unfunded Actuarial Accrued Liability (1)(2)	-43.29%	-27.22%
Credit or Cost of Unfunded Actuarial Accrued Liability (3)	-22.45%	-17.99%

(1) These percentages are available in both the Los Angeles Fire and Police Pensions System (LAFPP) and the Los Angeles City Employees' Retirement System (LACERS) June 30, 2016 actuarial reports and related correspondence from the Systems' actuary. On March 14, 2017 the LACERS Board approved a re-calculated 2017-18 City contribution rate as a result of recent benefit changes for the Airport Peace Officers who elect to remain in LACERS. This revised rate is reflected above.

(2) For Fiscal Year 2017-18, the Fire and Police Pensions System's Normal Cost excludes administrative expenses of .91%. Administrative expenses were previously included in the Normal Cost but they are now broken out separately for LAFPP, consistent with the Governmental Accounting Standards Board (GASB 67) reporting. The LACERS Normal Cost is still inclusive of administrative expenses as the LACERS Board of Administration did not adopt a similar change.

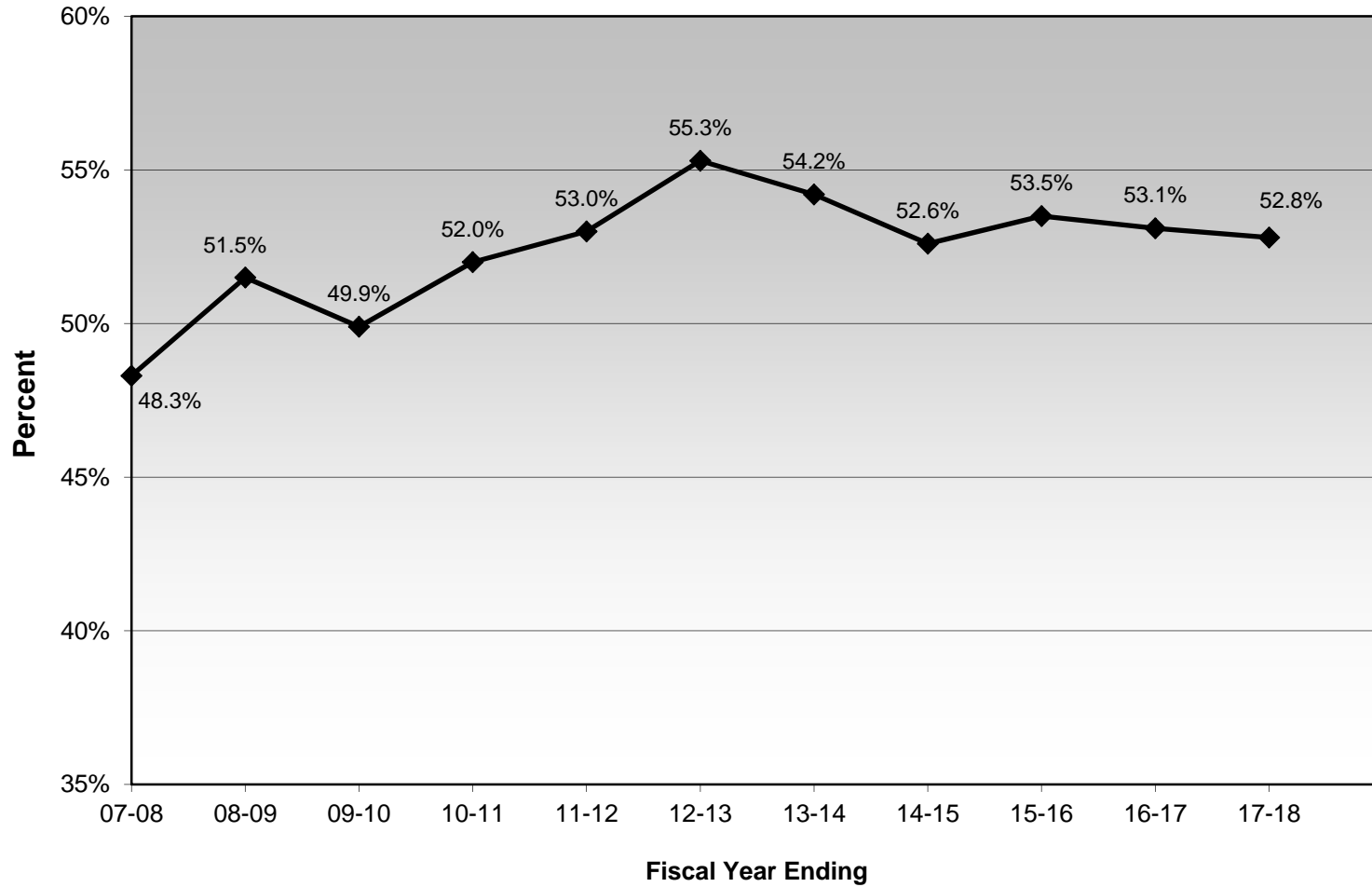
(3) If the percentage is positive, then the City must set aside an amount (based on the percentage times salaries) for one-time expenditures. However, since the percentage is negative, a credit has not been earned and funding would not be set aside per this policy.

DEPARTMENTAL SHARE OF UNRESTRICTED REVENUES

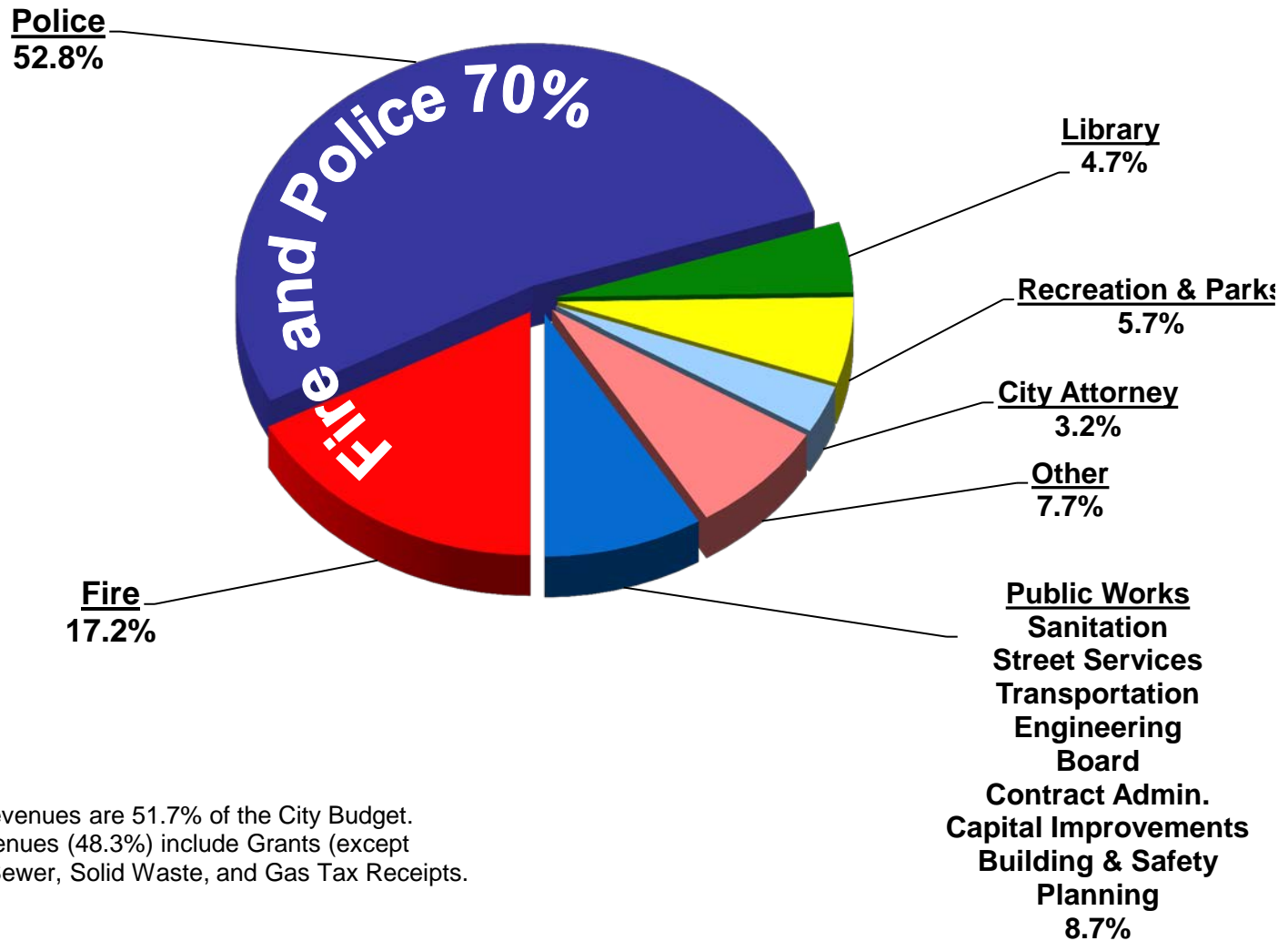
	2016-17			2017-18		
	\$ Millions			\$ Millions		
Police	\$ 2,456.0	53.1%		\$ 2,522.9	52.8%	
Fire	<u>791.6</u>	17.1%	<u>70.2%</u>	<u>823.1</u>	17.2%	<u>70.0%</u>
Public Works Activities:						
Sanitation	\$ 23.5	0.5%		\$ 34.3	0.7%	
Street Services	110.2	2.4%		92.7	1.9%	
Transportation	165.3	3.5%		168.5	3.6%	
Engineering	35.9	0.8%		31.1	0.7%	
Capital Improvements	22.1	0.5%		25.9	0.5%	
Board of Public Works	16.9	0.4%		20.0	0.4%	
Contract Administration	18.7	0.4%		15.3	0.3%	
Building and Safety	10.0	0.2%		20.9	0.4%	
Planning	<u>7.8</u>	0.2%	<u>8.9%</u>	<u>7.7</u>	0.2%	<u>8.7%</u>
Library*	\$ 210.9	4.6%		\$ 223.7	4.7%	
Recreation and Parks*	264.9	5.7%		274.6	5.7%	
Zoo	12.9	0.3%		12.1	0.3%	
Cultural Affairs	<u>0.2</u>	0.0%	<u>10.6%</u>	<u>--</u>	0.0%	<u>10.7%</u>
Animal Services	\$ 37.0	0.8%		\$ 37.3	0.8%	
City Attorney	140.2	3.0%		150.8	3.2%	
Controller	31.7	0.7%		32.6	0.7%	
CAO and Finance	75.2	1.6%		77.1	1.6%	
Mayor	14.8	0.3%		14.5	0.3%	
Council	40.2	0.9%		44.1	0.9%	
City Clerk	19.1	0.4%		16.7	0.3%	
Convention Center	59.2	1.3%		57.7	1.2%	
Unappropriated Balance	42.5	0.9%		52.5	1.1%	
Emergency Management	4.2	0.1%		4.5	0.1%	
Others	<u>16.1</u>	0.3%	<u>10.3%</u>	<u>16.5</u>	0.4%	<u>10.6%</u>
	<u>\$ 4,627.1</u>		<u>100.0%</u>	<u>\$ 4,777.1</u>		<u>100.0%</u>

*The Library and Recreation and Parks Departments' share of unrestricted revenue includes the Charter appropriation requirement.

POLICE SHARE OF UNRESTRICTED REVENUES (2017-18 PROPOSED BUDGET)



UNRESTRICTED REVENUES (\$4.8 Billion) 2017-18 PROPOSED BUDGET



Unrestricted Revenues are 51.7% of the City Budget.
Restricted Revenues (48.3%) include Grants (except Police Dept.), Sewer, Solid Waste, and Gas Tax Receipts.

**COMPARATIVE BUDGET SUMMARY 2016-17 and 2017-18
(IN MILLIONS OF DOLLARS)**

	2016-17		2017-18	DEVIATION FROM 2016-17		
	BUDGET	ESTIMATE	PROPOSED BUDGET	BUDGET		ESTIMATE
				AMOUNT	PERCENT	PERCENT
REVENUE						
PROPERTY TAX	\$1,786.1	\$1,794.3	\$1,830.7	\$44.6	2.5%	2.0%
REDIRECTION OF EX-CRA TAX INCREMENT	54.6	98.3	74.2	\$19.6	35.9%	(24.5)%
UTILITY USERS TAX	634.0	631.5	661.2	\$27.2	4.3%	4.7%
LIC., PERMITS, FEES, & FINES	923.5	898.7	1,026.4	\$102.9	11.1%	14.2%
BUSINESS TAX	502.3	513.7	515.6	\$13.3	2.6%	0.4%
SALES TAX	520.0	520.0	528.7	\$8.7	1.7%	1.7%
DOCUMENTARY TRANSFER TAX	202.2	211.7	219.1	\$16.9	8.4%	3.5%
POWER REVENUE TRANSFER	291.0	264.4	242.5	(\$48.5)	(16.7)%	(8.3)%
TRANSIENT OCCUPANCY TAX	246.6	264.0	282.1	\$35.5	14.4%	6.9%
PARKING FINES	152.0	140.9	140.9	(\$11.1)	(7.3)%	0.0%
PARKING OCCUPANCY TAX	111.0	107.2	110.0	(\$1.0)	(0.9)%	2.6%
FRANCHISE INCOME	42.2	42.7	58.1	\$15.9	37.7%	36.1%
STATE MOTOR VEHICLE LICENSE FEES	1.6	1.8	1.8	\$0.2	12.5%	0.0%
GRANT RECEIPTS	12.1	17.7	17.9	\$5.8	47.9%	1.1%
TOBACCO SETTLEMENT	9.1	8.8	8.7	(\$0.4)	(4.4)%	(1.1)%
SPECIAL PARKING REVENUE TRANSFER	28.3	28.3	32.6	\$4.3	15.2%	15.2%
INTEREST	19.7	20.2	24.0	\$4.3	21.8%	18.8%
OTHER GENERAL REVENUE	4.6	4.9	4.8	\$0.2	4.3%	(2.0)%
SUBTOTAL	<u>\$5,540.9</u>	<u>\$5,569.1</u>	<u>\$5,779.3</u>	<u>\$238.4</u>	4.3%	3.8%
RESERVE FUND TRANSFER	35.5	35.5	0.0	(35.5)	(100.0)%	(100.0)%
TOTAL GENERAL REVENUE	<u>\$5,576.4</u>	<u>\$5,604.6</u>	<u>\$5,779.3</u>	<u>\$202.9</u>	3.6%	3.1%
WASTEWATER PROGRAM FUNDS	766.2		999.4	233.2	30.4%	
PROPOSITION A LOCAL TRANSIT	142.9		149.4	6.5	4.5%	
SOLID WASTE RESOURCES	307.6		312.9	5.3	1.7%	
SPECIAL GAS TAX	92.2		117.5	25.3	27.4%	
BUILDING AND SAFETY ENTERPRISE FUND	145.2		144.8	(0.4)	(0.3)%	
OTHER SPECIAL PURPOSE FUNDS	1,034.6		1,037.0	2.4	0.2%	
AVAILABLE BALANCES	711.9		692.5	(19.4)	(2.7)%	
TOTAL REVENUE	<u>\$8,777.0</u>		<u>\$9,232.8</u>	<u>\$455.8</u>	5.2%	
APPROPRIATIONS						
DEPARTMENTAL						
BUDGETARY DEPARTMENTS	\$3,848.5		\$3,995.5	\$147.0	3.8%	
LIBRARY	157.9		167.8	9.9	6.3%	
RECREATION & PARKS	176.6		185.8	9.2	5.2%	
SUBTOTAL	<u>\$4,183.0</u>		<u>\$4,349.1</u>	<u>\$166.1</u>	4.0%	
PENSION TAX REV. ANTI. NOTES & DEBT SVC.	1,095.6		1,113.5	17.9	1.6%	
CITY EMPL. RETIREMENT SYSTEM	106.5		102.2	(4.3)	(4.0)%	
BOND REDEMPTION AND INTEREST	122.5		122.6	0.1	0.1%	
CAPITAL FINANCE ADMINISTRATION	230.1		242.6	12.5	5.4%	
CAPITAL IMPR. EXP. PROGRAM	276.1		369.2	93.1	33.7%	
GENERAL CITY PURPOSES	167.7		137.9	(29.8)	(17.8)%	
HUMAN RESOURCES BENEFITS	629.5		682.5	53.0	8.4%	
JUDGEMENT OBLIGATION DEBT SER. BD.	9.0		9.0	0.0	0.0%	
LIABILITY CLAIMS	68.5		89.1	20.6	30.1%	
PROP. A LOCAL TRANSIT ASSIST.	200.6		233.9	33.3	16.6%	
PROP. C ANTI-GRIDLOCK TRANSIT	27.9		26.9	(1.0)	(3.6)%	
SPECIAL PARKING REVENUE	48.4		55.8	7.4	15.3%	
UNAPPROPRIATED BALANCE	42.7		68.9	26.2	61.4%	
WASTEWATER SPECIAL PURPOSES	491.0		521.4	30.4	6.2%	
WATER & ELECTRICITY	41.8		44.0	2.2	5.3%	
OTHER	1,036.1		1,064.2	28.1	2.7%	
TOTAL APPROPRIATIONS	<u>\$8,777.0</u>		<u>\$9,232.8</u>	<u>\$455.8</u>	5.2%	

SUMMARY OF CHANGES FROM 2016-17 ADOPTED BUDGET AS OF APRIL 20, 2017

2016-17 ADOPTED BUDGET 2017-18 PROPOSED BUDGET

DEPARTMENT/FUND	2016-17 ADOPTED BUDGET			2017-18 PROPOSED CHANGES			2017-18 PROPOSED BUDGET			Total % Change
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	
DEPARTMENTAL										
Aging	\$ 2,486,414	\$ 3,526,163	\$ 6,012,577	\$ 288,211	\$ (1,046)	\$ 287,165	\$ 2,774,625	\$ 3,525,117	\$ 6,299,742	4.8%
Animal Services	23,640,118	342,249	23,982,367	(900,361)	63,055	(837,306)	22,739,757	405,304	23,145,061	-3.5%
Building And Safety	8,954,083	95,610,472	104,564,555	590,907	7,944,924	8,535,831	9,544,990	103,555,396	113,100,386	8.2%
Cannibis Regulation	-	-	-	789,796	-	789,796	789,796	-	789,796	n/a
City Administrative Officer	16,007,329	1,912,610	17,919,939	(1,966,790)	40,572	(1,926,218)	14,040,539	1,953,182	15,993,721	-10.7%
City Attorney	114,285,225	4,859,776	119,145,001	7,911,165	3,004,724	10,915,889	122,196,390	7,864,500	130,060,890	9.2%
City Clerk	24,536,811	1,316,194	25,853,005	(14,352,807)	113,127	(14,239,680)	10,184,004	1,429,321	11,613,325	-55.1%
Economic and Workforce Development (CDI)	3,331,002	16,764,273	20,095,275	1,088,383	(1,062,198)	26,185	4,419,385	15,702,075	20,121,460	0.1%
Controller	17,599,630	633,664	18,233,294	(88,027)	213	(87,814)	17,511,603	633,877	18,145,480	-0.5%
Convention Center	-	1,591,167	1,591,167	-	(10,323)	(10,323)	-	1,580,844	1,580,844	-0.6%
Council	24,218,322	89,000	24,307,322	2,978,458	-	2,978,458	27,196,780	89,000	27,285,780	12.3%
Cultural Affairs	-	12,387,660	12,387,660	-	742,778	742,778	-	13,130,438	13,130,438	6.0%
Department on Disability	3,192,715	36,582	3,229,297	2,673	7,572	10,245	3,195,388	44,154	3,239,542	0.3%
El Pueblo	-	1,770,493	1,770,493	-	(217,377)	(217,377)	-	1,553,116	1,553,116	-12.3%
Emergency Management	2,506,567	112,008	2,618,575	174,591	(8,054)	166,537	2,681,158	103,954	2,785,112	6.4%
Employee Relations	424,485	-	424,485	(6,423)	-	(6,423)	418,062	-	418,062	-1.5%
Ethics Commission	-	2,977,195	2,977,195	-	2,775	2,775	-	2,979,970	2,979,970	0.1%
Finance	37,144,087	419,941	37,564,028	939,506	60,316	999,822	38,083,593	480,257	38,563,850	2.7%
Fire	627,145,936	6,075,000	633,220,936	17,762,555	6,025,000	23,787,555	644,908,491	12,100,000	657,008,491	3.8%
General Services	169,826,742	73,903,328	243,730,070	13,405	(713,557)	(700,152)	169,840,147	73,189,771	243,029,918	-0.3%
Housing and Community Investment	2,749,464	62,123,413	64,872,877	4,762,215	9,072,277	13,834,492	7,511,679	71,195,690	78,707,369	21.3%
Information Technology	76,098,285	14,209,979	90,308,264	1,650,070	(1,804,998)	(154,928)	77,748,355	12,404,981	90,153,336	-0.2%
Mayor	6,623,808	358,752	6,982,560	164,833	-	164,833	6,788,641	358,752	7,147,393	2.4%
Neighborhood Empowerment	-	2,546,078	2,546,078	-	(69,079)	(69,079)	-	2,476,999	2,476,999	-2.7%
Personnel	52,633,837	7,956,740	60,590,577	(1,558,154)	437,364	(1,120,790)	51,075,683	8,394,104	59,469,787	-1.8%
Planning	11,881,518	33,727,234	45,608,752	(1,974,806)	8,331,481	6,356,675	9,906,712	42,058,715	51,965,427	13.9%
Police	1,435,223,677	50,329,580	1,485,553,257	80,449,068	10,734,705	91,183,773	1,515,672,745	61,064,285	1,576,737,030	6.1%
Public Accountability	-	-	-	2,374,111	-	2,374,111	2,374,111	-	2,374,111	n/a
Board Of Public Works	13,472,406	4,582,021	18,054,427	1,577,859	(79,207)	1,498,652	15,050,265	4,502,814	19,553,079	8.3%
Contract Administration	25,060,733	12,167,463	37,228,196	(2,718,411)	1,859,931	(858,480)	22,342,322	14,027,394	36,369,716	-2.3%
Engineering	31,141,369	55,350,913	86,492,282	(802,848)	2,023,362	1,220,514	30,338,521	57,374,275	87,712,796	1.4%
Sanitation	9,663,532	247,283,522	256,947,054	4,957,531	11,135,616	16,093,147	14,621,063	258,419,138	273,040,201	6.3%
Street Lighting	-	31,584,181	31,584,181	-	2,432,855	2,432,855	-	34,017,036	34,017,036	7.7%
Street Services	52,804,844	128,764,759	181,569,603	(19,134,806)	2,078,725	(17,056,081)	33,670,038	130,843,484	164,513,522	-9.4%
Transportation	96,623,544	63,541,492	160,165,036	(2,310,461)	594,676	(1,715,785)	94,313,083	64,136,168	158,449,251	-1.1%
Zoo	-	20,381,263	20,381,263	-	1,631,113	1,631,113	-	22,012,376	22,012,376	8.0%
Total-Budgetary Depts.	\$ 2,889,276,483	\$ 959,235,165	\$ 3,848,511,648	\$ 82,661,443	\$ 64,371,322	\$ 147,032,765	\$ 2,971,937,926	\$ 1,023,606,487	\$ 3,995,544,413	3.8%
Library Net Appropriation	157,909,299	-	157,909,299	9,877,510	-	9,877,510	167,786,809	-	167,786,809	6.3%
Rec. & Parks Net Appropriation	176,541,855	100,000	176,641,855	9,161,361	-	9,161,361	185,703,216	100,000	185,803,216	5.2%
City Employees' Retirement	-	106,456,869	106,456,869	-	(4,243,067)	(4,243,067)	-	102,213,802	102,213,802	-4.0%
Total-Departmental	\$ 3,223,727,637	\$ 1,065,792,034	\$ 4,289,519,671	\$ 101,700,314	\$ 60,128,255	\$ 161,828,569	\$ 3,325,427,951	\$ 1,125,920,289	\$ 4,451,348,240	3.8%
NONDEPARTMENTAL										
2017 Pensions TRANS	1,095,628,745	-	1,095,628,745	17,911,913	-	17,911,913	1,113,540,658	-	1,113,540,658	1.6%
Bond Redemption and Interest	36	122,494,656	122,494,656	-	128,986	128,986	-	122,623,642	122,623,642	0.1%
Capital Finance Administration	205,223,909	24,916,516	230,140,425	5,235,625	7,267,370	12,502,995	210,459,534	32,183,886	242,643,420	5.4%
CIEP - Municipal Facilities	12,572,627	3,000,000	15,572,627	6,000,000	(500,000)	5,500,000	18,572,627	2,500,000	21,072,627	35.3%
CIEP - Physical Plant	9,531,000	5,714,522	15,245,522	(2,154,301)	11,911,766	9,757,465	7,376,699	17,626,288	25,002,987	64.0%
CIEP - Wastewater	-	245,327,000	245,327,000	-	77,773,000	77,773,000	-	323,100,000	323,100,000	31.7%
General City Purposes	165,611,771	2,123,975	167,735,746	(29,234,123)	(600,000)	(29,834,123)	136,377,648	1,523,975	137,901,623	-17.8%
Human Resources Benefits	629,485,100	-	629,485,100	53,031,127	-	53,031,127	682,516,227	-	682,516,227	8.4%
Judgement Obligation Debt Service	9,032,425	-	9,032,425	(4,250)	-	(4,250)	9,028,175	-	9,028,175	0.0%

SUMMARY OF CHANGES FROM 2016-17 ADOPTED BUDGET AS OF APRIL 20, 2017

2016-17 ADOPTED BUDGET 2017-18 PROPOSED BUDGET

DEPARTMENT/FUND	2016-17 ADOPTED BUDGET			2017-18 PROPOSED CHANGES			2017-18 PROPOSED BUDGET			Total % Change
	July 1, 2016			April 20, 2017			April 20, 2017			
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	
Liability Claims	59,610,000	8,840,000	68,450,000	20,390,000	250,000	20,640,000	80,000,000	9,090,000	89,090,000	30.2%
Proposition A	26	200,613,808	200,613,808	-	33,267,808	33,267,808	-	233,881,616	233,881,616	16.6%
Proposition C	27	27,858,368	27,858,368	-	(931,002)	(931,002)	-	26,927,366	26,927,366	-3.3%
Special Parking Revenue Fund	11	48,386,434	48,386,434	-	7,382,572	7,382,572	-	55,769,006	55,769,006	15.3%
Unappropriated Balance	42,497,945	250,000	42,747,945	10,016,597	16,105,000	26,121,597	52,514,542	16,355,000	68,869,542	61.1%
Wastewater Special Purpose Fund	14	-	490,986,961	-	30,376,042	30,376,042	-	521,363,003	521,363,003	6.2%
Water & Electricity	41,800,000	-	41,800,000	2,200,000	-	2,200,000	44,000,000	-	44,000,000	5.3%
Other Special Purpose Funds *	81,714,183	954,221,658	1,035,935,841	17,732,464	10,422,316	28,154,780	99,446,647	964,643,974	1,064,090,621	2.7%
Total - Nondepartmental	\$ 2,352,707,705	\$ 2,134,733,898	\$ 4,487,441,603	\$ 101,125,052	\$ 192,853,858	\$ 293,978,910	\$ 2,453,832,757	\$ 2,327,587,756	\$ 4,781,420,513	6.6%
GRAND TOTAL	\$ 5,576,435,342	\$ 3,200,525,932	\$ 8,776,961,274	\$ 202,825,366	\$ 252,982,113	\$ 455,807,479	\$ 5,779,260,708	\$ 3,453,508,045	\$ 9,232,768,753	5.2%

SECTION 4 BUDGETS (Not included in total below)

Library	157,909,299	4,505,374	162,414,673	9,877,510	394,626	10,272,136	167,786,809	4,900,000	172,686,809	6.3%
Recreation and Parks	175,183,879	46,156,000	221,339,879	10,519,337	352,000	10,871,337	185,703,216	46,508,000	232,211,216	4.9%

*** DETAIL OF OTHER SPECIAL PURPOSE FUNDS**

Accessible Housing Fund	GF	-	-	11,052,375	-	11,052,375	11,052,375	-	11,052,375	n/a
Arts & Cultural Fac&Serv. Fund	iF24	18,523,000	-	18,523,000	3,177,000	-	3,177,000	-	21,700,000	17.2%
Attorney Conflicts Panel Fund	GF	4,125,974	-	4,125,974	1,000,000	-	1,000,000	-	5,125,974	24.2%
BID Trust Fund	GF	1,332,032	-	1,332,032	295,735	-	295,735	-	1,627,767	22.2%
City Ethics Commission Fund	iF30	2,578,154	-	2,578,154	449,643	-	449,643	-	3,027,797	17.4%
Conv. Center Revenue Fund	iF16	-	-	-	-	-	-	-	-	n/a
Emergency Operations	GF	914,726	-	914,726	(202,223)	-	(202,223)	-	712,503	-22.1%
Insurance and Bonds Premium	GF	4,286,000	-	4,286,000	-	-	-	-	4,286,000	0.0%
Matching Campaign Fund	GF	3,250,855	-	3,250,855	(30,431)	-	(30,431)	-	3,220,424	-0.9%
Metropolis Hotel Project Trust Fund	GF	1,336,000	-	1,336,000	900,000	-	900,000	-	2,236,000	67.4%
Neighborhood Council Fund	GF	-	-	-	4,032,000	-	4,032,000	-	4,032,000	n/a
Innovation Fund	GF	900,000	-	900,000	100,000	-	100,000	-	1,000,000	11.1%
Project Restore Trust Fund	GF	344,340	-	344,340	(344,340)	-	(344,340)	-	-	-100.0%
901 North Olympic North Hotel	GF	4,002,000	-	4,002,000	454,000	-	454,000	-	4,456,000	11.3%
Sewer Construction and Maintenance Fund	iF14	8,575,000	-	8,575,000	-	-	-	-	8,575,000	100.0%
Sidewalk Repair Fund	GF	23,304,000	-	23,304,000	(9,554,630)	-	(9,554,630)	-	13,749,370	100.0%
Neighborhood Empowerment Fund	iF18	6,062,479	-	6,062,479	(3,440,027)	-	(3,440,027)	-	2,622,452	-56.7%
Village at Westfield Topanga	GF	2,179,623	-	2,179,623	377	-	377	-	2,180,000	0.0%
Wilshire Grand Hotel Project Trust Fund	GF	-	-	-	9,528,712	-	9,528,712	-	9,528,712	n/a
L A Convention & Visitors Bureau	1	-	21,080,523	21,080,523	-	3,700,254	3,700,254	-	24,780,777	17.6%
Sanitation Equipment Charge	2	-	284,215,275	284,215,275	-	12,922,854	12,922,854	-	297,138,129	4.5%
Forfeited Assets Trust	3	-	3,647,181	3,647,181	-	1,510,987	1,510,987	-	5,158,168	41.4%
Traffic Safety Fund	4	-	-	-	-	524,433	524,433	-	524,433	n/a
Gas Tax Street Improvement	5	-	-	-	-	23,428,000	23,428,000	-	23,428,000	n/a
Affordable Housing Trust Fund	6	-	78,204,395	78,204,395	-	(67,530,097)	(67,530,097)	-	10,674,298	-86.4%
Stormwater Pollution Abatement	7	-	31,250,771	31,250,771	-	(15,233,473)	(15,233,473)	-	16,017,298	-48.7%
Community Development Trust	8	-	6,383,620	6,383,620	-	531,165	531,165	-	6,914,785	8.3%
Home Investment Partnership	9	-	2,169,208	2,169,208	-	359,686	359,686	-	2,528,894	16.6%
Mobile Source Air Poll. Red.	10	-	3,096,119	3,096,119	-	418,213	418,213	-	3,514,332	13.5%
CERS	12	-	-	-	-	-	-	-	-	n/a
Community Services Admin	13	-	457,740	457,740	-	186,645	186,645	-	644,385	40.8%
Park & Recreational Sites & Fac	15	-	-	-	-	-	-	-	-	n/a
Conv. Center Revenue Fund	16	-	29,105,392	29,105,392	-	2,206,328	2,206,328	-	31,311,720	7.6%
Local Public Safety	17	-	-	-	-	-	-	-	-	n/a

SUMMARY OF CHANGES FROM 2016-17 ADOPTED BUDGET AS OF APRIL 20, 2017

2016-17 ADOPTED BUDGET 2017-18 PROPOSED BUDGET

DEPARTMENT/FUND	2016-17 ADOPTED BUDGET July 1, 2016			2017-18 PROPOSED CHANGES			2017-18 PROPOSED BUDGET April 20, 2017			Total % Change	
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL		
Neighborhood Empowerment Fund	18	-	3,720,529	-	(3,546,076)	(3,546,076)	-	174,453	174,453	-95.3%	
Street Lighting Assessment	19	-	29,335,505	-	(2,662,593)	(2,662,593)	-	26,672,912	26,672,912	-9.1%	
Tele. Liquid. Damage.-TDA	20	-	18,089,710	-	(9,254,878)	(9,254,878)	-	8,834,832	8,834,832	-51.2%	
Older Americans Act Fund	21	-	-	-	-	-	-	-	-	n/a	
Workforce Innovation Opportunity Act	22	-	6,051,958	-	(1,621,582)	(1,621,582)	-	4,430,376	4,430,376	-26.8%	
Rent Stabilization Trust	23	-	15,735,037	-	(1,246,379)	(1,246,379)	-	14,488,658	14,488,658	-7.9%	
Arts & Cult. Fac.& Svcs Trust	24	-	5,288,626	-	3,526,887	3,526,887	-	8,815,513	8,815,513	66.7%	
Arts Development Fee Trust	25	-	2,523,918	-	(342,362)	(342,362)	-	2,181,556	2,181,556	-13.6%	
City Employees Ridesharing	28	-	-	-	1,146,171	1,146,171	-	1,146,171	1,146,171	n/a	
Allocations From Other Sources	29	-	11,965,041	-	12,027,228	12,027,228	-	23,992,269	23,992,269	100.5%	
City Ethics Commission	30	-	198,026	-	10,702	10,702	-	208,728	208,728	5.4%	
Staples Arena Special Fund	31	-	4,532,286	-	14,286	14,286	-	4,546,572	4,546,572	0.3%	
Citywide Recycling Fund	32	-	37,036,049	-	(2,712,380)	(2,712,380)	-	34,323,669	34,323,669	-7.3%	
Spec. Pol Com./911 System Tax	33	-	-	-	115,081	115,081	-	115,081	115,081	n/a	
Local Transportation	34	-	1,099,803	-	10,480,620	10,480,620	-	11,580,423	11,580,423	953.0%	
Planning Case Processing	35	-	16,102,358	-	6,426,800	6,426,800	-	22,529,158	22,529,158	39.9%	
Disaster Assistance Trust	37	-	60,300,184	-	(39,718,393)	(39,718,393)	-	20,581,791	20,581,791	-65.9%	
Landfill Maintenance Special	38	-	250,000	-	(250,000)	(250,000)	-	-	-	-100.0%	
Household Haz. Waste Spec	39	-	2,939,941	-	593,106	593,106	-	3,533,047	3,533,047	20.2%	
Build. & Safety Enterprise Fund	40	-	160,071,239	-	54,638,474	54,638,474	-	214,709,713	214,709,713	34.1%	
Housing Opport. Persons/Aids	41	-	197,401	-	105,022	105,022	-	302,423	302,423	53.2%	
Code Enforcement Fund	42	-	54,446,994	-	(7,320,819)	(7,320,819)	-	47,126,175	47,126,175	-13.4%	
El Pueblo De L.A. Hist. Mon.	43	-	936,818	-	24,682	24,682	-	961,500	961,500	2.6%	
Zoo Enterprise Trust Fund	44	-	2,585,341	-	295,237	295,237	-	2,880,578	2,880,578	11.4%	
Supp. Law Enf. Services Fund	46	-	-	-	-	-	-	-	-	n/a	
St. Damage Restoration Fund	47	-	1,458,376	-	(1,458,376)	(1,458,376)	-	-	-	-100.0%	
Municipal Housing Fund	48	-	1,395,133	-	1,086,281	1,086,281	-	2,481,414	2,481,414	77.9%	
Measure R	49	-	27,637,080	-	3,261,562	3,261,562	-	30,898,642	30,898,642	11.8%	
Central Recycling & Transfer Fund	45	-	9,509,173	-	3,011,223	3,011,223	-	12,520,396	12,520,396	31.7%	
Multi-Family Bulky Item Fund	50	-	7,986,196	-	(693,857)	(693,857)	-	7,292,339	7,292,339	-8.7%	
Sidewalk Repair Fund	51	-	-	-	9,591,431	9,591,431	-	9,591,431	9,591,431	n/a	
Measure M	52	-	-	-	25,088,935	25,088,935	-	25,088,935	25,088,935	n/a	
Total Other Special Purpose Funds		\$ 81,714,183	\$ 941,002,946	\$ 1,022,717,129	\$ 17,418,191	\$ 23,641,028	\$ 41,059,219	\$ 99,446,647	\$ 964,643,974	\$ 1,064,090,621	4.0%

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Aging				
Adopted Budget				
	2016-17 Adopted Budget	6,012,577	44	4
	Adopted Budget	6,012,577	44	4
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	13,159	-	-
	2017-18 Employee Compensation Adjustment	1,440	-	-
	Change in Number of Working Days	(15,646)	-	-
	Full Funding for Partially Financed Positions	5,721	-	-
	Salary Step and Turnover Effect	71,476	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(450,000)	-	-
Continuation of Services				
	Older Workers Employment Program	450,000	-	-
Increased Services				
	Reallocation of Existing Positions	(6,330)	-	-
New Services				
	Estelle Van Meter Mini Multipurpose Center	450,000	-	-
Efficiencies to Services				
	One-Time Expense Account Reduction	(83,726)	-	-
	One-Time Salary Reduction	(10,873)	-	-
Reduced Services				
	Consolidated Plan Funding Reduction	(48,056)	-	-
	Emergency Alert Response System	(90,000)	-	-
	Proposed Changes	287,165	-	-
	Total	6,299,742	44	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Animal Services				
Adopted Budget				
	2016-17 Adopted Budget	23,982,367	356	3
	Adopted Budget	23,982,367	356	3
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	392,418	-	-
	2017-18 Employee Compensation Adjustment	1,277	-	-
	Change in Number of Working Days	(89,267)	-	-
	Full Funding for Partially Financed Positions	742,509	-	-
	Salary Step and Turnover Effect	134,364	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(50,568)	-	-
	Deletion of One-Time Expense Funding	(500,000)	-	-
Continuation of Services				
	Administrative Citation Enforcement Program	52,990	-	1
	Administrative Support	72,752	1	-
	Volunteer Program	51,928	-	1
New Services				
	Emergency Housing for Homeless Community Pets	55,000	-	-
Efficiencies to Services				
	One-Time Salary Reduction	(1,325,601)	-	-
	Salary Savings Rate Adjustment	(227,000)	-	-
	Proposed Changes	(689,198)	1	2
	Total	23,145,061	357	2

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Building and Safety				
Adopted Budget				
	2016-17 Adopted Budget	104,564,555	885	130
	Adopted Budget	104,564,555	885	130
Other Changes or Adjustments				
	Expense Account Reduction	(10,314)	-	-
	One-Time Salary Reduction	(39,417)	-	-
	Salary Savings Rate Adjustment	(88,000)	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	2,104,790	-	-
	2017-18 Employee Compensation Adjustment	367,828	-	-
	Change in Number of Working Days	(311,051)	-	-
	Full Funding for Partially Financed Positions	5,000,000	-	-
	Salary Step and Turnover Effect	578,608	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(11,551,691)	-	-
	Deletion of One-Time Expense Funding	(415,327)	-	-
Continuation of Services				
	Airport Inspection	621,841	-	6
	Airport Plan Check	375,044	-	3
	Airport Plan Check Services	237,875	-	2
	Assistant General Manager Position	195,659	-	1
	Backfile Conversion	267,021	-	5
	BuildLA	297,292	3	-
	Commercial Inspector Training Program	612,731	-	9
	Concierge Services Program	791,727	-	7
	Diversity and Inclusion Initiatives	139,698	2	-
	Emergency Management Coordination	112,933	1	-
	Engineering Case Management	484,865	-	4
	Existing Building Energy and Water Efficiency (EBEWE)	215,204	-	2
	Grading Plan Check	756,497	7	-
	Green Building Plan Check	332,241	3	-
	Inspection Case Management	926,604	-	9
	Intermittent Code Enforcement Services	573,059	-	-
	Major Projects	519,909	-	5
	Mobile Inspection Application	198,566	3	-
	Monitoring, Verification, and Inspection Program	200,000	-	13
	New Construction Signs Inspection Program	137,152	-	2
	Non-Ductile Concrete Plan Check	722,698	-	6
	Online Structural Inventory	285,005	-	4
	Residential Inspection Program	568,201	-	6
	Residential Inspector Training Program	408,488	-	6
	Soft Story Inspection	818,195	-	9
	Soft Story Plan Check	1,017,185	-	10
	Special Fund Administration Support	62,694	1	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Increased Services				
	Energy and Water Efficiency (EBEWE) Expansion	524,067	-	6
	Expanded Commercial Inspector Training Program	174,403	-	5
	Expanded Residential Inspector Training Program	174,403	-	5
	Zoning Engineer	149,148	-	1
	Proposed Changes	8,535,831	20	126
	Total	113,100,386	905	126
 Cannabis Regulation				
Adopted Budget				
	Adopted Budget	-	-	-
	Adopted Budget	-	-	-
 New Services				
	Cannabis Regulation	789,796	5	-
	Proposed Changes	789,796	5	-
	Total	789,796	5	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
City Administrative Officer				
Adopted Budget				
	2016-17 Adopted Budget	17,919,939	121	5
	Adopted Budget	17,919,939	121	5
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	50,531	-	-
	2017-18 Employee Compensation Adjustment	5,947	-	-
	Change in Number of Working Days	(63,571)	-	-
	Full Funding for Partially Financed Positions	130,386	-	-
	Salary Step and Turnover Effect	246,933	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(240,577)	-	-
	Deletion of One-Time Expense Funding	(6,000)	-	-
Continuation of Services				
	Citywide Homeless Initiative	223,624	2	-
	CRA/LA Bond Oversight Program	127,234	-	1
	Strategic Workforce Analysis	295,415	-	2
Increased Services				
	Development Reform and Permit Streamlining Support	72,292	-	1
New Services				
	Proposition HHH Facilities Bond Program	72,292	-	1
Efficiencies to Services				
	Expense Account Reduction	(196,388)	-	-
	One-Time Salary Reduction	(270,225)	-	-
Transfer of Services				
	Transfer of Office of Public Accountability	(2,374,111)	(7)	-
	Proposed Changes	(1,926,218)	(5)	5
	Total	15,993,721	116	5

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Attorney					
Adopted Budget					
		2016-17 Adopted Budget	119,145,001	859	48
		Adopted Budget	119,145,001	859	48
Other Changes or Adjustments					
		Continuing Education Stipend	300,000	-	-
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	4,802,015	-	-
		2017-18 Employee Compensation Adjustment	102,652	-	-
		Change in Number of Working Days	(426,666)	-	-
		Full Funding for Partially Financed Positions	655,194	-	-
		Salary Step and Turnover Effect	3,869,178	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(3,439,903)	-	-
Continuation of Services					
		Administrative Citation Enforcement Program	281,216	-	4
		Affirmative Litigation	947,376	-	8
		California Environmental Quality Act (CEQA) - Litigation	133,259	-	1
		California Environmental Quality Act (CEQA) - Planning	178,352	-	1
		Citywide Nuisance Abatement Program	444,871	-	3
		Claims and Risk Management Division Support	61,482	-	1
		Community Planning Program Support	354,226	-	3
		Employment Litigation Division	299,093	-	3
		Foreclosure Registry Program	239,500	-	2
		General Litigation Division	356,704	-	2
		Housing Department Support - Housing Projects	133,259	-	1
		Housing Department Support - Proposition HHH	-	-	1
		Neighborhood Prosecutor Program	133,259	-	1
		Office of Wage Standards Support	550,320	-	5
		Police Litigation Division	178,352	-	1
		Proposition 47 Prosecutors	1,391,685	-	15
		Proposition D Enforcement	399,778	-	3
		Qui Tam - Affirmative Litigation	356,704	-	2
		Workers' Compensation Division	178,352	-	1
Increased Services					
		Body-Worn Video Camera Program Prosecutorial Support (Phase 2)	870,867	-	14
		CEQA Support - Public Works	230,359	-	3
		Department of Water and Power (DWP) Division	313,606	-	3
		Litigation Expense Account	250,000	-	-
		Los Angeles World Airports (LAWA) Division	125,115	-	2
		Port of Los Angeles (POLA) Division	153,490	-	2

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Efficiencies to Services				
	Consolidated Plan Funding Reduction	(112,260)	-	-
	Expense Account Reduction	(69,144)	-	-
	One-Time Salary Reduction	(2,146,402)	-	-
	Salary Savings Rate Adjustment	(1,180,000)	-	-
	Proposed Changes	10,915,889	-	82
	Total	130,060,890	859	82
City Clerk				
Adopted Budget				
	2016-17 Adopted Budget	25,853,005	110	1
	Adopted Budget	25,853,005	110	1
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	66,605	-	-
	2017-18 Employee Compensation Adjustment	2,673	-	-
	Change in Number of Working Days	(39,684)	-	-
	Full Funding for Partially Financed Positions	162,989	-	-
	Salary Step and Turnover Effect	(57,458)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(67,363)	-	-
	Deletion of One-Time Expense Funding	(15,189,371)	-	-
Continuation of Services				
	Cannabis Regulation	95,267	1	-
	Elections Expense	21,000	-	-
	Health Commission Support	75,080	1	-
	Neighborhood Council Elections	579,938	-	-
	Position Reallocation	29,512	-	-
Increased Services				
	Technology Support Expense	37,550	-	-
New Services				
	Office of Public Accountability Support	73,660	1	-
	Services for Business Improvement Districts	100,000	-	-
Efficiencies to Services				
	Expense Account Reduction	(4,456)	-	-
	One-Time Salary Reduction	(235,692)	-	-
Transfer of Services				
	Neighborhood Council Funding Program Support	110,070	1	-
	Proposed Changes	(14,239,680)	4	-
	Total	11,613,325	114	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
City Planning				
Adopted Budget				
	2016-17 Adopted Budget	45,608,752	316	102
	Adopted Budget	45,608,752	316	102
Other Changes or Adjustments				
	Expense Account Reduction	(125,460)	-	-
	One-Time Salary Reduction	(46,275)	-	-
	Salary Savings Rate Adjustment	(86,000)	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	98,360	-	-
	2017-18 Employee Compensation Adjustment	10,727	-	-
	Change in Number of Working Days	(119,109)	-	-
	Full Funding for Partially Financed Positions	2,000,000	-	-
	Salary Step and Turnover Effect	395,284	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(7,232,728)	-	-
	Deletion of One-Time Equipment Funding	(122,000)	-	-
	Deletion of One-Time Expense Funding	(4,827,640)	-	-
Continuation of Services				
	Administration and Commission Support	460,590	-	4
	Alameda District Specific Plan	-	-	1
	BESr Program	566,439	5	-
	Boyle Heights Community Planning Program	92,599	1	-
	BuildLA	353,118	3	-
	Case Management	212,936	-	2
	Citywide Projects Management	498,058	-	4
	Comprehensive Community Plan	2,709,102	28	-
	Deputy Director of Planning	181,476	1	-
	Development Services Centers Public Counters	564,421	7	-
	Development Services Housing Unit	418,572	-	4
	Enhanced Case Management	240,140	-	2
	Expanded Expedited Case Processing	312,823	-	3
	Expedited Case Processing	175,098	-	2
	General Plan Update	500,000	-	-
	Grant and Invoice Management	91,242	-	1
	Land Use Survey Data	106,748	1	-
	LARiverWorks	92,349	-	1
	Los Angeles International Airport Master Plan	230,438	-	2
	Major Projects Environmental Reporting	253,688	-	3
	Metro Public Counter	865,422	-	9
	Mobility Plan and Great Streets Initiative	661,627	-	3
	Policy Planning Housing Unit	197,327	-	2
	re:codeLA	1,504,559	-	4
	Sign Unit	-	-	6
	Targeted Code Amendments Unit	289,676	-	3
	Transit Oriented Planning	1,195,905	-	4

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
	Trust Fund Management	89,391	-	1
	Valley Plaza Project	96,237	-	1
	Venice Local Coastal Program	197,327	-	2
	West Los Angeles Public Counter	597,800	-	6
	Zoning Review and Parallel Development Process	1,107,937	-	10
Increased Services				
	Expanded Community Plan Program	772,721	-	24
	Expense Account Adjustments	175,750	-	-
New Services				
	Metro Public Counter - 4th Floor Remodel	600,000	-	-
	Proposed Changes	6,356,675	46	104
	Total	51,965,427	362	104

Controller

Adopted Budget

	2016-17 Adopted Budget	18,233,294	167	2
	Adopted Budget	18,233,294	167	2
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	103,682	-	-
	2017-18 Employee Compensation Adjustment	5,264	-	-
	Change in Number of Working Days	(67,434)	-	-
	Full Funding for Partially Financed Positions	456,175	-	-
	Salary Step and Turnover Effect	(139,607)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(186,982)	-	-
	Deletion of One-Time Expense Funding	(90,135)	-	-
Continuation of Services				
	Payroll System Project Support	113,604	-	1
	Supply Management System Replacement Project	144,668	-	1
Increased Services				
	Accounting Support	-	-	2
	Controller Executive Management Support	109,906	-	1
	MyPayLA License	35,000	-	-
Efficiencies to Services				
	Expense Account Reduction	(35,000)	-	-
	One-Time Salary Reduction	(427,049)	-	-
	Salary Savings Rate Adjustment	(109,906)	-	-
	Proposed Changes	(87,814)	-	5
	Total	18,145,480	167	5

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Convention and Tourism Development				
Adopted Budget				
	2016-17 Adopted Budget	1,591,167	13	-
	Adopted Budget	1,591,167	13	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	14,335	-	-
	2017-18 Employee Compensation Adjustment	319	-	-
	Change in Number of Working Days	(5,735)	-	-
	Salary Step and Turnover Effect	1,975	-	-
Efficiencies to Services				
	Expense Account Reductions	(21,217)	-	-
	Proposed Changes	(10,323)	-	-
	Total	1,580,844	13	-

Council

Adopted Budget

	2016-17 Adopted Budget	24,307,322	108	-
	Adopted Budget	24,307,322	108	-
Other Changes or Adjustments				
	Elimination of Classification Pay Grades	-	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	13,174	-	-
	2017-18 Employee Compensation Adjustment	293,200	-	-
	Change in Number of Working Days	(70,054)	-	-
	Salary Step and Turnover Effect	2,742,138	-	-
	Proposed Changes	2,978,458	-	-
	Total	27,285,780	108	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Cultural Affairs					
Adopted Budget					
		2016-17 Adopted Budget	12,387,660	51	29
		Adopted Budget	12,387,660	51	29
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	12,510	-	-
		2017-18 Employee Compensation Adjustment	1,488	-	-
		Change in Number of Working Days	(16,363)	-	-
		Salary Step and Turnover Effect	(65,772)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(936,657)	-	-
Continuation of Services					
		Administrative Support for Art Centers	249,031	6	10
		Art Instruction	135,026	2	6
		Mural Ordinance Support	11,956	1	-
		Public Information and Marketing	105,673	-	1
Increased Services					
		Administrative Support for the Hollyhock House	138,211	-	3
		Contract Administration Consolidation	172,761	2	-
		Cultural Grants for Families and Youth	200,000	-	-
		Increase Funding for Citywide/Regional Arts Support	150,000	-	-
		Olympic Mural Restoration	100,000	-	-
Restoration of Services					
		Restoration of One-Time Expense Funding	484,914	-	-
		Proposed Changes	742,778	11	20
		Total	13,130,438	62	20

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Disability				
Adopted Budget				
	2016-17 Adopted Budget	3,229,297	13	9
	Adopted Budget	3,229,297	13	9
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	2,460	-	-
	2017-18 Employee Compensation Adjustment	481	-	-
	Change in Number of Working Days	(4,848)	-	-
	Full Funding for Partially Financed Positions	28,240	-	-
	Salary Step and Turnover Effect	26,301	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(587,142)	-	-
	Deletion of One-Time Expense Funding	(1,102,326)	-	-
Continuation of Services				
	Community Outreach, Resources, and Education (CORE) Information and Referral Service	157,050	2	-
	HIV/AIDS Policy and Planning	392,366	-	4
	HIV Prevention Contracts	935,000	-	-
	Section 508 Remediation Team and Compliance Resource Center	144,800	2	-
	Small Business ADA Consultation Program	89,200	1	-
Restoration of Services				
	Restoration of One-Time Expense Funding	40,000	-	-
Efficiencies to Services				
	ADA Assistant Contracts	(25,000)	-	-
	Expense Account Reduction	(57,813)	-	-
	Increase Salary Savings Rate	(19,527)	-	-
	One Time Salary Reduction	(8,997)	-	-
	Proposed Changes	10,245	5	4
	Total	3,239,542	18	4

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Economic and Workforce Development				
Adopted Budget				
	2016-17 Adopted Budget	20,095,275	111	64
	Adopted Budget	20,095,275	111	64
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	46,340	-	-
	2017-18 Employee Compensation Adjustment	3,594	-	-
	Change in Number of Working Days	(41,745)	-	-
	Full Funding for Partially Financed Positions	32,635	-	-
	Salary Step and Turnover Effect	406,448	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(5,178,853)	-	-
	Deletion of One-Time Expense Funding	(1,765,214)	-	-
Continuation of Services				
	Adult Workforce Development	1,386,941	-	14
	Client Services Technology	265,518	-	2
	Day Laborer Services	750,000	-	-
	Economic Development and Job Creation	2,167,416	-	18
	General Administration and Support	430,149	-	4
	YouthSource Centers, Hire LA, and Cash for College Services	1,587,650	-	12
	Youth Workforce Development	764,896	-	10
Efficiencies to Services				
	Community Development Block Grant Support	(444,488)	(2)	-
	Expense Account Reduction	(80,841)	-	-
	Gang Injunction Settlement Implementation	-	-	2
	One-Time Salary Reduction	(7,820)	-	-
	Workforce Development Support	(296,441)	(3)	-
	Proposed Changes	26,185	(5)	62
	Total	20,121,460	106	62

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
El Pueblo de Los Angeles				
Adopted Budget				
	2016-17 Adopted Budget	1,770,493	10	-
	Adopted Budget	1,770,493	10	-
Other Changes or Adjustments				
	Administrative Support	(36,049)	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	4,064	-	-
	2017-18 Employee Compensation Adjustment	333	-	-
	Change in Number of Working Days	(3,827)	-	-
	Salary Step and Turnover Effect	28,102	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(325,000)	-	-
Continuation of Services				
	Filming Support	40,000	-	-
	Utility Expenses	75,000	-	-
	Proposed Changes	(217,377)	-	-
	Total	1,553,116	10	-

Emergency Management

Adopted Budget

	2016-17 Adopted Budget	2,618,575	21	5
	Adopted Budget	2,618,575	21	5
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	7,628	-	-
	2017-18 Employee Compensation Adjustment	871	-	-
	Change in Number of Working Days	(9,393)	-	-
	Salary Step and Turnover Effect	(34,262)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(89,953)	-	-
Continuation of Services				
	Community Emergency Management	222,433	1	1
	Public Health Coordinator	81,522	-	1
Efficiencies to Services				
	One-Time Salary Reduction	(12,309)	-	-
	Proposed Changes	166,537	1	2
	Total	2,785,112	22	2

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Employee Relations Board				
Adopted Budget				
	2016-17 Adopted Budget	424,485	3	-
	Adopted Budget	424,485	3	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	1,130	-	-
	2017-18 Employee Compensation Adjustment	96	-	-
	Change in Number of Working Days	(1,089)	-	-
	Salary Step and Turnover Effect	(2,172)	-	-
Efficiencies to Services				
	Expense Account Reduction	(2,925)	-	-
	One-Time Salary Reduction	(1,463)	-	-
	Proposed Changes	(6,423)	-	-
	Total	418,062	3	-

Ethics Commission

Adopted Budget

	2016-17 Adopted Budget	2,977,195	25	-
	Adopted Budget	2,977,195	25	-
Other Changes or Adjustments				
	Salary Savings Rate Adjustment	52,920	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	19,646	-	-
	2017-18 Employee Compensation Adjustment	690	-	-
	Change in Number of Working Days	(10,138)	-	-
	Full Funding for Partially Financed Positions	78,663	-	-
	Salary Step and Turnover Effect	5,472	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(23,000)	-	-
Efficiencies to Services				
	Expense Account Reduction	(108,870)	-	-
	One-Time Salary Reduction	(12,608)	-	-
	Proposed Changes	2,775	-	-
	Total	2,979,970	25	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Finance				
Adopted Budget				
	2016-17 Adopted Budget	37,564,028	346	8
	Adopted Budget	37,564,028	346	8
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	156,431	-	-
	2017-18 Employee Compensation Adjustment	10,192	-	-
	Change in Number of Working Days	(123,613)	-	-
	Full Funding for Partially Financed Positions	576,961	-	-
	Salary Step and Turnover Effect	363,438	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(133,000)	-	-
Continuation of Services				
	Administrative Citation Enforcement Program Support	60,455	1	-
	Interest Allocation Module	100,000	-	-
	LATAX Oracle Database Annual Maintenance	70,000	-	-
	LATAX System Modernization	506,692	(1)	1
Increased Services				
	Customer Support	334,033	(2)	6
	Delinquent Account Tracking System Upgrade	69,000	-	-
	Payment Card Industry Operations Support	29,660	(1)	1
New Services				
	Field Audit Case Selection and Management Software	427,400	-	-
Efficiencies to Services				
	Expense Account Reduction	(10,000)	-	-
	Expense Account Reductions	(188,779)	-	-
	One-Time Salary Reduction	(641,048)	-	-
	Salary Savings Rate Adjustment	(608,000)	-	-
	Proposed Changes	999,822	(3)	8
	Total	38,563,850	343	8

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Fire				
Adopted Budget				
	2016-17 Adopted Budget	633,220,936	3,729	44
	Adopted Budget	633,220,936	3,729	44
Other Changes or Adjustments				
	Position Authority Adjustment	-	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	15,411,170	-	-
	2017-18 Employee Compensation Adjustment	11,829,718	-	-
	Change in Number of Working Days	(1,676,332)	-	-
	Full Funding for Partially Financed Positions	34,138,285	-	-
	Salary Step and Turnover Effect	(6,468,969)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(7,777,451)	-	-
	Deletion of One-Time Expense Items	(52,885,782)	-	-
Continuation of Services				
	Body Armor Replacement	600,000	-	-
	Capital and Facilities Planning	-	-	1
	Certified Unified Program Agency (CUPA)	103,170	-	1
	Community Liaison Office	85,731	-	1
	Constant Staffing Overtime - FLSA Provisions	1,213,278	-	-
	Constant Staffing Overtime - MOU Provisions	13,887,145	-	-
	Constant Staffing Overtime - Vacant Positions & Training	1,608,936	-	-
	Continuation of Engine Company	1,984,491	-	12
	Diesel Exhaust Capturing System	100,000	-	-
	Disaster Response Support Staffing	-	-	1
	Dispatch System Management	147,232	-	1
	EMS Nurse Practitioner Response Unit	229,430	-	2
	EMS Training Unit	184,587	-	2
	Fast Response Vehicle	299,990	-	2
	Firefighter Hiring and Training	10,056,363	-	-
	Fleet Maintenance Division	386,059	-	5
	Fleet Maintenance Shop Support	-	-	1
	Helitanker Lease Cost Increase	223,163	-	-
	Public Safety Dispatch Support	118,333	-	1
	Public Safety Dispatch Support Systems	66,500	-	-
	Public Safety Technology Team - Metro Dispatch	86,423	-	1
	Public Safety Technology Team - Technology Support	488,864	-	4
	Revenue Accounting Support	-	-	1

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Increased Services				
	CUPA Compliance	-	2	-
	Emergency Response Systems Enhancements	252,893	3	-
	Environmental Compliance Contractual Services	500,000	-	-
	Fire Station Alerting System	1,000,000	-	-
	Network Staffing System Replacement	500,000	-	-
	Youth Programs	175,445	-	1
Restoration of Services				
	Restoration of One-Time Expense Funding Reduction	5,800,000	-	-
Efficiencies to Services				
	Expense Account Reduction	(348,460)	-	-
	Metropolitan Fire Communications Dispatch	(71,625)	-	-
	One-Time Salary Reduction	(8,125,626)	-	-
	Salary Savings Rate Adjustment	(335,406)	-	-
	Proposed Changes	23,787,555	5	37
	Total	657,008,491	3,733	37

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
General Services				
Adopted Budget				
	2016-17 Adopted Budget	243,730,070	1,269	30
	Adopted Budget	243,730,070	1,269	30
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	1,591,475	-	-
	2017-18 Employee Compensation Adjustment	5,773	-	-
	Change in Number of Working Days	(379,590)	-	-
	Full Funding for Partially Financed Positions	484,803	-	-
	Salary Step and Turnover Effect	125,349	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(2,615,141)	-	-
	Deletion of One-Time Equipment Funding	(50,000)	-	-
	Deletion of One-Time Expense Funding	(4,607,104)	-	-
Continuation of Services				
	Asset Management System	1,819,000	3	-
	Electric Vehicle Program	-	1	-
	Infrastructure for Body Worn Cameras	1,031,000	-	-
	Load Bank Testing	729,400	-	-
	Materials Testing Support	2,108,431	-	14
	Pavement Preservation Program	272,104	-	3
	Sale of Surplus Properties	100,000	-	-
	Supply Management System Replacement Project	626,720	7	-
	Water and Electricity Billing and Usage Monitoring	69,065	1	-
Increased Services				
	Custody Safety Measures	59,317	-	-
	Fire Alarm System	156,000	-	-
	Fleet Maintenance Sewer Trucks Support	130,338	1	-
	Helicopter Maintenance for Public Safety Departments	237,000	-	-
	Increased Warehouse Support	151,143	-	10
	Library Department Support	358,346	1	-
	Payment Services Group	154,310	2	-
	Preventative Maintenance Services	395,716	11	-
New Services				
	Procurement Reform Services	127,086	1	2
Efficiencies to Services				
	Citywide Leasing Account	(273,542)	-	-
	Expense Account Reduction	(963,371)	-	-
	One-Time Salary Reduction	(1,003,528)	-	-
	Petroleum Account Reduction	(1,540,252)	-	-
	Proposed Changes	(700,152)	28	29
	Total	243,029,918	1,297	29

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Housing and Community Investment				
Adopted Budget				
	2016-17 Adopted Budget	64,872,877	592	86
	Adopted Budget	64,872,877	592	86
Other Changes or Adjustments				
	Funding Realignment	(29,025)	(11)	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	949,480	-	-
	2017-18 Employee Compensation Adjustment	147,068	-	-
	Change in Number of Working Days	(196,352)	-	-
	Full Funding for Partially Financed Positions	2,048,849	-	-
	Salary Step and Turnover Effect	(760,697)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(7,423,015)	-	-
	Deletion of One-Time Expense Funding	(2,298,101)	-	-
Continuation of Services				
	Affordable Housing Covenants	367,455	-	4
	Affordable Housing Loan Portfolio	642,905	-	7
	Affordable Housing Trust Fund Programs	575,784	-	6
	Billing and Collections for Rent and Code	16,033	-	3
	Contract Programming	180,000	-	-
	Domestic Violence Shelter Operations Support	1,222,000	-	-
	Expansion of Affordable Trust Fund Bond Program	202,422	-	2
	Family Source Center Program	4,790,000	-	-
	Foreclosure Registry Program	394,423	-	5
	General Administration and Support	1,925,889	-	21
	Housing Strategies	565,245	-	6
	Rent Registration	540,543	-	8
	Rent Stabilization Ordinance Outreach Services	200,000	-	-
	Rent Stabilization Ordinance Unit Preservation	261,760	-	3
	Seismic Retrofit Program	413,119	-	6
	Service Delivery and Program Management	1,066,425	-	13
	Support for Commissions and Community Engagement	366,523	-	4
	Support for the Consolidated Plan	251,501	-	2
	Technology Support	1,504,295	-	13
	Tenant Buyout Program	143,671	-	2
	Vera Davis Center	75,000	-	-
New Services				
	Accessible Housing Program	5,131,840	-	28
	Proposition HHH	73,685	-	7
	Replacement of Tablets for Code Inspectors	644,401	-	-
Efficiencies to Services				
	Expense Account Reduction	(73,301)	-	-
	One-Time Salary Reduction	(85,333)	-	-
	Proposed Changes	13,834,492	(11)	140
	Total	78,707,369	581	140

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Information Technology Agency				
Adopted Budget				
	2016-17 Adopted Budget	90,308,264	422	12
	Adopted Budget	90,308,264	422	12
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	309,429	-	-
	2017-18 Employee Compensation Adjustment	7,189	-	-
	Change in Number of Working Days	(176,734)	-	-
	Full Funding for Partially Financed Positions	234,075	-	-
	Salary Step and Turnover Effect	(239,540)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(1,340,258)	-	-
	Deletion of One-Time Equipment Funding	(150,000)	-	-
	Deletion of One-Time Expense Funding	(9,987,103)	-	-
	Deletion of One-Time Special Funding	(126,000)	-	-
Continuation of Services				
	Cybersecurity Tools	454,000	-	-
	Supply Management System Replacement Project	4,505,341	-	3
Increased Services				
	Database Licenses	122,560	-	-
	FMS Managed Application Support	4,596,648	-	3
	Identity Management System Replacement	300,000	-	-
	Payroll System Project Support	128,921	-	-
	Procurement Automation	1,000,000	-	-
Restoration of Services				
	Restoration of One-Time Special Funding	1,938,000	-	-
New Services				
	Social Media Management	150,000	-	-
Efficiencies to Services				
	Deletion of Vacant Position	(172,462)	(1)	-
	Expense Account Reduction	(1,115,933)	-	-
	One-Time Salary Reduction	(201,061)	-	-
	Salary Savings Rate Adjustment	(392,000)	-	-
	Proposed Changes	(154,928)	(1)	6
	Total	90,153,336	421	6

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Mayor					
Adopted Budget					
		2016-17 Adopted Budget	6,982,560	94	-
		Adopted Budget	6,982,560	94	-
Obligatory Changes					
		2017-18 Employee Compensation Adjustment	88,707	-	-
		Change in Number of Working Days	(17,625)	-	-
		Salary Step and Turnover Effect	93,751	-	-
		Proposed Changes	164,833	-	-
		Total	7,147,393	94	-
Neighborhood Empowerment					
Adopted Budget					
		2016-17 Adopted Budget	2,546,078	27	-
		Adopted Budget	2,546,078	27	-
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	885	-	-
		2017-18 Employee Compensation Adjustment	959	-	-
		Change in Number of Working Days	(8,863)	-	-
		Full Funding for Partially Financed Positions	203,094	-	-
		Salary Step and Turnover Effect	(90)	-	-
Deletion of One-Time Services					
		Deletion of One-Time Expense Funding	(325,000)	-	-
Continuation of Services					
		Neighborhood Council Elections	106,200	-	-
Increased Services					
		Executive and Board Administrative Support	52,650	1	-
		Mileage Funding Adjustment	7,000	-	-
Restoration of Services					
		Restoration of One-Time Expense Funding	45,000	-	-
Efficiencies to Services					
		Expense Account Reduction	(30,636)	-	-
		One-Time Salary Reduction	(10,208)	-	-
Transfer of Services					
		Neighborhood Council Funding Program Support	(110,070)	(1)	-
		Proposed Changes	(69,079)	-	-
		Total	2,476,999	27	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Personnel				
Adopted Budget				
	2016-17 Adopted Budget	60,590,577	486	43
	Adopted Budget	60,590,577	486	43
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	433,472	-	-
	2017-18 Employee Compensation Adjustment	12,617	-	-
	Change in Number of Working Days	(179,806)	-	-
	Full Funding for Partially Financed Positions	270,928	-	-
	Salary Step and Turnover Effect	207,947	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(3,335,837)	-	-
	Deletion of One-Time Expense Funding	(2,525,051)	-	-
	Deletion of One-Time Special Funding	(178,000)	-	-
Continuation of Services				
	Alternative Dispute Resolution Program	91,209	-	1
	Background Investigation Support	159,478	-	1
	City Safety Program	190,485	2	-
	Department of Building and Safety Exam Support	249,229	-	2
	Department of Water and Power Exam Support	437,377	-	4
	Electronic Content Management System	221,000	-	-
	Electronic Medical Records for City Jails	117,000	-	-
	Employee Wellness Program	198,137	-	2
	Increased Examining Support	845,556	-	12
	Memorandum of Understanding Training Expense	168,000	-	-
	Payroll System Project Support	111,042	-	1
	Public Safety Recruitment	178,000	-	-
	Special Investigation Services	228,359	-	2
	Strategic Workforce Development Task Force	897,610	-	10
	Succession Planning and Performance Management	224,680	-	2
	Support for Federal Health Care Mandates	104,060	-	1
	Transit Subsidy Account Adjustment	40,000	-	-
Increased Services				
	Enhanced Human Resources Support Services	211,936	-	3
	Occupational Health Management Software	91,750	-	-
New Services				
	Anytime Anywhere Testing - Pilot Program	70,000	-	-
	Commuter Options Parking Consultant	150,000	-	-
Efficiencies to Services				
	Expense Account Reductions	(324,452)	-	-
	One-Time Salary Reduction	(309,541)	-	-
Reduced Services				
	Consolidated Plan Funding Reduction	(177,975)	(1)	-
	Proposed Changes	(1,120,790)	1	41
	Total	59,469,787	487	41

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Police					
Adopted Budget					
		2016-17 Adopted Budget	1,485,553,257	13,875	45
		Adopted Budget	1,485,553,257	13,875	45
Other Changes or Adjustments					
		2017 Police and Fire World Games	(515,064)	-	-
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	1,392,631	-	-
		2017-18 Employee Compensation Adjustment	35,494,872	-	-
		Change in Number of Working Days	(3,690,009)	-	-
		Full Funding for Partially Financed Positions	1,235,617	-	-
		Salary Step and Turnover Effect	5,374,616	-	-
Deletion of One-Time Services					
		Deletion of One-Time Equipment Funding	(6,792,537)	-	-
		Deletion of One-Time Expense Funding	(5,282,022)	-	-
Continuation of Services					
		9-1-1 Telephony System Maintenance	57,088	-	-
		Arrestee Food Cost Increase	80,196	-	-
		COPS Hiring Program	-	-	25
		Forensic Science Laboratory Expenses	399,000	-	-
		Los Angeles County Metropolitan Transportation Authority Security	55,593,496	-	69
		Replacement Vehicles	1,780,000	-	-
		Security Services Funding Adjustment	238,817	-	-
		Sworn Attrition	(7,731,267)	-	-
		Sworn Hiring Plan	15,567,922	-	-
		Sworn Overtime Reduction	(10,000,000)	-	-
		Task Force for Regional Auto Theft Prevention	-	-	20
Increased Services					
		Body-Worn Video Camera Program Implementation	8,565,161	7	-
		Less-Lethal Ordnance	750,000	-	-
New Services					
		Associate Community Officer (A-Cop) Program	1,000,000	-	-
		Community Surveys	100,000	-	-
Efficiencies to Services					
		Expense Account Reduction	(1,409,744)	-	-
		One-Time Contractual Services Reduction	(25,000)	-	-
		One-Time Salary Reduction	(1,000,000)	-	-
		Proposed Changes	91,183,773	7	114
		Total	1,576,737,030	13,884	114

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Public Accountability					
Adopted Budget					
		Adopted Budget	-	-	-
		Adopted Budget	-	-	-
Transfer of Services					
		Transfer of Office of Public Accountability	2,374,111	7	-
		Proposed Changes	2,374,111	7	-
		Total	2,374,111	7	-
Board of Public Works					
Adopted Budget					
		2016-17 Adopted Budget	18,054,427	90	6
		Adopted Budget	18,054,427	90	6
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	30,553	-	-
		2017-18 Employee Compensation Adjustment	2,733	-	-
		Change in Number of Working Days	(31,212)	-	-
		Full Funding for Partially Financed Positions	403,935	-	-
		Salary Step and Turnover Effect	(203,135)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(424,487)	-	-
		Deletion of One-Time Expense Funding	(805,221)	-	-
Continuation of Services					
		Accounting Support for Sidewalk Repair Program	224,096	-	3
		Administrative Support	77,497	-	1
		Graffiti Abatement Funding Increase	2,000,000	-	-
		Sidewalk Repair Incentive Rebate Program	94,943	-	1
Increased Services					
		As-Needed Accounting Services	80,000	-	-
New Services					
		Marketing	30,000	-	-
		Measure M Fund Administration	62,108	-	1
		Petroleum Administration	301,089	4	-
Efficiencies to Services					
		Expense Account Reduction	(25,000)	-	-
		One-Time Salary Reduction	(319,247)	-	-
		Proposed Changes	1,498,652	4	6
		Total	19,553,079	94	6

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Contract Administration					
Adopted Budget					
		2016-17 Adopted Budget	37,228,196	251	113
		Adopted Budget	37,228,196	251	113
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	849,273	-	-
		2017-18 Employee Compensation Adjustment	162,753	-	-
		Change in Number of Working Days	(92,647)	-	-
		Salary Step and Turnover Effect	112,245	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(9,108,097)	-	-
		Deletion of One-Time Expense Funding	(2,035,422)	-	-
Continuation of Services					
		Bridge Improvement Program	222,593	-	2
		Metro/Expo Authority Annual Work Program	1,101,178	-	10
		Metro Purple Line Extension	222,593	-	2
		Office of Wage Standards Support	2,559,154	-	22
		Services to Los Angeles International Airport	1,200,065	-	13
		Services to the Department of Water and Power	814,367	-	8
		Services to the Harbor Department	603,240	-	6
		Sidewalk Repair Program	1,076,285	-	10
		Transportation Grant Fund Annual Work Program	1,335,556	-	12
Increased Services					
		Additional Support for the Office of Wage Standards	-	-	7
		Additional Support for the Sidewalk Repair Program	259,590	-	3
		Wastewater Construction Inspection	963,164	-	11
Efficiencies to Services					
		Expense Account Reductions	(81,814)	-	-
		One-Time Salary Reduction	(809,123)	-	-
		Salary Savings Rate Adjustment	(213,433)	-	-
		Proposed Changes	(858,480)	-	106
		Total	36,369,716	250	117

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Bureau of Engineering				
Adopted Budget				
	2016-17 Adopted Budget	86,492,282	678	118
	Adopted Budget	86,492,282	678	118
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	163,028	-	-
	2017-18 Employee Compensation Adjustment	9,231	-	-
	Change in Number of Working Days	(280,551)	-	-
	Full Funding for Partially Financed Positions	297,323	-	-
	Salary Step and Turnover Effect	(166,458)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(10,880,748)	-	-
	Deletion of One-Time Expense Funding	(1,487,523)	-	-
Continuation of Services				
	Above Ground Facilities Support	98,671	-	1
	Active Transportation Program	648,428	-	6
	Asphalt Plant	220,952	-	2
	City Hall East Electrical Upgrades	144,732	-	1
	Clean Water Capital Improvement Program Support	932,841	-	8
	Construction Management Staffing	-	-	4
	Downtown Los Angeles Streetcar Project	158,759	-	1
	Electric Vehicle and Solar Power Engineering	143,982	-	1
	Engineering Database Enhancement	110,012	-	1
	Great Streets Initiative	100,000	-	-
	Metro/Expo Authority Annual Work Program	2,614,471	-	21
	Metro Purple Line Extension	326,482	-	3
	Pavement Preservation Support	891,989	-	4
	Sidewalk Repair Program	1,303,455	-	11
	Support for Expedited B-Permit Reviews	822,123	-	7
	Support for Plan Check Activities	622,418	-	6
	Support for Sidewalk Dining	98,671	-	1
	Transportation Construction Management Committee	-	-	1
	Transportation Grant Annual Work Program	2,618,487	-	22
	Vision Zero	350,513	-	2
	Workforce/Succession Planning	350,000	-	-
Increased Services				
	Central District B-Permit Processing	98,398	-	1
	Citywide B-Permit Case Management Group	882,404	-	8
	Construction Management for Sewers	373,480	-	4
	Design Construction Management for Treatment Plants	173,367	-	2
	Pavement Preservation Survey Support	204,422	-	3
	Sidewalk Repair Program	118,507	-	1
Restoration of Services				
	Restoration of One-Time Expense Funding	601,497	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
New Services				
	Los Angeles River Design and Project Management Support	288,490	-	3
	Street Reconstruction / Vision Zero	261,218	-	2
Efficiencies to Services				
	Deletion of Vacant Positions	(222,674)	(2)	-
	One-Time Salary Reduction	(362,493)	-	-
	Salary Savings Rate Adjustment	(293,000)	-	-
	Stormwater Funding Reduction	(240,000)	-	-
	Various Account Reductions	(874,390)	-	-
	Proposed Changes	1,220,514	(2)	127
	Total	87,712,796	676	131

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Bureau of Sanitation				
Adopted Budget				
	2016-17 Adopted Budget	256,947,054	2,890	118
	Adopted Budget	256,947,054	2,890	118
Other Changes or Adjustments				
	Contractual Services Account Adjustment	1,328,928	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	3,232,335	-	-
	2017-18 Employee Compensation Adjustment	16,331	-	-
	Change in Number of Working Days	(936,087)	-	-
	Full Funding for Partially Financed Positions	2,662,650	-	-
	Salary Step and Turnover Effect	1,702,747	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(8,793,980)	-	-
	Deletion of One-Time Equipment Funding	(33,400)	-	-
	Deletion of One-Time Expense Funding	(5,036,246)	-	-
Continuation of Services				
	Call Center Supervision	139,857	2	-
	Citywide Exclusive Franchise System - Phase I	1,720,349	16	-
	Citywide Exclusive Franchise System - Phase II	3,415,285	-	36
	Citywide Exclusive Franchise System - Phase III	3,935,741	-	19
	Clean and Green Community Program Support	54,474	-	1
	Clean Up Green Up Program	134,778	-	1
	Data Management Coordinator	124,496	-	1
	Enhanced Watershed Management Program	180,386	-	2
	Governmental Affairs Support	97,696	-	1
	Grant Section Technical Support	87,502	1	-
	Homeless Outreach Partnership Endeavor (HOPE) Teams	2,103,087	-	17
	Liability Claims Support	87,502	-	1
	Los Angeles International Airport Recycling Program	144,243	-	2
	Low Impact Development Plan Check Services	292,330	-	3
	Marketing and Public Outreach Program	123,948	-	1
	Multi-Family Bulky Item Program - Phase II	470,178	-	7
	Non-Curbside Recycling Program Support	100,444	-	1
	San Fernando Valley Groundwater Recharge System	261,039	-	2
	Solid Waste Integrated Resources Plan	446,329	-	4
	Watershed Protection Division	-	-	13
	Watershed Protection Grants Program	192,025	-	2

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Increased Services				
	Additional Low Impact Development Support Services	378,811	-	4
	Call Center Staffing Resources	419,208	9	-
	Clean Streets Los Angeles - Fifth Team	1,298,570	10	-
	Curbside Collection Operations Support	521,688	13	-
	Donald C. Tillman Preventative Maintenance Staffing	74,774	1	-
	Donald C. Tillman Water Reclamation Plant Pipefitter	68,167	1	-
	Fifth HOPE Team	528,981	-	4
	Fiscal Systems Specialist	71,971	1	-
	Geographic Information Systems (GIS) Technical Support	985,000	-	-
	Green Infrastructure Technical Support	259,889	4	-
	Hyperion Corrosion Control Program	71,838	1	-
	Hyperion Water Reclamation Plant Custodial Staffing	99,958	3	-
	Hyperion Water Reclamation Plant Painting Crew	239,337	4	-
	Hyperion Water Reclamation Plant Pipefitters	204,501	3	-
	Hyperion Water Reclamation Plant Safety Program	160,207	2	-
	Los Angeles-Glendale Water Reclamation Plant Painter	59,702	1	-
	Operation Healthy Street Expanded Services	302,500	-	-
	Satellite Purchasing Unit Support	47,692	1	-
	Sixth HOPE Team - Los Angeles River	1,087,869	-	4
	Solid Resources Occupational Safety Program	73,262	1	-
	Trash Receptacle Program Expansion	1,388,223	16	-
	Watershed Protection Printer and Scanner	23,500	-	-
New Services				
	Coordinated Integrated Monitoring Program	226,891	3	-
	Dental Facilities Program	131,637	2	-
	Instrumental Chemistry Staffing	64,769	1	-
	Qualified Industrial Stormwater Practitioner	73,306	1	-
Efficiencies to Services				
	Expense Account Reduction	(115,794)	-	-
	Hyperion Water Reclamation Plant Electrical Engineer	75,611	1	-
	One-Time Salary Reduction	(25,517)	-	-
	Salary Savings Rate Adjustment	(55,000)	-	-
	Watershed Protection Salary Adjustment	(903,371)	-	-
	Proposed Changes	16,093,147	98	126
	Total	273,040,201	2,988	126

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Street Lighting					
Adopted Budget					
		2016-17 Adopted Budget	31,584,181	210	60
		Adopted Budget	31,584,181	210	60
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	188,352	-	-
		2017-18 Employee Compensation Adjustment	1,483	-	-
		Change in Number of Working Days	(74,276)	-	-
		Full Funding for Partially Financed Positions	37,337	-	-
		Salary Step and Turnover Effect	916,454	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(4,473,712)	-	-
		Deletion of One-Time Expense Funding	(3,987,132)	-	-
		Deletion of One-Time Special Funding	(1,450,000)	-	-
Continuation of Services					
		Accelerated High Voltage Program	2,079,534	-	8
		Co-location Small Cell Communication	2,679,912	-	16
		Copper Wire Theft Replacement Program	1,052,300	-	1
		Fleet Leasing	183,400	-	-
		LED Conversion Program Phase II	2,488,501	-	10
		Metro/Expo Annual Work Program	924,226	-	10
		Traffic Signal Support	495,173	-	5
		Transportation Grant Annual Work Program	499,942	-	5
		Vision Zero	499,401	-	5
Increased Services					
		Measure M Project Support	-	-	8
		Smart City Initiatives	148,328	-	2
		Tunnel and Underpass LED Lighting Improvement Program	223,632	-	3
		Proposed Changes	2,432,855	-	73
		Total	34,017,036	210	73

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Bureau of Street Services				
Adopted Budget				
	2016-17 Adopted Budget	181,569,603	896	241
	Adopted Budget	181,569,603	896	241
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	1,332,190	-	-
	2017-18 Employee Compensation Adjustment	36,068	-	-
	Change in Number of Working Days	(267,515)	-	-
	Salary Step and Turnover Effect	(1,568,444)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(16,402,260)	-	-
	Deletion of One-Time Expense Funding	(14,938,284)	-	-
Continuation of Services				
	Asphalt Repair	680,376	-	-
	Bus Pad and Stop Improvements	1,465,950	-	11
	Dead Tree and Stump Removal	537,019	-	8
	Design of Bikeways and Pedestrian Facilities	594,101	-	5
	GPS Technology	30,000	-	-
	Great Streets Initiative	1,500,186	-	13
	Median Island Landscape Maintenance	1,000,000	-	-
	Metro/Expo Authority Annual Work Program	995,393	-	8
	Metro Purple Line Extension	343,414	-	3
	Mobile Device Support	115,994	-	1
	Public Right-of-Way Construction Enforcement	384,547	-	4
	Service Coordinator	129,179	-	1
	Sidewalk Access Ramps	3,271,684	-	23
	Sidewalk Repair Program	8,416,252	-	71
	Street and Transportation Project Support	2,210,286	-	24
	Streetscape and Transit Enhancements	4,403,601	-	54
	Sustainability Officer	166,365	-	1
	Tree Trimming	6,092,274	-	13
	Vision Zero	500,000	-	-
New Services				
	Measure M Project Support	-	-	17
	Roadway Infrastructure Survey	864,416	-	1
Efficiencies to Services				
	One-Time Salary Reduction	(398,873)	-	-
	Pavement Preservation Reduction	(15,952,435)	-	-
	Various Account Reductions	(2,597,565)	-	-
	Proposed Changes	(17,056,081)	-	258
	Total	164,513,522	896	258

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Transportation				
Adopted Budget				
	2016-17 Adopted Budget	160,165,036	1,325	223
	Adopted Budget	160,165,036	1,325	223
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	1,387,674	-	-
	2017-18 Employee Compensation Adjustment	6,939	-	-
	Change in Number of Working Days	(395,381)	-	-
	Full Funding for Partially Financed Positions	2,661,258	-	-
	Salary Step and Turnover Effect	(436,167)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(18,970,625)	-	-
	Deletion of One-Time Equipment Funding	(350,000)	-	-
	Deletion of One-Time Expense Funding	(11,290,003)	-	-
Continuation of Services				
	Accelerated ExpressPark	214,979	-	2
	Active Transportation	1,132,527	-	12
	Bikepath Maintenance Program Management	93,801	-	1
	Bikeshare and Carshare Programs	192,602	-	2
	Community Affairs Advocate	-	-	1
	Community Plan Program	235,830	-	3
	Development Review Support	335,140	-	3
	Director of Field Operations and Management Support	158,540	-	1
	District Office Support	432,486	-	5
	DWP Water Trunk Line Program - Construction	98,684	-	1
	DWP Water Trunk Line Program - Traffic Signals	601,666	-	6
	Expedited Plan Review	343,655	-	3
	Great Streets Initiative	411,771	-	4
	Initial Reviews of Contested Citations	981,638	-	18
	LAWA LAMP and Coastal Review Plan Support	100,164	-	1
	Metro/Expo Authority Annual Work Program	871,460	-	9
	Metro Purple Line Extension	515,822	-	5
	Metro/TPS Inspectors for Ongoing Projects	171,690	-	2
	Mobility Hubs	98,801	-	1
	Ombudsman Support	66,272	-	1
	Parking Permits Program	259,085	-	3
	Part-Time Traffic Officer Program Oversight	300,651	-	4
	Pavement Preservation Support - Mark-Out Crews	603,655	-	10
	Pavement Preservation Support - Striping Support	7,021,777	-	7
	Pavement Preservation - Traffic Loop Crews	722,222	-	10
	Special Parking Revenue Fund Local Return	65,340	-	1
	Speed Hump Program	266,405	-	3
	Support for Film Industry	230,364	-	4

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
	Traffic and Street Maintenance Support	998,179	-	14
	Traffic Signals Support	6,905,680	-	74
	Transportation Grant Project Review	211,984	-	2
	Transportation Project Delivery Support	2,266,055	-	21
	Vision Zero Program Staffing	725,211	-	7
	Vision Zero - Speed Zone Survey Work	145,320	-	2
	Vision Zero - Street and Safety Improvements	206,705	-	4
Increased Services				
	Accounting Support	68,105	-	1
	Expansion of Transit Services	55,854	-	1
	Measure M Project Support	-	-	38
	One-Stop Metro Development Support	90,814	-	1
	Parking Permits Program Increased Support	75,123	-	1
New Services				
	Technology Strategy	155,318	-	2
Efficiencies to Services				
	Expense Account Reduction	(25,000)	-	-
	Expense Account Reductions	(1,666,031)	-	-
	One-Time Salary Reduction	(1,069,824)	-	-
	Proposed Changes	(1,715,785)	-	291
	Total	158,449,251	1,325	291

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Zoo				
Adopted Budget				
	2016-17 Adopted Budget	20,381,263	229	8
	Adopted Budget	20,381,263	229	8
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	260,314	-	-
	2017-18 Employee Compensation Adjustment	923	-	-
	Change in Number of Working Days	(60,831)	-	-
	Full Funding for Partially Financed Positions	20,160	-	-
	Salary Step and Turnover Effect	5,786	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(252,272)	-	-
	Deletion of One-Time Expense Funding	(116,000)	-	-
Continuation of Services				
	Administrative Support	67,852	-	1
	Animal Nutrition Services	43,627	-	1
	ASCAP Fee Increase	3,000	-	-
	Behavioral Enrichment Program	59,580	-	1
	Computer Equipment Replacement	50,000	-	-
	Contact Yard Educational Services	78,000	-	-
	Custodial Services	171,867	-	4
	Facility Operations	74,125	1	-
	Perimeter Fence Repair	25,000	-	-
	Pest Control Services	14,000	-	-
	Reindeer Care	13,000	-	-
	Security Camera Replacement	50,000	-	-
	Tree Trimming and Removal Services	30,000	-	-
	Waste Removal Services	10,000	-	-
Increased Services				
	Admissions Staffing	75,064	-	2
	Children's Discovery Center Cleaning Services	25,000	-	-
	Class Programming	3,500	-	-
	Construction Services Assistance	32,262	2	-
	Curator of Conservation	45,602	-	1
	Enhanced Restroom Cleanliness	88,312	-	-
	Environmental Impact Report	330,000	-	-
	Human Resources Staffing	58,391	1	-
	Information Technology Support	60,830	(1)	2
	Network Expansion	15,000	-	-
	Overnight Programming	6,500	-	-
	School Programs	60,632	1	-
	Veterinary Staff Support	50,389	-	1
	Zoo Camp Staffing	31,500	-	-
New Services				
	Emergency Medical Services	200,000	-	-
	Proposed Changes	1,631,113	4	13
	Total	22,012,376	233	13

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Appropriations to City Employees' Retirement				
Adopted Budget				
	2016-17 Adopted Budget	106,456,869	-	-
	Adopted Budget	106,456,869	-	-
CERS Appropriation - Special Fund				
	Civilian Pensions - Special Fund Appropriation	(4,243,067)	-	-
	Proposed Changes	(4,243,067)	-	-
	Total	102,213,802	-	-
Appropriations to Library Fund				
Adopted Budget				
	2016-17 Adopted Budget	157,909,299	-	-
	Adopted Budget	157,909,299	-	-
Library Appropriation - General Fund				
	Library - General Fund Appropriation	9,877,510	-	-
	Proposed Changes	9,877,510	-	-
	Total	167,786,809	-	-
Appropriations to Recreation and Parks Fund				
Adopted Budget				
	2016-17 Adopted Budget	176,641,855	-	-
	Adopted Budget	176,641,855	-	-
Recreation and Parks Appropriation - General Fund				
	Recreation and Parks - General Fund Appropriation	9,161,361	-	-
	Proposed Changes	9,161,361	-	-
	Total	185,803,216	-	-
Bond Redemption and Interest				
Adopted Budget				
	2016-17 Adopted Budget	122,494,656	-	-
	Adopted Budget	122,494,656	-	-
Bond Redemption and Interest				
	GOB Debt Service - Interest	(3,416,014)	-	-
	GOB Debt Service - Principal	3,545,000	-	-
	Proposed Changes	128,986	-	-
	Total	122,623,642	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Capital Finance Administration				
Adopted Budget				
	2016-17 Adopted Budget	230,140,425	-	-
	Adopted Budget	230,140,425	-	-
Building and Safety Services				
	MICLA 2007-B (Figueroa Plaza)	(2,345,389)	-	-
	MICLA 2016-B (Real Property)	4,422,267	-	-
Building Services				
	MICLA 2007-B (Figueroa Plaza)	(10,398,356)	-	-
	MICLA 2008-B (Real Property)	(1,713,497)	-	-
	MICLA 2009-B (Real Property)	(996,100)	-	-
	MICLA 2009-D (Recovery Zone)	(15,990)	-	-
	MICLA 2010-C (Real Property RZEDB)	(2,922)	-	-
	MICLA 2011-A (QECB)	(22,564)	-	-
	MICLA 2014-A (Real Property)	1,500	-	-
	MICLA 2014-B Refunding (Real Property)	2,525	-	-
	MICLA AK (Trizec Hahn Theatre)	(487)	-	-
Convention Center Debt Service				
	MICLA 2009-B (Real Property)	(81,786)	-	-
	MICLA 2015-A Refunding (Convention Center)	(53,477)	-	-
Crime Control				
	In-Car Video (Police)	(2,789,000)	-	-
	MICLA 2006-A (Police HQ and PW Building)	(22,573,540)	-	-
	MICLA 2007-B (Figueroa Plaza)	(732,286)	-	-
	MICLA 2008-A (Capital Equipment)	(1,505,280)	-	-
	MICLA 2008-B (Real Property)	(1,050,208)	-	-
	MICLA 2009-B (Real Property)	(222,986)	-	-
	MICLA 2009-E (Real Property)	(3,923,325)	-	-
	MICLA 2012-A (Capital Eqpt Refunding)	(1)	-	-
	MICLA 2012-C (Refunding of MICLAs)	6,600	-	-
	Pershing Square Refunding 2002	(5,068)	-	-
Fire Suppression				
	MICLA 2007-B (Figueroa Plaza)	(320,375)	-	-
	MICLA 2008-A (Capital Equipment)	(2,789,915)	-	-
Fleet Services and Operations				
	MICLA 2008-A (Capital Equipment)	(4,149,926)	-	-
	MICLA 2009-A (Capital Equipment)	250	-	-
	Police Vehicles Financing	5,100,000	-	-
	MICLA 2016-A (Capital Equipment)	14,702,300	-	-
	MICLA Refunding of Commercial Paper	2,500,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
General Administration and Support				
	Debt Service for CDD Projects	23,980	-	-
Household Refuse Collection				
	MICLA 2006-A (Police HQ and PW Building)	(4,394,387)	-	-
Parking Enforcement				
	MICLA 2012-B (Real Property Refunding)	2,044	-	-
	MICLA 2016-B (Real Property)	747,156	-	-
	MICLA Refunding of Commercial Paper	(500,000)	-	-
	Refinancing of Parking Revenue Bonds - CP	2,801	-	-
Public Improvements				
	Commercial Paper	(23,000)	-	-
	MICLA 2009-B (Real Property)	(2,194,215)	-	-
	MICLA 2012-B (Real Property Refunding)	756	-	-
	MICLA 2013-A (Street Lighting)	(464,333)	-	-
	MICLA 2016 Streetlights	39,866	-	-
	MICLA 2017 Street Lighting	4,470,000	-	-
	MICLA 2016-B (Real Property)	43,065,338	-	-
Recreation and Parks Projects				
	MICLA 2008-A (Capital Equipment)	(33,747)	-	-
Staples Arena Debt Service				
	Staples Arena Debt Service	(1,839)	-	-
Systems Operations				
	MICLA 2008-A (Capital Equipment)	(172,164)	-	-
	MICLA 2009-C (Capital Equipment)	(5,100)	-	-
	MICLA 2010-A (Capital Equipment)	(2,775)	-	-
	MICLA 2010-B (Capital Equipment)	(215)	-	-
Wastewater				
	MICLA 2006-A (Police HQ and PW Building)	(1,625,324)	-	-
	MICLA 2016-B (Real Property)	2,525,189	-	-
	Proposed Changes	12,502,995	-	-
	Total	242,643,420	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Capital Improvement Expenditure Program				
Adopted Budget				
	2016-17 Adopted Budget	276,145,149	-	-
	Adopted Budget	276,145,149	-	-
Capital Improvements - Flood Control				
	CIEP - Physical Plant	5,710,232	-	-
Capital Improvements - Lighting of Streets				
	CIEP - Physical Plant	(1,270,000)	-	-
Capital Improvements - Public Buildings and Facilities				
	CIEP - Municipal Facilities	6,000,000	-	-
Capital Improvements - Recreational Opportunities				
	CIEP - Municipal Facilities	(500,000)	-	-
Capital Improvements - Street and Highway Transportation				
	CIEP - Physical Plant	5,317,233	-	-
Capital Improvements - Wastewater				
	CIEP - Clean Water	77,773,000	-	-
	Proposed Changes	93,030,465	-	-
	Total	369,175,614	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
General City Purposes				
Adopted Budget				
	2016-17 Adopted Budget	167,735,746	-	-
	Adopted Budget	167,735,746	-	-
Governmental Services				
	Aging Programs Various	(192,000)	-	-
	Annual City Audit/Single Audit (1)	87,300	-	-
	Census Operations and Outreach (2)	420,000	-	-
	Clean Streets - Related Costs (3)	3,675,000	-	-
	Crisis Response Team (2)	180,000	-	-
	Equity and Community Well-Being (2)	(428,680)	-	-
	Estelle Van Meter Mini Multipurpose Senior Center	(450,000)	-	-
	Family Source Centers	(4,790,000)	-	-
	FUSE Corps Fellows (6)	388,000	-	-
	Gang Injunction Curfew Settlement Agreement (7)	(3,000,000)	-	-
	Gang Reduction and Youth Development Office (2)	(200,000)	-	-
	Great Streets (2)	(100,000)	-	-
	Homeless Shelter Program (2)	(20,083,428)	-	-
	Hot Weather Program	50,000	-	-
	Immigration Integration (2)	150,000	-	-
	Justice Fund (2)	1,000,000	-	-
	LA RISE	(2,000,000)	-	-
	LAHSA Downtown Drop-In Center	(450,000)	-	-
	LAHSA Funding Enhancements (2)	(478,000)	-	-
	Lifeline Reimbursement Program (8)	(306,000)	-	-
	Local Agency Formation Commission	3,456	-	-
	Medicare Contributions	2,793,573	-	-
	Office of Re-entry (2)	150,000	-	-
	Permanent Supportive Housing Environmental Impact Report	(150,000)	-	-
	Rapid Re-Housing Vouchers	(5,769,230)	-	-
	Settlement Adjustment Processing	(14,629)	-	-
	Special Events Fee Subsidy - Citywide (11)	(600,000)	-	-
	Venice Beach 24-hour Public Restroom Access	(234,000)	-	-
	World Police and Fire Games (2)	200,791	-	-
	Youth Employment Program (2)	300,000	-	-
Intergovernmental Relations				
	League of California Cities	1,200	-	-
	South Bay Cities Association	(1,500)	-	-
	Southern California Association of Governments	14,024	-	-
	Proposed Changes	(29,834,123)	-	-
	Total	137,901,623	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Human Resources Benefits				
Adopted Budget				
	2016-17 Adopted Budget	629,485,100	-	-
	Adopted Budget	629,485,100	-	-
Human Resources Benefits				
	Civilian FLEX Program	32,909,990	-	-
	Contractual Services	(250,000)	-	-
	Employee Assistance Program	199,688	-	-
	Fire Health and Welfare Program	1,267,432	-	-
	Police Health and Welfare Program	7,545,918	-	-
	Supplemental Civilian Union Benefits	358,099	-	-
	Unemployment Insurance	(500,000)	-	-
	Workers' Compensation/Rehabilitation	11,500,000	-	-
	Proposed Changes	53,031,127	-	-
	Total	682,516,227	-	-
Judgment Obligation Bonds Debt Service Fund				
Adopted Budget				
	2016-17 Adopted Budget	9,032,425	-	-
	Adopted Budget	9,032,425	-	-
Judgment Obligation Bonds				
	Judgment Obligation Bond Debt Service	(4,250)	-	-
	Proposed Changes	(4,250)	-	-
	Total	9,028,175	-	-
Liability Claims				
Adopted Budget				
	2016-17 Adopted Budget	68,450,000	-	-
	Adopted Budget	68,450,000	-	-
Liability Claims				
	Fire Liability Payouts	(2,250,000)	-	-
	General Services Liability Payouts	(1,000,000)	-	-
	Police Liability Payouts	(30,750,000)	-	-
	Public Works, Engineering Liability Payouts	(1,100,000)	-	-
	Public Works, Street Services Liability Payouts	(8,500,000)	-	-
	Recreation and Parks Liability Payouts	(1,150,000)	-	-
	Transportation Liability Payouts	(4,200,000)	-	-
	Miscellaneous Liability Payouts	69,590,000	-	-
	Proposed Changes	20,640,000	-	-
	Total	89,090,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Proposition A Local Transit Assistance Fund				
Adopted Budget				
	2016-17 Adopted Budget	200,613,808	-	-
	Adopted Budget	200,613,808	-	-
Proposition A Local Transit Assistance Fund				
	Bikeshare Operations and Maintenance	865,220	-	-
	Bus Facility Purchase Program	5,000,000	-	-
	Cityride Scrip Program Expansion	(2,000,000)	-	-
	CNG Bus Inspection and Maintenance Facility	1,000,000	-	-
	Community DASH Bus Purchase Program Expansion	8,000,000	-	-
	Commuter Express - Fleet Replacement	(2,750,000)	-	-
	Commuter Express Bus Purchase Program Expansion	(1,500,000)	-	-
	Downtown LA Streetcar	(600,627)	-	-
	Eco Rapid Transit JPA	50,000	-	-
	Marketing City Transit Program	200,000	-	-
	Matching Funds - Measure R Projects/LRPT/30-10	2,000,000	-	-
	Paratransit Program Coordinator Services	50,000	-	-
	Reimbursement for MTA Bus Pass Sales	(503,153)	-	-
	Reimbursement of General Fund Costs	1,119,680	-	-
	Reserve for Future Transit Service	12,308,613	-	-
	Ride and Field Checks	1,000,000	-	-
	Senior/Youth Transportation Charter Bus Program	50,000	-	-
	Smart Technology for DASH and Commuter Express Buses	(1,700,000)	-	-
	Technology and Communications Equipment	130,000	-	-
	Technology and Communications Equipment	(130,000)	-	-
	Transit Bus Radio Auto Vehicle Locator System	150,000	-	-
	Transit Bus Security Services	16,075	-	-
	Transit Facility Security and Maintenance	800,000	-	-
	Transit Operations	19,159,000	-	-
	Transit Operations Expansion	(10,000,000)	-	-
	Transit Store	50,000	-	-
	Travel and Training	8,000	-	-
	Vision Zero Bus Stop Security Lighting	495,000	-	-
	Proposed Changes	33,267,808	-	-
	Total	233,881,616	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Proposition C Anti-Gridlock Transit Improvement Fund				
Adopted Budget				
	2016-17 Adopted Budget	27,858,368	-	-
	Adopted Budget	27,858,368	-	-
Proposition C Anti-Gridlock Transit Improvement Fund				
	Bicycle Path Maintenance	(613,000)	-	-
	Bicycle Plan/Program - Other	(140,000)	-	-
	Contractual Services-Support	(5,000)	-	-
	L. A. Neighborhood Initiative	(550,000)	-	-
	LED Replacement Modules	(2,500,000)	-	-
	Office Supplies	(25,000)	-	-
	Traffic Signal Supplies	4,179,570	-	-
	Reimbursement of General Fund Costs	(1,277,572)	-	-
	Proposed Changes	(931,002)	-	-
	Total	26,927,366	-	-
Special Parking Revenue Fund				
Adopted Budget				
	2016-17 Adopted Budget	48,386,434	-	-
	Adopted Budget	48,386,434	-	-
Special Parking Revenue Fund				
	Accelerated ExpressPark - Local Match	(218,000)	-	-
	Blossom Plaza Easements and Improvements	146,500	-	-
	Capital Equipment Purchases	6,428,100	-	-
	Collection Services	93,100	-	-
	Contractual Services	(1,544,649)	-	-
	Lots	1,680,872	-	-
	Parking Meter and Off-Street Parking Administration	432,077	-	-
	Parking Studies	145,000	-	-
	Replacement Parts, Tools and Equipment	(1,013,060)	-	-
	Travel and Training	2,000	-	-
	Reimbursement of General Fund Costs	1,230,632	-	-
	Proposed Changes	7,382,572	-	-
	Total	55,769,006	-	-
Tax and Revenue Anticipation Notes				
Adopted Budget				
	2016-17 Adopted Budget	1,095,628,745	-	-
	Adopted Budget	1,095,628,745	-	-
Tax and Revenue Anticipation Notes Debt Service Fund				
	Debt Service - Pensions	25,862,666	-	-
	Debt Service - Retirement	(8,861,776)	-	-
	Debt Service - Cash Flow	911,023	-	-
	Proposed Changes	17,911,913	-	-
	Total	1,113,540,658	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Unappropriated Balance				
Adopted Budget				
	2016-17 Adopted Budget	42,747,945	-	-
	Adopted Budget	42,747,945	-	-
Unappropriated Balance				
	2016-17 Budgetary Shortfalls	(15,000,000)	-	-
	Accessible Housing Program Retrofit Contracts	2,000,000	-	-
	BID Assessments on City Properties	(47,366)	-	-
	Capital Projects	2,300,000	-	-
	Clean Streets	(1,000,000)	-	-
	Community Engagement	275,000	-	-
	DASH Services Expansion - Phase 2	14,355,000	-	-
	Electrical Vehicle Charging Stations	(1,000,000)	-	-
	Fire Boat Maintenance and Repairs	2,500,000	-	-
	Fire Department Shortfalls	(5,800,000)	-	-
	Fire Field Staffing	1,052,428	-	-
	Firefighter Escape Bailout System	800,000	-	-
	Gang Injunction Settlement Agreement	3,000,000	-	-
	Great Streets	(100,000)	-	-
	Implementation of Public Right-of-Way Cleanup	(3,660,000)	-	-
	Minimum Wage and Wage Theft Enforcement Program	457,319	-	-
	Neighborhood Councils	126,000	-	-
	Network Hardware Replacement	900,000	-	-
	November 2016 General Election Costs	(4,400,000)	-	-
	Outside Counsel including Workers' Compensation	(400,000)	-	-
	Pavement Preservation	(2,553,602)	-	-
	Project Restore	340,000	-	-
	Public Works Trust Fund Nexus Study	(50,000)	-	-
	Purposeful Aging	200,000	-	-
	Reserve for Extraordinary Liability	20,000,000	-	-
	Reserve for Mid-Year Adjustments	10,000,000	-	-
	Seismic Retrofit Hearing Officer Services	(105,000)	-	-
	Short-Term Rental Enforcement	1,000,000	-	-
	Soft Story Retrofit Program	(500,000)	-	-
	Trash Receptacle Program Expansion	(518,182)	-	-
	Tree Trimming and Alleys	1,000,000	-	-
	U.S. Economic Development Administration Grant Obligation	1,200,000	-	-
	Wildlife Open Space Study	(250,000)	-	-
	Proposed Changes	26,121,597	-	-
	Total	68,869,542	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Wastewater Special Purpose Fund				
Adopted Budget				
	2016-17 Adopted Budget	490,986,961	-	-
	Adopted Budget	490,986,961	-	-
Wastewater Collection, Treatment, and Disposal				
	Department of Water and Power Fees	(474,200)	-	-
	General Services Expense and Equipment	(259,145)	-	-
	Insurance and Bonds Premium Fund		-	-
	Insurance Reserve		-	-
	Interest Expense	6,629,781	-	-
	Principal	3,895,000	-	-
	Interest-Commercial Paper	1,387,500	-	-
	Loan to Stormwater Pollution Abatement Fund (Schedule 7)	(713,853)	-	-
	Operations and Maintenance Reserve	1,904,653	-	-
	PW-Contract Admin-Expense and Equipment		-	-
	PW-Engineering Expense and Equipment		-	-
	PW-Sanitation Expense and Equipment	3,717,524	-	-
	Repayment of State Revolving Fund Loan		-	-
	Sanitation-Project Related	(5,167,000)	-	-
	Sewer Connect Fin Assist Prgm	500,000	-	-
	Sewer Service Charge Refunds		-	-
	Utilities	(6,790,289)	-	-
	Reimbursement of General Fund Costs	25,746,071	-	-
	Proposed Changes	30,376,042	-	-
	Total	521,363,003	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Water and Electricity				
Adopted Budget				
	2016-17 Adopted Budget	41,800,000	-	-
	Adopted Budget	41,800,000	-	-
Aesthetic and Clean Streets and Parkway				
	Street Services Water	79,000	-	-
Educational Opportunities				
	Library Electricity	268,000	-	-
	Library Water	19,000	-	-
Lighting of Streets				
	Street Lighting Assessments	738,000	-	-
	Street Lighting General Benefit	364,000	-	-
Public Buildings, Facilities and Services				
	General Services Electricity	1,999,000	-	-
	General Services Water	228,000	-	-
	Street Lighting Assessments	(105,000)	-	-
	Street Lighting General Benefit	(320,000)	-	-
	Energy Conservation Payments	7,000	-	-
Solid Waste Collection and Disposal				
	Sanitation Electricity	(794,000)	-	-
	Sanitation Water	(356,000)	-	-
Street and Highway Transportation				
	Street Services Electricity	73,000	-	-
	Proposed Changes	2,200,000	-	-
	Total	44,000,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Other Special Purpose Funds				
Adopted Budget				
	2016-17 Adopted Budget	1,035,935,841	-	-
	Adopted Budget	1,035,935,841	-	-
901 Olympic North Hotel Trust Fund				
	901 Olympic North Hotel Trust Fund	454,000	-	-
Accessible Housing Fund				
	Accessible Housing Fund	11,052,375	-	-
	Reimbursement of General Fund Costs	2,332,791	-	-
Allocations from Other Governmental Agencies and Sources				
	Reimbursement of General Fund Costs	47,791	-	-
	Reimbursement of General Fund Costs	193,588	-	-
	Reimbursement of General Fund Costs	(1,458,376)	-	-
	Reimbursement of General Fund Costs	47,389	-	-
	Reimbursement of General Fund Costs	144,766	-	-
	Reimbursement of General Fund Costs	(47,322)	-	-
	Reimbursement of General Fund Costs	169,008	-	-
Animal Sterilization Fund				
	Reimbursement of General Fund Costs	106,854	-	-
ARRA Energy Efficiency & Conservation				
	Reimbursement of General Fund Costs	(3,489)	-	-
ARRA Neighborhood Stabilization Fund				
	Reimbursement of General Fund Costs	(269,203)	-	-
Arts and Cultural Facilities and Services Trust Fund				
	El Pueblo Fund	285,000	-	-
	Landscaping and Miscellaneous Maintenance	600,000	-	-
	Others (Prop K Maintenance)	-	-	-
	Reserve for Revenue Fluctuations	2,390	-	-
	Solid Waste Resources Revenue Fund	1,620	-	-
	Reimbursement of General Fund Costs	2,637,877	-	-
Arts and Cultural Opportunities				
	Arts and Cultural Fac. and Services Trust Fund	3,177,000	-	-
Arts Development Fee Trust Fund				
	Arts and Cultural Facilities and Services Fund (Schedule 24)	(17,058)	-	-
	Arts Projects	(325,304)	-	-
Attorney Conflicts Panel Fund				
	Attorney Conflicts Panel Fund	1,000,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Building and Safety Building Permit Enterprise Fund				
	Bank Fees	(2,300,000)	-	-
	Building and Safety Expense and Equipment	3,100,000	-	-
	Building and Safety Lease Costs	(9,501)	-	-
	EWDD Summer Youth	26,000	-	-
	Reserve for Future Costs	8,561,748	-	-
	Reserve for Unanticipated Costs	43,478,304	-	-
	Reimbursement of General Fund Costs	1,781,923	-	-
Business Improvement District Trust Fund				
	Business Improvement District Trust Fund	295,735	-	-
Central Recycling Transfer Station Fund				
	CLARTS Community Amenities	19,164	-	-
	PW-Sanitation Expense and Equipment	2,188,927	-	-
	Solid Waste Resources Revenue Fund (Schedule 2)	329,411	-	-
	Reimbursement of General Fund Costs	473,721	-	-
City Attorney Consumer Protection Fund				
	Reimbursement of General Fund Costs	695,482	-	-
City Employees Ridesharing Fund				
	Reserve	1,146,171	-	-
City Ethics Commission				
	City Ethics Commission Fund	449,643	-	-
City Ethics Commission Fund				
	Ethics Commission - Future Year	10,702	-	-
City Planning System Development Fund				
	Reimbursement of General Fund Costs	739,099	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Citywide Recycling Fund				
	Commercial Recycling Development and Capital Costs	1,175,000	-	-
	Private Sector Recycling Programs	(2,597,050)	-	-
	PW-Sanitation Expense and Equipment	671,645	-	-
	Rate Stabilization Reserve	468,880	-	-
	Rebate and Incentives	(416,556)	-	-
	Solid Waste Resources Revenue Fund (Schedule 2)	99,505	-	-
	Reimbursement of General Fund Costs	(2,113,804)	-	-
Code Compliance Fund				
	Reimbursement of General Fund Costs	409,179	-	-
Code Enforcement Trust Fund				
	Contract Programming - Systems Upgrades	(600,000)	-	-
	Hearing Officer Contract	(180,000)	-	-
	Rent and Code Outreach Program	(58,500)	-	-
	Service Delivery	(964,000)	-	-
	Unallocated	(5,203,560)	-	-
	Reimbursement of General Fund Costs	(314,759)	-	-
Community Development Trust Fund				
	Reimbursement of General Fund Costs	531,165	-	-
Community Services Block Grant Trust Fund				
	Reimbursement of General Fund Costs	186,645	-	-
Convention Center Revenue Fund				
	Convention Center Revenue Fund	314,273	-	-
	LACC Private Operator Cash Flow	-	-	-
	LACC Private Operator Account	542,622	-	-
	Reimbursement of General Fund Costs	1,031,322	-	-
	Convention Center Facility Reinvestment	1,301,373	-	-
	LACC Private Operator Reserve	(668,989)	-	-
CPUC - Gas Company Fund				
	Reimbursement of General Fund Costs	(2,669)	-	-
CRA Non-Housing Bond Proceeds Fund				
	Reimbursement of General Fund Costs	29,682	-	-
Disaster Assistance Trust Fund				
	Disaster Costs Reimbursements to Other Departments	(39,718,393)	-	-
El Pueblo de Los Angeles Historical Monument Revenue Fund				
	El Pueblo Parking Automation Project	50,000	-	-
	Reimbursement of General Fund Costs	(25,318)	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Emergency Operations Fund				
	Emergency Operations Fund	(202,223)	-	-
Enterprise Zone Tax Credit Voucher Fund				
	Reimbursement of General Fund Costs	(131,690)	-	-
Federal Emergency Shelter Grant Fund				
	Reimbursement of General Fund Costs	(36,131)	-	-
Foreclosure Registry Program Fund				
	Reimbursement of General Fund Costs	712,646	-	-
Forfeited Assets Trust Fund of the Police Department				
	Gang Intervention Program - State Set Aside	56,735	-	-
	Tasers	46,151	-	-
	Technology	1,408,101	-	-
Home Investment Partnerships Program Fund				
	Contract Programming - Systems Upgrades	7,740	-	-
	Service Delivery	(104,000)	-	-
	Technical Services	(80,000)	-	-
	Unallocated	16,679	-	-
	Reimbursement of General Fund Costs	519,267	-	-
Household Hazardous Waste Special Fund				
	PW-Sanitation Expense and Equipment	399,835	-	-
	Solid Waste Resources Revenue Fund (Schedule 2)	111,303	-	-
	Reimbursement of General Fund Costs	81,968	-	-
Housing Department Affordable Housing Trust Fund				
	Local Funding for Affordable Housing	(14,500,000)	-	-
	Unallocated	(6,011,335)	-	-
	Reserve for Surplus Property Proceeds	(47,000,000)	-	-
	Reimbursement of General Fund Costs	(18,762)	-	-
Housing Opportunities For Persons With AIDS Fund				
	Outside Auditor	-	-	-
	Case Management Tracking System	100,000	-	-
	Reimbursement of General Fund Costs	5,022	-	-
HUD Connections Grant Fund				
	Reimbursement of General Fund Costs	(395)	-	-
Industrial Development Authority Fund				
	Reimbursement of General Fund Costs	(2,178)	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Innovation Fund				
	Innovation Fund	100,000	-	-
LA Convention and Visitors Bureau Trust Fund				
	LA Convention and Visitors Bureau	2,996,920	-	-
	Unallocated	703,334	-	-
LA Performance Partnership Pilot Fund				
	Reimbursement of General Fund Costs	16,405	-	-
LA Regional Initiative for Social Enterprise				
	Reimbursement of General Fund Costs	75,207	-	-
LEAD Grant 10 Fund				
	Reimbursement of General Fund Costs	(8,738)	-	-
LEAD Grant 11 Fund				
	Reimbursement of General Fund Costs	168,852	-	-
Local Transportation Fund				
	ATP Cycle I SRTS Bike/Ped Rehabilitation	4,580,000	-	-
	Bike Path Maintenance & Refurbishment	617,000	-	-
	Expo Bike Path Phase II Northvale Segment	1,260,000	-	-
	Los Angeles River Bikeway	600,000	-	-
	Open Streets Program	901,208	-	-
	Project Tech Support	(59,803)	-	-
	Sidewalk Engineering Consulting Services	1,352,168	-	-
	Sidewalk Repair Contractual Services	1,770,047	-	-
	Speed Hump Program	(540,000)	-	-
Low and Moderate Income Housing Fund				
	Reimbursement of General Fund Costs	691,438	-	-
Matching Campaign Funds Trust Fund				
	Matching Campaign Funds	(30,431)	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Measure M Local Return Fund					
		Alley Paving	1,000,000	-	-
		Concrete Streets	1,000,000	-	-
		Street Reconstruction / Vision Zero	20,000,000	-	-
		Median Island Maintenance	1,100,000	-	-
		Speed Hump Program	1,000,000	-	-
		Traffic Surveys	200,000	-	-
		Vision Zero Education	500,000	-	-
		Reimbursement of General Fund Costs	288,935	-	-
Measure R Traffic Relief and Rail Expansion Fund					
		Bicycle Plan/Program - Other	50,000	-	-
		Great Streets	1,500,000	-	-
		Paint and Sign Maintenance	23,474	-	-
		Pedestrian Plan/Program	50,000	-	-
		Traffic Signal Supplies	752,913	-	-
		Vision Zero	700,000	-	-
		Reimbursement of General Fund Costs	185,175	-	-
Metropolis Hotel Project Trust Fund					
		Metropolis Hotel Project Trust Fund	900,000	-	-
Mobile Source Air Pollution Reduction Trust Fund					
		Air Quality Education and Outreach	(250,000)	-	-
		Air Quality Monitoring Program	(200,000)	-	-
		Alternate Fuel Fleet Vehicles, Trucks, and Infrastructure	(330,874)	-	-
		Carshare Bikeshare Professional Services	(169,157)	-	-
		Electric Vehicle Carshare Program	300,000	-	-
		Sustainable Transportation Initiatives	373,275	-	-
		Single Audit Contract	-	-	-
		Reimbursement of General Fund Costs	694,969	-	-
Multi-Family Bulky Item Special Fund					
		PW-Sanitation Expense and Equipment	500,000	-	-
		Rate Stabilization Reserve	(1,201,165)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	27,741	-	-
		Reimbursement of General Fund Costs	(20,433)	-	-
Municipal Housing Finance Fund					
		Contract Programming - Systems Upgrades	7,740	-	-
		Professional Services Contract	(80,000)	-	-
		Service Delivery	318,837	-	-
		Reimbursement of General Fund Costs	839,704	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Neighborhood Council Fund				
	Neighborhood Council Fund	4,032,000	-	-
Neighborhood Empowerment				
	Neighborhood Empowerment Fund	(3,440,027)	-	-
	Neighborhood Council Funding Program	(3,552,000)	-	-
	Neighborhood Empowerment - Future Year	5,924	-	-
Neighborhood Stabilization Program 3 - WSRA				
	Reimbursement of General Fund Costs	80,102	-	-
Neighborhood Stabilization Program Fund				
	Reimbursement of General Fund Costs	(104,480)	-	-
Permit Parking Program Revenue Fund				
	Reimbursement of General Fund Costs	808,558	-	-
Planning Case Processing Special Fund				
	Bank Fees	(250,000)	-	-
	Major Projects Review	(30,000)	-	-
	Reserve for Compensated Time Off - Current Year	(244,201)	-	-
	Reserve for Compensated Time Off - Prior Years	(250,000)	-	-
	Reserve for Future Costs	2,867,372	-	-
	Reimbursement of General Fund Costs	4,333,629	-	-
Planning Long-Range Planning Fund				
	Reimbursement of General Fund Costs	339,663	-	-
Project Restore Trust Fund				
	Project Restore Trust Fund	(344,340)	-	-
Rent Stabilization Trust Fund				
	Hearing Officer Contract	(3,500)	-	-
	Rent and Code Outreach Program	(51,500)	-	-
	Unallocated	(1,174,461)	-	-
	Reimbursement of General Fund Costs	(16,918)	-	-
Sidewalk Repair Fund				
	Sidewalk Repair Fund	(9,554,630)	-	-
	Environmental Impact Report	200,000	-	-
	Sidewalk Repair Contractual Services	(500,000)	-	-
	Sidewalk Repair Engineering Consulting Services	(1,118,692)	-	-
	Sidewalk Repair Incentive Program	(4,300,000)	-	-
	Street Tree Planting and Maintenance	700,000	-	-
	Reimbursement of General Fund Costs	1,391,411	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Solid Waste Resources Revenue Fund				
	Landfill Maintenance Special Fund (Schedule 38)	(1,875,261)	-	-
	PW-Sanitation Expense and Equipment	5,446,423	-	-
	Rate Stabilization Reserve	17,986,405	-	-
	Solid Waste Resources Revenue Bonds 2009-A - Principal	160,000	-	-
	Solid Waste Resources Revenue Bonds 2009-A - Interest	(161,800)	-	-
	Solid Waste Resources Revenue Bonds 2009-B - Principal	230,000	-	-
	Solid Waste Resources Revenue Bonds 2009-B - Interest	(235,000)	-	-
	Solid Waste Resources Revenue Bonds 2013-A - Interest	(50,000)	-	-
	Solid Waste Resources Revenue Bonds 2013-B - Principal	(3,550,000)	-	-
	Solid Waste Resources Revenue Bonds 2013-B - Interest	(721,000)	-	-
	Solid Waste Resources Revenue Bonds 2015-A - Principal	3,975,000	-	-
	Solid Waste Resources Revenue Bonds 2015-A - Interest	(350,625)	-	-
	Utilities	1,900,000	-	-
	Reimbursement of General Fund Costs	(10,081,288)	-	-
Special Gas Tax Street Improvements				
	Concrete Streets	2,428,000	-	-
	Street Reconstruction / Vision Zero	15,000,000	-	-
	Vision Zero Traffic Signal Installation	6,000,000	-	-
Special Police Communications/911 System Tax Fund				
	911 Telephony System	115,081	-	-
Staples Arena Trust Fund				
	Unallocated	14,286	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Stormwater Pollution Abatement					
		Expense and Equipment	(305,000)	-	-
		Green Street Infrastructure	(200,000)	-	-
		NPDES Permit Compliance	385,000	-	-
		On Call Contractors (Emergency Funds)	3,273,000	-	-
		On Call Contractors (Emergency Funds)	(1,000,000)	-	-
		Operation and Maintenance - TMDL Compliance Projects	(225,000)	-	-
		Payment for Proposition O Loans	(286,493)	-	-
		Payment for Sewer Construction Maintenance Fund Loan	419,310	-	-
		San Fernando Valley Stormwater Capture Projects	(15,000,000)	-	-
		Sanitation Contracts	(2,467,663)	-	-
		Reimbursement of General Fund Costs	173,373	-	-
Street Lighting Maintenance Assessment Fund					
		County Collection Charges	5,000	-	-
		Electric Vehicle Infrastructure	(200,000)	-	-
		Energy	(4,780,264)	-	-
		Energy Conservation Assistance Loan Repayment	268,432	-	-
		Fleet Replacement	(1,065,000)	-	-
		Miscellaneous Expenses	(278,131)	-	-
		Tree Trimming	(20,000)	-	-
		Reimbursement of General Fund Costs	3,407,370	-	-
Temporary Assistance for Needy Families Fund					
		Reimbursement of General Fund Costs	235,670	-	-
Telecommunications Liquidated Damages - TDA					
		Cable Franchise Oversight	7,250	-	-
		L.A. Cityview 35 Operations	241,325	-	-
		PEG Access Capital Costs	(8,230,000)	-	-
		Reserve for PEG Access Capital Costs	(1,290,565)	-	-
		Reimbursement of General Fund Costs	17,112	-	-
Traffic Safety Fund					
		Traffic Signal Supplies	524,433	-	-
Transportation Grants Fund					
		Reimbursement of General Fund Costs	4,669,223	-	-
Ventura/Cahuenga Corridor Plan Fund					
		Reimbursement of General Fund Costs	21,490	-	-
Village at Westfield Topanga					
		Village at Westfield Topanga Trust Fund	377	-	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
West LA Transportation Improvement & Mitigation				
	Reimbursement of General Fund Costs	32,056	-	-
Wilshire Grand Hotel Project Trust Fund				
	Wilshire Grand Hotel Project Trust Fund	9,528,712	-	-
Workforce Innovation Fund				
	Reimbursement of General Fund Costs	(133,416)	-	-
Workforce Investment Act Fund				
	Reimbursement of General Fund Costs	(1,621,582)	-	-
Zoo Enterprise Trust Fund				
	GLAZA Marketing Refund	(294,834)	-	-
	Reserve for Revenue Fluctuations	590,071	-	-
	Proposed Changes	28,154,780	-	-
Total		1,064,090,621	-	-
Grand Total Section 2 Dept & Non-Dept		9,232,768,753	30,842	1,802

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Library					
Adopted Budget					
		2016-17 Adopted Budget	162,414,673	1,062	-
		Adopted Budget	162,414,673	1,062	-
Other Changes or Adjustments					
		Adjustment to Library Facility Costs	783,112	-	-
		General Fund Reimbursement	8,893,457	-	-
		MICLA Reimbursements for the Central Library	4,550	-	-
Obligatory Changes					
		2016-17 Employee Compensation Adjustment	1,319,672	-	-
		2017-18 Employee Compensation Adjustment	2,624	-	-
		Change in Number of Working Days	(286,132)	-	-
		Full Funding for Partially Financed Positions	1,557,986	-	-
		Salary Step and Turnover Effect	(442,293)	-	-
Deletion of One-Time Services					
		Deletion of One-Time Equipment Funding	(1,929,000)	-	-
		Deletion of One-Time Expense Funding	(6,349,978)	-	-
		Deletion of One-Time Special Funding	(125,000)	-	-
Increased Services					
		Branch Library Alterations and Improvements	450,000	-	-
		Branch Library Service Enhancements	271,902	6	-
		Branch Library Sustainability Initiatives	124,000	-	-
		Central Library Alterations and Improvements	1,343,804	-	-
		Central Library Service Enhancement	68,150	1	-
		Increase Library Security	489,200	-	-
		Library Materials Support Enhancement	413,497	1	-
		Library Mobile Outreach Program	316,467	4	-
		Marketing and Promotion	1,104,572	3	-
		New Americans Initiative	384,900	-	-
		Public Technology Enhancement	534,478	-	-
		Support Staff Enhancements	179,767	2	-
		Technology Infrastructure Enhancement	781,208	-	-
New Services					
		Engagement and Learning Services Enhancements	381,193	14	-
		Proposed Changes	10,272,136	31	-
		Total	172,686,809	1,093	-

2017-18 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Recreation and Parks				
Adopted Budget				
	2016-17 Adopted Budget	222,697,855	1,421	3
	Adopted Budget	222,697,855	1,421	3
Other Changes or Adjustments				
	General Fund Reimbursement	7,567,444	-	-
Obligatory Changes				
	2016-17 Employee Compensation Adjustment	1,642,680	-	-
	2017-18 Employee Compensation Adjustment	6,065	-	-
	Change in Number of Working Days	(390,667)	-	-
	Full Funding for Partially Financed Positions	1,271,844	-	-
	Salary Step and Turnover Effect	(833,345)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(86,944)	-	-
	Deletion of One-Time Equipment Funding	(577,000)	-	-
	Deletion of One-Time Expense Funding	(472,375)	-	-
Continuation of Services				
	Service Coordinator Position	103,502	-	1
Increased Services				
	Citywide Brush Clearance	176,844	-	-
	Citywide Mechanical Repairs	175,000	-	-
	Clean and Safe Spaces Parks Program Enhancement	97,116	1	-
	Fire-Life-Safety Systems	250,000	-	-
	Full Funding for Partially Funded Facilities	571,805	-	-
	Girls Play Los Angeles Sports Enhancement	278,770	-	-
	Joint Use Agreements	340,000	-	-
	New and Expanded Facilities	968,656	9	-
	Park Ranger Regeneration Program	220,953	6	-
	Park Restroom Enhancement Program (PREP)	150,000	-	-
	Utilities Increases	3,203,600	-	-
	Venice Beach 24-Hour Restroom Access	255,406	-	1
Efficiencies to Services				
	Deletion of Vacant Positions	(3,000,000)	(53)	-
	Expense Account Reduction	(471,856)	-	-
	One-Time Salary Reduction	(485,137)	-	-
	Salary Savings Rate Adjustment	(1,449,000)	-	-
	Proposed Changes	9,513,361	(37)	2
	Total	232,211,216	1,384	2
Grand Total Section 4 Departments		404,898,025	3,070	2

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Aging</i>				
		2016-17 Employee Compensation Adjustment	13,159	-	-
		2017-18 Employee Compensation Adjustment	1,440	-	-
		Change in Number of Working Days	(15,646)	-	-
		Full Funding for Partially Financed Positions	5,721	-	-
		Salary Step and Turnover Effect	71,476	-	-
	<i>Animal Services</i>				
		2016-17 Employee Compensation Adjustment	392,418	-	-
		2017-18 Employee Compensation Adjustment	1,277	-	-
		Change in Number of Working Days	(89,267)	-	-
		Full Funding for Partially Financed Positions	742,509	-	-
		Salary Step and Turnover Effect	134,364	-	-
	<i>Building and Safety</i>				
		2016-17 Employee Compensation Adjustment	2,104,790	-	-
		2017-18 Employee Compensation Adjustment	367,828	-	-
		Change in Number of Working Days	(311,051)	-	-
		Full Funding for Partially Financed Positions	5,000,000	-	-
		Salary Step and Turnover Effect	578,608	-	-
	<i>City Administrative Officer</i>				
		2016-17 Employee Compensation Adjustment	50,531	-	-
		2017-18 Employee Compensation Adjustment	5,947	-	-
		Change in Number of Working Days	(63,571)	-	-
		Full Funding for Partially Financed Positions	130,386	-	-
		Salary Step and Turnover Effect	246,933	-	-
	<i>City Attorney</i>				
		2016-17 Employee Compensation Adjustment	4,802,015	-	-
		2017-18 Employee Compensation Adjustment	102,652	-	-
		Change in Number of Working Days	(426,666)	-	-
		Full Funding for Partially Financed Positions	655,194	-	-
		Salary Step and Turnover Effect	3,869,178	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>City Clerk</i>				
		2016-17 Employee Compensation Adjustment	66,605	-	-
		2017-18 Employee Compensation Adjustment	2,673	-	-
		Change in Number of Working Days	(39,684)	-	-
		Full Funding for Partially Financed Positions	162,989	-	-
		Salary Step and Turnover Effect	(57,458)	-	-
	<i>City Planning</i>				
		2016-17 Employee Compensation Adjustment	98,360	-	-
		2017-18 Employee Compensation Adjustment	10,727	-	-
		Change in Number of Working Days	(119,109)	-	-
		Full Funding for Partially Financed Positions	2,000,000	-	-
		Salary Step and Turnover Effect	395,284	-	-
	<i>Controller</i>				
		2016-17 Employee Compensation Adjustment	103,682	-	-
		2017-18 Employee Compensation Adjustment	5,264	-	-
		Change in Number of Working Days	(67,434)	-	-
		Full Funding for Partially Financed Positions	456,175	-	-
		Salary Step and Turnover Effect	(139,607)	-	-
	<i>Convention and Tourism Development</i>				
		2016-17 Employee Compensation Adjustment	14,335	-	-
		2017-18 Employee Compensation Adjustment	319	-	-
		Change in Number of Working Days	(5,735)	-	-
		Salary Step and Turnover Effect	1,975	-	-
	<i>Council</i>				
		2016-17 Employee Compensation Adjustment	13,174	-	-
		2017-18 Employee Compensation Adjustment	293,200	-	-
		Change in Number of Working Days	(70,054)	-	-
		Salary Step and Turnover Effect	2,742,138	-	-
	<i>Cultural Affairs</i>				
		2016-17 Employee Compensation Adjustment	12,510	-	-
		2017-18 Employee Compensation Adjustment	1,488	-	-
		Change in Number of Working Days	(16,363)	-	-
		Salary Step and Turnover Effect	(65,772)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Disability</i>				
		2016-17 Employee Compensation Adjustment	2,460	-	-
		2017-18 Employee Compensation Adjustment	481	-	-
		Change in Number of Working Days	(4,848)	-	-
		Full Funding for Partially Financed Positions	28,240	-	-
		Salary Step and Turnover Effect	26,301	-	-
	<i>Economic and Workforce Development</i>				
		2016-17 Employee Compensation Adjustment	46,340	-	-
		2017-18 Employee Compensation Adjustment	3,594	-	-
		Change in Number of Working Days	(41,745)	-	-
		Full Funding for Partially Financed Positions	32,635	-	-
		Salary Step and Turnover Effect	406,448	-	-
	<i>El Pueblo de Los Angeles</i>				
		2016-17 Employee Compensation Adjustment	4,064	-	-
		2017-18 Employee Compensation Adjustment	333	-	-
		Change in Number of Working Days	(3,827)	-	-
		Salary Step and Turnover Effect	28,102	-	-
	<i>Emergency Management</i>				
		2016-17 Employee Compensation Adjustment	7,628	-	-
		2017-18 Employee Compensation Adjustment	871	-	-
		Change in Number of Working Days	(9,393)	-	-
		Salary Step and Turnover Effect	(34,262)	-	-
	<i>Employee Relations Board</i>				
		2016-17 Employee Compensation Adjustment	1,130	-	-
		2017-18 Employee Compensation Adjustment	96	-	-
		Change in Number of Working Days	(1,089)	-	-
		Salary Step and Turnover Effect	(2,172)	-	-
	<i>Ethics Commission</i>				
		2016-17 Employee Compensation Adjustment	19,646	-	-
		2017-18 Employee Compensation Adjustment	690	-	-
		Change in Number of Working Days	(10,138)	-	-
		Full Funding for Partially Financed Positions	78,663	-	-
		Salary Step and Turnover Effect	5,472	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Finance</i>				
		2016-17 Employee Compensation Adjustment	156,431	-	-
		2017-18 Employee Compensation Adjustment	10,192	-	-
		Change in Number of Working Days	(123,613)	-	-
		Full Funding for Partially Financed Positions	576,961	-	-
		Salary Step and Turnover Effect	363,438	-	-
	<i>Fire</i>				
		2016-17 Employee Compensation Adjustment	15,411,170	-	-
		2017-18 Employee Compensation Adjustment	11,829,718	-	-
		Change in Number of Working Days	(1,676,332)	-	-
		Full Funding for Partially Financed Positions	34,138,285	-	-
		Salary Step and Turnover Effect	(6,468,969)	-	-
	<i>General Services</i>				
		2016-17 Employee Compensation Adjustment	1,591,475	-	-
		2017-18 Employee Compensation Adjustment	5,773	-	-
		Change in Number of Working Days	(379,590)	-	-
		Full Funding for Partially Financed Positions	484,803	-	-
		Salary Step and Turnover Effect	125,349	-	-
	<i>Housing and Community Investment</i>				
		2016-17 Employee Compensation Adjustment	949,480	-	-
		2017-18 Employee Compensation Adjustment	147,068	-	-
		Change in Number of Working Days	(196,352)	-	-
		Full Funding for Partially Financed Positions	2,048,849	-	-
		Salary Step and Turnover Effect	(760,697)	-	-
	<i>Information Technology Agency</i>				
		2016-17 Employee Compensation Adjustment	309,429	-	-
		2017-18 Employee Compensation Adjustment	7,189	-	-
		Change in Number of Working Days	(176,734)	-	-
		Full Funding for Partially Financed Positions	234,075	-	-
		Salary Step and Turnover Effect	(239,540)	-	-
	<i>Mayor</i>				
		2017-18 Employee Compensation Adjustment	88,707	-	-
		Change in Number of Working Days	(17,625)	-	-
		Salary Step and Turnover Effect	93,751	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
		<i>Neighborhood Empowerment</i>			
		2016-17 Employee Compensation Adjustment	885	-	-
		2017-18 Employee Compensation Adjustment	959	-	-
		Change in Number of Working Days	(8,863)	-	-
		Full Funding for Partially Financed Positions	203,094	-	-
		Salary Step and Turnover Effect	(90)	-	-
		<i>Personnel</i>			
		2016-17 Employee Compensation Adjustment	433,472	-	-
		2017-18 Employee Compensation Adjustment	12,617	-	-
		Change in Number of Working Days	(179,806)	-	-
		Full Funding for Partially Financed Positions	270,928	-	-
		Salary Step and Turnover Effect	207,947	-	-
		<i>Police</i>			
		2016-17 Employee Compensation Adjustment	1,392,631	-	-
		2017-18 Employee Compensation Adjustment	35,494,872	-	-
		Change in Number of Working Days	(3,690,009)	-	-
		Full Funding for Partially Financed Positions	1,235,617	-	-
		Salary Step and Turnover Effect	5,374,616	-	-
		<i>Board of Public Works</i>			
		2016-17 Employee Compensation Adjustment	30,553	-	-
		2017-18 Employee Compensation Adjustment	2,733	-	-
		Change in Number of Working Days	(31,212)	-	-
		Full Funding for Partially Financed Positions	403,935	-	-
		Salary Step and Turnover Effect	(203,135)	-	-
		<i>Bureau of Contract Administration</i>			
		2016-17 Employee Compensation Adjustment	849,273	-	-
		2017-18 Employee Compensation Adjustment	162,753	-	-
		Change in Number of Working Days	(92,647)	-	-
		Salary Step and Turnover Effect	112,245	-	-
		<i>Bureau of Engineering</i>			
		2016-17 Employee Compensation Adjustment	163,028	-	-
		2017-18 Employee Compensation Adjustment	9,231	-	-
		Change in Number of Working Days	(280,551)	-	-
		Full Funding for Partially Financed Positions	297,323	-	-
		Salary Step and Turnover Effect	(166,458)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Bureau of Sanitation</i>				
		2016-17 Employee Compensation Adjustment	3,232,335	-	-
		2017-18 Employee Compensation Adjustment	16,331	-	-
		Change in Number of Working Days	(936,087)	-	-
		Full Funding for Partially Financed Positions	2,662,650	-	-
		Salary Step and Turnover Effect	1,702,747	-	-
	<i>Bureau of Street Lighting</i>				
		2016-17 Employee Compensation Adjustment	188,352	-	-
		2017-18 Employee Compensation Adjustment	1,483	-	-
		Change in Number of Working Days	(74,276)	-	-
		Full Funding for Partially Financed Positions	37,337	-	-
		Salary Step and Turnover Effect	916,454	-	-
	<i>Bureau of Street Services</i>				
		2016-17 Employee Compensation Adjustment	1,332,190	-	-
		2017-18 Employee Compensation Adjustment	36,068	-	-
		Change in Number of Working Days	(267,515)	-	-
		Salary Step and Turnover Effect	(1,568,444)	-	-
	<i>Transportation</i>				
		2016-17 Employee Compensation Adjustment	1,387,674	-	-
		2017-18 Employee Compensation Adjustment	6,939	-	-
		Change in Number of Working Days	(395,381)	-	-
		Full Funding for Partially Financed Positions	2,661,258	-	-
		Salary Step and Turnover Effect	(436,167)	-	-
	<i>Zoo</i>				
		2016-17 Employee Compensation Adjustment	260,314	-	-
		2017-18 Employee Compensation Adjustment	923	-	-
		Change in Number of Working Days	(60,831)	-	-
		Full Funding for Partially Financed Positions	20,160	-	-
		Salary Step and Turnover Effect	5,786	-	-
	<i>Library</i>				
		2016-17 Employee Compensation Adjustment	1,319,672	-	-
		2017-18 Employee Compensation Adjustment	2,624	-	-
		Change in Number of Working Days	(286,132)	-	-
		Full Funding for Partially Financed Positions	1,557,986	-	-
		Salary Step and Turnover Effect	(442,293)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Recreation and Parks</i>				
		2016-17 Employee Compensation Adjustment	1,642,680	-	-
		2017-18 Employee Compensation Adjustment	6,065	-	-
		Change in Number of Working Days	(390,667)	-	-
		Full Funding for Partially Financed Positions	1,271,844	-	-
		Salary Step and Turnover Effect	(833,345)	-	-
		Total	\$139,872,993	-	-
Deletion of One-Time Services					
	<i>Aging</i>				
		Deletion of Funding for Resolution Authorities	-	-	-
		Deletion of One-Time Expense Funding	(450,000)	-	-
	<i>Animal Services</i>				
		Deletion of Funding for Resolution Authorities	(50,568)	-	-
		Deletion of One-Time Expense Funding	(500,000)	-	-
	<i>Building and Safety</i>				
		Deletion of Funding for Resolution Authorities	(11,551,691)	-	-
		Deletion of One-Time Expense Funding	(415,327)	-	-
	<i>City Administrative Officer</i>				
		Deletion of Funding for Resolution Authorities	(240,577)	-	-
		Deletion of One-Time Expense Funding	(6,000)	-	-
	<i>City Attorney</i>				
		Deletion of Funding for Resolution Authorities	(3,439,903)	-	-
	<i>City Clerk</i>				
		Deletion of Funding for Resolution Authorities	(67,363)	-	-
		Deletion of One-Time Expense Funding	(15,189,371)	-	-
	<i>City Planning</i>				
		Deletion of Funding for Resolution Authorities	(7,232,728)	-	-
		Deletion of One-Time Equipment Funding	(122,000)	-	-
		Deletion of One-Time Expense Funding	(4,827,640)	-	-
	<i>Controller</i>				
		Deletion of Funding for Resolution Authorities	(186,982)	-	-
		Deletion of One-Time Expense Funding	(90,135)	-	-
	<i>Cultural Affairs</i>				
		Deletion of Funding for Resolution Authorities	(936,657)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Disability</i>				
		Deletion of Funding for Resolution Authorities	(587,142)	-	-
		Deletion of One-Time Expense Funding	(1,102,326)	-	-
	<i>Economic and Workforce Development</i>				
		Deletion of Funding for Resolution Authorities	(5,178,853)	-	-
		Deletion of One-Time Expense Funding	(1,765,214)	-	-
	<i>El Pueblo de Los Angeles</i>				
		Deletion of One-Time Expense Funding	(325,000)	-	-
	<i>Emergency Management</i>				
		Deletion of Funding for Resolution Authorities	(89,953)	-	-
	<i>Ethics Commission</i>				
		Deletion of One-Time Expense Funding	(23,000)	-	-
	<i>Finance</i>				
		Deletion of Funding for Resolution Authorities	-	-	-
		Deletion of One-Time Expense Funding	(133,000)	-	-
	<i>Fire</i>				
		Deletion of Funding for Resolution Authorities	(7,777,451)	-	-
		Deletion of One-Time Expense Items	(52,885,782)	-	-
	<i>General Services</i>				
		Deletion of Funding for Resolution Authorities	(2,615,141)	-	-
		Deletion of One-Time Equipment Funding	(50,000)	-	-
		Deletion of One-Time Expense Funding	(4,607,104)	-	-
	<i>Housing and Community Investment</i>				
		Deletion of Funding for Resolution Authorities	(7,423,015)	-	-
		Deletion of One-Time Expense Funding	(2,298,101)	-	-
	<i>Information Technology Agency</i>				
		Deletion of Funding for Resolution Authorities	(1,340,258)	-	-
		Deletion of One-Time Equipment Funding	(150,000)	-	-
		Deletion of One-Time Expense Funding	(9,987,103)	-	-
		Deletion of One-Time Special Funding	(126,000)	-	-
	<i>Neighborhood Empowerment</i>				
		Deletion of One-Time Expense Funding	(325,000)	-	-
	<i>Personnel</i>				
		Deletion of Funding for Resolution Authorities	(3,335,837)	-	-
		Deletion of One-Time Expense Funding	(2,525,051)	-	-
		Deletion of One-Time Special Funding	(178,000)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Police</i>				
		Deletion of Funding for Resolution Authorities	-	-	-
		Deletion of One-Time Equipment Funding	(6,792,537)	-	-
		Deletion of One-Time Expense Funding	(5,282,022)	-	-
	<i>Board of Public Works</i>				
		Deletion of Funding for Resolution Authorities	(424,487)	-	-
		Deletion of One-Time Expense Funding	(805,221)	-	-
	<i>Bureau of Contract Administration</i>				
		Deletion of Funding for Resolution Authorities	(9,108,097)	-	-
		Deletion of One-Time Expense Funding	(2,035,422)	-	-
	<i>Bureau of Engineering</i>				
		Deletion of Funding for Resolution Authorities	(10,880,748)	-	-
		Deletion of One-Time Expense Funding	(1,487,523)	-	-
	<i>Bureau of Sanitation</i>				
		Deletion of Funding for Resolution Authorities	(8,793,980)	-	-
		Deletion of One-Time Equipment Funding	(33,400)	-	-
		Deletion of One-Time Expense Funding	(5,036,246)	-	-
	<i>Bureau of Street Lighting</i>				
		Deletion of Funding for Resolution Authorities	(4,473,712)	-	-
		Deletion of One-Time Expense Funding	(3,987,132)	-	-
		Deletion of One-Time Special Funding	(1,450,000)	-	-
	<i>Bureau of Street Services</i>				
		Deletion of Funding for Resolution Authorities	(16,402,260)	-	-
		Deletion of One-Time Expense Funding	(14,938,284)	-	-
	<i>Transportation</i>				
		Deletion of Funding for Resolution Authorities	(18,970,625)	-	-
		Deletion of One-Time Equipment Funding	(350,000)	-	-
		Deletion of One-Time Expense Funding	(11,290,003)	-	-
	<i>Zoo</i>				
		Deletion of Funding for Resolution Authorities	(252,272)	-	-
		Deletion of One-Time Expense Funding	(116,000)	-	-
	<i>Library</i>				
		Deletion of One-Time Equipment Funding	(1,929,000)	-	-
		Deletion of One-Time Expense Funding	(6,349,978)	-	-
		Deletion of One-Time Special Funding	(125,000)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Recreation and Parks</i>				
		Deletion of Funding for Resolution Authorities	(86,944)	-	-
		Deletion of One-Time Equipment Funding	(577,000)	-	-
		Deletion of One-Time Expense Funding	(472,375)	-	-
		Total	(\$282,585,541)	-	-
Continuation of Services					
	<i>Aging</i>				
		Older Workers Employment Program	450,000	-	-
	<i>Animal Services</i>				
		Administrative Citation Enforcement Program	52,990	-	1
		Administrative Support	72,752	1	-
		Volunteer Program	51,928	-	1
	<i>Building and Safety</i>				
		Airport Inspection	621,841	-	6
		Airport Plan Check	375,044	-	3
		Airport Plan Check Services	237,875	-	2
		Assistant General Manager Position	195,659	-	1
		Backfile Conversion	267,021	-	5
		BuildLA	297,292	3	-
		Commercial Inspector Training Program	612,731	-	9
		Concierge Services Program	791,727	-	7
		Diversity and Inclusion Initiatives	139,698	2	-
		Emergency Management Coordination	112,933	1	-
		Engineering Case Management	484,865	-	4
		Existing Building Energy and Water Efficiency (EBEWE)	215,204	-	2
		Grading Plan Check	756,497	7	-
		Green Building Plan Check	332,241	3	-
		Inspection Case Management	926,604	-	9
		Intermittent Code Enforcement Services	573,059	-	-
		Major Projects	519,909	-	5
		Mobile Inspection Application	198,566	3	-
		Monitoring, Verification, and Inspection Program	200,000	-	13
		New Construction Signs Inspection Program	137,152	-	2
		Non-Ductile Concrete Plan Check	722,698	-	6
		Online Structural Inventory	285,005	-	4
		Residential Inspection Program	568,201	-	6
		Residential Inspector Training Program	408,488	-	6
		Soft Story Inspection	818,195	-	9
		Soft Story Plan Check	1,017,185	-	10
		Special Fund Administration Support	62,694	1	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>City Administrative Officer</i>				
		Citywide Homeless Initiative	223,624	2	-
		CRA/LA Bond Oversight Program	127,234	-	1
		Strategic Workforce Analysis	295,415	-	2
	<i>City Attorney</i>				
		Administrative Citation Enforcement Program	281,216	-	4
		Affirmative Litigation	947,376	-	8
		California Environmental Quality Act (CEQA) - Litigation	133,259	-	1
		California Environmental Quality Act (CEQA) - Planning	178,352	-	1
		Citywide Nuisance Abatement Program	444,871	-	3
		Claims and Risk Management Division Support	61,482	-	1
		Community Planning Program Support	354,226	-	3
		Employment Litigation Division	299,093	-	3
		Foreclosure Registry Program	239,500	-	2
		General Litigation Division	356,704	-	2
		Housing Department Support - Housing Projects	133,259	-	1
		Housing Department Support - Proposition HHH	-	-	1
		Neighborhood Prosecutor Program	133,259	-	1
		Office of Wage Standards Support	550,320	-	5
		Police Litigation Division	178,352	-	1
		Proposition 47 Prosecutors	1,391,685	-	15
		Proposition D Enforcement	399,778	-	3
		Qui Tam - Affirmative Litigation	356,704	-	2
		Workers' Compensation Division	178,352	-	1
	<i>City Clerk</i>				
		Cannabis Regulation	95,267	1	-
		Elections Expense	21,000	-	-
		Health Commission Support	75,080	1	-
		Neighborhood Council Elections	579,938	-	-
		Position Reallocation	29,512	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>City Planning</i>				
		Administration and Commission Support	460,590	-	4
		Alameda District Specific Plan	-	-	1
		BESSt Program	566,439	5	-
		Boyle Heights Community Planning Program	92,599	1	-
		BuildLA	353,118	3	-
		Case Management	212,936	-	2
		Citywide Projects Management	498,058	-	4
		Comprehensive Community Plan	2,709,102	28	-
		Deputy Director of Planning	181,476	1	-
		Development Services Centers Public Counters	564,421	7	-
		Development Services Housing Unit	418,572	-	4
		Enhanced Case Management	240,140	-	2
		Expanded Expedited Case Processing	312,823	-	3
		Expedited Case Processing	175,098	-	2
		General Plan Update	500,000	-	-
		Grant and Invoice Management	91,242	-	1
		Land Use Survey Data	106,748	1	-
		LARiverWorks	92,349	-	1
		Los Angeles International Airport Master Plan	230,438	-	2
		Major Projects Environmental Reporting	253,688	-	3
		Metro Public Counter	865,422	-	9
		Mobility Plan and Great Streets Initiative	661,627	-	3
		Policy Planning Housing Unit	197,327	-	2
		re:codeLA	1,504,559	-	4
		Sign Unit	-	-	6
		Targeted Code Amendments Unit	289,676	-	3
		Transit Oriented Planning	1,195,905	-	4
		Trust Fund Management	89,391	-	1
		Valley Plaza Project	96,237	-	1
		Venice Local Coastal Program	197,327	-	2
		West Los Angeles Public Counter	597,800	-	6
		Zoning Review and Parallel Development Process	1,107,937	-	10
	<i>Controller</i>				
		Payroll System Project Support	113,604	-	1
		Supply Management System Replacement Project	144,668	-	1
	<i>Cultural Affairs</i>				
		Administrative Support for Art Centers	249,031	6	10
		Art Instruction	135,026	2	6
		Mural Ordinance Support	11,956	1	-
		Public Information and Marketing	105,673	-	1

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Disability</i>				
		Community Outreach, Resources, and Education (CORE) Information and Referral Service	157,050	2	-
		HIV/AIDS Policy and Planning	392,366	-	4
		HIV Prevention Contracts	935,000	-	-
		Section 508 Remediation Team and Compliance Resource Center	144,800	2	-
		Small Business ADA Consultation Program	89,200	1	-
	<i>Economic and Workforce Development</i>				
		Adult Workforce Development	1,386,941	-	14
		Client Services Technology	265,518	-	2
		Day Laborer Services	750,000	-	-
		Economic Development and Job Creation	2,167,416	-	18
		General Administration and Support	430,149	-	4
		YouthSource Centers, Hire LA, and Cash for College Services	1,587,650	-	12
		Youth Workforce Development	764,896	-	10
	<i>El Pueblo de Los Angeles</i>				
		Filming Support	40,000	-	-
		Utility Expenses	75,000	-	-
	<i>Emergency Management</i>				
		Community Emergency Management	222,433	1	1
		Public Health Coordinator	81,522	-	1
	<i>Finance</i>				
		Administrative Citation Enforcement Program Support	60,455	1	-
		Interest Allocation Module	100,000	-	-
		LATAX Oracle Database Annual Maintenance	70,000	-	-
		LATAX System Modernization	506,692	(1)	1

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Fire</i>				
		Body Armor Replacement	600,000	-	-
		Capital and Facilities Planning	-	-	1
		Certified Unified Program Agency (CUPA)	103,170	-	1
		Community Liaison Office	85,731	-	1
		Constant Staffing Overtime - FLSA Provisions	1,213,278	-	-
		Constant Staffing Overtime - MOU Provisions	13,887,145	-	-
		Constant Staffing Overtime - Vacant Positions & Training	1,608,936	-	-
		Continuation of Engine Company	1,984,491	-	12
		Diesel Exhaust Capturing System	100,000	-	-
		Disaster Response Support Staffing	-	-	1
		Dispatch System Management	147,232	-	1
		EMS Nurse Practitioner Response Unit	229,430	-	2
		EMS Training Unit	184,587	-	2
		Fast Response Vehicle	299,990	-	2
		Firefighter Hiring and Training	10,056,363	-	-
		Fleet Maintenance Division	386,059	-	5
		Fleet Maintenance Shop Support	-	-	1
		Fleet Replacement Program	-	-	-
		Helitanker Lease Cost Increase	223,163	-	-
		Public Safety Dispatch Support	118,333	-	1
		Public Safety Dispatch Support Systems	66,500	-	-
		Public Safety Technology Team - Metro Dispatch	86,423	-	1
		Public Safety Technology Team - Technology Support	488,864	-	4
		Revenue Accounting Support	-	-	1
		Sobering Center Emergency Resource Unit	-	-	-
	<i>General Services</i>				
		Asset Management System	1,819,000	3	-
		Electric Vehicle Program	-	1	-
		Infrastructure for Body Worn Cameras	1,031,000	-	-
		Load Bank Testing	729,400	-	-
		Materials Testing Support	2,108,431	-	14
		Pavement Preservation Program	272,104	-	3
		Sale of Surplus Properties	100,000	-	-
		Supply Management System Replacement Project	626,720	7	-
		Water and Electricity Billing and Usage Monitoring	69,065	1	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Housing and Community Investment</i>				
		Affordable Housing Covenants	367,455	-	4
		Affordable Housing Loan Portfolio	642,905	-	7
		Affordable Housing Trust Fund Programs	575,784	-	6
		Billing and Collections for Rent and Code	16,033	-	3
		Contract Programming	180,000	-	-
		Domestic Violence Shelter Operations Support	1,222,000	-	-
		Expansion of Affordable Trust Fund Bond Program	202,422	-	2
		Family Source Center Program	4,790,000	-	-
		Foreclosure Registry Program	394,423	-	5
		General Administration and Support	1,925,889	-	21
		Housing Strategies	565,245	-	6
		Rent Registration	540,543	-	8
		Rent Stabilization Ordinance Outreach Services	200,000	-	-
		Rent Stabilization Ordinance Unit Preservation	261,760	-	3
		Seismic Retrofit Program	413,119	-	6
		Service Delivery and Program Management	1,066,425	-	13
		Support for Commissions and Community Engagement	366,523	-	4
		Support for the Consolidated Plan	251,501	-	2
		Technology Support	1,504,295	-	13
		Tenant Buyout Program	143,671	-	2
		Vera Davis Center	75,000	-	-
	<i>Information Technology Agency</i>				
		Cybersecurity Tools	454,000	-	-
		Supply Management System Replacement Project	4,505,341	-	3
	<i>Neighborhood Empowerment</i>				
		Neighborhood Council Elections	106,200	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Personnel</i>				
		Alternative Dispute Resolution Program	91,209	-	1
		Background Investigation Support	159,478	-	1
		City Safety Program	190,485	2	-
		Department of Building and Safety Exam Support	249,229	-	2
		Department of Water and Power Exam Support	437,377	-	4
		Electronic Content Management System	221,000	-	-
		Electronic Medical Records for City Jails	117,000	-	-
		Employee Wellness Program	198,137	-	2
		Increased Examining Support	845,556	-	12
		Memorandum of Understanding Training Expense	168,000	-	-
		Payroll System Project Support	111,042	-	1
		Public Safety Recruitment	178,000	-	-
		Special Investigation Services	228,359	-	2
		Strategic Workforce Development Task Force	897,610	-	10
		Succession Planning and Performance Management	224,680	-	2
		Support for Federal Health Care Mandates	104,060	-	1
		Transit Subsidy Account Adjustment	40,000	-	-
	<i>Police</i>				
		9-1-1 Dispatch Workstations	-	-	-
		9-1-1 Telephony System Maintenance	57,088	-	-
		Arrestee Food Cost Increase	80,196	-	-
		COPS Hiring Program	-	-	25
		Electronic Control Devices	-	-	-
		Forensic Science Laboratory Expenses	399,000	-	-
		Los Angeles County Metropolitan Transportation Authority Security	55,593,496	-	69
		Replacement Helicopter	-	-	-
		Replacement Vehicles	1,780,000	-	-
		Security Services Division	-	1	-
		Security Services Funding Adjustment	238,817	-	-
		Sworn Attrition	(7,731,267)	-	-
		Sworn Hiring Plan	15,567,922	-	-
		Sworn Overtime Reduction	(10,000,000)	-	-
		Task Force for Regional Auto Theft Prevention	-	-	20

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
<i>Board of Public Works</i>					
		Accounting Support for Sidewalk Repair Program	224,096	-	3
		Administrative Support	77,497	-	1
		Graffiti Abatement Funding Increase	2,000,000	-	-
		Sidewalk Repair Incentive Rebate Program	94,943	-	1
<i>Bureau of Contract Administration</i>					
		Bridge Improvement Program	222,593	-	2
		Metro/Expo Authority Annual Work Program	1,101,178	-	10
		Metro Purple Line Extension	222,593	-	2
		Office of Wage Standards Support	2,559,154	-	22
		Services to Los Angeles International Airport	1,200,065	-	13
		Services to the Department of Water and Power	814,367	-	8
		Services to the Harbor Department	603,240	-	6
		Sidewalk Repair Program	1,076,285	-	10
		Transportation Grant Fund Annual Work Program	1,335,556	-	12
<i>Bureau of Engineering</i>					
		Above Ground Facilities Support	98,671	-	1
		Active Transportation Program	648,428	-	6
		Asphalt Plant	220,952	-	2
		City Hall East Electrical Upgrades	144,732	-	1
		Clean Water Capital Improvement Program Support	932,841	-	8
		Construction Management Staffing	-	-	4
		Downtown Los Angeles Streetcar Project	158,759	-	1
		Electric Vehicle and Solar Power Engineering	143,982	-	1
		Engineering Database Enhancement	110,012	-	1
		Great Streets Initiative	100,000	-	-
		Metro/Expo Authority Annual Work Program	2,614,471	-	21
		Metro Purple Line Extension	326,482	-	3
		Pavement Preservation Support	891,989	-	4
		Sidewalk Repair Program	1,303,455	-	11
		Support for Expedited B-Permit Reviews	822,123	-	7
		Support for Plan Check Activities	622,418	-	6
		Support for Sidewalk Dining	98,671	-	1
		Transportation Construction Management Committee	-	-	1
		Transportation Grant Annual Work Program	2,618,487	-	22
		Vision Zero	350,513	-	2
		Workforce/Succession Planning	350,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Bureau of Sanitation</i>				
		Call Center Supervision	139,857	2	-
		Citywide Exclusive Franchise System - Phase I	1,720,349	16	-
		Citywide Exclusive Franchise System - Phase II	3,415,285	-	36
		Citywide Exclusive Franchise System - Phase III	3,935,741	-	19
		Clean and Green Community Program Support	54,474	-	1
		Clean Up Green Up Program	134,778	-	1
		Data Management Coordinator	124,496	-	1
		Enhanced Watershed Management Program	180,386	-	2
		Governmental Affairs Support	97,696	-	1
		Grant Section Technical Support	87,502	1	-
		Homeless Outreach Partnership Endeavor (HOPE) Teams	2,103,087	-	17
		Liability Claims Support	87,502	-	1
		Los Angeles International Airport Recycling Program	144,243	-	2
		Low Impact Development Plan Check Services	292,330	-	3
		Marketing and Public Outreach Program	123,948	-	1
		Multi-Family Bulky Item Program - Phase II	470,178	-	7
		Non-Curbside Recycling Program Support	100,444	-	1
		San Fernando Valley Groundwater Recharge System	261,039	-	2
		Solid Waste Integrated Resources Plan	446,329	-	4
		Watershed Protection Division	-	-	13
		Watershed Protection Grants Program	192,025	-	2
	<i>Bureau of Street Lighting</i>				
		Accelerated High Voltage Program	2,079,534	-	8
		Co-location Small Cell Communication	2,679,912	-	16
		Copper Wire Theft Replacement Program	1,052,300	-	1
		Fleet Leasing	183,400	-	-
		LED Conversion Program Phase II	2,488,501	-	10
		Metro/Expo Annual Work Program	924,226	-	10
		Traffic Signal Support	495,173	-	5
		Transportation Grant Annual Work Program	499,942	-	5
		Vision Zero	499,401	-	5

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
<i>Bureau of Street Services</i>					
		Asphalt Repair	680,376	-	-
		Bus Pad and Stop Improvements	1,465,950	-	11
		Dead Tree and Stump Removal	537,019	-	8
		Design of Bikeways and Pedestrian Facilities	594,101	-	5
		GPS Technology	30,000	-	-
		Great Streets Initiative	1,500,186	-	13
		Median Island Landscape Maintenance	1,000,000	-	-
		Metro/Expo Authority Annual Work Program	995,393	-	8
		Metro Purple Line Extension	343,414	-	3
		Mobile Device Support	115,994	-	1
		Public Right-of-Way Construction Enforcement	384,547	-	4
		Service Coordinator	129,179	-	1
		Sidewalk Access Ramps	3,271,684	-	23
		Sidewalk Repair Program	8,416,252	-	71
		Street and Transportation Project Support	2,210,286	-	24
		Streetscape and Transit Enhancements	4,403,601	-	54
		Sustainability Officer	166,365	-	1
		Tree Trimming	6,092,274	-	13
		Vision Zero	500,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Transportation</i>				
		Accelerated ExpressPark	214,979	-	2
		Active Transportation	1,132,527	-	12
		Bikepath Maintenance Program Management	93,801	-	1
		Bikeshare and Carshare Programs	192,602	-	2
		Community Affairs Advocate	-	-	1
		Community Plan Program	235,830	-	3
		Development Review Support	335,140	-	3
		Director of Field Operations and Management Support	158,540	-	1
		District Office Support	432,486	-	5
		DWP Water Trunk Line Program - Construction	98,684	-	1
		DWP Water Trunk Line Program - Traffic Signals	601,666	-	6
		Expedited Plan Review	343,655	-	3
		Great Streets Initiative	411,771	-	4
		Initial Reviews of Contested Citations	981,638	-	18
		LAWA LAMP and Coastal Review Plan Support	100,164	-	1
		Metro/Expo Authority Annual Work Program	871,460	-	9
		Metro Purple Line Extension	515,822	-	5
		Metro/TPS Inspectors for Ongoing Projects	171,690	-	2
		Mobility Hubs	98,801	-	1
		Ombudsman Support	66,272	-	1
		Parking Permits Program	259,085	-	3
		Part-Time Traffic Officer Program	-	-	-
		Part-Time Traffic Officer Program Oversight	300,651	-	4
		Pavement Preservation Support - Mark-Out Crews	603,655	-	10
		Pavement Preservation Support - Striping Support	7,021,777	-	7
		Pavement Preservation - Traffic Loop Crews	722,222	-	10
		Special Parking Revenue Fund Local Return	65,340	-	1
		Speed Hump Program	266,405	-	3
		Support for Film Industry	230,364	-	4
		Traffic and Street Maintenance Support	998,179	-	14
		Traffic Signals Support	6,905,680	-	74
		Transportation Grant Project Review	211,984	-	2
		Transportation Project Delivery Support	2,266,055	-	21
		Vision Zero Program Staffing	725,211	-	7
		Vision Zero - Speed Zone Survey Work	145,320	-	2
		Vision Zero - Street and Safety Improvements	206,705	-	4

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Zoo</i>				
		Administrative Support	67,852	-	1
		Animal Nutrition Services	43,627	-	1
		ASCAP Fee Increase	3,000	-	-
		Behavioral Enrichment Program	59,580	-	1
		Computer Equipment Replacement	50,000	-	-
		Contact Yard Educational Services	78,000	-	-
		Custodial Services	171,867	-	4
		Facility Operations	74,125	1	-
		Perimeter Fence Repair	25,000	-	-
		Pest Control Services	14,000	-	-
		Reindeer Care	13,000	-	-
		Security Camera Replacement	50,000	-	-
		Tree Trimming and Removal Services	30,000	-	-
		Waste Removal Services	10,000	-	-
	<i>Recreation and Parks</i>				
		Service Coordinator Position	103,502	-	1
		Total	\$276,982,392	121	1,513
Increased Services					
	<i>Aging</i>				
		Reallocation of Existing Positions	(6,330)	-	-
	<i>Building and Safety</i>				
		Energy and Water Efficiency (EBEWE) Expansion	524,067	-	6
		Expanded Commercial Inspector Training Program	174,403	-	5
		Expanded Residential Inspector Training Program	174,403	-	5
		Zoning Engineer	149,148	-	1
	<i>City Administrative Officer</i>				
		Development Reform and Permit Streamlining Support	72,292	-	1
	<i>City Attorney</i>				
		Body-Worn Video Camera Program	870,867	-	14
		Prosecutorial Support (Phase 2)	230,359	-	3
		CEQA Support - Public Works	230,359	-	3
		Department of Water and Power (DWP) Division	313,606	-	3
		Litigation Expense Account	250,000	-	-
		Los Angeles World Airports (LAWA) Division	125,115	-	2
		Port of Los Angeles (POLA) Division	153,490	-	2
	<i>City Clerk</i>				
		Technology Support Expense	37,550	-	-
	<i>City Planning</i>				
		Expanded Community Plan Program	772,721	-	24
		Expense Account Adjustments	175,750	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Controller</i>				
		Accounting Support	-	-	2
		Controller Executive Management Support	109,906	-	1
		MyPayLA License	35,000	-	-
	<i>Cultural Affairs</i>				
		Administrative Support for the Hollyhock House	138,211	-	3
		Contract Administration Consolidation	172,761	2	-
		Cultural Grants for Families and Youth	200,000	-	-
		Increase Funding for Citywide/Regional Arts Support	150,000	-	-
		Olympic Mural Restoration	100,000	-	-
	<i>Finance</i>				
		Customer Support	334,033	(2)	6
		Delinquent Account Tracking System Upgrade	69,000	-	-
		Payment Card Industry Operations Support	29,660	(1)	1
	<i>Fire</i>				
		CUPA Compliance	-	2	-
		Dispatch System Enhancement Support	-	(1)	-
		Emergency Response Systems Enhancements	252,893	3	-
		Environmental Compliance Contractual Services	500,000	-	-
		Fire Station Alerting System	1,000,000	-	-
		Network Staffing System Replacement	500,000	-	-
		Youth Programs	175,445	-	1
	<i>General Services</i>				
		Custody Safety Measures	59,317	-	-
		Fire Alarm System	156,000	-	-
		Fleet Maintenance Sewer Trucks Support	130,338	1	-
		Helicopter Maintenance for Public Safety Departments	237,000	-	-
		Increased Warehouse Support	151,143	-	10
		Library Department Support	358,346	1	-
		Payment Services Group	154,310	2	-
		Preventative Maintenance Services	395,716	11	-
	<i>Information Technology Agency</i>				
		Database Licenses	122,560	-	-
		FMS Managed Application Support	4,596,648	-	3
		Identity Management System Replacement	300,000	-	-
		Payroll System Project Support	128,921	-	-
		Procurement Automation	1,000,000	-	-
	<i>Neighborhood Empowerment</i>				
		Executive and Board Administrative Support	52,650	1	-
		Mileage Funding Adjustment	7,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Personnel</i>				
		Enhanced Human Resources Support Services	211,936	-	3
		Occupational Health Management Software	91,750	-	-
	<i>Police</i>				
		Body-Worn Video Camera Program Implementation	8,565,161	7	-
		Less-Lethal Ordnance	750,000	-	-
	<i>Board of Public Works</i>				
		As-Needed Accounting Services	80,000	-	-
	<i>Bureau of Contract Administration</i>				
		Additional Support for the Office of Wage Standards	-	-	7
		Additional Support for the Sidewalk Repair Program	259,590	-	3
		Assistant Director	-	(1)	-
		Wastewater Construction Inspection	963,164	-	11
	<i>Bureau of Engineering</i>				
		Central District B-Permit Processing	98,398	-	1
		Citywide B-Permit Case Management Group	882,404	-	8
		Construction Management for Sewers	373,480	-	4
		Design Construction Management for Treatment Plants	173,367	-	2
		Pavement Preservation Survey Support	204,422	-	3
		Sidewalk Repair Program	118,507	-	1

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Bureau of Sanitation</i>				
		Additional Low Impact Development Support Services	378,811	-	4
		Call Center Staffing Resources	419,208	9	-
		Clean Streets Los Angeles - Fifth Team	1,298,570	10	-
		Curbside Collection Operations Support	521,688	13	-
		Donald C. Tillman Preventative Maintenance Staffing	74,774	1	-
		Donald C. Tillman Water Reclamation Plant Pipefitter	68,167	1	-
		Fifth HOPE Team	528,981	-	4
		Fiscal Systems Specialist	71,971	1	-
		Geographic Information Systems (GIS) Technical Support	985,000	-	-
		Green Infrastructure Technical Support	259,889	4	-
		Hyperion Corrosion Control Program	71,838	1	-
		Hyperion Water Reclamation Plant Custodial Staffing	99,958	3	-
		Hyperion Water Reclamation Plant Painting Crew	239,337	4	-
		Hyperion Water Reclamation Plant Pipefitters	204,501	3	-
		Hyperion Water Reclamation Plant Safety Program	160,207	2	-
		Los Angeles-Glendale Water Reclamation Plant Painter	59,702	1	-
		Operation Healthy Street Expanded Services	302,500	-	-
		Satellite Purchasing Unit Support	47,692	1	-
		Sixth HOPE Team - Los Angeles River	1,087,869	-	4
		Solid Resources Occupational Safety Program	73,262	1	-
		Trash Receptacle Program Expansion	1,388,223	16	-
		Watershed Protection Printer and Scanner	23,500	-	-
	<i>Bureau of Street Lighting</i>				
		Measure M Project Support	-	-	8
		Smart City Initiatives	148,328	-	2
		Tunnel and Underpass LED Lighting Improvement Program	223,632	-	3
	<i>Transportation</i>				
		Accounting Support	68,105	-	1
		Expansion of Transit Services	55,854	-	1
		Measure M Project Support	-	-	38
		One-Stop Metro Development Support	90,814	-	1
		Parking Permits Program Increased Support	75,123	-	1

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Zoo</i>				
		Admissions Staffing	75,064	-	2
		Children's Discovery Center Cleaning Services	25,000	-	-
		Class Programming	3,500	-	-
		Construction Services Assistance	32,262	2	-
		Curator of Conservation	45,602	-	1
		Enhanced Restroom Cleanliness	88,312	-	-
		Environmental Impact Report	330,000	-	-
		Human Resources Staffing	58,391	1	-
		Information Technology Support	60,830	(1)	2
		Network Expansion	15,000	-	-
		Overnight Programming	6,500	-	-
		Reptile Exhibits Staffing	-	-	-
		School Programs	60,632	1	-
		Veterinary Staff Support	50,389	-	1
		Zoo Camp Staffing	31,500	-	-
	<i>Library</i>				
		Branch Library Alterations and Improvements	450,000	-	-
		Branch Library Service Enhancements	271,902	6	-
		Branch Library Sustainability Initiatives	124,000	-	-
		Central Library Alterations and Improvements	1,343,804	-	-
		Central Library Service Enhancement	68,150	1	-
		Increase Library Security	489,200	-	-
		Library Materials Support Enhancement	413,497	1	-
		Library Mobile Outreach Program	316,467	4	-
		Marketing and Promotion	1,104,572	3	-
		New Americans Initiative	384,900	-	-
		Public Technology Enhancement	534,478	-	-
		Support Staff Enhancements	179,767	2	-
		Technology Infrastructure Enhancement	781,208	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Recreation and Parks</i>				
		Citywide Brush Clearance	176,844	-	-
		Citywide Mechanical Repairs	175,000	-	-
		Clean and Safe Spaces Parks Program Enhancement	97,116	1	-
		Fire-Life-Safety Systems	250,000	-	-
		Full Funding for Partially Funded Facilities	571,805	-	-
		Girls Play Los Angeles Sports Enhancement	278,770	-	-
		Joint Use Agreements	340,000	-	-
		New and Expanded Facilities	968,656	9	-
		Park Ranger Regeneration Program	220,953	6	-
		Park Restroom Enhancement Program (PREP)	150,000	-	-
		Utilities Increases	3,203,600	-	-
		Venice Beach 24-Hour Restroom Access	255,406	-	1
		Total	\$51,467,059	132	210
Restoration of Services					
	<i>Cultural Affairs</i>				
		Restoration of One-Time Expense Funding	484,914	-	-
	<i>Disability</i>				
		Restoration of One-Time Expense Funding	40,000	-	-
	<i>Fire</i>				
		Restoration of One-Time Expense Funding Reduction	5,800,000	-	-
	<i>Information Technology Agency</i>				
		Restoration of One-Time Special Funding	1,938,000	-	-
	<i>Neighborhood Empowerment</i>				
		Restoration of One-Time Expense Funding	45,000	-	-
	<i>Bureau of Engineering</i>				
		Restoration of One-Time Expense Funding	601,497	-	-
		Total	\$8,909,411	-	-
New Services					
	<i>Aging</i>				
		Estelle Van Meter Mini Multipurpose Center	450,000	-	-
	<i>Animal Services</i>				
		Emergency Housing for Homeless Community Pets	55,000	-	-
	<i>Cannabis Regulation</i>				
		Cannabis Licensing Commission	-	-	-
		Cannabis Regulation	789,796	5	-
	<i>City Administrative Officer</i>				
		Proposition HHH Facilities Bond Program	72,292	-	1
	<i>City Clerk</i>				
		Office of Public Accountability Support	73,660	1	-
		Services for Business Improvement Districts	100,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
	<i>City Planning</i>				
		Metro Public Counter - 4th Floor Remodel	600,000	-	-
	<i>Finance</i>				
		Field Audit Case Selection and Management Software	427,400	-	-
	<i>General Services</i>				
		Procurement Reform Services	127,086	1	2
	<i>Housing and Community Investment</i>				
		Accessible Housing Program	5,131,840	-	28
		Proposition HHH	73,685	-	7
		Replacement of Tablets for Code Inspectors	644,401	-	-
	<i>Information Technology Agency</i>				
		Social Media Management	150,000	-	-
	<i>Personnel</i>				
		Anytime Anywhere Testing - Pilot Program	70,000	-	-
		Commuter Options Parking Consultant	150,000	-	-
	<i>Police</i>				
		Associate Community Officer (A-Cop) Program	1,000,000	-	-
		Community Surveys	100,000	-	-
		Identity Management System Replacement	-	-	-
		Police Commander for Homelessness	-	1	-
		Vision Zero Initiative	-	-	-
	<i>Board of Public Works</i>				
		Marketing	30,000	-	-
		Measure M Fund Administration	62,108	-	1
		Petroleum Administration	301,089	4	-
	<i>Bureau of Contract Administration</i>				
		Measure M Project Support	-	-	11
	<i>Bureau of Engineering</i>				
		Los Angeles River Design and Project Management Support	288,490	-	3
		Measure M Project Support	-	-	4
		Street Reconstruction / Vision Zero	261,218	-	2
	<i>Bureau of Sanitation</i>				
		Coordinated Integrated Monitoring Program	226,891	3	-
		Dental Facilities Program	131,637	2	-
		Instrumental Chemistry Staffing	64,769	1	-
		Qualified Industrial Stormwater Practitioner	73,306	1	-
	<i>Bureau of Street Services</i>				
		Measure M Project Support	-	-	17
		Roadway Infrastructure Survey	864,416	-	1
	<i>Transportation</i>				
		Technology Strategy	155,318	-	2

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
	<i>Zoo</i>	Emergency Medical Services	200,000	-	-
	<i>Library</i>	Engagement and Learning Services Enhancements	381,193	14	-
		Total	\$13,055,595	33	79
Efficiencies to Services					
	<i>Aging</i>	One-Time Expense Account Reduction	(83,726)	-	-
		One-Time Salary Reduction	(10,873)	-	-
	<i>Animal Services</i>	Expense Account Reduction	(148,108)	-	-
		One-Time Salary Reduction	(1,325,601)	-	-
		Salary Savings Rate Adjustment	(227,000)	-	-
	<i>City Administrative Officer</i>	Expense Account Reduction	(196,388)	-	-
		One-Time Salary Reduction	(270,225)	-	-
	<i>City Attorney</i>	Consolidated Plan Funding Reduction	(112,260)	-	-
		Expense Account Reduction	(69,144)	-	-
		One-Time Salary Reduction	(2,146,402)	-	-
		Salary Savings Rate Adjustment	(1,180,000)	-	-
	<i>City Clerk</i>	Expense Account Reduction	(4,456)	-	-
		One-Time Salary Reduction	(235,692)	-	-
		Personnel Staff Enhancement	-	-	-
	<i>Controller</i>	Expense Account Reduction	(35,000)	-	-
		One-Time Salary Reduction	(427,049)	-	-
		Salary Savings Rate Adjustment	(109,906)	-	-
	<i>Convention and Tourism Development</i>	Expense Account Reductions	(21,217)	-	-
	<i>Disability</i>	ADA Assistant Contracts	(25,000)	-	-
		Expense Account Reduction	(57,813)	-	-
		Increase Salary Savings Rate	(19,527)	-	-
		One Time Salary Reduction	(8,997)	-	-
	<i>Economic and Workforce Development</i>	Community Development Block Grant Support	(444,488)	(2)	-
		Expense Account Reduction	(80,841)	-	-
		Gang Injunction Settlement Implementation	-	-	2
		One-Time Salary Reduction	(7,820)	-	-
		Workforce Development Support	(296,441)	(3)	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>Emergency Management</i>				
		One-Time Salary Reduction	(12,309)	-	-
	<i>Employee Relations Board</i>				
		Expense Account Reduction	(2,925)	-	-
		One-Time Salary Reduction	(1,463)	-	-
	<i>Ethics Commission</i>				
		Expense Account Reduction	(108,870)	-	-
		One-Time Salary Reduction	(12,608)	-	-
	<i>Finance</i>				
		Expense Account Reduction	(10,000)	-	-
		Expense Account Reductions	(188,779)	-	-
		One-Time Salary Reduction	(641,048)	-	-
		Salary Savings Rate Adjustment	(608,000)	-	-
	<i>Fire</i>				
		Expense Account Reduction	(348,460)	-	-
		Metropolitan Fire Communications Dispatch	(71,625)	-	-
		One-Time Salary Reduction	(8,125,626)	-	-
		Salary Savings Rate Adjustment	(335,406)	-	-
	<i>General Services</i>				
		Citywide Leasing Account	(273,542)	-	-
		Expense Account Reduction	(963,371)	-	-
		One-Time Salary Reduction	(1,003,528)	-	-
		Petroleum Account Reduction	(1,540,252)	-	-
	<i>Housing and Community Investment</i>				
		Expense Account Reduction	(73,301)	-	-
		One-Time Salary Reduction	(85,333)	-	-
	<i>Information Technology Agency</i>				
		Deletion of Vacant Position	(172,462)	(1)	-
		Expense Account Reduction	(1,115,933)	-	-
		One-Time Salary Reduction	(201,061)	-	-
		Salary Savings Rate Adjustment	(392,000)	-	-
	<i>Neighborhood Empowerment</i>				
		Expense Account Reduction	(30,636)	-	-
		One-Time Salary Reduction	(10,208)	-	-
	<i>Personnel</i>				
		Expense Account Reductions	(324,452)	-	-
		One-Time Salary Reduction	(309,541)	-	-
	<i>Police</i>				
		Expense Account Reduction	(1,409,744)	-	-
		One-Time Contractual Services Reduction	(25,000)	-	-
		One-Time Salary Reduction	(1,000,000)	-	-
	<i>Board of Public Works</i>				
		Expense Account Reduction	(25,000)	-	-
		One-Time Salary Reduction	(319,247)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>Bureau of Contract Administration</i>				
		Expense Account Reductions	(81,814)	-	-
		One-Time Salary Reduction	(809,123)	-	-
		Salary Savings Rate Adjustment	(213,433)	-	-
	<i>Bureau of Engineering</i>				
		Deletion of Vacant Positions	(222,674)	(2)	-
		One-Time Salary Reduction	(362,493)	-	-
		Salary Savings Rate Adjustment	(293,000)	-	-
		Stormwater Funding Reduction	(240,000)	-	-
		Various Account Reductions	(874,390)	-	-
	<i>Bureau of Sanitation</i>				
		Expense Account Reduction	(115,794)	-	-
		Hyperion Water Reclamation Plant Electrical Engineer	75,611	1	-
		One-Time Salary Reduction	(25,517)	-	-
		Salary Savings Rate Adjustment	(55,000)	-	-
		Watershed Protection Salary Adjustment	(903,371)	-	-
	<i>Bureau of Street Services</i>				
		One-Time Salary Reduction	(398,873)	-	-
		Pavement Preservation Reduction	(15,952,435)	-	-
		Various Account Reductions	(2,597,565)	-	-
	<i>Transportation</i>				
		Expense Account Reduction	(25,000)	-	-
		Expense Account Reductions	(1,666,031)	-	-
		One-Time Salary Reduction	(1,069,824)	-	-
	<i>Recreation and Parks</i>				
		Deletion of Vacant Positions	(3,000,000)	(53)	-
		Expense Account Reduction	(471,856)	-	-
		One-Time Salary Reduction	(485,137)	-	-
		Salary Savings Rate Adjustment	(1,449,000)	-	-
		Total	(\$58,522,423)	(60)	2
Reduced Services					
	<i>Aging</i>				
		Consolidated Plan Funding Reduction	(48,056)	-	-
		Emergency Alert Response System	(90,000)	-	-
	<i>Personnel</i>				
		Consolidated Plan Funding Reduction	(177,975)	(1)	-
		Total	(\$316,031)	(1)	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Transfer of Services					
	<i>City Administrative Officer</i>	Transfer of Office of Public Accountability	(2,374,111)	(7)	-
	<i>City Clerk</i>	Neighborhood Council Funding Program Support	110,070	1	-
	<i>Neighborhood Empowerment</i>	Neighborhood Council Funding Program Support	(110,070)	(1)	-
	<i>Public Accountability</i>	Transfer of Office of Public Accountability	2,374,111	7	-
		Total	-	-	-
Other Changes or Adjustments					
	<i>Aging</i>	Elimination of Classification Pay Grades	-	-	-
	<i>Animal Services</i>	Elimination of Classification Pay Grades Spay and Neuter Program Funding Realignment	-	-	-
	<i>Building and Safety</i>	Elimination of Classification Pay Grades Expense Account Reduction One-Time Salary Reduction Salary Savings Rate Adjustment	(10,314) (39,417) (88,000)	-	-
	<i>City Administrative Officer</i>	Disaster Response and Recovery Position Adjustment Elimination of Classification Pay Grades Program Realignment	-	-	-
	<i>City Attorney</i>	Classification Changes for Attorney Positions Continuing Education Stipend	300,000	-	-
	<i>City Clerk</i>	Elimination of Classification Pay Grades	-	-	-
	<i>City Planning</i>	Citywide Planning Position Adjustment Elimination of Classification Pay Grades Expense Account Reduction External Affairs Position Adjustment One-Time Salary Reduction Program Realignment Salary Savings Rate Adjustment	(125,460) (46,275) (86,000)	-	-
	<i>Controller</i>	Elimination of Classification Pay Grades Program Realignment	-	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Convention and Tourism Development</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
		Hiring Hall Position Authority Adjustments	-	-	-
	<i>Council</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Cultural Affairs</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Disability</i>				
		Elimination of Classification Pay Grades	-	-	-
		Position Reallocation	-	-	-
		Program Realignment	-	-	-
	<i>Economic and Workforce Development</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
	<i>El Pueblo de Los Angeles</i>				
		Administrative Support	(36,049)	-	-
		Elimination of Classification Pay Grades	-	-	-
		Museum Support	-	-	-
	<i>Emergency Management</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Ethics Commission</i>				
		Elimination of Classification Pay Grades	-	-	-
		Salary Savings Rate Adjustment	52,920	-	-
	<i>Finance</i>				
		As-Needed Employment Authority	-	-	-
		Elimination of Classification Pay Grades	-	-	-
	<i>Fire</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
		Position Authority Adjustment	-	-	-
		Professional Staffing Support	-	-	-
		Program Realignment	-	-	-
		Salary Account Adjustment	-	-	-
	<i>General Services</i>				
		Class Title Change	-	-	-
		Elimination of Classification Pay Grades	-	-	-
	<i>Housing and Community Investment</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	(29,025)	(11)	-
		Program Realignment	-	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Information Technology Agency</i>				
		Elimination of Classification Pay Grades	-	-	-
		Expense Account Adjustments	-	-	-
		Funding Realignment	-	-	-
		Program Realignment	-	-	-
	<i>Neighborhood Empowerment</i>				
		Elimination of Classification Pay Grades	-	-	-
		Program Realignment	-	-	-
	<i>Personnel</i>				
		Elimination of Classification Pay Grades	-	-	-
		Position Reallocation	-	-	-
	<i>Police</i>				
		2017 Police and Fire World Games	(515,064)	-	-
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
	<i>Board of Public Works</i>				
		Elimination of Classification Pay Grades	-	-	-
		Film Position Reallocation	-	-	-
	<i>Bureau of Contract Administration</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Bureau of Engineering</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Bureau of Sanitation</i>				
		Contractual Services Account Adjustment	1,328,928	-	-
		Elimination of Classification Pay Grades	-	-	-
		Program Realignment	-	-	-
	<i>Bureau of Street Lighting</i>				
		Administrative and Construction Staff Support	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
	<i>Bureau of Street Services</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
		Funding Source Realignment	-	-	-
		Realignment of Weed Abatement, Brush, & Debris Removal Program	-	-	-
	<i>Transportation</i>				
		Crossing Guard Realignment	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Parking Permit Enforcement Funding Realignment	-	-	-
		Position Adjustments	-	-	-
		Program Realignment	-	-	-
		Various Position Adjustments	-	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Zoo</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Library</i>				
		Adjustment to Library Facility Costs	783,112	-	-
		Charter Mandated Appropriation	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Engagement and Learning Services	-	-	-
		General Fund Reimbursement	8,893,457	-	-
		MICLA Reimbursements for the Central Library	4,550	-	-
	<i>Recreation and Parks</i>				
		Charter Mandated Appropriation	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		General Fund Reimbursement	7,567,444	-	-
		Program Realignment	-	-	-
		Total	\$17,954,807	(11)	-
Appropriations to City Employees' Retirement					
	<i>CERS Appropriation - Special Fund</i>				
		Civilian Pensions - Special Fund Appropriation	(4,243,067)	-	-
		Total	(\$4,243,067)	-	-
Appropriations to Library Fund					
	<i>Library Appropriation - General Fund</i>				
		Library - General Fund Appropriation	9,877,510	-	-
		Total	\$9,877,510	-	-
Appropriations to Recreation and Parks Fund					
	<i>Recreation and Parks Appropriation - General Fund</i>				
		Recreation and Parks - General Fund Appropriation	9,161,361	-	-
	<i>Recreation and Parks Appropriation - Special Fund</i>				
		Recreation and Parks - Special Fund Appropriation	-	-	-
		Total	\$9,161,361	-	-
Bond Redemption and Interest					
	<i>Bond Redemption and Interest</i>				
		GOB Debt Service - Interest	(3,416,014)	-	-
		GOB Debt Service - Principal	3,545,000	-	-
		Total	\$128,986	-	-
Capital Finance Administration					
	<i>Staples Arena Debt Service</i>				
		Staples Arena Debt Service	(1,839)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
		<i>Fleet Services and Operations</i>			
		MICLA 2008-A (Capital Equipment)	(4,149,926)	-	-
		MICLA 2009-A (Capital Equipment)	250	-	-
		Police Vehicles Financing	5,100,000	-	-
		MICLA 2016-A (Capital Equipment)	14,702,300	-	-
		MICLA Refunding of Commercial Paper	2,500,000	-	-
		<i>Crime Control</i>			
		In-Car Video (Police)	(2,789,000)	-	-
		MICLA 2006-A (Police HQ and PW Building)	(22,573,540)	-	-
		MICLA 2007-B (Figueroa Plaza)	(732,286)	-	-
		MICLA 2008-A (Capital Equipment)	(1,505,280)	-	-
		MICLA 2008-B (Real Property)	(1,050,208)	-	-
		MICLA 2009-B (Real Property)	(222,986)	-	-
		MICLA 2009-E (Real Property)	(3,923,325)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(1)	-	-
		MICLA 2012-C (Refunding of MICLAs)	6,600	-	-
		Pershing Square Refunding 2002	(5,068)	-	-
		<i>Fire Suppression</i>			
		MICLA 2007-B (Figueroa Plaza)	(320,375)	-	-
		MICLA 2008-A (Capital Equipment)	(2,789,915)	-	-
		<i>Building and Safety Services</i>			
		MICLA 2007-B (Figueroa Plaza)	(2,345,389)	-	-
		MICLA 2016-B (Real Property)	4,422,267	-	-
		<i>Public Improvements</i>			
		Commercial Paper	(23,000)	-	-
		MICLA 2009-B (Real Property)	(2,194,215)	-	-
		MICLA 2012-B (Real Property Refunding)	756	-	-
		MICLA 2013-A (Street Lighting)	(464,333)	-	-
		MICLA 2016 Streetlights	39,866	-	-
		MICLA 2017 Street Lighting	4,470,000	-	-
		MICLA 2016-B (Real Property)	43,065,338	-	-
		<i>Wastewater</i>			
		MICLA 2006-A (Police HQ and PW Building)	(1,625,324)	-	-
		MICLA 2016-B (Real Property)	2,525,189	-	-
		<i>Household Refuse Collection</i>			
		MICLA 2006-A (Police HQ and PW Building)	(4,394,387)	-	-
		<i>Parking Enforcement</i>			
		MICLA 2012-B (Real Property Refunding)	2,044	-	-
		MICLA 2016-B (Real Property)	747,156	-	-
		MICLA Refunding of Commercial Paper	(500,000)	-	-
		Refinancing of Parking Revenue Bonds - CP	2,801	-	-
		<i>Recreation and Parks Projects</i>			
		MICLA 2008-A (Capital Equipment)	(33,747)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
		<i>Convention Center Debt Service</i>			
		MICLA 2009-B (Real Property)	(81,786)	-	-
		MICLA 2015-A Refunding (Convention Center)	(53,477)	-	-
		<i>General Administration and Support</i>			
		Debt Service for CDD Projects	23,980	-	-
		<i>Building Services</i>			
		MICLA 2007-B (Figueroa Plaza)	(10,398,356)	-	-
		MICLA 2008-B (Real Property)	(1,713,497)	-	-
		MICLA 2009-B (Real Property)	(996,100)	-	-
		MICLA 2009-D (Recovery Zone)	(15,990)	-	-
		MICLA 2010-C (Real Property RZEDB)	(2,922)	-	-
		MICLA 2011-A (QECB)	(22,564)	-	-
		MICLA 2014-A (Real Property)	1,500	-	-
		MICLA 2014-B Refunding (Real Property)	2,525	-	-
		MICLA AK (Trizec Hahn Theatre)	(487)	-	-
		<i>Systems Operations</i>			
		MICLA 2008-A (Capital Equipment)	(172,164)	-	-
		MICLA 2009-C (Capital Equipment)	(5,100)	-	-
		MICLA 2010-A (Capital Equipment)	(2,775)	-	-
		MICLA 2010-B (Capital Equipment)	(215)	-	-
		Total	\$12,502,995	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Improvement Expenditure Program					
		<i>Capital Improvements - Recreational Opportunities</i>			
		CIEP - Municipal Facilities	(500,000)	-	-
		<i>Capital Improvements - Public Buildings and Facilities</i>			
		CIEP - Municipal Facilities	6,000,000	-	-
		<i>Capital Improvements - Lighting of Streets</i>			
		CIEP - Physical Plant	(80,000)	-	-
		<i>Capital Improvements - Lighting of Streets</i>			
		CIEP - Physical Plant	(1,190,000)	-	-
		<i>Capital Improvements - Flood Control</i>			
		CIEP - Physical Plant	6,070,699	-	-
		<i>Capital Improvements - Flood Control</i>			
		CIEP - Physical Plant	(360,467)	-	-
		<i>Capital Improvements - Street and Highway Transportation</i>			
		CIEP - Physical Plant	6,219,739	-	-
		<i>Capital Improvements - Street and Highway Transportation</i>			
		CIEP - Physical Plant	(1,595,322)	-	-
		<i>Capital Improvements - Street and Highway Transportation</i>			
		CIEP - Physical Plant	692,816	-	-
		<i>Capital Improvements - Wastewater</i>			
		CIEP - Clean Water	77,773,000	-	-
		Total	\$93,030,465	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General City Purposes					
<i>Governmental Services</i>					
		Aging Programs Various	(192,000)	-	-
		Annual City Audit/Single Audit (1)	87,300	-	-
		Census Operations and Outreach (2)	420,000	-	-
		Clean Streets - Related Costs (3)	3,675,000	-	-
		Crisis Response Team (2)	180,000	-	-
		Equity and Community Well-Being (2)	(428,680)	-	-
		Estelle Van Meter Mini Multipurpose Senior Center	(450,000)	-	-
		Family Source Centers	(4,790,000)	-	-
		FUSE Corps Fellows (6)	388,000	-	-
		Gang Injunction Curfew Settlement Agreement (7)	(3,000,000)	-	-
		Gang Reduction and Youth Development Office (2)	(200,000)	-	-
		Great Streets (2)	(100,000)	-	-
		Homeless Shelter Program (2)	(20,083,428)	-	-
		Hot Weather Program	50,000	-	-
		Immigration Integration (2)	150,000	-	-
		Justice Fund (2)	1,000,000	-	-
		LA RISE	(2,000,000)	-	-
		LAHSA Downtown Drop-In Center	(450,000)	-	-
		LAHSA Funding Enhancements (2)	(478,000)	-	-
		Lifeline Reimbursement Program (8)	(306,000)	-	-
		Local Agency Formation Commission	3,456	-	-
		Medicare Contributions	2,793,573	-	-
		Office of Re-entry (2)	150,000	-	-
		Permanent Supportive Housing Environmental Impact Report	(150,000)	-	-
		Rapid Re-Housing Vouchers	(5,769,230)	-	-
		Settlement Adjustment Processing	(14,629)	-	-
		Special Events Fee Subsidy - Citywide (11)	(600,000)	-	-
		Venice Beach 24-hour Public Restroom Access	(234,000)	-	-
		World Police and Fire Games (2)	200,791	-	-
		Youth Employment Program (2)	300,000	-	-
<i>Intergovernmental Relations</i>					
		League of California Cities	1,200	-	-
		South Bay Cities Association	(1,500)	-	-
		Southern California Association of Governments	14,024	-	-
Total			(\$29,834,123)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Human Resources Benefits					
<i>Human Resources Benefits</i>					
		Civilian FLEX Program	32,909,990	-	-
		Contractual Services	(250,000)	-	-
		Employee Assistance Program	199,688	-	-
		Fire Health and Welfare Program	1,267,432	-	-
		Police Health and Welfare Program	7,545,918	-	-
		Supplemental Civilian Union Benefits	358,099	-	-
		Unemployment Insurance	(500,000)	-	-
		Workers' Compensation/Rehabilitation	11,500,000	-	-
		Total	\$53,031,127	-	-
Judgment Obligation Bonds Debt Service Fund					
<i>Judgment Obligation Bonds</i>					
		Judgment Obligation Bond Debt Service	(4,250)	-	-
		Total	(\$4,250)	-	-
Liability Claims					
<i>Liability Claims</i>					
		Fire Liability Payouts	(2,250,000)	-	-
		General Services Liability Payouts	(1,000,000)	-	-
		Police Liability Payouts	(30,750,000)	-	-
		Public Works, Engineering Liability Payouts	(1,100,000)	-	-
		Public Works, Street Services Liability Payouts	(8,500,000)	-	-
		Recreation and Parks Liability Payouts	(1,150,000)	-	-
		Transportation Liability Payouts	(4,200,000)	-	-
		Miscellaneous Liability Payouts	69,590,000	-	-
		Total	\$20,640,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Proposition A Local Transit Assistance Fund					
<i>Proposition A Local Transit Assistance Fund</i>					
		Bikeshare Operations and Maintenance	865,220	-	-
		Bus Facility Purchase Program	5,000,000	-	-
		CNG Bus Inspection and Maintenance Facility	1,000,000	-	-
		Cityride Scrip Program Expansion	(2,000,000)	-	-
		Community DASH Bus Purchase Program Expansion	8,000,000	-	-
		Commuter Express Bus Purchase Program Expansion	(1,500,000)	-	-
		Commuter Express - Fleet Replacement	(2,750,000)	-	-
		Downtown LA Streetcar	(600,627)	-	-
		Eco Rapid Transit JPA	50,000	-	-
		Marketing City Transit Program	200,000	-	-
		Matching Funds - Measure R Projects/LRPT/30-10	2,000,000	-	-
		Paratransit Program Coordinator Services	50,000	-	-
		Reimbursement for MTA Bus Pass Sales	(503,153)	-	-
		Reserve for Future Transit Service	12,308,613	-	-
		Ride and Field Checks	1,000,000	-	-
		Vision Zero Bus Stop Security Lighting	495,000	-	-
		Senior/Youth Transportation Charter Bus Program	50,000	-	-
		Smart Technology for DASH and Commuter Express Buses	(1,700,000)	-	-
		Technology and Communications Equipment	130,000	-	-
		Technology and Communications Equipment	(130,000)	-	-
		Transit Bus Radio Auto Vehicle Locator System	150,000	-	-
		Transit Bus Security Services	16,075	-	-
		Transit Facility Security and Maintenance	800,000	-	-
		Transit Operations	19,159,000	-	-
		Transit Operations Expansion	(10,000,000)	-	-
		Transit Store	50,000	-	-
		Travel and Training	8,000	-	-
		Reimbursement of General Fund Costs	1,119,680	-	-
		Total	\$33,267,808	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Proposition C Anti-Gridlock Transit Improvement Fund					
<i>Proposition C Anti-Gridlock Transit Improvement Fund</i>					
		Bicycle Path Maintenance	(613,000)	-	-
		Bicycle Plan/Program - Other	(140,000)	-	-
		Contractual Services-Support	(5,000)	-	-
		L. A. Neighborhood Initiative	(550,000)	-	-
		LED Replacement Modules	(2,500,000)	-	-
		Office Supplies	(25,000)	-	-
		Traffic Signal Supplies	(1,277,572)	-	-
		Reimbursement of General Fund Costs	4,179,570	-	-
		Total	(\$931,002)	-	-
Special Parking Revenue Fund					
<i>Special Parking Revenue Fund</i>					
		Accelerated ExpressPark - Local Match	(218,000)	-	-
		Blossom Plaza Easements and Improvements	146,500	-	-
		Capital Equipment Purchases	6,428,100	-	-
		Collection Services	93,100	-	-
		Contractual Services	(1,544,649)	-	-
		Maintenance, Repair, & Utility Service for Off-Street Lots	1,680,872	-	-
		Parking Meter and Off-Street Parking Administration	432,077	-	-
		Parking Studies	145,000	-	-
		Replacement Parts, Tools and Equipment	(1,013,060)	-	-
		Travel and Training	2,000	-	-
		Reimbursement of General Fund Costs	1,230,632	-	-
		Total	\$7,382,572	-	-
Tax and Revenue Anticipation Notes					
<i>Tax and Revenue Anticipation Notes Debt Service Fund</i>					
		Debt Service - Pensions	25,862,666	-	-
		Debt Service - Retirement	(8,861,776)	-	-
		Debt Service - Cash Flow	911,023	-	-
		Total	\$17,911,913	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Unappropriated Balance					
<i>Unappropriated Balance</i>					
		2016-17 Budgetary Shortfalls	(15,000,000)	-	-
		Accessible Housing Program Retrofit Contracts	2,000,000	-	-
		BID Assessments on City Properties	(47,366)	-	-
		Capital Projects	2,300,000	-	-
		Clean Streets	(1,000,000)	-	-
		Community Engagement	275,000	-	-
		DASH Services Expansion - Phase 2	14,355,000	-	-
		Electrical Vehicle Charging Stations	(1,000,000)	-	-
		Fire Boat Maintenance and Repairs	2,500,000	-	-
		Fire Department Shortfalls	(5,800,000)	-	-
		Fire Field Staffing	1,052,428	-	-
		Firefighter Escape Bailout System	800,000	-	-
		Gang Injunction Settlement Agreement	3,000,000	-	-
		Great Streets	(100,000)	-	-
		Implementation of Public Right-of-Way Cleanup	(3,660,000)	-	-
		Minimum Wage and Wage Theft Enforcement Program	457,319	-	-
		Neighborhood Councils	126,000	-	-
		Network Hardware Replacement	900,000	-	-
		November 2016 General Election Costs	(4,400,000)	-	-
		Outside Counsel including Workers' Compensation	(400,000)	-	-
		Pavement Preservation	(2,553,602)	-	-
		Project Restore	340,000	-	-
		Public Works Trust Fund Nexus Study	(50,000)	-	-
		Purposeful Aging	200,000	-	-
		Reserve for Extraordinary Liability	20,000,000	-	-
		Reserve for Mid-Year Adjustments	10,000,000	-	-
		Seismic Retrofit Hearing Officer Services	(105,000)	-	-
		Short-Term Rental Enforcement	1,000,000	-	-
		Soft Story Retrofit Program	(500,000)	-	-
		Trash Receptacle Program Expansion	(518,182)	-	-
		Tree Trimming and Alleys	1,000,000	-	-
		U.S. Economic Development Administration Grant Obligation	1,200,000	-	-
		Wildlife Open Space Study	(250,000)	-	-
Total			\$26,121,597	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Wastewater Special Purpose Fund					
<i>Wastewater Collection, Treatment, and Disposal</i>					
		Department of Water and Power Fees	(474,200)	-	-
		General Services Expense and Equipment	(259,145)	-	-
		Interest Expense	6,629,781	-	-
		Principal	3,895,000	-	-
		Interest-Commercial Paper	1,387,500	-	-
		Loan to Stormwater Pollution Abatement Fund (Schedule 7)	(713,853)	-	-
		Operations and Maintenance Reserve	1,904,653	-	-
		PW-Sanitation Expense and Equipment	3,717,524	-	-
		Sanitation-Project Related	(5,167,000)	-	-
		Sewer Connect Fin Assist Prgm	500,000	-	-
		Utilities	(6,790,289)	-	-
		Reimbursement of General Fund Costs	25,746,071	-	-
		Total	\$30,376,042	-	-
Water and Electricity					
<i>Lighting of Streets</i>					
		Street Lighting Assessments	738,000	-	-
		Street Lighting General Benefit	364,000	-	-
<i>Solid Waste Collection and Disposal</i>					
		Sanitation Electricity	(794,000)	-	-
		Sanitation Water	(356,000)	-	-
<i>Aesthetic and Clean Streets and Parkway</i>					
		Street Services Water	79,000	-	-
<i>Street and Highway Transportation</i>					
		Street Services Electricity	73,000	-	-
<i>Educational Opportunities</i>					
		Library Electricity	268,000	-	-
		Library Water	19,000	-	-
<i>Public Buildings, Facilities and Services</i>					
		General Services Electricity	1,999,000	-	-
		General Services Water	228,000	-	-
		Street Lighting Assessments	(105,000)	-	-
		Street Lighting General Benefit	(320,000)	-	-
		Energy Conservation Payments	7,000	-	-
		Total	\$2,200,000	-	-
Other Special Purpose Funds					
<i>901 Olympic North Hotel Trust Fund</i>					
		901 Olympic North Hotel Trust Fund	454,000	-	-
<i>Village at Westfield Topanga</i>					
		Village at Westfield Topanga Trust Fund	377	-	-
<i>Metropolis Hotel Project Trust Fund</i>					
		Metropolis Hotel Project Trust Fund	900,000	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Wilshire Grand Hotel Project Trust Fund</i>			
		Wilshire Grand Hotel Project Trust Fund	9,528,712	-	-
		<i>Arts and Cultural Opportunities</i>			
		Arts and Cultural Fac. and Services Trust Fund	3,177,000	-	-
		<i>Attorney Conflicts Panel Fund</i>			
		Attorney Conflicts Panel Fund	1,000,000	-	-
		<i>Accessible Housing Fund</i>			
		Accessible Housing Fund	11,052,375	-	-
		<i>Business Improvement District Trust Fund</i>			
		Business Improvement District Trust Fund	295,735	-	-
		<i>City Ethics Commission</i>			
		City Ethics Commission Fund	449,643	-	-
		<i>Convention Center Revenue Fund</i>			
		Convention Center Revenue Fund	314,273	-	-
		<i>Emergency Operations Fund</i>			
		Emergency Operations Fund	(202,223)	-	-
		<i>Innovation Fund</i>			
		Innovation Fund	100,000	-	-
		<i>Matching Campaign Funds Trust Fund</i>			
		Matching Campaign Funds	(30,431)	-	-
		<i>Neighborhood Empowerment</i>			
		Neighborhood Empowerment Fund	(3,440,027)	-	-
		<i>Neighborhood Council Fund</i>			
		Neighborhood Council Fund	4,032,000	-	-
		<i>Sidewalk Repair Fund</i>			
		Sidewalk Repair Fund	(9,554,630)	-	-
		<i>Project Restore Trust Fund</i>			
		Project Restore Trust Fund	(344,340)	-	-
		<i>LA Convention and Visitors Bureau Trust Fund</i>			
		LA Convention and Visitors Bureau	2,996,920	-	-
		Unallocated	703,334	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Solid Waste Resources Revenue Fund</i>					
		Landfill Maintenance Special Fund (Schedule 38)	(1,625,261)	-	-
		PW-Sanitation Expense and Equipment	5,446,423	-	-
		Rate Stabilization Reserve	17,986,405	-	-
		Solid Waste Resources Revenue Bonds 2009-A - Principal	160,000	-	-
		Solid Waste Resources Revenue Bonds 2009-A - Interest	(161,800)	-	-
		Solid Waste Resources Revenue Bonds 2009-B - Principal	230,000	-	-
		Solid Waste Resources Revenue Bonds 2009-B - Interest	(235,000)	-	-
		Solid Waste Resources Revenue Bonds 2013-A - Interest	(50,000)	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Principal	(3,550,000)	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Interest	(721,000)	-	-
		Solid Waste Resources Revenue Bonds 2015-A - Principal	3,975,000	-	-
		Solid Waste Resources Revenue Bonds 2015-A - Interest	(350,625)	-	-
		Utilities	1,900,000	-	-
		Reimbursement of General Fund Costs	(10,081,288)	-	-
<i>Forfeited Assets Trust Fund of the Police Department</i>					
		Gang Intervention Program - State Set Aside	56,735	-	-
		Tasers	46,151	-	-
		Technology	1,408,101	-	-
<i>Traffic Safety Fund</i>					
		Traffic Signal Supplies	524,433	-	-
<i>Special Gas Tax Street Improvements</i>					
		Concrete Streets	2,428,000	-	-
		Street Reconstruction / Vision Zero	15,000,000	-	-
		Vision Zero Traffic Signal Installation	6,000,000	-	-
<i>Housing Department Affordable Housing Trust Fund</i>					
		Local Funding for Affordable Housing	(14,500,000)	-	-
		Reserve for Surplus Property Proceeds	(47,000,000)	-	-
		Unallocated	(6,011,335)	-	-
		Reimbursement of General Fund Costs	(18,762)	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Stormwater Pollution Abatement</i>					
		Expense and Equipment	(305,000)	-	-
		Green Street Infrastructure	(200,000)	-	-
		NPDES Permit Compliance	385,000	-	-
		On Call Contractors (Emergency Funds)	(1,000,000)	-	-
		On Call Contractors (Emergency Funds)	3,273,000	-	-
		Operation and Maintenance - TMDL Compliance Projects	(225,000)	-	-
		Payment for Proposition O Loans	(286,493)	-	-
		Payment for Sewer Construction Maintenance Fund Loan	419,310	-	-
		San Fernando Valley Stormwater Capture Projects	(15,000,000)	-	-
		Sanitation Contracts	(2,467,663)	-	-
		Reimbursement of General Fund Costs	173,373	-	-
<i>Community Development Trust Fund</i>					
		Reimbursement of General Fund Costs	531,165	-	-
<i>Home Investment Partnerships Program Fund</i>					
		Contract Programming - Systems Upgrades	7,740	-	-
		Service Delivery	(104,000)	-	-
		Technical Services	(80,000)	-	-
		Unallocated	16,679	-	-
		Reimbursement of General Fund Costs	519,267	-	-
<i>Mobile Source Air Pollution Reduction Trust Fund</i>					
		Air Quality Education and Outreach	(250,000)	-	-
		Air Quality Monitoring Program	(200,000)	-	-
		Alternate Fuel Fleet Vehicles, Trucks, and Infrastructure	(330,874)	-	-
		Carshare Bikeshare Professional Services	(169,157)	-	-
		Electric Vehicle Carshare Program	300,000	-	-
		Sustainable Transportation Initiatives	373,275	-	-
		Reimbursement of General Fund Costs	694,969	-	-
<i>Community Services Block Grant Trust Fund</i>					
		Reimbursement of General Fund Costs	186,645	-	-
<i>Convention Center Revenue Fund</i>					
		LACC Private Operator Account	542,622	-	-
		Reimbursement of General Fund Costs	1,031,322	-	-
		Convention Center Facility Reinvestment	1,301,373	-	-
		LACC Private Operator Reserve	(668,989)	-	-
<i>Neighborhood Empowerment</i>					
		Neighborhood Council Funding Program	(3,552,000)	-	-
		Neighborhood Empowerment - Future Year	5,924	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Street Lighting Maintenance Assessment Fund</i>					
		County Collection Charges	5,000	-	-
		Electric Vehicle Infrastructure	(200,000)	-	-
		Energy	(4,780,264)	-	-
		Energy Conservation Assistance Loan Repayment	268,432	-	-
		Fleet Replacement	(1,065,000)	-	-
		Miscellaneous Expenses	(278,131)	-	-
		Official Notices	45,000	-	-
		Official Notices	(45,000)	-	-
		Tree Trimming	(20,000)	-	-
		Reimbursement of General Fund Costs	3,407,370	-	-
<i>Telecommunications Liquidated Damages - TDA</i>					
		Cable Franchise Oversight	7,250	-	-
		L.A. Cityview 35 Operations	241,325	-	-
		PEG Access Capital Costs	(8,230,000)	-	-
		Reserve for PEG Access Capital Costs	(1,290,565)	-	-
		Reimbursement of General Fund Costs	17,112	-	-
<i>Workforce Investment Act Fund</i>					
		Reimbursement of General Fund Costs	(1,621,582)	-	-
<i>Rent Stabilization Trust Fund</i>					
		Hearing Officer Contract	(3,500)	-	-
		Rent and Code Outreach Program	(51,500)	-	-
		Unallocated	(1,174,461)	-	-
		Reimbursement of General Fund Costs	(16,918)	-	-
<i>Arts and Cultural Facilities and Services Trust Fund</i>					
		El Pueblo Fund	285,000	-	-
		Landscaping and Miscellaneous Maintenance	600,000	-	-
		Reserve for Revenue Fluctuations	2,390	-	-
		Solid Waste Resources Revenue Fund	1,620	-	-
		Reimbursement of General Fund Costs	2,637,877	-	-
<i>Arts Development Fee Trust Fund</i>					
		Arts and Cultural Facilities and Services Fund (Schedule 24)	(17,058)	-	-
		Arts Projects	(325,304)	-	-
<i>City Employees Ridesharing Fund</i>					
		Reserve	1,146,171	-	-
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	140,225	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	695,482	-	-
		Reimbursement of General Fund Costs	250,001	-	-
		Reimbursement of General Fund Costs	163,645	-	-
		Reimbursement of General Fund Costs	194,047	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	36,936	-	-
		Reimbursement of General Fund Costs	(42,402)	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	210,413	-	-
		Reimbursement of General Fund Costs	2,622,771	-	-
		Reimbursement of General Fund Costs	144,766	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	169,008	-	-
		Reimbursement of General Fund Costs	193,588	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	(2,969,887)	-	-
		Reimbursement of General Fund Costs	(64,797)	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	2,310	-	-
		Reimbursement of General Fund Costs	3,397,548	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	106,854	-	-
		Reimbursement of General Fund Costs	72,570	-	-
		Reimbursement of General Fund Costs	3,708,986	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	86,608	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	108,968	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	284,655	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	699,890	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	128,680	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	1,686,363	-	-
		<i>City Ethics Commission Fund</i>			
		Ethics Commission - Future Year	10,702	-	-
		<i>Staples Arena Trust Fund</i>			
		Unallocated	14,286	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Citywide Recycling Fund</i>					
		Commercial Recycling Development and Capital Costs	1,175,000	-	-
		Private Sector Recycling Programs	(2,597,050)	-	-
		PW-Sanitation Expense and Equipment	671,645	-	-
		Rate Stabilization Reserve	468,880	-	-
		Rebate and Incentives	(416,556)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	99,505	-	-
		Reimbursement of General Fund Costs	(2,113,804)	-	-
<i>Special Police Communications/911 System Tax Fund</i>					
		911 Telephony System	115,081	-	-
<i>Local Transportation Fund</i>					
		ATP Cycle I SRTS Bike/Ped Rehabilitation	4,580,000	-	-
		Bike Path Maintenance & Refurbishment	617,000	-	-
		Expo Bike Path Phase II Northvale Segment	1,260,000	-	-
		Los Angeles River Bikeway	600,000	-	-
		Open Streets Program	901,208	-	-
		Project Tech Support	(59,803)	-	-
		Sidewalk Engineering Consulting Services	1,352,168	-	-
		Sidewalk Repair Contractual Services	1,770,047	-	-
		Speed Hump Program	(540,000)	-	-
<i>Planning Case Processing Special Fund</i>					
		Bank Fees	(250,000)	-	-
		Major Projects Review	(30,000)	-	-
		Reserve for Compensated Time Off - Current Year	(244,201)	-	-
		Reserve for Compensated Time Off - Prior Years	(250,000)	-	-
		Reserve for Future Costs	2,867,372	-	-
		Reimbursement of General Fund Costs	4,333,629	-	-
<i>Disaster Assistance Trust Fund</i>					
		Disaster Costs Reimbursements to Other Departments	(39,718,393)	-	-
<i>Landfill Maintenance Special Fund</i>					
		PW-Sanitation Expense and Equipment	(250,000)	-	-
<i>Household Hazardous Waste Special Fund</i>					
		PW-Sanitation Expense and Equipment	399,835	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	111,303	-	-
		Reimbursement of General Fund Costs	81,968	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Building and Safety Building Permit Enterprise Fund</i>					
		Bank Fees	(2,300,000)	-	-
		Building and Safety Expense and Equipment	3,100,000	-	-
		Building and Safety Lease Costs	(9,501)	-	-
		EWDD Summer Youth	26,000	-	-
		Reserve for Future Costs	8,561,748	-	-
		Reserve for Unanticipated Costs	43,478,304	-	-
		Reimbursement of General Fund Costs	1,781,923	-	-
<i>Housing Opportunities For Persons With AIDS Fund</i>					
		Case Management Tracking System	100,000	-	-
		Reimbursement of General Fund Costs	5,022	-	-
<i>Code Enforcement Trust Fund</i>					
		Contract Programming - Systems Upgrades	(600,000)	-	-
		Hearing Officer Contract	(180,000)	-	-
		Rent and Code Outreach Program	(58,500)	-	-
		Service Delivery	(964,000)	-	-
		Unallocated	(5,203,560)	-	-
		Reimbursement of General Fund Costs	(314,759)	-	-
<i>El Pueblo de Los Angeles Historical Monument Revenue Fund</i>					
		El Pueblo Parking Automation Project	50,000	-	-
		Reimbursement of General Fund Costs	(25,318)	-	-
<i>Zoo Enterprise Trust Fund</i>					
		GLAZA Marketing Refund	(294,834)	-	-
		Reserve for Revenue Fluctuations	590,071	-	-
<i>Central Recycling Transfer Station Fund</i>					
		CLARTS Community Amenities	19,164	-	-
		PW-Sanitation Expense and Equipment	2,188,927	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	329,411	-	-
		Reimbursement of General Fund Costs	473,721	-	-
<i>Street Damage Restoration Fee Special Fund</i>					
		Reimbursement of General Fund Costs	(1,458,376)	-	-
<i>Municipal Housing Finance Fund</i>					
		Contract Programming - Systems Upgrades	7,740	-	-
		Professional Services Contract	(80,000)	-	-
		Service Delivery	318,837	-	-
		Reimbursement of General Fund Costs	839,704	-	-

2017-18 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Measure R Traffic Relief and Rail Expansion Fund</i>					
		Bicycle Plan/Program - Other	50,000	-	-
		Great Streets	1,500,000	-	-
		Paint and Sign Maintenance	23,474	-	-
		Pedestrian Plan/Program	50,000	-	-
		Traffic Signal Supplies	752,913	-	-
		Vision Zero	700,000	-	-
		Reimbursement of General Fund Costs	185,175	-	-
<i>Multi-Family Bulky Item Special Fund</i>					
		PW-Sanitation Expense and Equipment	500,000	-	-
		Rate Stabilization Reserve	(1,201,165)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	27,741	-	-
		Reimbursement of General Fund Costs	(20,433)	-	-
<i>Sidewalk Repair Fund</i>					
		Environmental Impact Report	200,000	-	-
		Sidewalk Repair Engineering Consulting Services	(1,118,692)	-	-
		Sidewalk Repair Incentive Program	(4,300,000)	-	-
		Sidewalk Repair Contractual Services	(500,000)	-	-
		Street Tree Planting and Maintenance	700,000	-	-
		Reimbursement of General Fund Costs	1,391,411	-	-
<i>Measure M Local Return Fund</i>					
		Alley Paving	1,000,000	-	-
		Concrete Streets	1,000,000	-	-
		Street Reconstruction / Vision Zero	20,000,000	-	-
		Median Island Maintenance	1,100,000	-	-
		Speed Hump Program	1,000,000	-	-
		Traffic Surveys	200,000	-	-
		Vision Zero Education	500,000	-	-
		Reimbursement of General Fund Costs	288,935	-	-
Total			\$28,154,780	-	-

**10 YEAR HISTORY OF BUDGET
(\$million)**

Fiscal Year	Total Budget			Percent Change	General Fund Budget		
	Proposed	Adopted			Proposed	Adopted	Change
2017-18	\$ 9,232.8	n/a	n/a		\$ 5,779.3	n/a	n/a
2016-17	8,757.6	8,777.0	0.22%		5,558.3	5,576.4	0.33%
2015-16	8,568.3	8,582.6	0.17%		5,392.2	5,410.4	0.34%
2014-15	8,100.1	8,122.9	0.28%		5,117.5	5,138.3	0.41%
2013-14	7,688.5	7,685.5	-0.04%		4,872.4	4,866.9	-0.11%
2012-13	7,223.2	7,246.1	0.32%		4,537.9	4,550.5	0.28%
2011-12	6,904.5	6,871.6	-0.48%		4,379.0	4,385.7	0.15%
2010-11	6,732.5	6,749.2	0.25%		4,339.0	4,375.2	0.83%
2009-10	7,048.3	6,884.8	-2.32%		4,444.2	4,399.8	-1.00%
2008-09	7,010.9	7,113.1	1.46%		4,475.1	4,553.7	1.76%
2007-08	6,787.0	6,817.7	0.45%		4,437.8	4,437.8	0.00%

FIVE-YEAR PROJECTION OF SWORN AND CIVILIAN SALARIES IN THE POLICE DEPARTMENT

	Proposed Budget 2017-18	Estimated 2018-19	Estimated 2019-20	Estimated 2020-21	Estimated 2021-22
Sworn					
No. Authorized Positions	10,644	10,644	10,644	10,644	10,644
Average Filled	9,971	9,971	9,971	9,971	9,971
Net New Hired	92	-	-	-	-
Funding Required (Million)	\$ 1,110.1	\$ 1,122.1	\$ 1,122.1	\$ 1,122.1	\$ 1,122.1
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 11.1	\$ 11.2	\$ 11.2	\$ 11.2	\$ 11.2
Civilian					
No. Authorized Positions	3,354	3,354	3,354	3,354	3,354
Average Filled	2,906	2,906	2,906	2,906	2,906
Funding Required (Million)	\$ 244.8	\$ 248.9	\$ 248.9	\$ 248.9	\$ 248.9
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 2.4	\$ 2.5	\$ 2.5	\$ 2.5	\$ 2.5

NOTES:

1. For projection purposes, it is assumed that sworn hiring will be maintained to counteract attrition and increase the force from 9960 to 10052, including 40 officers to achieve a force of 10,000 and an additional 52 officers funded by the Los Angeles County Metropolitan Transit Agency (LACMTA). Sworn attrition assumptions factor in the impacts of DROP. For civilian staffing, it is assumed that hiring will be maintained to counteract attrition and an additional 17 civilian positions funded by LACMTA will be filled.
2. Salary adjustment for civilians and sworn employees are based on adopted Memorandum of Understanding (MOU). For these purposes, no salary adjustments beyond those negotiated to date are included in the annual cost. If salary adjustments are made, the increase in cost is compounded in future years.
3. Projecting the source of funds for on-going years is not possible as State and Federal grants fluctuate significantly over time. However, it is assumed that the majority of these costs will be a General Fund expense except those reimbursed by the LACMTA for 52 sworn officers (\$6.26 million) and 17 civilians (\$1.32 million).
4. Funding required is for direct costs only and does not include increased funding levels that would be required for benefits.

**POLICE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION
2017-18 PROPOSED BUDGET**

Assumptions for 2017-18:

- 1.) On July 1, 2017, 10,012 sworn personnel will be on the payroll, including 52 assigned to the new Transit Services Bureau established in 2016-17 to oversee the delivery of contractual law enforcement services to the Los Angeles Metropolitan Transit Authority.
- 2.) 419 Officers will leave over the course of the year, including Academy attrition.
- 4.) 80 percent of recruits hired will graduate the Academy, resulting in 459 graduates to offset attrition.
- 5.) Average Salary is \$4,120 per pay period, or \$107,526 per year, including bonuses.
- 6.) Sick and vacation time paid out at separation will total approximately \$4.38 million.
- 7.) Excess sick time paid out will total approximately \$5.29 million.
- 8.) A two percent cost of living increase will occur on July 9, 2017 and January 7, 2017 for sworn personnel.
- 9.) There will be no change to the annual Uniform Allowance in 2017-18.
- 10.) Various other adjustments to salaries such as holiday compensation and bonus adjustments will total \$382,525.

2016-17 Adopted Budget	\$ 1,067,490,828
2017-18 Proposed Budget	<u>1,110,135,152</u>
Change	<u>\$ 42,644,324</u>

Non-Discretionary Changes

	<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
	2	\$ 35,461,240	2017-18 Employee Compensation Adjustment
	3	(3,025,179)	Change in Number of Working Days
Total Non-Discretionary Changes		<u>\$ 32,436,061</u>	

Discretionary Changes

	<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
	9	\$ 12,196,732	Sworn Hiring Plan
	10	(7,731,267)	Sworn Attrition
	15	(515,064)	2017 Police and Fire World Games
	18	6,257,862	Los Angeles County Metropolitan Transportation Authority
Total Discretionary Changes		<u>\$ 10,208,263</u>	

TOTAL CHANGES FROM 2015-16 \$ 42,644,324

TOTAL SWORN SALARY \$ 1,110,135,152

**POLICE DEPARTMENT CIVILIAN SALARY ACCOUNT CALCULATION
2017-18 PROPOSED BUDGET**

Assumptions for 2017-18:

- 1.) An average of 2,875 civilian positions will be filled throughout the year (13.84% vacancy rate), , including 17 assigned to the new Transit Services Bureau established in 2016-17 to oversee the delivery of contractual law enforcement services to the Los Angeles Metropolitan Transit Authority.
- 2.) Average Salary is \$3,187 per pay period, or \$83,173 per year.
- 3.) Salary adjustments are subject to change pending ongoing labor negotiations.

2016-17 Adopted Budget	\$ 236,691,109
2017-18 Proposed Budget	<u>244,736,809</u>
Change	<u>\$ 8,045,700</u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 1,392,631	2016-17 Employee Compensation Adjustment
2	33,632	2017-18 Employee Compensation Adjustment
3	(664,830)	Change in Number of Working Days
4	1,235,617	Full Funding for Partially Financed Positions
5	5,374,616	Salary Step and Turnover Effect
Total Non-Discretionary Changes	<u>\$ 7,371,666</u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
13	\$ (1,000,000)	One-Time Salary Reduction
18	1,322,168	Los Angeles Metropolitan Transit Authority
34	351,866	Body-Worn Video Camera Program Implementation
Total Discretionary Changes	<u>\$ 674,034</u>	

TOTAL CHANGES FROM 2015-16 \$ 8,045,700

TOTAL CIVILIAN SALARY \$ 244,736,809

**FIRE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION
2017-18 PROPOSED BUDGET**

Assumptions for 2017-18:

- 1.) On July 1, 2017, 3,220 Firefighters are estimated to be on the payroll.
- 2.) 72 Firefighters (Sworn members) will leave over the course of the year, not including Academy attrition.
- 3.) 195 recruits will be hired in three classes at Drill Tower 81.
- 4.) 80 percent of the 195 recruits will graduate from the Academy. There will be three 20-week Academy classes in FY 2017-18. Two of the classes are projected to graduate 104 recruits in FY17-18. One more class will graduate another 52 recruits in FY18-19. An additional 92 recruits from FY 2016-17 in two classes are expected to graduate in FY 2017-18 for a total of 196 new Firefighters to offset sworn attrition.
- 5.) Average Salary is \$4,407 per pay period, or \$115,025 per year, including some bonuses.
- 6.) Vacation paid out at separation will total approximately \$3.3 million.
- 7.) Unused Sick time paid out at separation will total approximately \$3.4 million.
- 8.) Banked overtime paid out will total approximately \$5 million.

2016-17 Adopted Budget	\$ 356,262,752
2017-18 Proposed Budget	383,262,315
Change	<u>\$ 26,999,563</u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 15,062,612	2016-17 Employee Compensation Adjustment
2	11,824,149	2017-18 Employee Compensation Adjustment
3	(1,545,793)	Change in Number of Working Days
4	33,638,285	Full Funding for Partially Financed Positions
5	(6,590,279)	Salary Step and Turnover Effect
6	(6,745,490)	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes		<u>\$ 45,643,484</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
13	\$ (795,746)	One-Time Salary Reduction
20	(23,694,875)	Salary Account Adjustment
21	1,431,534	Continuation of Engine Company
22	231,034	Fast Response Vehicle
25	147,232	Dispatch System Management
29	(71,625)	Metropolitan Fire Communications Dispatch
32	112,259	EMS Nurse Practitioner Response Unit
36	3,996,266	Firefighter Hiring and Training
Total Discretionary Changes		<u>\$ (18,643,921)</u>

TOTAL CHANGES FROM 2016-17 \$ 26,999,563

TOTAL SWORN SALARY \$ 383,262,315

**FIRE DEPARTMENT CIVILIAN SALARY ACCOUNT CALCULATION
2017-18 PROPOSED BUDGET**

Assumptions for 2017-18:

- 1.) An average of 372 civilian positions will be filled throughout the year (7% vacancy rate).
- 2.) Average Salary is \$3,378 per pay period, or \$88,168 per year.

2016-17 Adopted Budget	\$	32,131,331
2017-18 Proposed Budget		32,798,323
Change	\$	<u>666,992</u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 348,558	2016-17 Employee Compensation Adjustment
2	5,569	2017-18 Employee Compensation Adjustment
3	(130,539)	Change in Number of Working Days
4	500,000	Full Funding for Partially Financed Positions
5	121,310	Salary Step and Turnover Effect
6	(1,031,961)	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes	\$	<u>(187,063)</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
12	\$ (335,406)	Salary Savings Rate Adjustment
13	(721,465)	One-Time Salary Reduction
26	86,423	Public Safety Technology Team - Metro Dispatch
30	103,170	Certified Unified Program Agency (CUPA)
32	117,171	EMS Nurse Practitioner Response Unit
35	184,587	EMS Training Unit
37	87,695	Youth Programs
41	386,059	Fleet Maintenance Division
45	488,864	Public Safety Technology Team - Technology Support
46	118,333	Public Safety Dispatch Support
48	252,893	Emergency Reponse Systems Enhancements
50	85,731	Community Liaison Office
Total Discretionary Changes	\$	<u>854,055</u>

TOTAL CHANGES FROM 2016-17	\$	666,992
TOTAL CIVILIAN SALARY	\$	32,798,323

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2017-18 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Cannabis Regulation						
Cannabis Regulation						
Develop rules and regulations to implement local and State law pertaining to cannabis use and administer the application, licensing, renewal, and revocation processes for cannabis businesses.	1	Five regular authority positions with 12-months funding and expense funding will be provided. Program costs will be fully offset by permit and license revenues.	\$ 789,796	\$ -	1	Executive Director Cannabis Regulation
					1	Assistant Executive Director Cannabis Regulation
					1	Management Analyst
					1	Commission Executive Assistant II
					1	Senior Administrative Clerk
Cannabis Licensing Commission						
Establish the Cannabis Licensing Commission.	2	Five commissioner positions will be provided.	\$ -	\$ -	0	
City Administrative Officer						
Proposition HHH Facilities Bond Program						
Support for the Homelessness Reduction and Prevention, Housing, and Facilities Bond Issue program (Proposition HHH).	14	One resolution authority position with nine-months funding will be provided. The position will be partially reimbursed by bond proceeds.	\$ 72,292	\$ -	1	Administrative Analyst II
City Attorney						
Housing Department Support – Proposition HHH						
Provide legal support for the Homelessness Reduction and Prevention, Housing, and Facilities Bond Issue program (Proposition HHH).	31	One resolution authority position without funding will be provided. The position will be front-funded by salary savings until a salary appropriation from Proposition HHH is provided through an interim report.	\$ -	\$ -	1	Deputy City Attorney II
City Clerk						
Cannabis Regulation						
Provide support services for the Department of Cannabis Regulation.	18	One regular authority position with 12-months funding will be provided. Costs will be fully offset by permit and license revenues, which will be deposited into the General Fund.	\$ 95,267	\$ -	1	Management Analyst
Finance						
Field Audit Case Selection and Management Software						
Purchase audit selection and case management software to refine the Department's audit selection methodology, improve the tracking of performance metrics, and increase operational efficiency.	9	Expense funding will be provided. Funding will be reduced in the Contractual Services Account to reflect savings achieved from the new software.	\$ 427,400	\$ -	0	

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2017-18 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
General Services						
Procurement Reform Services						
To streamline and improve the City's procurement and contracting processes	31	One resolution authority with nine-months funding and two resolution authority positions without funding will be provided.	\$ 127,086	\$ -	1 2	Prima Program Manager Management Analyst
Housing and Community Investment						
Proposition HHH						
Provide underwriting support for the Homelessness Reduction and Prevention, Housing, and Facilities Bond Issue program (Proposition HHH).	18	Five resolution authority positions without funding and expense funding will be provided. These positions are front-funded with salary savings until a salary appropriation from Proposition HHH is provided through an interim funding report.	\$ 73,685	\$ -	2 2 1	Financial Development Officer I Management Analyst Chief Housing Programs Manager
Information Technology Agency						
Social Media Management						
The social media management tool will manage the City's social media presence across multiple social networks.	26	Expense funding for contractual services will be provided.	\$ 150,000	\$ -	0	
Library						
Engagement and Learning Services Enhancements						
Plan and coordinate bilingual outreach, system-wide programming and initiatives, programs for early literacy initiatives, and the Student Success Card Program.	24	Four resolution authority positions with nine-months funding and 10 resolution authority positions with three-months funding will be provided by the Library Fund.	\$ -	\$ 381,193	2 1 1 10	Senior Librarian Librarian III Library Assistant II Community Program Assistant I
Personnel						
Anytime Anywhere Testing - Pilot Program						
Conduct a proctored online civil service examination for applicants at any time and at any location.	19	Expense funding will be provided.	\$ 70,000	\$ -	0	
Commuter Options Parking Consultant						
Provide funding for a consultant to identify best practices and develop recommendations to improve the City's commuter program.	25	Expense funding will be provided by the City Employees' Rideshare Trust Fund.	\$ -	\$ 150,000	0	
Police						
Police Commander for Homelessness						
Ensure coordinated implementation of the Department's homelessness initiatives, ongoing integration with the City's Comprehensive Homelessness Strategy, and consistent communication with City, County, State, and Federal agencies, the public, and the private sector on homelessness issues.	19	One regular authority position with 12-months funding will be provided in the base budget.	\$ 183,472	\$ -	1	Police Commander

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2017-18 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Police (cont.)						
Vision Zero Initiative						
Provide Sworn Overtime funding for traffic and speed enforcement details targeting high priority collision locations identified in the Vision Zero Initiative. These details will seek to reduce injuries to pedestrians, bicyclists, and motorists by saturating enforcement efforts in areas with a high number of collisions and on roadways certified by Engineering and Traffic Surveys.	23	Sworn Overtime funding will be provided.	\$ 1,500,000	\$ -	0	
Associate Community Officer (A-Cop) Program						
Transition candidates from the Department's youth programs into the Police Academy. Candidates will be hired on a part-time basis through a student-worker apprenticeship program, working up to 24 hours a week at an hourly rate of \$18.50.	29	As-Needed funding will be provided for 44 students to participate in 2017-18.	\$ 1,000,000	\$ -	0	
Identity Management System Replacement						
Provide an employee identity management system that complies with United States Department of Justice (DOJ), Federal Bureau of Investigation regulations which require the elimination of antiquated bar code based identification cards. This system prevents unauthorized access to sensitive data in the DOJ's Criminal Justice Information System. Failure to replace the existing system will increase exposure of this data to security threats and may result in DOJ fines for non-compliance.	35	Funding will be provided by the Forfeited Assets Trust Fund.	\$ -	\$ 600,000	0	
Community Surveys						
Design and implement community trust surveys. The surveys will collect feedback from a random sample of 2,000 adults throughout the City and will be used to make organizational adjustments that better serve City residents.	36	Expense funding will be provided.	\$ 100,000	\$ -	0	
Public Works - Board						
Measure M Fund Administration						
Administer the Measure M Local Return Fund, which funds the design and construction of various rail, bus, street and capital projects authorized as part of the Los Angeles Metropolitan Transit Authority (Metro) Measure M Traffic Improvement Plan approved in November 2016.	14	One resolution authority position with nine-months funding will be provided. Funding is provided by the Measure M countywide sales tax increase.	\$ -	\$ 62,108	1	Senior Accountant I
Petroleum Administration						
Coordinate the City's efforts to authorize and regulate exploration, drilling and production activities, and to provide policy advisement to the Mayor, City Council, and the Board of Public Works on such matters.	20	Four regular authority positions with nine-months funding will be provided.	\$ 301,089	\$ -	1	Utility Rates and Policy Specialist III
					1	Senior Management Analyst I
					1	Senior Environmental Engineer
					1	Environmental Compliance Inspector

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2017-18 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Public Works - Contract Administration						
Measure M Project Support						
Support the design and construction workload for various rail, bus, street and capital projects authorized as part of the Los Angeles Metropolitan Transit Authority (Metro) Measure M Traffic Improvement Plan approved in November 2016.	12	Resolution authority without funding for 11 positions will be provided. Front funding will be provided by the Transportation Grant Fund, subject to Metro's approval, and will be fully reimbursed by Metro.	\$ -	\$ -	2	Senior Construction Inspector
					8	Construction Inspector
					1	Management Analyst
Public Works - Engineering						
Measure M Project Support						
Support the design and construction workload for various rail, bus, street and capital projects authorized as part of the Los Angeles Metropolitan Transit Authority (Metro) Measure M Traffic Improvement Plan approved in November 2016.	34	Four resolution authority positions and expense funding will be provided. Front funding will be provided by the Transportation Grant Fund, subject to Metro's approval, and will be fully reimbursed by Metro.	\$ -	\$ -	1	Senior Civil Engineer
					1	Civil Engineer
					1	Environmental Supervisor I
					1	Management Analyst
Street Reconstruction/Vision Zero						
Administer the Street Reconstruction Program.	35	One resolution authority with 12-months funding, and one resolution authority with 11-months funding will be provided. Funding is provided by the Measure M Local Return Fund.	\$ -	\$ 261,218	1	Principal Civil Engineer
					1	Civil Engineering Associate II
Public Works - Engineering (cont.)						
Los Angeles River Design and Project Management						
Support LA Riverworks capital project implementation for Taylor Yard, three other Los Angeles River projects, and interface with the U.S. Army Corps of Engineers.	41	Three resolution authority positions with nine-months funding and expense funding will be provided by the Stormwater Pollution Abatement Fund and the Sewer Construction and Maintenance Fund.	\$ -	\$ 288,490	2	Civil Engineer
					1	Civil Engineering Associate II
Public Works - Sanitation						
Coordinated Integrated Monitoring Program						
Implement the Coordinated Integrated Monitoring Program (CIMP) to assess and monitor pollutant levels from various points of discharge within the Los Angeles River and Santa Monica Bay Watersheds to ensure that City wastewater treatment facilities are meeting Total Maximum Daily Load requirements.	21	Three regular authority positions with nine-months funding and expense funding will be provided by the Sewer Construction and Maintenance Fund and Stormwater Pollution Abatement Fund and is partially reimbursable by the City's partner agencies.	\$ -	\$ 226,891	1	Water Biologist II
					2	Laboratory Technician II
Dental Facilities Program						
Administer the inspection and enforcement of Environmental Protection Agency regulations that require dental facilities to install amalgam separators, which remove amalgam particles from wastewater prior to discharging into the City's sewer system.	32	Two regular authority positions with nine-months funding will be provided by the Sewer Construction and Maintenance Fund.	\$ -	\$ 131,637	1	Environmental Compliance Inspector
					1	Environmental Engineering Associate II

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2017-18 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Public Works - Sanitation (cont.)						
Instrumental Chemistry Staffing						
Test and analyze recycled water samples for the presence of Contaminants of Emerging Concern and Poly Aromatic Hydrocarbons to comply with new regulations related to water reuse projects.	33	One regular authority position with nine-months funding will be provided from the Sewer Construction and Maintenance Fund.	\$ -	\$ 64,769	1	Chemist II
Qualified Industrial Stormwater Practitioner						
Implement Stormwater Pollution Prevention Plans at the City's six industrial discharging facilities.	63	One regular authority position with nine-months funding will be provided from the Solid Waste Resources Revenue Fund, Sewer Construction and Maintenance Fund, and Stormwater Pollution Abatement Fund.	\$ -	\$ 73,306	1	Environmental Engineering Associate II
Public Works - Street Lighting						
Measure M Project Support						
Provide support for the design and construction workload for various rail, bus, street, and capital projects authorized as part of the Los Angeles Metropolitan Transit Authority Measure M Traffic Improvement Plan approved in November 2016.	19	Eight resolution authority positions will be front funded by the Transportation Grant Fund, subject to Metro's approval, and will be fully reimbursed by Metro.	\$ -	\$ -	2 5 1	Street Lighting Engineer Street Lighting Engineering Associate II Senior Management Analyst I
Public Works - Street Services						
Measure M Project Support						
Provide support for the design and construction workload for various rail, bus, street, and capital projects authorized as part of the Los Angeles Metropolitan Transit Authority Measure M Traffic Improvement Plan approved in November 2016.	11	Resolution authority without funding will be provided for 17 positions. Front funding will be provided by the Transportation Grant Fund, subject to Metro's approval, and will be fully reimbursed by Metro.	\$ -	\$ -	1 1 4 1 4 1 1 4	Principal Civil Engineer Senior Civil Engineer Civil Engineer Street Services General Superintendent I Street Services Superintendent I Management Analyst Chief Street Services Investigator I Senior Street Services Investigator I
Roadway Infrastructure Survey						
Provide oversight of the Roadway Infrastructure contract relative to the Pavement Preservation Program.	24	One resolution authority with nine-months funding and expense funding will be provided by the Special Gas Tax Improvement Fund.	\$ -	\$ 864,416	1	Street Services Supervisor I

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2017-18 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Transportation						
Measure M Project Support						
Provide support for the design and construction workload for various rail, bus, street, and capital projects authorized as part of the Los Angeles Metropolitan Transit Authority Measure M Traffic Improvement Plan approved in November 2016.	9	Resolution authority without funding will be provided for 38 positions. Front funding will be provided by the Transportation Grant Fund, subject to Metro's approval, and will be fully reimbursed by Metro.	\$ -	\$ -	2	Transportation Engineers
					22	Transportation Engineering Associate II
					4	Signal Systems Electrician
					2	Senior Traffic Supervisor II
					5	Traffic Officer II
					1	Accountant
					1	Management Analyst
					1	Transportation Planning Associate I
Technology Strategy						
Create an in-house data analytics team to support the Transportation Technology Initiative to advance the use of data for greater mobility management.	17	Two resolution authority positions with nine-months funding and expense funding will be provided by the Mobile Source Air Pollution Reduction Fund.	\$ -	\$ 155,318	1	Database Architect
					1	Geographic Information Specialist
Zoo						
Emergency Medical Services						
Provide funding for on-site emergency medical staff and first-aid supplies.	38	Expense funding will be provided by the Zoo Enterprise Trust Fund.	\$ -	\$ 200,000	0	

**COMPARISON OF SELECTED SERVICE LEVELS
2017-18 PROPOSED BUDGET**

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels				Notes on Adopted / Proposed Service Levels			
				Year	Service Level	2014-15 Adopted	2015-16 Adopted		2016-17 Adopted	2017-18 Proposed	
Aging	Services										
	Transportation One-Way Trips	Number of Trips		1999-00	125,930	143,339	143,339	143,339	143,339		
	Number of Frail/Disabled People Served	Number of Persons				3,233	3,233	3,233	3,233		
	Congregate Meals Served	Number of Meals		2006-07	903,064	861,261	861,261	861,261	861,261		
	Number of Seniors Served	Number of Persons				12,575	12,575	12,575	12,575		
	Homebound Meals Delivered	Number of Meals		1997-98	697,975	815,842	815,842	815,842	815,842		
	Number of Homebound Seniors Served	Number of Persons				5,384	5,384	5,384	5,384		
Animal Services	Staffing (Personnel)										
	Animal Control Officers	Full-Time Equivalents (FTE's)	83	1993-94	48	63	73	83	83	Current ACO authorities equal full service level standard	
	Sr Animal Control Officers	Full-Time Equivalents (FTE's)	13	2010-11	10	11	11	13	13		
	Services										
Animal Care	Number of Kennels and Cages		2005-06	759	2,029	2,029	2,129	2,129			
Building and Safety	Code Enforcement										
	Code Enforcement Cases Closed	Number of Cases	Varies	1994/1995	16,475	21,000	21,000	22,000	27,700	Number of code enforcement requests.	
Police	Staffing (Personnel)										
	Total Authorized	Full-Time Equivalents (FTE's)		1982-83	9,676	13,707	13,835	13,875	13,884		
	Sworn Authorized	Full-Time Equivalents (FTE's)		1982-83	6,900	10,480	10,545	10,545	10,547		
	Sworn Funded	Full-Time Equivalents (FTE's)				9,810	9,759	9,842	10,020		
	Civilian Authorized	Full-Time Equivalents (FTE's)		1982-83	2,776	3,227	3,290	3,330	3,337		
	Civilian Funded	Full-Time Equivalents (FTE's)				2,905	2,864	2,859	2,907		
	Police Fleet Vehicles										
	Vehicle Replacement (Replacement Standard is 90,000 miles)	Percentage Replaced		32.0%	1982-83	0%	13.2%	11.6%	8.3%	12.7%	
		Total Cost in Millions	\$	66.30	1982-83	\$ -	\$ 26.45	\$ 23.23	\$ 9.96	\$ 14.11	2017-18: LAPD will purchase 180 replacement Black and Whites, 376 various Plain, Undercover-Surveillance, Light Duty Trucks, Vans, and Motorcycles, and lease 300 Electric Vehicles. Additionally, LAPD will purchase 63 Black and Whites and 16 other emergency vehicles to deploy officers on bus and rail lines operated by the Los Angeles County Metropolitan Transit Authority (LACMTA); the cost of these vehicles will be fully reimbursed by the LACMTA.
		General Fund				\$ 8.31	\$ 4.93	\$ 4.29	\$ 11.30		
MICLA Financed					\$ 10.00	\$ 10.00	\$ 3.69	\$ 2.81			
Forfeited Assets Fund					\$ 3.33	\$ 1.35	\$ -	\$ -			
Supplemental Law Enforcement Services Fund				\$ 4.81	\$ 6.95	\$ 1.98	\$ -				
Out of Service Rate	Patrol Vehicles Percentage		9.0%		12.0%	10.0%	11.0%	9.5%	13.0%	The out-of-service rate reflects average fleet conditions in the last full calendar year and is therefore a lagging indicator.	
	Fleetwide Percentage		7.0%			9.0%	8.0%	8.0%	9.8%		

**COMPARISON OF SELECTED SERVICE LEVELS
2017-18 PROPOSED BUDGET**

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		2014-15 Adopted	2015-16 Adopted	2016-17 Adopted	2017-18 Proposed	Notes on Adopted / Proposed Service Levels	
				Year	Service Level						
Street Services	Tree Trimming										
	Broadhead: 650,000	Trees Trimmed per Year	90,000	1994-95	20,000	27,000	35,000	33,000	33,000	For 2016-17, \$6.5 million was provided for contract tree trimming (excluding \$1.0 million SLMAF), overtime funding for on-demand tree trimming (4,500 trees), and five positions to perform quality assurance for tree trimming services provided by contractors. In 2017-18 \$6.1 million is provided to continue funding and resolution authority for 13 positions to perform quality assurance for tree trimming services provided by contractors and one tree trimming crew, for contract tree trimming, and overtime funding for on-demand tree trimming (4,500 trees). An additional \$500,000 is included in the 2017-18 UB for Tree Trimming.	
		Trim Cycle in Years	7.2	1994-95	31.5	24.1	18.6	19.7	19.7		
	Street Resurfacing / Reconstruction										
	LA's road network encompasses 28,000 lane miles of residential and arterial streets. To maintain the network average road condition at its present level, approximately 800 lane miles must be resurfaced each year. To significantly improve the network average, funding would need to be identified to reconstruct approximately 8,200 lane miles of streets that require reconstruction as a result of base failure.	Lane-Miles Resurfaced per Year	800.0	1982-83	170.0	855.0	855.0	855.0	855.0	Unit of measure has been changed to 11 foot wide lane-miles to align metric with costs, which correlate with area of road surface maintained rather than length of street segment.	
		Service Cycle in Years	35.0	1982-83	130.0	32.7	32.7	32.7	32.7		
	Slurry Seal										
	Slurry Seal is used to prevent water infiltration on streets that are in good or fair condition, thus extending the service life of existing pavement. Currently, Slurry Seal is primarily used on residential streets that have been resurfaced or slurry sealed in the past 5-10 years. To maintain the network average road condition at its present level, approximately 1,200 lane-miles of streets must be slurry sealed each year.	Lane-Miles Slurry Sealed per Year	1,200.0	1992-93/ 1993-94	-	1545.0	1545.0	1545.0	1545.0	Unit of measure has been changed to 11 foot wide lane-miles to align metric with costs, which correlate with area of road surface maintained rather than length of street segment.	
		Service Life of a Slurry Seal Application	7 years	1992-93/ 1993-94	-						
	Paving Unimproved Streets (Includes Alleys)										
39 miles unimproved alleys and streets.	Centerline Miles Paved per Year			None prior to 2001-02		0	0	0	1	\$1.0 million was included in Measure M funding and \$500,000 was included in the 2017-18 Unappropriated Balance for alley paving. 2 Cost to resurface a paved alley is approximately \$350,000 per lane mile; cost to pave an alley is approximately \$650,000 per lane mile.	
Remaining miles unimproved alleys and streets.	Centerline Miles Resurfaced per Year					0	0	0			

**COMPARISON OF SELECTED SERVICE LEVELS
2017-18 PROPOSED BUDGET**

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		2014-15 Adopted	2015-16 Adopted	2016-17 Adopted	2017-18 Proposed	Notes on Adopted / Proposed Service Levels	
				Year	Service Level						
Street Services (cont.)	Sidewalk Repair										
	LA has approximately 10,750 linear miles of sidewalks.	Square Feet Serviced per Year		None prior to 2000-01	0	200,000	425,000	425,000	Funding is included for a Sidewalk Repair Program in 2017-18 that consists of a total of five sidewalk repair crews.		
	Street Sweeping of Posted and Non-Posted Streets										
	Posted Streets	Percentage Swept per Week	95.0%	1994-95	92.3%	95.0%	90.0%	90.0%	90.0%		
	Non-Posted Streets	Service Cycle in Weeks	4.0	1993-94	5.0	18.0	18.0	18.0	18.0		
Transportation	Service										
	Crossing Guards	Number of Placements	491.0		397	410	419	419	Funding in the 2017-18 Proposed Budget reflects funding allocation in alignment with actual expenditures in 2016-17. Anticipated hiring level is up to 419 Crossing Guards. The number of intersections covered may vary due to actual filled positions.		
		Number of Intersections	461.0		461.0	470.0	518.0	518.0			
Library	Library Operating Hours										
	Weighted Average	Hours per Week	53.0	1982-83/ 1984-85	32.0	53.0	53.0	53.0	53.0	In 2014-15 Library hours were fully restored to the level of the 2009-10 Adopted Budget.	
	Central Library	Hours per Week	60.0			60.0	60.0	60.0	60.0		
	8-Regional Branches	Hours per Week	60.0			60.0	60.0	60.0	60.0		
64-Community Branches	Hours per Week	52.0			52.0	52.0	52.0	52.0			
Recreation and Parks	Recreation Facility Operating Hours										
	Average	Hours per Week	48 to 84	1982-83/1984-85	36 to 56	44.0	53.0	53.0	55.0	The number of hours is for programs funded in RAP's General Fund budget and does not include off-budget programs.	
	Recreation Facility										
	New	Number of Facilities				10	10	6	9	Number of new facilities that were included in the FY 2017-18 New & Expanded Facilities budget request.	
	Renovated	Number of Facilities				6	13	20	19	Number of renovated facilities that were included in the FY 2017-18 New & Expanded Facilities budget request.	
	Staffing (Personnel)										
	Maintenance	Full-Time Equivalents (FTE's)				1,051	1,050	1,074	1,111	The number of FTE's is for RAP's General Fund budget and does not include staffing for off-budget programs.	

**INTERIM PROGRAMS NOT CONTINUED
2017-18 PROPOSED BUDGET**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (If Known)
				Vacant	Filled	
			NONE			
		0		0	0	

**2017-18 PROPOSED BUDGET
POSITION CHANGE SUMMARY
(Includes all General, Special and Grant Funded Positions)**

Department	2016-17 Adopted Budget Regular	Proposed Changes				2017-18 Proposed Budget Regular	2017-18 Proposed Resolution		
		Deletions	Transfer Between Departments	Regularized Resolution	New to Budget		Continued	New to Budget	Total
Aging	44	-	-	-	-	44	-	-	-
Animal Services	356	-	-	1	-	357	2	-	2
Building and Safety	885	-	-	19	1	905	109	17	126
Cannabis Regulation	-	-	-	-	5	5	-	-	-
City Administrative Officer	121	(1)	(7)	2	1	116	3	2	5
City Attorney	859	-	-	-	-	859	58	24	82
City Clerk	110	(2)	1	1	4	114	-	-	-
City Planning	316	(2)	-	46	2	362	80	24	104
Controller	167	-	-	-	-	167	3	2	5
Convention Center	13	-	-	-	-	13	-	-	-
Council	108	-	-	-	-	108	-	-	-
Cultural Affairs	51	-	-	11	-	62	13	7	20
Department on Disability	13	-	-	5	-	18	4	-	4
Economic and Workforce Development	111	(5)	-	-	-	106	60	2	62
El Pueblo de Los Angeles	10	(1)	-	-	1	10	-	-	-
Emergency Management	21	-	-	1	-	22	2	-	2
Employee Relations Board	3	-	-	-	-	3	-	-	-
Ethics Commission	25	-	-	-	-	25	-	-	-
Finance	346	(4)	-	1	-	343	-	8	8
Fire-Civilian	379	(3)	-	-	7	383	18	2	20
Fire-Sworn	3,350	(16)	-	-	16	3,350	17	-	17
General Services	1,269	(1)	-	10	19	1,297	17	12	29
Housing and Community Investment	592	(13)	-	-	2	581	113	27	140
Information Technology Agency	422	(1)	-	-	-	421	6	-	6
Mayor	94	-	-	-	-	94	-	-	-
Neighborhood Empowerment	27	-	(1)	-	1	27	-	-	-
Personnel	486	(1)	-	2	-	487	38	3	41
Police-Civilian	3,330	-	-	-	7	3,337	17	-	17
Police-Sworn	10,545	-	-	-	2	10,547	97	-	97
Public Accountability	-	-	7	-	-	7	-	-	-
Public Works:									
Board of Public Works	90	-	-	1	3	94	5	1	6
Contract Administration	251	(2)	-	-	1	250	85	32	117
Engineering	678	(2)	-	-	-	676	108	23	131
Sanitation	2,890	-	-	19	79	2,988	114	12	126
Street Lighting	210	(1)	-	-	1	210	60	13	73
Street Services	896	-	-	-	-	896	240	18	258
Transportation	1,325	(5)	-	-	5	1,325	239	52	291
Zoo	229	(2)	-	1	5	233	7	6	13
Library	1,062	(2)	-	-	33	1,093	-	-	-
Recreation and Parks	1,421	(53)	-	-	16	1,384	1	1	2
Totals	33,105	(117)	-	120	211	33,319	1,516	288	1,804

**2017-18 PROPOSED BUDGET
CHANGE IN REGULAR AND RESOLUTION AUTHORITIES**

	Regular			Resolution		
	Position Authorities			Position Authorities		
	2016-17 Adopted Budget	2017-18 Proposed Budget	Net Change	2016-17 Adopted Budget	2017-18 Proposed Budget	Net Change
Aging	44	44	-	4	-	(4)
Animal Services	356	357	1	3	2	(1)
Building and Safety	885	905	20	130	126	(4)
Cannabis Regulation	-	5	5	-	-	-
City Administrative Officer	121	116	(5)	5	5	-
City Attorney	859	859	-	48	82	34
City Clerk	110	114	4	1	-	(1)
City Planning	316	362	46	102	104	2
Controller	167	167	-	2	5	3
Convention and Tourism Development	13	13	-	-	-	-
Council	108	108	-	-	-	-
Cultural Affairs	51	62	11	29	20	(9)
Disability	13	18	5	9	4	(5)
Economic and Workforce Development	111	106	(5)	64	62	(2)
El Pueblo de Los Angeles	10	10	-	-	-	-
Emergency Management	21	22	1	5	2	(3)
Employee Relations Board	3	3	-	-	-	-
Ethics Commission	25	25	-	-	-	-
Finance	346	343	(3)	8	8	-
Fire	3,729	3,733	4	44	37	(7)
General Services	1,269	1,297	28	30	29	(1)
Housing and Community Investment	592	581	(11)	86	140	54
Information Technology Agency	422	421	(1)	12	6	(6)
Mayor	94	94	-	-	-	-
Neighborhood Empowerment	27	27	-	-	-	-
Personnel	486	487	1	43	41	(2)
Police	13,875	13,884	9	45	114	69
Public Accountability	-	7	7	-	-	-
Board of Public Works	90	94	4	6	6	-
Bureau of Contract Administration	251	250	(1)	113	117	4
Bureau of Engineering	678	676	(2)	118	131	13
Bureau of Sanitation	2,890	2,988	98	118	126	8
Bureau of Street Lighting	210	210	-	60	73	13
Bureau of Street Services	896	896	-	241	258	17
Transportation	1,325	1,325	-	223	291	68
Zoo	229	233	4	8	13	5
Subtotal	30,622	30,842	220	1,557	1,802	245
Library	1,062	1,093	31	-	-	-
Recreation and Parks	1,421	1,384	(37)	3	2	(1)
Subtotal	2,483	2,477	(6)	3	2	(1)
Total	33,105	33,319	214	1,560	1,804	244

**2017-18 PROPOSED BUDGET
PROJECTED VACANCIES AND POSITION AUTHORITY IN 2016-17**

Department	Projected Vacancies on June 30, 2017*			Projected Position Authorities on June 30, 2017*		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
Aging	4	9	13	4	44	48
Animal Services	38	-	38	358	3	361
Building and Safety	36	97	133	128	933	1,061
City Administrative Officer	12	-	12	119	14	133
City Attorney	25	1	26	902	64	966
City Clerk	2	1	3	95	17	112
City Planning	28	59	87	124	303	427
Controller	30	-	30	154	19	173
Convention Center	-	3	3	-	13	13
Council	-	-	-	108	-	108
Cultural Affairs	-	24	24	-	80	80
Disability	4	-	4	22	-	22
Economic and Workforce Development	9	26	35	15	160	175
El Pueblo	-	1	1	-	10	10
Emergency Management	2	-	2	21	5	26
Employee Relations Board	-	-	-	3	-	3
Ethics Commission	1	-	1	25	-	25
Finance	45	-	45	370	-	370
Fire						
Civilian	64	-	64	379	34	413
Sworn	99	4	103	3,291	86	3,377
General Services	60	34	94	905	400	1,305
Housing and Community Investment	5	149	154	5	720	725
Information Technology Agency	46	11	57	416	27	443
Mayor	-	-	-	94	-	94
Neighborhood Empowerment	1	-	1	27	-	27
Personnel	29	1	30	-	535	535
Police						
Civilian	483	-	483	3,317	1	3,318
Sworn	650	-	650	10,195	401	10,596
Public Works						
Board Office	3	4	7	47	59	106
Contract Administration	1	68	69	44	320	364
Engineering	29	69	98	299	587	886
Sanitation	112	335	447	82	2,953	3,035
Street Lighting	-	29	29	-	272	272
Street Services	85	160	245	364	866	1,230
Transportation	122	96	218	1,046	531	1,577
Zoo	-	30	30	-	240	240
Subtotal	2,025	1,211	3,236	22,959	9,697	32,656
Library	-	274	274	-	1,194	1,194
Recreation and Parks	-	283	283	-	1,663	1,663
Subtotal	-	557	557	-	2,857	2,857
TOTAL	2,025	1,768	3,793	22,959	12,554	35,513

* Projected vacancies and projected position authority include resolution authority and substitute positions.

**2017-18 PROPOSED BUDGET
POSITION CHANGES SINCE 1990-91
GENERAL FUND ONLY**

	1990-91 Adopted Budget	Proposed Posn. Auth. on 7-1-17	Change	%
<u>Fire Department</u>				
Civilian	303	383	80	26.4%
Sworn	3,106	3,297	191	6.1%
	<u>3,409</u>	<u>3,680</u>	<u>271</u>	<u>7.9%</u>
<u>Police Department</u>				
Civilian	2,448	3,315	867	35.4%
Sworn	8,404	10,146	1,742	20.7%
	<u>10,852</u>	<u>13,461</u>	<u>2,609</u>	<u>24.0%</u>
All Other City Departments	<u>11,569</u>	<u>5,823</u>	<u>(5,746)</u>	<u>(49.7%)</u>
Total City	<u><u>25,830</u></u>	<u><u>22,964</u></u>	<u><u>(2,866)</u></u>	<u><u>(11.1%)</u></u>

2017-18 PROPOSED BUDGET AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 1997-1998

DEPARTMENT	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07*	2007-08	2008-09	2009-10
Aging	46	45	48	48	48	48	48	42	43	43	44	44	41
Animal Services	183	191	231	247	313	309	304	296	296	321	320	357	357
Building and Safety	840	810	821	829	863	859	858	835	837	839	839	810	806
Cannabis Regulation	-	-	-	-	-	-	-	-	-	-	-	-	-
City Administrative Officer	121	121	129	118	123	122	129	125	126	128	128	130	125
City Attorney	750	805	816	829	839	839	820	808	808	852	851	831	835
City Clerk	401	408	409	126	133	140	139	137	138	140	145	150	134
City Planning	261	260	262	306	320	323	323	304	306	271	271	270	270
Comm. Child., Youth & Fam.	43	44	41	41	42	42	37	24	24	8	16	16	-
Comm. on Status Women	12	12	12	12	13	15	15	12	12	5	5	3	-
Controller	165	162	164	171	183	183	183	180	186	187	188	189	188
Convention Center	201	201	202	198	208	208	197	163	163	165	165	165	165
Council	110	110	110	108	108	108	108	108	108	108	108	108	108
Cultural Affairs	85	86	87	91	98	97	94	74	74	73	81	76	68
Department on Disability	-	20	22	26	28	26	26	23	23	14	14	13	13
Economic Development	293	294	289	274	282	281	274	273	273	273	262	210	198
El Pueblo	56	58	58	59	59	53	58	25	25	17	21	21	17
Emergency Management	-	-	-	11	17	14	14	14	14	16	16	17	19
Employee Relations Board	8	8	8	8	8	8	8	8	8	3	3	3	3
Environmental Affairs	39	40	40	42	43	43	43	43	43	37	37	31	28
Ethics Commission	25	26	27	27	29	29	31	30	30	27	27	23	24
Finance	-	-	-	344	361	360	343	350	342	360	361	362	362
Fire - Sworn	3,042	3,077	3,091	3,165	3,244	3,346	3,376	3,382	3,562	3,576	3,594	3,586	3,588
Fire - Civilian	323	331	341	331	333	334	333	333	338	346	346	353	353
Subtotal	3,365	3,408	3,432	3,496	3,577	3,680	3,709	3,715	3,900	3,922	3,940	3,939	3,941
General Services**	1,513	1,523	1,539	1,673	1,857	1,861	1,871	1,923	2,120	2,197	2,267	2,217	2,042
Housing and Community Investment	263	264	368	377	379	379	408	403	395	503	503	501	535
Human Relations Comm.	24	24	25	26	26	26	24	21	21	11	10	6	-
Department of Human Services	-	-	-	-	-	-	-	-	-	-	-	-	20
Information Tech. Agency	739	746	744	745	774	825	764	748	767	743	730	729	637
Mayor	72	72	72	74	74	74	74	66	66	70	70	93	93
Neighborhood Empowerment	-	-	-	32	40	52	68	62	62	51	52	49	43
Personnel	390	379	379	372	405	405	394	440	440	435	436	464	441
Police - Sworn	9,652	9,870	10,045	10,061	10,203	10,197	10,219	10,213	10,215	10,310	10,466	10,467	10,467
Police - Civilian	3,510	3,590	3,605	3,589	3,555	3,602	3,588	3,592	3,617	3,633	3,778	3,786	3,545
Subtotal	13,162	13,460	13,650	13,650	13,758	13,799	13,807	13,805	13,832	13,943	14,244	14,253	14,012
Public Accountability	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-	-	-	-	-	-
Board of Public Works	43	58	58	63	59	59	59	153	152	158	158	130	130
Accounting	88	83	83	84	-	-	-	-	-	-	-	-	-
Contract Administration	385	341	331	331	353	356	347	335	309	309	309	290	281
Engineering	1,043	948	980	976	981	972	969	950	946	973	980	961	894
Financial Mgmt & Personnel	-	-	-	-	111	107	109	-	-	-	-	-	-
Mgmt-Employee Services	24	23	24	24	-	-	-	-	-	-	-	-	-
Sanitation	2,656	2,544	2,496	2,421	2,582	2,652	2,695	2,762	2,821	2,882	2,907	2,945	2,845
Street Lighting	197	207	206	213	214	218	224	231	231	247	246	230	230
Street Services	1,178	1,219	1,225	1,241	1,304	1,318	1,318	1,285	1,285	1,286	1,282	1,282	1,157
Transportation	1,453	1,485	1,479	1,472	1,477	1,527	1,524	1,521	1,521	1,582	1,581	1,584	1,425
Treasurer	37	37	37	-	-	-	39	39	38	38	38	38	39
Zoo	189	209	221	231	236	241	272	256	256	263	268	257	245
Library	1,056	1,054	1,093	1,102	1,154	1,184	1,194	1,138	1,141	1,129	1,133	1,136	1,132
Recreation and Parks	1,777	1,807	1,845	1,888	1,980	2,037	2,053	1,905	1,974	2,034	2,117	2,038	1,961
Total	33,290	33,592	34,063	34,406	35,459	35,879	35,974	35,632	36,156	36,663	37,173	36,971	35,864

* Beginning in 2006-07 all Commission positions are no longer included in department's regular position authority total.

** General Services - does not include Print Shop positions. (41 Print shop positions budgeted in 2017-18.)

**2017-18 PROPOSED BUDGET
AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 1997-1998**

DEPARTMENT	2017-18 -PROPOSED BUDGET							Change from 2016-17		
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	Authorized	Authorized	Percent
Aging	38	38	35	35	44	44	44	44	-	
Animal Services	327	337	318	329	332	344	356	357	1	0.30%
Building and Safety	696	725	716	-	736	736	885	905	20	2.72%
Cannabis Regulation	-	-	-	-	-	-	-	5	5	
City Administrative Officer	116	110	106	111	114	114	121	116	(5)	(4.39%)
City Attorney	779	776	759	797	815	850	859	859	-	
City Clerk	105	100	99	87	98	102	110	114	4	4.08%
City Planning	257	240	235	994	262	271	316	362	46	17.56%
Comm. Child.,Youth & Fam.	-	-	-	-	-	-	-	-	-	
Comm. on Status Women	-	-	-	-	-	-	-	-	-	
Controller	163	152	165	165	162	167	167	167	-	
Convention Center	133	133	122	109	13	13	13	13	-	
Council	108	108	108	108	108	108	108	108	-	
Cultural Affairs	40	40	41	40	41	49	51	62	11	26.83%
Department on Disability	10	10	13	12	11	12	13	18	5	45.45%
Economic Development	198	197	192	130	120	120	111	106	(5)	(4.17%)
El Pueblo	14	10	10	10	10	10	10	10	-	
Emergency Management	14	14	15	15	15	17	21	22	1	6.67%
Employee Relations Board	3	3	3	3	3	3	3	3	-	
Environmental Affairs	-	-	-	-	-	-	-	-	-	
Ethics Commission	21	19	19	19	21	23	25	25	-	
Finance	337	367	355	354	347	347	346	343	(3)	(0.86%)
Fire - Sworn	3,588	3,218	3,222	3,234	3,232	3,292	3,350	3,350	-	
Fire - Civilian	303	319	315	310	342	342	379	383	4	1.17%
Subtotal	3,891	3,537	3,537	3,544	3,574	3,634	3,729	3,733	4	0.11%
General Services**	1,566	1,506	1,262	1,252	1,244	1,254	1,269	1,297	28	2.25%
Housing and Community Investment	535	534	528	589	589	589	592	581	(11)	(1.87%)
Human Relations Comm.	-	-	-	-	-	-	-	-	-	
Department of Human Services	-	-	-	-	-	-	-	-	-	
Information Tech. Agency	476	480	451	449	430	460	422	421	(1)	(0.23%)
Mayor	94	94	94	94	94	94	94	94	-	
Neighborhood Empowerment	18	17	15	17	23	26	27	27	-	
Personnel	408	388	476	467	468	484	486	487	1	0.21%
Police - Sworn	10,467	10,480	10,480	10,480	10,480	10,545	10,545	10,547	2	0.02%
Police - Civilian	3,273	3,197	3,167	3,226	3,227	3,290	3,330	3,337	7	0.22%
Subtotal	13,740	13,677	13,647	13,706	13,707	13,835	13,875	13,884	9	0.07%
Public Accountability	-	-	-	-	-	-	-	7	7	
Public Works										
Board of Public Works	102	95	79	79	86	88	90	94	4	4.65%
Accounting	-	-	-	-	-	-	-	-	-	
Contract Administration	237	230	228	228	228	249	251	250	(1)	(0.44%)
Engineering	752	701	686	666	677	677	678	676	(2)	(0.30%)
Financial Mgmt & Personnel	-	-	-	-	-	-	-	-	-	
Mgmt-Employee Services	-	-	-	-	-	-	-	-	-	
Sanitation	2,809	2,739	2,726	2,727	2,727	2,805	2,890	2,988	98	3.59%
Street Lighting	214	214	210	210	210	209	210	210	-	
Street Services	806	762	736	704	704	899	896	896	-	
Transportation	1,316	1,341	1,302	1,278	1,302	1,311	1,325	1,325	-	
Treasurer	35	-	-	-	-	-	-	-	-	
Zoo	229	228	218	221	227	228	229	233	4	1.76%
Library	828	828	883	915	966	1,013	1,062	1,093	31	3.21%
Recreation and Parks	1,550	1,524	1,428	1,429	1,367	1,391	1,421	1,384	(37)	(2.71%)
Total	32,965	32,274	31,817	31,893	31,875	32,576	33,105	33,319	214	0.67%

**2017-18 PROPOSED BUDGET
FILLED POSITIONS ELIMINATED**

Department	Blue Book Title	Class Code	Class Title	Regular Authority	Resolution Authority
City Attorney					
	Deletion of Funding for Resolution Authorities	0595	Deputy City Attorney II		(5)
City Clerk					
	Position Reallocation	7228	Field Engineering Aide	(1)	
Emergency Management					
	Deletion of Funding for Resolution Authorities	1702-1	Emergency Management Coordinator I		(2)
Finance					
	Deletion of Funding for Resolution Authorities	1229-0	Customer Service Specialists		(3)
Housing and Community Investment					
	Deletion of Funding for Resolution Authorities	1537	Project Coordinator		(1)
		1538	Senior Project Coordinator		(1)
		1571-1	Financial Developmet Officer I		(2)
		1571-2	Financial Developmet Officer II		(1)
Information Technology Agency					
	Deletion of Funding for Resolution Authorities	7610	Communications Engineer		(1)
		3689	Communications Electrician Supervisor		(1)
		7607-3	Communications Engineering Associate III		(1)
Bureau of Contract Administration					
	Deletion of Funding for Resolution Authorities	4223-0	Senior Electrical Inspector		(3)
		7294-0	Senior Construction Inspector		(4)
		7291-0	Construction Inspector		(12)
Bureau of Engineering					
	Deletion of Funding for Resolution Authorities	7925-0	Architect		(1)
		9485-0	Senior Civil Engineer		(1)
		7956-0	Structural Engineer		(1)

NOTE: All positions will be absorbed within existing vacant positions, proposed new positions, or administrative actions taken in 2017-18. No layoffs will occur due to the elimination of these positions.

**2017-18 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Animal Services				
	1	Volunteer Coordinator (reso)	9-months	15
Building and Safety				
	5	Assistant Inspector I (reso)	6-months	25
	5	Assistant Inspector I (reso)	6-months	31
City Administrative Officer				
	1	Administrative Analyst II (reso)	9-months	13
	1	Administrative Analyst II (reso)	9-months	14
City Attorney				
	3	Deputy City Attorney II (reso)	6-months	18
	3	Paralegal I (reso)	6-months	18
	4	Deputy City Attorney II (reso)	9-months	18
	4	Paralegal I (reso)	9-months	18
	2	Deputy City Attorney II (reso)	9-months	33
	1	Legal Secretary II (reso)	9-months	33
	1	Deputy City Attorney II (reso)	9-months	35
	1	Legal Clerk I (reso)	9-months	35
	2	Paralegal I (reso)	9-months	36
	1	Deputy City Attorney II (reso)	9-months	37
	1	Legal Secretary II (reso)	9-months	37
City Clerk				
	1	Management Analyst	9-months	19
City Planning				
	12	City Planning Associate (reso)	4-months	23
	6	City Planner (reso)	4-months	23
	2	Senior City Planner (reso)	4-months	23
	1	Office Engineering Technician I (reso)	4-months	23
	1	Graphics Supervisor I (reso)	4-months	23
	1	Principal City Planner (reso)	4-months	23
	1	Operations and Statistical Research Analyst I (reso)	4-months	23
Controller				
	1	Senior Accountant I	0-months	12
Cultural Affairs				
	1	Arts Manager I (reso)	9-months	11
	1	Arts Associate (reso)	9-months	11
	1	Administrative Clerk (reso)	9-months	11
Economic and Workforce Development Department				
	1	Management Analyst (reso)	0-Months	16
	1	Senior Management Analyst I (reso)	0-Months	16
El Pueblo				
	1	Management Assistant	9-months	7

**2017-18 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Finance				
	1	Fiscal Systems Specialist I (reso)	9-months	8
	1	Programmer Analyst I (reso)	9-months	17
	1	Chief Tax Compliance Officer I (reso)	9-months	18
	2	Principal Tax Compliance Officer (reso)	9-months	18
	1	Tax Compliance Officer I (reso)	9-months	18
	2	Principal Clerk (reso)	9-months	18
Fire				
	1	Storekeeper II (reso)	0-months	23
	1	Environmental Technician	0-months	31
	1	Hazardous Materials Specialist I	0-months	31
	1	Storekeeper II (reso)	0-months	40
	1	Fire Battalion Chief (reso)	0-months	42
	1	Data Base Architect	9-months	48
	2	Programmer Analyst I	9-months	48
	1	Principal Accountant I (reso)	0-months	51
General Services				
	1	A/C Mechanic	6-Months	18
	2	Mechanical Helper	6-Months	18
	1	Electrician	6-Months	18
	2	Electrical Craft Helper	6-Months	18
	2	Plumbers	6-Months	18
	1	Mechanical Repairer	6-Months	18
	1	Carpenter	6-Months	18
	1	Building Repairer I	6-Months	18
	1	Heavy Duty Equipment Mechanic	10-Months	25
	4	Storekeeper II (reso)	0-Months	30
	2	Warehouse and Toolroom Worker I (reso)	6-Months	30
	4	Delivery Driver I (reso)	6-Months	30
	1	Prima Program Manager	9-Months	31
	2	Management Analyst (reso)	0-Months	31
	1	Management Analyst	0-Months	32
Housing and Community Investment				
	1	Senior Administrative Clerk (reso)	9-months	9
	1	Accountant (reso)	9-months	9
	1	Rehabilitation Construction Specialist I (reso)	9-months	9
	1	Management Analyst (reso)	9-months	9
	3	Financial Development Officer I (reso)	0-months	18
	3	Management Analyst (reso)	0-months	18
	1	Chief Housing Programs Manager (reso)	0-months	18
	3	Accounting Clerk (reso)	9-months	35

**2017-18 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Library				
	1	Library Assistant I	9-months	10
	3	Librarian II	9-months	11
	3	Administrative Clerk	9-months	11
	6	Administrative Clerk	9-months	20
	1	Administrative Clerk	9-months	22
	2	Senior Librarian	9-months	24
	1	Librarian III	9-months	24
	1	Library Assistant II	9-months	24
	10	Community Program Assistant	3-months	24
	3	Public Relations Specialist II	9-months	27
	1	Chief Management Analyst	9-months	28
	1	Management Analyst	9-months	28
Neighborhood Empowerment				
	1	Executive Administrative Assistant II	9-months	14
Personnel				
	1	Senior Personnel Analyst I (reso)	8-months	16
	2	Personnel Analyst (reso)	8-months	16
	1	Senior Administrative Clerk (reso)	8-months	16
	1	Senior Personnel Analyst I (reso)	9-months	33
	1	Personnel Analyst (reso)	9-months	33
	1	Personnel Records Supervisor (reso)	9-months	33
Police				
	6	Police Perform Audit I	7-Months	34
	1	Senior Administrative Clerk	7-Months	34
Board of Public Works				
	1	Senior Accountant I (reso)	9-months	14
	1	Senior Management Analyst I	9-months	20
	1	Senior Environmental Engineer	9-months	20
	1	Environmental Compliance Inspector	9-months	20
Bureau of Contract Administration				
	1	Assistant Director	9-months	11
	2	Senior Construction Inspector (reso)	0-months	12
	8	Construction Inspector (reso)	0-months	12
	1	Management Analyst (reso)	0-months	12
	2	Senior Electrical Inspectors (reso)	9-months	21
	3	Senior Construction Inspector (reso)	9-months	21
	6	Construction Inspector (reso)	9-months	21
	1	Senior Construction Inspector (reso)	9-months	22
	2	Construction Inspector (reso)	9-months	22
	6	Management Analyst (reso)	0-months	24
	1	Senior Administrative Clerk (reso)	0-months	24

**2017-18 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Bureau of Engineering				
	1	Principal Civil Engineer (reso)	9-months	17
	1	Senior Civil Engineer (reso)	9-months	17
	1	Programmer Analyst III (reso)	9-months	17
	1	Civil Engineer (reso)	9-months	18
	1	Senior Construction Estimator (reso)	9-months	20
	1	Electrical Engineering Associate II (reso)	9-months	20
	1	Civil Engineer (reso)	9-months	21
	3	Civil Engineering Associate II (reso)	9-months	21
	1	Civil Engineer (reso)	0-months	26
	1	Field Engineering Aide (reso)	9-months	32
	1	Land Surveying Assistant (reso)	9-months	32
	1	Survey Party Chief I (reso)	9-months	32
	1	Principal Civil Engineer (reso)	9-months	33
	1	Senior Civil Engineer (reso)	0-months	34
	1	Civil Engineer (reso)	0-months	34
	1	Environmental Supervisor I (reso)	0-months	34
	1	Management Analyst (reso)	0-months	34
	1	Civil Engineering Associate II (reso)	11-months	35
	2	Civil Engineer (reso)	0-months	39
	2	Civil Engineering Associate II (reso)	0-months	39
	2	Civil Engineer (reso)	9-months	41
	1	Civil Engineering Associate II (reso)	9-months	41
Bureau of Sanitation				
	5	Environmental Engineering Associate II (reso)	0-months	15
	1	Environmental Engineering Associate III (reso)	0-months	15
	1	Environmental Engineering Associate IV (reso)	0-months	15
	2	Environmental Engineer (reso)	0-months	15
	1	Environmental Specialist III (reso)	0-months	15
	2	Senior Environmental Engineer (reso)	0-months	15
	1	Civil Engineering Associate IV (reso)	0-months	15
	2	Environmental Engineering Associate II (reso)	9-months	19
	2	Environmental Engineering Associate II	9-months	20
	1	Landscape Architect I	9-months	20
	1	Environmental Specialist I	9-months	20
	1	Water Biologist II	9-months	21
	2	Laboratory Technician II	9-months	21
	1	Senior Painter	9-months	24
	3	Painter	9-months	24
	1	Senior Custodian I	9-months	25
	2	Custodian	9-months	25
	3	Pipefitter	9-months	26
	1	Environmental Engineering Associate II	9-months	27
	1	Instrument Mechanic	9-months	28
	1	Pipefitter	9-months	29
	1	Painter	9-months	30
	1	Environmental Engineering Associate II	9-months	31
	1	Environmental Engineer	9-months	31

**2017-18 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Bureau of Sanitation (continued)				
	1	Environmental Engineering Associate II	9-months	32
	1	Environmental Compliance Inspector	9-months	32
	1	Chemist II	9-months	33
	1	Building Electrical Engineer I	9-months	34
	5	Communications Information Representative II	9-months	43
	3	Senior Administrative Clerk	9-months	43
	1	Management Analyst	9-months	43
	1	Safety Engineer	9-months	44
	13	Maintenance Laborer	9-months	45
	1	Solid Resources Superintendent	9-months	49
	1	Refuse Collection Supervisor	9-months	49
	2	Refuse Collection Truck Operator II	9-months	49
	12	Maintenance Laborer	9-months	49
	1	Refuse Collection Supervisor	9-months	50
	3	Refuse Collection Truck Operator II	9-months	50
	4	Maintenance Laborer	9-months	50
	2	Environmental Compliance Inspector	9-months	50
	2	Environmental Compliance Inspector (reso)	9-months	51
	1	Refuse Collection Truck Operator II (reso)	9-months	51
	1	Maintenance Laborer (reso)	9-months	51
	2	Environmental Compliance Inspector (reso)	9-months	52
	1	Refuse Collection Truck Operator II (reso)	9-months	52
	1	Maintenance Laborer (reso)	9-months	52
	1	Accounting Clerk	9-months	61
	1	Fiscal Systems Specialist I	9-months	62
	1	Environmental Engineering Associate II	9-months	63
Bureau of Street Lighting				
	1	Street Lighting Engineering Associate II (reso)	9-months	18
	1	Street Lighting Electrician (reso)	9-months	18
	1	Electrical Craft Helper (reso)	9-months	18
	2	Street Lighting Engineer (reso)	0-months	19
	5	Street Lighting Engineering Associate II (reso)	0-months	19
	1	Management Analyst (reso)	0-months	19
	2	Street Lighting Engineering Associate II (reso)	9-months	23
Bureau of Street Services				
	1	Principal Civil Engineer (reso)	0-months	11
	1	Senior Civil Engineer (reso)	0-months	11
	4	Civil Engineer (reso)	0-months	11
	1	Street Services General Superintendent I (reso)	0-months	11
	4	Street Services Superintendent I (reso)	0-months	11
	1	Management Analyst (reso)	0-months	11
	1	Chief Street Services Investigator I (reso)	0-months	11
	4	Senior Street Services Investigator I (reso)	0-months	11
	1	Street Services Supervisor I (reso)	9-months	24

**2017-18 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Recreation and Parks				
	7	Gardener Caretaker	0-months	10
	2	Senior Gardener	0-months	10
	1	Recreation Supervisor	6-months	24
	6	Park Ranger	6-months	28
Transportation				
	2	Transportation Engineer (reso)	0-months	9
	22	Transportation Engineering Associate II (reso)	0-months	9
	4	Signal Systems Electrician (reso)	0-months	9
	2	Senior Traffic Supervisor II (reso)	0-months	9
	5	Traffic Officer II (reso)	0-months	9
	1	Accountant (reso)	0-months	9
	1	Management Analyst (reso)	0-months	9
	1	Transportation Planning Associate I (reso)	0-months	9
	1	Database Architect (reso)	9-months	17
	1	Geographic Information Specialist (reso)	9-months	17
	1	Transportation Engineer (reso)	9-months	22
	1	Transportation Engineering Associate II (reso)	9-months	28
	1	Transportation Planning Associate I (reso)	9-months	47
	1	Community Affairs Advocate (reso)	0-months	57
	1	Senior Accountant I (reso)	9-months	58
Zoo				
	1	Systems Analyst (reso)	9-months	8
	1	Senior Systems Analyst I (reso)	9-months	8
	1	Curator of Conservation (reso)	6-months	13
	1	Zoo Nutritionist (reso)	9-months	14
	1	Veterinary Technician (reso)	9-months	15
	1	Senior Park Services Attendant (reso)	9-months	16
	1	Park Services Attendant I (reso)	9-months	16
	1	Zoo Curator of Education I	9-months	28
	2	Maintenance Laborer	9-months	31
	1	Personnel Analyst	9-months	37

**CONTRACTING PROPOSALS AFFECTING CITY EMPLOYEES
2017-18 PROPOSED BUDGET**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
			NONE			
TOTALS		0		0	0	

**ADD/DELETE EMPLOYEE BENEFITS RATES
2017-18 PROPOSED BUDGET**

SWORN - CURRENT POSITIONS

Pensions		44.26% combined rate
Health and Welfare Program	Police	\$14,996 per position
	Fire	\$15,574 per position

SWORN - NEW POSITIONS

GCP-Pensions Savings Plan (3%) & Medicare (1.5%) ¹		4.5%
Health and Welfare Program	Police	\$14,996 per position
	Fire	\$15,574 per position

CIVILIAN - PREPAY (On July 15)

LACERS (27.22%) ² & GCP - Medicare (1.5%)		28.72%
Civilian FLEX Program		\$13,528 per position

Example:

One position (Civilian) @ \$60,000 (salary cost) X 28.72% + \$13,528 = \$ 30,760

1. Fire and police recruits become members of the Fire and Police Pensions System upon completion of their academy training. During training, they participate in the Pensions Savings Plan (PSP). Funds in the PSP can be transferred to the City's Deferred Compensation Plan upon completion of the academy training. The City contributes 3 percent of payroll to the PSP and the employee contributes 4.5 percent of payroll.
2. For 2017-18 the Tier 1 rate for LACERS is 27.22 percent as noted above. The rate applies to LACERS-eligible City employees hired prior to February 21, 2016. LACERS-eligible City employees hired by the City after February 21, 2016 will be subject to the Tier 3 rate of 24.64 percent. These rates are based on the LACERS Board-approved re-calculated City contribution rate for 2017-18 as a result of recent benefit changes for the Airport Peace Officers who elect to remain in LACERS.

SALARY SAVINGS RATES BY DEPARTMENT

	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	Proposed 2017-18
Aging	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%	4.0%
Animal Services	1.0%	1.0%	1.0%	1.0%	2.0%	3.0%	4.0%
Building and Safety							
Building Permit Enterprise Fund	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
All Other Funds	4.5%	4.5%	4.5%	4.5%	5.0%	6.0%	7.0%
Cannabis Regulation							1.0%
City Administrative Officer	3.0%	3.0%	3.0%	3.0%	4.0%	5.0%	5.0%
City Attorney							
General Salaries	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	3.0%
Grant Reimbursed Salaries	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Proprietary Reimbursed Salaries	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
City Clerk	2.0%	2.0%	2.0%	2.0%	2.0%	3.0%	3.0%
City Planning and Development							
General Fund	1.0%	1.0%	1.0%	1.0%	5.0%	5.0%	6.0%
All Other Funds	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Controller	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%	3.6%
Convention Center	10.0%	10.0%	10.0%	0.0%	0.0%	0.0%	0.0%
Council	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Cultural Affairs	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Department on Disability	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.0%
El Pueblo de Los Angeles	4.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Economic Development	3.0%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Emergency Management	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Employee Relations Board	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Ethics Commission	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	1.0%
Finance	3.0%	3.0%	3.0%	3.5%	5.0%	5.0%	7.0%
Fire							
General Salaries	5.0%	3.0%	3.0%	5.0%	5.0%	5.0%	6.0%
Sworn Salaries	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
General Services	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%
Housing and Community Investment	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Information Technology Agency	2.0%	2.0%	2.0%	2.0%	2.0%	1.5%	2.5%
Mayor	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Neighborhood Empowerment	4.0%	4.0%	4.0%	4.0%	4.0%	5.0%	5.0%
Personnel	1.4%	1.4%	1.4%	2.7%	4.0%	5.0%	5.0%
Police							
General Salaries	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sworn Salaries	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Public Accountability							5.0%
Board of Public Works	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%	2.0%
Bureau of Contract Administration	2.6%	2.6%	2.6%	2.6%	2.6%	4.0%	5.0%
Bureau of Engineering							
General Fund	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%	5.0%
Sewer Construction and Maintenance Fund	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
All Other Funds	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%	4.0%
Bureau of Sanitation							
General Fund	3.0%	3.0%	5.6%	3.0%	3.0%	3.0%	4.0%
Stormwater Pollution Abatement Fund	8.0%	8.0%	12.9%	12.9%	12.9%	12.9%	12.9%
Sewer Construction and Maintenance Fund	4.0%	4.0%	7.5%	7.5%	7.5%	7.5%	7.5%
All Other Funds	3.0%	3.0%	5.6%	5.6%	5.6%	3.0%	3.0%
Bureau of Street Lighting	8.6%	7.0%	5.6%	5.6%	5.6%	5.6%	5.6%
Bureau of Street Services							
General Fund	4.3%	4.3%	4.3%	7.9%	7.9%	8.0%	8.0%
All Other Funds	4.3%	4.3%	4.3%	4.3%	4.3%	4.3%	4.3%
Transportation	4.5%	4.5%	4.5%	4.5%	4.5%	5.0%	5.0%
Zoo	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Library	2.0%	2.0%	2.0%	4.0%	4.0%	4.0%	4.0%
Recreation and Parks	4.5%	4.5%	4.5%	4.5%	4.5%	5.0%	6.5%

**2016-17 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2017-18 PROPOSED BUDGET**

Department	Account	Description	2016-17 Adopted Budget	Estimated 2016-17 Expenditures	Amount Exceeding Budget	2017-18 Proposed Budget	Explanation of Proposed Funding
City Administrative Officer	3040	Contractual Services	\$ 2,066,049	\$ 3,627,000	\$ 1,560,951	\$ 881,849	Expenditures reflect additional transfers and appropriations received during the year for various studies, including a Development Services Department study, the Downtown Streetcar Project, DWP Power and Water rate review and compensation survey, asset management studies, and economic analyses.
City Attorney	1010	Salaries General	\$ 111,702,511	\$ 114,023,000	\$ 2,320,489	\$ 122,689,354	Expenditures reflect approximately six months of increased salaries for employees represented in MOUs 29 and 31 and additional transfers and appropriations for the addition of ten new resolution authority positions. The 2017 18 Proposed Budget reflects increased salaries for employees represented in MOUs 29 and 31 and the addition of 27 new resolution authority positions.
Council	1070	Salaries, As-Needed	\$ 7,990,536	\$ 19,955,000	\$ 11,964,464	\$ 7,990,536	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.
Fire	1012	Salaries Sworn	\$ 356,262,752	\$ 359,929,000	\$ 3,666,248	\$ 407,752,935	Shortfall is primarily due to MOU salary increases in 2016-17, retroactive to the beginning of the fiscal year and a Local Public Safety Fund shortfall.
	1092	Overtime Sworn	\$ 6,464,283	\$ 9,840,000	\$ 3,375,717	\$ 6,464,283	Expenditures reflect additional appropriations transferred during the year. Shortfall is due to Firefighters deployed to various wildfires outside of the City of Los Angeles. Reimbursement claims are submitted and funds are deposited in the General Fund as revenue.
	3040	Contractual Services	\$ 11,687,009	\$ 21,890,000	\$ 10,202,991	\$ 11,610,172	Expenditures reflect additional appropriations transferred during the year and include \$9.5 million for the Intergovernmental Transfer Program that will be reimbursed by Medi-Cal for EMS Services. Additional shortfalls are due to unfunded obligations as a result of City requirements.

**2016-17 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2017-18 PROPOSED BUDGET**

Department	Account	Description	2016-17 Adopted Budget	Estimated 2016-17 Expenditures	Amount Exceeding Budget	2017-18 Proposed Budget	Explanation of Proposed Funding
Fire (cont.)	3090	Field Equipment Expense	\$ 3,784,604	\$ 6,861,000	\$ 3,076,396	\$ 3,709,604	Expenditures reflect additional appropriations transferred during the year. Shortfall is primarily due to equipment expenses for apparatus and marine operations maintenance.
General Services	1014	Salaries Construction Projects	\$ 596,102	\$ 4,495,000	\$ 3,898,898	\$ 411,102	Funding for capital projects are transferred through this account during the fiscal year as each project is approved by Mayor and Council.
	1101	Hiring Hall Construction	\$ 110,000	\$ 5,317,000	\$ 5,207,000	\$ 110,000	Funding for capital projects are transferred through this account during the fiscal year as each project is approved by Mayor and Council.
	1121	Benefits Hiring Hall Construction	\$ 425,267	\$ 2,519,000	\$ 2,093,733	\$ -	Funding for benefits associated with capital projects performed by the Construction Forces Division are transferred through this account during the fiscal year.
	3090	Field Equipment Expense	\$ 32,333,175	\$ 36,843,000	\$ 4,509,825	\$ 32,396,175	Expenditures reflect higher costs for parts and maintenance for the City's aging fleet.
	3180	Construction Materials	\$ 351,856	\$ 8,352,000	\$ 8,000,144	\$ 31,036	Funding for construction related materials associated with various capital projects that are approved during the fiscal year.
Housing and Community Investment	3040	Contractual Services	\$ 3,126,352	\$ 7,892,000	\$ 4,765,648	\$ 9,393,738	Expenditures reflect \$4.79 million transferred from the General City Purposes to the Department on July 1, 2016 for the Family Source Centers.
Library	3040	Contractual Services	\$ 10,834,415	\$ 14,729,000	\$ 3,894,585	\$ 9,115,008	Expenditures reflect re-appropriations from the Library Fund cash balance approved by the Board of Library Commissioners and the Council for escalator repairs, digital media lab contracts, and various alterations and improvements delayed from the prior year.

**2016-17 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2017-18 PROPOSED BUDGET**

Department	Account	Description	2016-17 Adopted Budget	Estimated 2016-17 Expenditures	Amount Exceeding Budget	2017-18 Proposed Budget	Explanation of Proposed Funding
Library (cont.)	6010	Office and Administrative	\$ 3,674,200	\$ 4,883,000	\$ 1,208,800	\$ 3,075,319	Expenditures reflect appropriations from the Library Fund cash balance approved by the Board of Library Commissioners and the Council for network security, software, client IT support and maintenance, and IT virtualization projects.
Mayor	1010	Salaries General	\$ 4,794,094	\$ 9,877,000	\$ 5,082,906	\$ 4,794,094	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.
	1020	Grant Reimbursed	\$ -	\$ 2,395,000	\$ 2,395,000	\$ -	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.
	3040	Contractual Services	\$ 132,899	\$ 18,025,000	\$ 17,892,101	\$ 132,899	Gang Reduction and Youth Development (GRYD) funding is budgeted annually in the General City Purposes and transferred to the Department at the beginning of the fiscal year. Expenditures reflect additional appropriations transferred to finance GRYD service provider contracts.
Police	1092	Overtime Sworn	\$ 90,000,000	\$ 93,014,000	\$ 3,014,000	\$ 120,984,862	Expenditures reflect interim funding related to implementation of the contract with the Los Angeles County Metropolitan Transportation Authority.
Board of Public Works	3040	Contractual Services	\$ 9,545,871	\$ 12,379,000	\$ 2,833,129	\$ 9,495,871	Expenditures reflect additional transfers received during the fiscal year for various beautification and clean-up projects. These expenditures include \$1,000,000 for the Clean and Green Program, \$900,000 for Clean Streets, and \$560,000 for Supplemental Cleaning Services, among others.
Bureau of Engineering	1010	Salaries General	\$ 81,112,529	\$ 83,478,000	\$ 2,365,471	\$ 82,548,572	Expenditures reflect additional appropriations transferred during the year, including various grant appropriations and transfers from the special fund project accounts that include an engineering component.

**2016-17 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2017-18 PROPOSED BUDGET**

Department	Account	Description	2016-17 Adopted Budget	Estimated 2016-17 Expenditures	Amount Exceeding Budget	2017-18 Proposed Budget	Explanation of Proposed Funding
Bureau of Sanitation	1070	Salaries, As-Needed	\$ 3,062,351	\$ 6,524,000	\$ 3,461,649	\$ 3,062,351	High vacancy rates within the Solid Resources and Clean Water programs required the Bureau to increase its use of as-needed staff and overtime to maintain current service levels in those programs.
	1090	Overtime General	\$ 8,211,895	\$ 14,016,000	\$ 5,804,105	\$ 8,370,308	High vacancy rates within the Solid Resources and Clean Water programs required the Bureau to increase its use of as-needed staff and overtime to maintain current service levels in those programs.
Bureau of Street Services	1090	Overtime General	\$ 8,001,359	\$ 9,615,000	\$ 1,613,641	\$ 7,518,359	Increased expenditures are a result of program delays due to bad weather conditions. Work was done to keep the Bureau on track to meet their program goals by the end of the fiscal year. In addition, the Bureau emergency work was performed during storms and unforeseen overtime work was performed for events such as CicLAvia and other First Amendment events.
Transportation	1090	Overtime General	\$ 7,922,332	\$ 15,513,000	\$ 7,590,668	\$ 7,922,332	Increased expenditures reflect additional appropriations transferred during the year, including internal transfers within accounts, and special event reimbursements for traffic control services.

RESERVE BALANCES AS A CREDIT RATING FACTOR

The City's Reserve Fund Policy, established in 2005, states that the City's goal is to maintain a Reserve Fund equal to 5% of General Fund revenues. The Policy stipulates two accounts, the Emergency Reserve Account and the Contingency Reserve Account. As part of the 2009-10 budget process, the Mayor and Council established the Budget Stabilization Fund (BSF), whose purpose is to set aside savings during periods of robust economic growth that can be drawn upon to stabilize revenue during economic downturns. In March 2011, the voters approved Measure P, a Charter Amendment requiring that the Emergency Reserve Account be at 2.75% of General Fund revenues, and adding the Budget Stabilization Fund to the Charter.

On July 1, 2016, the Actual 2016-17, the Reserve Fund was \$335.1 million or 6.00% of General Fund revenues, exceeding the City's goal. It is anticipated that the Reserve Fund will be approximately \$360.1 million or 6.46% of General Fund Revenues, at year-end. With the Budget Stabilization Fund and 2016-17 Budgetary Shortfalls Account in the Unappropriated Balance, total reserves will be \$469.7 million or 7.96% of General Fund revenues. The 2017-18 Proposed Budget includes a projected Reserve Fund of \$294.4 million after transfers, advances and adjustments, \$158.9 million in the Emergency Reserve Account, reaching the required 2.75%, and \$135.5 million in the Contingency Reserve Account, for a projected Reserve Fund of 5.09% of General Fund revenues, once again exceeding the City's goal. With the Budget Stabilization Fund and the Unappropriated Balance, Reserve for Mid-Year Adjustments Account, total reserves will be \$399.1 million, raising the percentage to 6.90% of General Fund revenues.

According to Ian Allan, GFOA's Government Finance Research Center Manager, in his article *Unreserved Fund Balance and Local Government Finance*, "Of particular importance to the credit rating agencies is the size of "fund balance" [both the Reserve and Budget Stabilization funds] (resources available for contingencies) and the trend in the size of fund balance. A fund balance that decreases in size from year to year can be seen as an indicator of fiscal weakness. A small fund balance (under 5 percent of annual operating expenditures) could also be looked upon negatively if the government has experienced financial difficulties in the past due to external factors, such as a slump in the economy."¹ Below is a discussion of how each of the four credit rating agencies use the reserve balances as a criterion for rating the City's financial condition. With the revision of the City's Policy, all four rating agencies praised the City for the continuation of strong management policies.

Fitch Ratings (Fitch) indicates that a Reserve Fund provides a government with available resources in the event of unforeseeable occurrences. "Most [Fitch] analysts look to a fund balance [Reserve Fund] of about 5% of revenues as a prudent level to allow for a reasonable degree of error in budget forecasting . . ." but recognize that the "appropriate level may vary according to a city's needs,"² reports Allan. "Fitch places less emphasis on actual fund balance level, but rather stresses longer term financial balance and management."³ In January 2005, Fitch highlighted five issuers, one in each of the five U.S. regions, choosing the City as the Western Region's model. Fitch praised the City for requiring elected official approval for the use of the City's "fund balance [Reserve Fund]." The City of Los Angeles' reserve fund policy . . . is part of the city's administrative code . . . the unique credit strength is derived from the strict rules

concerning the use of the fund balance.”⁴ In May 2016, Fitch stated that “the city has exceptionally strong gap-closing capacity. . .” noting City’s “. . .going fund balances and reserves. . .” Fitch states that “. . .solid liquidity and reserves. . .” are sound but it is a rating sensitivity that could affect the City’s rating.⁵

In August, 2014, the City used Kroll Bond Rating Agency (KBRA) to rate its bonds for the first time, as the newest rating agency. KBRA stated it considers the City’s reserve policies as providing a strong framework for maintaining operating flexibility and managing unforeseen budget pressures. “KBRA views the financial condition of the City as strong based on its . . . increased level of reserves and its strong liquidity over the last several years.”⁶ This was one of the strongest factors in contributing to an “AA” general obligation rating. In August 2015, KBRA affirmed the City’s AA rating but indicated that one factor contributing to a rating downgrade is a significant deterioration in the level of available fund balance and operating reserves.⁷

In November 2016, Moody’s Investors Service (Moody’s) affirmed the City’s Aa2 general obligation rating. Moody’s uses the size of the Reserve Fund as well as a percentage of unreserved fund balance to revenues as an indicator of financial strength.⁸ “As a general rule of thumb, Moody’s likes to see a General Fund balance equal to at least 5% of revenues. . .”⁹ One factor that could lead to a downgrade and is a credit challenge is “. . . declines in the City’s reserve and cash position .”¹⁰

In April 2016, Standard and Poor’s Rating Service (S&P) affirmed the “AA-” rating. S&P has stated that a key credit rating factor for cities is “An abnormally large, sustained Available Fund Balance signifies heightened flexibility if projections suggest that it will endure.”¹¹ One positive factor in the City’s rating criteria is strong budgetary flexibility. A downgrade could be caused by a loss in this flexibility that would be partially caused by a reduction in the City’s reserves.¹²

Footnotes:

1 Allan, Ian J., *GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance*, November 1990.

2 Ibid.

3 Ibid.

4 Fitch Ratings, *The Bottom Line: Local General Government Reserves and the Policies that Shape Them*, January 26, 2005.

5 Fitch Ratings, *Los Angeles, California: General Government Full Rating Report*, May 11, 2016.

6 Kroll Bond Rating Agency, *City of Los Angeles, CA: General Obligation Bonds*, August 25, 2014, pp. 4 and 8.

7 Kroll Bond Rating Agency, *City of Los Angeles, CA: Local G.O. Surveillance Report*, August 17, 2015.

8 Moody’s Perspective on Municipal Issues, *Key Factors in Moody’s Credit Analysis of Tax-Support Debt*, April 15, 1993.

9 Moody’s Investors Service, *Moody’s Assigns Aa2 to Los Angeles’ 2005 G.O. Bonds; Aa2 Rating on Outstanding Debt Reaffirmed*, July 26, 2005.

10 Moody’s Investors Service, *New Issue: Moody’s Assigns Aa2 to Los Angeles, CA’s GO Refunding Bonds 2016-A*, November 28, 2016.

11 Standard & Poor’s Rating Direct, *US Government General Obligation Ratings: Methodology and Assumptions*, September 12, 2013.

12 Standard & Poor’s Rating Direct, *Los Angeles, California; Appropriations; General Obligation*, April 28, 2016.

PROPOSED BUDGET RESERVE FUND PROJECTION

				Estimated 2016-17			Proposed
	Actual 2014-15	Actual 2015-16	Budget 2016-17	Actual Cash as of 3/31/2017	Additional Cash Flow to end of year	Total Estimated 2016-17	2017-18
Cash at Beginning of Fiscal Year							
Cash Balance, July 1	\$ 551,427,308	\$ 575,720,570	\$ 461,423,627	\$ 475,360,638	\$ -	\$ 475,360,638	\$ 360,072,021
ADD:							
Charter Section 261i Advances Returned on 7/1	11,888,113	11,924,252	18,000,000	22,203,585	-	22,203,585	20,000,000
Adjustment of Allocation	-	-	-	-	-	-	-
Appropriation to Reserve Fund	-	-	-	-	-	-	-
Reappropriation of Prior Year's Unexpended Capital							
Improvement Appropriations and Advances and							
Technical Adjustments	(62,779,495)	(42,687,592)	(108,000,000)	(125,393,756)	(580,422) ¹	(125,974,178)	(85,650,000)
Transfers to Budget Stabilization Fund		(26,940,000)	(1,000,000)	(1,000,000)	-	(1,000,000)	-
Transfer to Budget	(117,546,306)	(60,312,889)	(35,496,041)	(35,496,041)	- ²	(35,496,041)	-
Balance Available, July 1	\$ 382,989,620	\$ 457,704,341	\$ 334,927,586	\$ 335,674,426	\$ (580,422)	\$ 335,094,004	\$ 294,422,021
LESS:							
Emergency Reserve	(141,303,000)	(148,785,000)	(153,352,000)	(153,352,000)	-	(153,352,000)	(158,930,000)
Contingency Reserve - Balance Available, July 1	\$ 241,686,620	\$ 308,919,341	\$ 181,575,586	\$ 182,322,426	\$ (580,422)	\$ 181,742,004	\$ 135,492,021
RECEIPTS							
Loans	\$ 6,612,794	\$ 5,532,929	\$ 14,700,000	\$ 15,176,787	6,428,173 ³	\$ 21,604,960	4,700,000
Charter Section 261i Advances Returned after 7/1	18,179,690	24,812,641	20,500,000	15,562,932	100,000 ⁴	15,662,932	20,500,000
Transfer of Power Revenue Surplus	265,586,000	266,957,000	291,000,000	132,213,500	132,213,500	264,427,000	242,500,000
Transfer of Water Revenue Surplus		-	-	-	-	-	-
Unencumbered Balance	179,503,314	117,017,222	-	-	113,550,000 ⁵	113,550,000	-
Unallocated Revenue	78,487,835	-	-	-	17,707,686 ⁶	17,707,686	-
Transfer of Special Parking Revenue Surplus	30,635,342	56,071,889	28,341,817	-	28,341,817	28,341,817	32,632,909
Reversion of Special Parking Revenue Surplus		-	-	-	-	-	-
Reversion of Unencumbered and Special Funds	1,381,399	4,732,002	-	578,408	7,600,000	8,178,408	-
Miscellaneous	11,933,013	5,406,553	-	7,210,287	525,000	7,735,287	5,000,000
Total Receipts	592,319,387	480,530,236	354,541,817	170,741,914	306,466,176	477,208,090	305,332,909
Total Available Cash and Receipts	834,006,007	789,449,577	536,117,403	\$ 353,064,340	\$ 305,885,754	\$ 658,950,094	\$ 440,824,930
DISBURSEMENTS							
Loans	5,020,765	6,337,245	23,100,000	\$ 47,577,073	\$ 15,056,011 ⁷	\$ 62,633,084	12,000,000
Transfer of Charter 261i receipts to General Fund After 7/1		-	-	-	-	-	-
Budget--Power Revenue Surplus	265,586,000	266,957,000	291,000,000	132,213,500	132,213,500	264,427,000	242,500,000
Budget--Water Revenue Surplus		-	-	-	-	-	-
Transfer of Special Parking Revenue Surplus to General Fund		-	-	-	-	-	-
Budget--Special Parking Revenue Surplus	30,635,342	56,071,889	28,341,817	-	28,341,817	28,341,817	32,632,909
Transfers--Contingencies	63,985,800	87,009,503	-	36,878,172	14,950,000 ⁸	51,828,172	-
Transfers--Budget	-	-	-	-	-	-	-
Transfers--Budget Stabilization Fund	-	-	-	-	-	-	-
Charter Section 261i Advances to Departments on 6/30	34,335,851	46,420,188	40,000,000	-	45,000,000 ⁹	45,000,000	45,000,000
Advances for Unfunded Expend - Year-end Closing	24,679	78,114	-	-	- ⁹	-	-
Total Disbursements	\$ 399,588,437	\$ 462,873,939	\$ 382,441,817	\$ 216,668,745	\$ 235,561,328	\$ 452,230,073	\$ 332,132,909
Cash at Close of Fiscal Year							
Add, Emergency Reserve	\$ 141,303,000	\$ 148,785,000	\$ 153,352,000	\$ 153,352,000	\$ -	\$ 153,352,000	\$ 158,930,000
Cash Balance, June 30	\$ 575,720,570	\$ 475,360,638	\$ 307,027,586	\$ 289,747,595	\$ 70,324,426	\$ 360,072,021	\$ 267,622,021

NOTES TO PROPOSED BUDGET RESERVE FUND PROJECTION

RECEIPTS:		<u>Amount</u>	<u>Bal Avail</u>	<u>Comments</u>
1. Reappropriations per Controller Statement of Reserve Fund:				
Council		\$ 9,090,656		
Mayor		3,543,677		
GSD		6,423,305		
CIEP		17,844,393		
Controller		750,000		
General City Purposes		6,985,832		
UB/Others		81,336,315		
	Total Reappropriations	\$ 125,974,178		*Includes \$47.9M for Reserve for Liability Resolution
	Less: cash reappropriated to date	(125,393,756)		
	Balance		<u>580,422</u>	Cash not yet reappropriated
2. Transfer to Budget				
			\$ -	
	Total Transfer to Budget		<u>\$ -</u>	
3. Loans (repaid after 3/31)				
			<u>\$ 6,428,173</u>	
4. Charter Section 261i Advances Returned after 7/1 (additional repaid after 3/17)				
			<u>\$ 100,000</u>	
5. Unencumbered Balances (Reversions)				
Prior Years				
a. Early Reversion of Unencumbered funds				
	(1) Amount identified for PY Encumbrances	\$ 7,600,000		
	Total Prior Years		<u>\$ 7,600,000</u>	
Current Year				
a. Dept. Surpluses (excl. Mayor, Council, GCP, CIP)				
	(1) Reversions	\$ 27,900,000		
	Less: Amount needed to offset budget shortfalls			
b. Mayor, Council, GCP, CIP, GSD Construction, Controller				
	(1) Mayor	3,500,000		
	(2) Council	9,000,000		
	(3) CIEP	60,000,000		Potrero Canyon
	(4) General City Purposes	7,000,000		
	(5) GSD Construction	5,500,000		
	(6) Controller	250,000		
	(8) City Attorney	400,000		Outside Counsel
	Total Current Year		<u>\$ 113,550,000</u>	
	Total Unencumbered funds (Reversions)		<u>\$ 121,150,000</u>	

NOTES TO PROPOSED BUDGET RESERVE FUND PROJECTION

6. Unallocated Revenue					Reflects \$10.5 million interim General Fund appropriations provided in 2016-17 (as of April 2017)	
Current Year Revised Estimate			\$ 5,594,143,028 *			
Current Year Adopted Budget			5,576,435,342			
Unallocated Revenue			<u>\$ 17,707,686</u>			
Total Unallocated Revenue			<u>\$ 17,707,686</u>			
DISBURSEMENTS:						
Loans and Transfers						
	Total Loans/Transfers Approved as of 3/31/17	Cash transferred as of 3/31/17	Cash not yet transferred by Controller	Estimated New Loans/Transfers to 6/30th	Total Cash yet to be transferred + Estimated loans/transfers	
7. Loans through 6/30	61,933,084	47,577,073	14,356,011	700,000	<u>\$ 15,056,011</u>	CalGrip Grant RF Loan
8. Transfers through 6/30						
				9,750,000		
				5,200,000		
					<u>\$ 14,950,000</u>	
9. Charter Sec 261i advances to dept 6/30					<u>\$ 45,000,000</u>	To cover unfunded encumbrances -- Controller will partially repay on 7/1

10 YEAR HISTORY OF RESERVE FUND JULY 1 BALANCES (\$million)

PROPOSED BUDGET	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Cash Balance, July 1.....	275.8	189.9	209.5	139.7	192.2	228.5	277.8	424.3	405.0	447.4	360.1
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	14.0	17.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0	20.0
Appropriation to Reserve Fund.....	-	22.7	-	-	-	-	-	-	-	-	-
LESS:											
Reappropriation and Technical Adjustments.....	10.0	37.3	38.5	36.5	33.0	36.0	40.7	31.4	38.5	108.0	85.7
Transfer to Budget.....	93.1	-	-	-	-	-	-	128.8	80.0	35.2	0.0
Balance Available July 1.....	\$ 186.7	\$ 192.3	\$ 189.0	\$ 121.2	\$ 177.2	\$ 210.5	\$ 255.1	\$ 282.1	\$ 304.5	\$ 322.3	\$ 294.4
LESS:											
Emergency Reserve	88.8	123.1	122.2	119.3	120.4	124.8	133.9	140.7	148.3	152.9	158.9
Contingency Reserve - Balance Available, July 1.....	\$ 97.9	\$ 69.2	\$ 66.8	\$ 1.9	\$ 56.8	\$ 85.7	\$ 121.2	\$ 141.4	\$ 156.2	\$ 169.4	\$ 135.5
Reserve Fund July 1 Balance as % of the General Fund	4.21%	4.30%	4.25%	2.79%	4.05%	4.64%	5.24%	5.51%	5.65%	5.80%	5.09%
ADOPTED BUDGET	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Cash Balance, July 1.....	283.6	198.4	217.5	149.6	201.8	231.1	283.8	415.0	421.1	461.4	
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	14.0	17.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0	
Adjustment of Allocation.....											
Appropriation to Reserve Fund.....	-	14.9	46.8	-	-	4.9					
LESS:											
Reappropriation and Technical Adjustments.....	10.0	37.6	38.8	36.8	33.6	36.0	40.7	31.4	38.5	108.0	
Transfer to Budget.....	85.8	-	-	3.6	8.9	-	-	117.5	60.3	1.0	
Transfer to Budget Stabilization Fund.....	-	-	-	-	-	-	-	-	26.9	35.5	
Balance Available July 1.....	\$ 201.8	\$ 192.7	\$ 243.5	\$ 127.2	\$ 177.3	\$ 218.0	\$ 261.1	\$ 284.1	\$ 313.4	\$ 334.9	\$ -
LESS:											
Emergency Reserve	122.0	125.2	121.0	120.3	120.6	125.1	133.8	141.3	148.8	153.4	
Contingency Reserve - Balance Available, July 1.....	\$ 79.8	\$ 67.5	\$ 122.5	\$ 6.9	\$ 56.7	\$ 92.9	\$ 127.3	\$ 142.8	\$ 164.6	\$ 181.5	\$ -
Reserve Fund July 1 Balance as % of the General Fund	4.55%	4.23%	5.53%	2.91%	4.04%	4.79%	5.37%	5.53%	5.79%	6.01%	
ACTUAL	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Cash Balance, July 1.....	224.2	191.6	174.3	193.5	217.7	242.3	352.3	551.4	575.7	475.4	
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	17.0	17.3	15.0	9.4	17.6	19.2	7.8	11.9	11.9	22.2	
Adjustment of Allocation.....											
Appropriation to Reserve Fund.....	-	-	-	-	-	4.9					
LESS:											
Reappropriation and Technical Adjustments.....	41.7	42.8	37.6	28.0	25.7	33.3	33.4	62.8	57.8	126.0	
Transfer to Budget.....	85.8	-	-	3.6	8.9	-	-	117.5	60.3	1.0	
Transfer to Budget Stabilization Fund.....									26.9	35.5	
Balance Available July 1.....	\$ 113.7	\$ 166.1	\$ 151.7	\$ 171.3	\$ 200.7	\$ 233.1	\$ 326.7	\$ 383.0	\$ 442.6	\$ 335.1	\$ -
LESS:											
Emergency Reserve	113.7	125.2	121.0	120.3	120.6	125.1	133.8	141.3	148.8	153.4	
Contingency Reserve - Balance Available, July 1.....	\$ -	\$ 40.9	\$ 30.7	\$ 51.0	\$ 80.1	\$ 108.0	\$ 192.9	\$ 241.7	\$ 293.8	\$ 181.7	\$ -
Reserve Fund July 1 Balance as % of the General Fund	2.56%	3.65%	3.45%	3.92%	4.58%	5.12%	6.71%	7.45%	8.18%	6.00%	

COMPARISON OF MICLA FUNDING

	ADOPTED 2013-14	ADOPTED 2014-15	ADOPTED 2015-16	ADOPTED 2016-17	PROPOSED 2017-18
Equipment and Vehicles:					
Clean Streets Vehicles	-	-	-	-	\$ 16,657,000
Convention Center Parking Control Systems	-	1,100,000	-	-	-
Fire Station Alerting System	10,000,000	-	-	-	-
Fire Computed-Aided Dispatch System	-	-	-	-	-
Fire Capital Equipment and Vehicle Replacement	20,766,000	20,320,000	20,050,000	23,129,000	20,000,000
Fire Helicopter Replacement	-	-	-	18,041,000	-
GSD Fleet Replacement	25,814,000	24,815,000	35,770,000	35,568,000	37,000,000
GSD Capital Equipment Replacements	-	128,000	-	-	-
GSD Emergency Generator Replacement	-	-	2,535,000	600,000	-
ITA Citywide Network Infrastructure Upgrades	-	-	-	2,000,000	-
ITA Marvin Braude Generator	-	-	-	467,000	-
Metro Transport Division Solar Array	-	-	-	3,500,000	-
Police Non-Black & White Vehicles	10,004,000	10,000,000	10,000,000	3,694,000	2,805,653
Police In-Car Video System	-	8,000,000	12,000,000	-	-
Police Helicopter Replacement	-	3,400,000	3,800,000	8,600,000	4,000,000
Public Works- Street Services Tree Crew Equipment	-	-	-	434,000	-
Public Works- Street Services Tree Trimming Equipment	-	-	-	1,874,000	-
Traffic Signal Safety Project	-	-	-	-	6,750,000
Subtotal	\$ 66,584,000	\$ 67,763,000	\$ 84,155,000	\$ 97,907,000	\$ 87,212,653
Real Property:					
ARBOR LERRDS	-	-	-	\$ 2,000,000	-
Bridge Improvement Program	2,000,000	2,000,000	3,230,000	-	-
Building Equipment Replacement	2,500,000	2,500,000	2,500,000	-	-
Building Equipment Lifecycle Replacement	-	-	-	2,500,000	2,500,000
Bureau of Street Services Yard	4,000,000	4,400,000	-	-	-
Caballero Creek Park	-	-	-	750,000	-
City Hall East Electrical System and P4 Improvements	15,000,000	2,500,000	-	-	-
Civic Center Tenant Improvements	1,000,000	1,000,000	7,000,000	-	-
Clean Streets Facilities	-	-	-	-	2,500,000
Convention Center - South Hall and Concourse Roof Replacement	4,000,000	-	-	-	-
Convention Center, Capital Improvements	-	5,420,000	7,650,000	5,158,000	1,600,000
Council District 8 Constituent Service Center	-	-	-	-	4,000,000
Electric Vehicle Chargers - LAPD	-	-	-	-	2,652,000
Electric Vehicle Infrastructure	-	-	-	-	4,860,000
Figueroa Plaza, Capital Improvements	-	1,700,000	850,000	-	500,000
LAPD Northeast Parking Garage	-	-	-	9,680,000	-
LAPD Property Warehouse	-	-	1,000,000	28,000,000	-
LAPD South Traffic Division	-	-	1,000,000	-	-

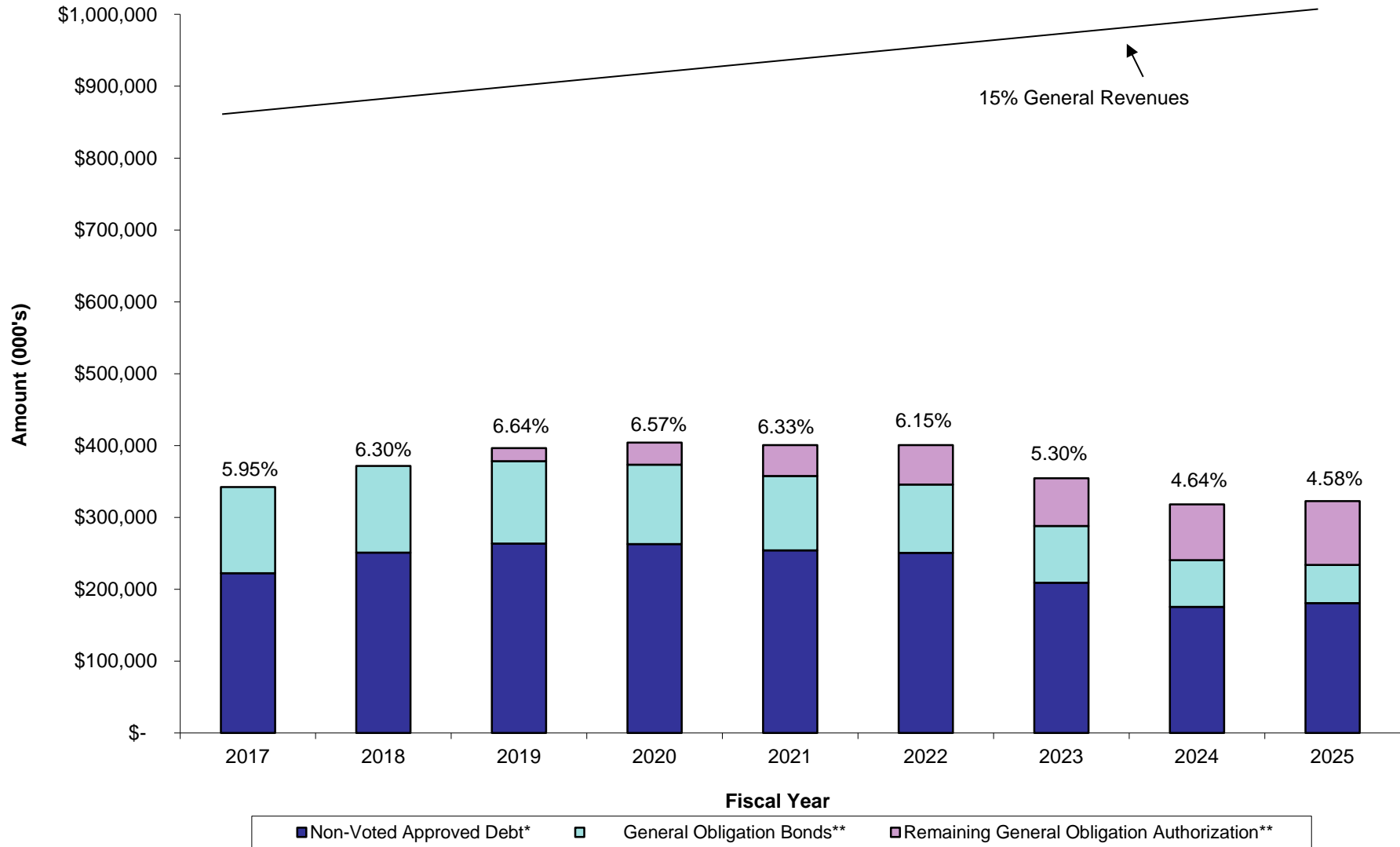
COMPARISON OF MICLA FUNDING

	<u>ADOPTED 2013-14</u>	<u>ADOPTED 2014-15</u>	<u>ADOPTED 2015-16</u>	<u>ADOPTED 2016-17</u>	<u>PROPOSED 2017-18</u>
Real Property (cont.):					
Lincoln Park Pool	-	1,800,000	-	-	-
Manchester Jr. Arts Center/Vision Theatre	-	3,700,000	-	-	-
Marvin Braude Capital Improvements	-	-	-	-	500,000
Mt. Lee Electrical Upgrades	-	2,000,000	-	-	-
Municipal Buildings Energy and Water Management Conservation	-	3,600,000	3,600,000	3,517,710	3,517,710
New Civic Center Building	-	10,000,000	-	-	-
New Fire Station 39	-	-	-	23,000,000	-
North Atwater Multi-Modal Bridge over the LA River (La Kretz Bridge)	-	-	-	1,000,000	-
North Central Animal Shelter	-	-	-	15,000,000	-
Old Arlington Library	-	-	-	1,000,000	-
Police Administration Building, Capital Improvements	-	500,000	500,000	-	400,000
Public Safety Facilities, Capital Improvements	-	-	-	2,000,000	2,000,000
Public Works Building, Capital Improvements	-	1,000,000	750,000	-	-
Rancho Cienega Recreation Center	-	10,000,000	3,500,000	-	-
Space Optimization Tenant Work	-	-	-	1,400,000	2,000,000
Sixth Street Viaduct Replacement Project	-	-	-	2,300,000	-
Taylor Yard, G2	-	-	-	60,000,000	500,000
West Valley Municipal Building Improvements	-	900,000	-	-	-
Whitsett Soccer Complex Master Plan	-	-	-	800,000	-
Subtotal	\$ 28,500,000	\$ 27,020,000	\$ 31,580,000	\$ 156,105,710	\$ 27,529,710
TOTAL	\$ 95,084,000	\$ 94,783,000	\$ 115,735,000	\$ 254,012,710	\$ 114,742,363

VOTER APPROVED AND NON-VOTED APPROVED DEBT

April 2017

Debt Service to Special Taxes and General Revenues (2.9% Projected Growth Beginning in Fiscal Year 2023)



* Includes Judgment Obligation Bonds, Convention Center, MICLA bond issuances, and MICLA Commercial Paper Program and Refundings.

** Voter-Approved Debt.

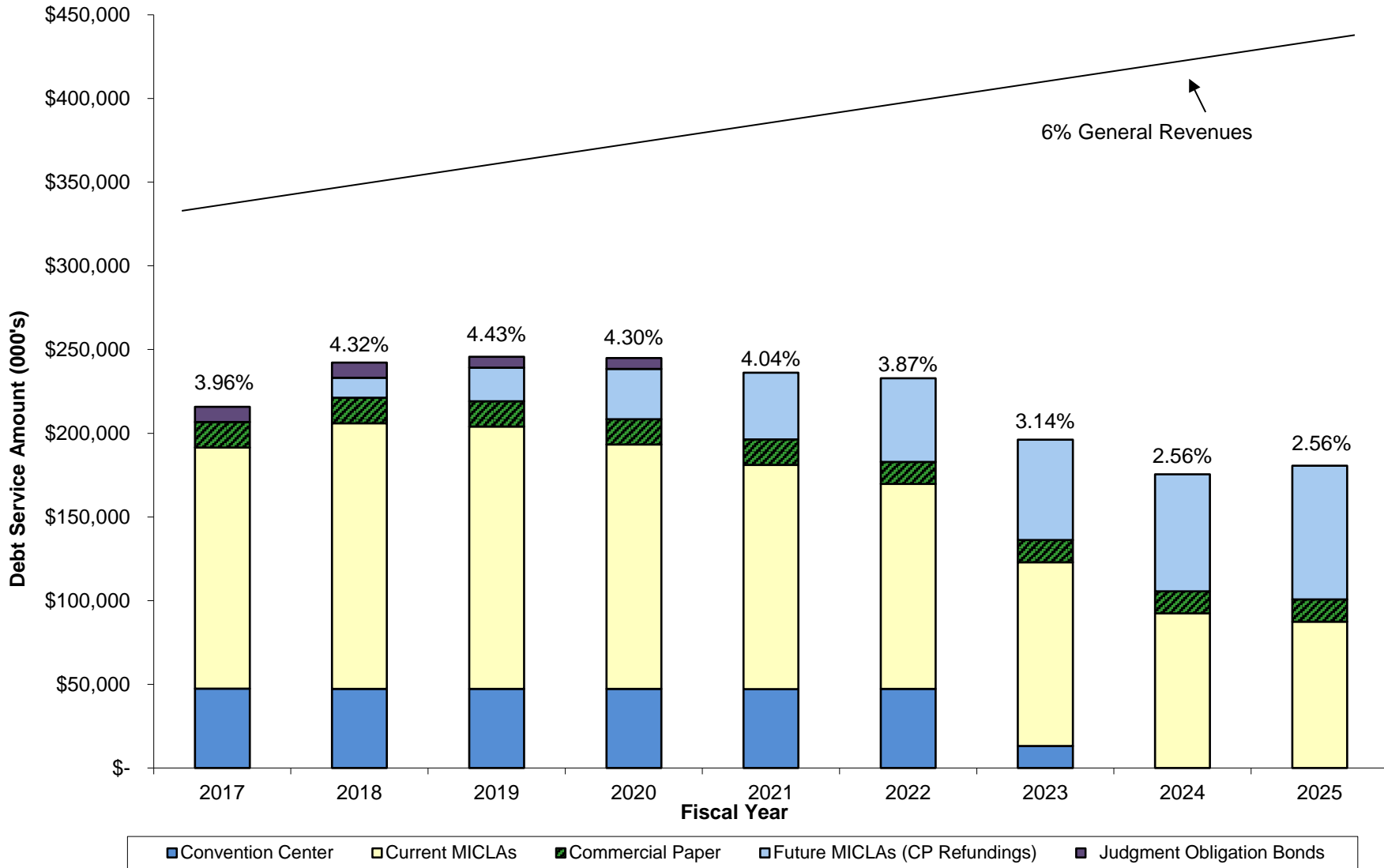
NON-VOTED APPROVED DEBT

April 2017

Debt Service to General Revenues (2.9% Projected Growth Beginning in Fiscal Year 2023)

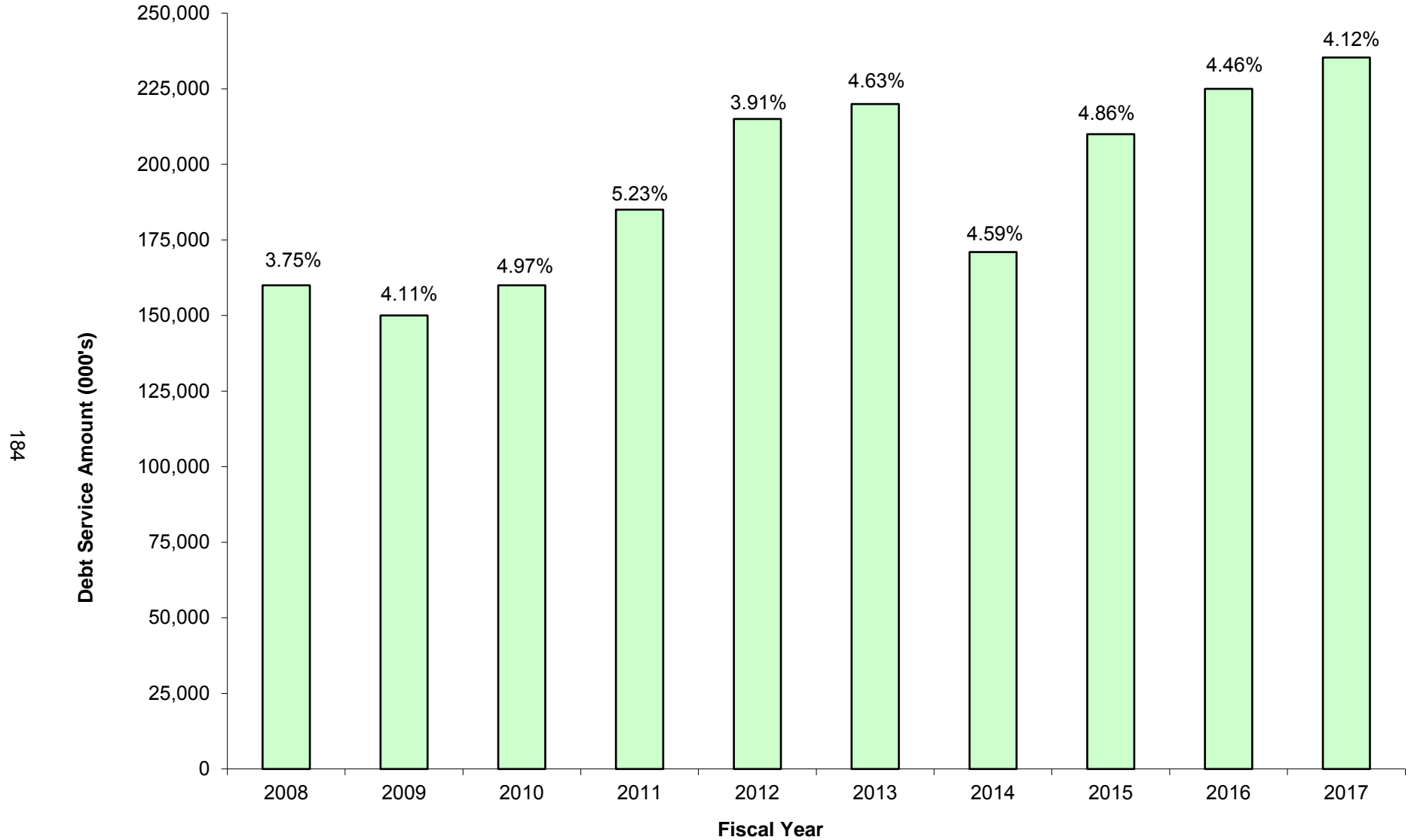
For every 0.1%, approximately \$55 million in project funding may be issued (at 5.5% over 15 years).

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GENERAL FUND SUPPORTED DEBT SERVICE

(Source: Annual Proposed Budgets, Supporting Information)



Percentages reflect General Fund supported debt service to General Fund revenue.