

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

Date: August 27, 2018

To: Honorable Members of the Homeless Strategy Committee

From: 
Richard H. Llewellyn, Jr., City Administrative Officer

Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report
Fiscal Year 2017-18 Fourth Quarter**

Attached is the Fiscal Year 2017-18 Fourth Quarter Comprehensive Homeless Strategy (CHS) Quarterly Performance Report (QPR). This QPR provides the quarterly CHS metrics data and highlights key accomplishments.

Some of the accomplishments described include:

- Continued implementation of Proposition HHH (Strategy 10D);
- Expanding emergency shelter and improving access (Strategy 7O);
- Safe parking (Strategy 6B);
- Expanded access to public restrooms (Strategy 6F); and
- The Mayor's A Bridge Home initiative.

This QPR provides metrics data for 62 metrics across 18 strategies.

REPORT FROM

OFFICE OF THE CITY ADMINISTRATIVE OFFICER

Date: August 27, 2018

CAO File No. 0220-05151-0040

Council File No. 15-1138-S1

Council District: All

To: Richard H. Llewellyn, Jr., City Administrative Officer

From: Meg Barclay, Homeless Coordinator



Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report Fiscal Year 2017-18 Fourth Quarter**

SUMMARY

This is the Fiscal Year (FY) 2017-18 fourth quarterly performance report (Q4 QPR) on the City's Comprehensive Homeless Strategy (CHS) for your review and submission to the Homeless Strategy Committee. This report highlights key accomplishments, the A Bridge Home program, and metrics data.

DISCUSSION

Key Accomplishments

The status and next steps for each individual strategy are provided in Attachment 1. Key accomplishments in Q4 are discussed below.

- Proposition HHH (Prop HHH) Second Year Implementation (Strategies 6A and 10D)
 - The FY 2018-19 Prop HHH Project Expenditure Plan (PEP) was approved by the Council and Mayor in June 2018, authorizing a total of \$276,235,694: \$238,515,511 for the Permanent Supportive Housing Loan Program for 24 projects with 1,517 housing units, of which 1,242 are supportive, and \$37,720,183 for the Facilities Program for 22 projects, including 4 City-sponsored projects.
 - The Housing and Community Investment Department's (HCID) proposed regulations for the FY 2018-19 Prop HHH Permanent Supportive Housing Loan Program Call for Projects were approved by the City Council in June 2018.
- Affordable and Supportive Housing Production
 - HCID financed 438 affordable units and 235 supportive units and construction was completed on 596 affordable units and 175 supportive units (not funded through Prop HHH) (Strategy 10A).
 - The Transit Oriented Communities (TOC) Guidelines (Strategy 7Q) became effective in September 2017, and the Department of City Planning has been processing applications under these guidelines since Q2. In Q4 an additional 41

- TOC cases were filed. There are now 4,297 total pending units, 836 of which are affordable.
- The Department of City Planning continues implementation of state Accessory Dwelling Unit (ADU) standards (Strategy 7K). 1,403 additional applications were received in Q4, and 1,054 permits were issued.
 - Expanding Emergency Shelter and Improving Access (Strategy 7O)
 - Three new Measure H-funded bridge housing programs for women began operation in Q4, totaling 80 beds. A fourth program consisting of 15 beds was delayed but is scheduled to begin operations in Q1 of FY 2018-19.
 - Safe Parking (Strategy 6B)
 - A total of 34 families were served in FY 2017-18 through the pilot Safe Parking program operating in South Los Angeles. Of those, 19 families exited the program to crisis housing, 2 to permanent housing, and 2 through family reunifications. Three additional sites are scheduled to open by the end of September 2018.
 - Expand Access to Public Restrooms (Strategy 6F)
 - The Pit Stop program is now operating at a total of eight (8) sites, including the overnight Venice location, which received Coastal Commission approval in Q4 and began operating in July 2018. The Bureau of Public Works and Council will consider recommendations to continue the program in Q1 of FY 2018-19.
 - 24-hour public access has been approved for Venice Beach as a pilot program; facilities are staffed from 10 p.m. to 6:30 a.m. on a daily basis.

A Bridge Home

As reported in the Q2 QPR, in response to the immediate need for shelter facilities while City-financed supportive housing units are being constructed, the Mayor's Office and the City Administrative Officer (CAO) have convened a working group of City staff, including the City Attorney's Office, the Chief Legislative Analyst, the Los Angeles Homeless Services Authority, Public Works Bureau of Engineering, General Services, Building and Safety, and Fire, to explore options to use temporary structures (e.g., trailers, large tension membrane structures, etc.) to more quickly establish interim housing facilities. This Interim Housing/Temporary Structures Working Group collaborated to take advantage of a new state law to establish alternative health and safety standards, streamlining shelter development while ensuring safety standards are maintained. These standards were adopted when the City declared a Shelter Emergency on April 17, 2018 (C.F. 15-1138-S33).

The Mayor and Council allocated \$20,000,000 to the Crisis and Bridge Housing Fund in the 2018-19 Adopted Budget to establish temporary crisis and bridge housing facilities. The goal of this fund is to add 50 to 100 new beds per Council District. Additionally, \$10,000,000 was included in the Unappropriated Balance (Homeless Services Program) to augment sites that exceed the \$1.33 million limit per Council District set by the Crisis and Bridge Housing Fund. In support of this effort, the Mayor's Office issued Executive Directive No. 24 on May 30, 2018 entitled "Building 'A Bridge Home'", which is intended to enable the rapid construction of homeless shelters throughout the City, allot additional funds for street cleanups, and establish the Unified Homelessness Response Center to coordinate street-level responses to homelessness. It provides additional guidance for the use of the Crisis and Bridge Housing Fund and establishes a

process for developing sites in all fifteen Council Districts. As of June 30, 2018, 11 motions representing 22 sites in eight (8) Council Districts have been introduced requesting assessment of the sites.

The Interim Housing/Temporary Structures Working Group is overseeing feasibility assessments and construction planning for these sites. The first of these facilities, located at the El Pueblo Historical Monument is expected to begin operations in September 2018.

CHS Metrics

The CHS metrics framework was approved in June 2017 (C.F. 15-1138-S25). The framework is comprised of strategy-level and headline metrics. These metrics, in conjunction with data gathered since the implementation of the CHS, will establish baseline data used to inform goal-setting for strategies going forward.

139 strategy-specific metrics were identified across all of the CHS strategies. 83 metrics across 22 strategies were scheduled to report data on or before FY 2017-18 Q4 (some of which were added since the metrics framework was approved). Departments report that data for 19 of these metrics are not yet available. An additional 2 metrics are not reported this quarter since they are reported on a biannual or annual basis. Therefore, Q4 data is available for 62 metrics across 18 CHS strategies. Attachment 2 provides this strategy-level data. Attachment 3 summarizes strategy-level data by headline metrics.

Data associated with each headline metric is summarized as follows:

- Expansion of supply of affordable and homeless housing:
 - 596 HCID-financed affordable housing units and 175 non-Prop-HHH-funded supportive housing units were completed, up from 422 and stable at 175, respectively, in Q3 (Strategy 10A).
 - 1,403 additional applications were received and an additional 1,054 permits were issued for Accessory Dwelling Units (ADUs) in Q4 (Strategy 7K).
- Number placed in permanent housing:
 - A total of 963 persons and 1,664 households have been placed in permanent housing through interactions with Los Angeles Homeless Services Authority (LAHSA) contractors and as a result of the Housing Authority of the City of Los Angeles's (HACLA) Homeless Incentive Program (Strategies 3A, 4A, 4F, 6B, 7B, and 7H). This is a slight increase from these strategies' Q3 outcomes (791 persons and 1,517 households, respectively).
 - Of all adults exiting bridge housing, 33% exited to permanent housing, consistent with the 34% reported in Q3 (Strategy 7O). The balance of adults exiting bridge housing in Q4 exited to temporary destinations (e.g. temporary stays with friends or family, 14%), to unknown destinations (e.g. those whose homelessness was resolved without additional assistance from the homeless crisis response system, 23%), to institutions (e.g. jail, hospital, 5%), or to unsheltered destinations (23%).

- The median length of time from assessment to housing match increased slightly to 156 days in Q4 from 149 in Q3 (Strategy 4A). LAHSA reports that an increase in the number of interim beds in Q3, without a corresponding increase in permanent housing, may partially explain this increase.
- Number placed in temporary housing:
 - 44 individuals were served through the Pilot Safe Parking Program, similar to the 49 individuals reported in Q3 (Strategy 6B).
 - The average length of stay in crisis/bridge housing increased from 69 days in Q3 to 85 days in Q4 for individuals, and increased for families from 65 days in Q3 to 97 days in Q4. (Strategies 4A and 4F, respectively). The average length of stay in shelter across all programs increased from 75 to 102 days (Strategy 7O).
 - A lack of available and affordable housing inventory contributes to longer stays in shelter for both individuals and families.
 - LAHSA reports that increased stays for families may be due to a combination of improved service provision and participants' willingness to stay engaged.
 - Increased lengths of stay for individuals may be attributed to new interim beds that opened in Q1 and Q3; temporarily reducing the system-wide average length of stay during those quarters.
- Number who are prevented from becoming homeless or being discharged into homelessness:
 - 431 families received prevention services through CES in order to stabilize and maintain existing housing in Q4, down slightly from 468 in Q3 (Strategy 4F). 52% of families were able to successfully retain their housing, down from 70% in Q2. The remaining 48% exited to other destinations, including unknown and/or self-resolving.
- Number who Retain Housing from Date of Placement:
 - 98% of persons retained housing for 12 months through efforts to strengthen CES technology, staffing and standardization, on par with the 97% in Q2 (Strategy 4A).
 - 92% of households retained housing over the following year through integration and strengthening of family and transition age youth CES, down from the 98% reported in Q3 (Strategy 4F).
- Number who gain employment or enroll in vocational training/education:
 - 3,765 households have increased their income through participation in CES (Strategy 4A), an increase from Q3's 3,586.
 - 78 adults were placed in competitive employment through social enterprise (Strategy 9A), up from 56 in Q2.
 - 16 homeless adults were hired by the City of Los Angeles, the same as reported in Q3 (Strategy 9B).
 - 135 women were employed through homeless women's employment development, up from 16 in Q3 (Strategy 9L).
 - Note: Q4 figures include data that was not previously included or available, and Q3 figures have been revised from previous reports.

- 9% of emergency shelter participants saw an increase in income, identical to the Q3 rate (Strategy 7O).

Attachments

1. Comprehensive Homeless Strategy Fourth Quarter (Q4) Status Summary by Strategy
2. Comprehensive Homeless Strategy Fourth Quarter (Q4) Metrics – Strategy-level Report
3. Comprehensive Homeless Strategy Fourth Quarter (Q4) Metrics – Headline Summary
4. Index of Abbreviations

MB:SRB:16190001

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
3A - Standardize First Responder Training for Homeless	<ul style="list-style-type: none"> The Los Angeles Police Department (LAPD) continues to deliver Mental Health Intervention Training (MHIT) for all officers citywide. This training prioritizes those officers assigned to homeless outreach and enforcement. 	<ul style="list-style-type: none"> The Los Angeles Police Department (LAPD) is committed to training all field officers by delivering Mental Health Intervention Training (MHIT). LAPD continues to deliver two MHIT training courses each four-week cycle. This translates to at least 160-180 LAPD officers trained each four-week cycle. In addition, LAPD will continue the Senior Lead Officer (SLO) loan program to Homeless Outreach and Proactive Engagement (HOPE) teams citywide in an effort to cross-train SLOs. 	LAPD	Dominic Choi, Monique Contreras
3B - Develop Encampment Engagement Protocol	<ul style="list-style-type: none"> Final draft of the Los Angeles Department of Recreation and Parks (RAP) Los Angeles Municipal Code (LAMC) 63.44 protocol was completed in May 2018 and is pending City Attorney and General Manager approval. The development of the data management system is 90% completed pending Department of Recreation and Parks (RAP) protocols. 	<ul style="list-style-type: none"> Complete all protocols and ordinances for field implementation by quarter's end. 	BOS	Steve Pedersen, Gonzalo Barriga
3C - Widen Access to First Responder Teams for Homeless	<ul style="list-style-type: none"> See Strategy 3A. 	<ul style="list-style-type: none"> See Strategy 3A. 	LAPD	Dominic Choi, Monique Contreras
3D - Expansion of Jail In-Reach	<ul style="list-style-type: none"> Custody Services Division (CSD) successfully partnered with three community based in-reach providers; Homeless Healthcare Los Angeles for the Downtown Metropolitan Detention Center, Tarzana Treatment Centers for the Valley Regional Jail, and Integrated Care Systems (HOPICS) for the 77th Regional Jail. In-reach services are being provided from 11 AM – 4 PM each Monday and Friday at all three regional jails. As of June 30, 2018, a total of 1,799 inmates have been offered access to on-site in-reach personnel. 1,156 inmates consented to receiving service and were interviewed by one of the three providers, and 120 Coordinated Entry System (CES) assessments were completed as well as 844 CES referrals. This is in addition to numerous housing, substance use, and mental health referrals. 	<ul style="list-style-type: none"> Continue in-reach at the Metropolitan Detention Center, Valley Regional Jail, and 77th Regional Jail two days per week. 	LAPD	Gary Newton

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
3E - Integration with County Health Sobering Centers	<ul style="list-style-type: none"> San Julian: The San Julian Oasis project, a partnership between Los Angeles County Department of Health Services (DHS) and Los Angeles Homeless Services Authority (LAHSA) to create a recuperative care facility, is in the plan check and permitting phase. Once this phase is complete, LAHSA and DHS will finalize the contracting phase and will begin construction. LAHSA/DHS are in the final stages of selecting a general contractor for this project. 	<ul style="list-style-type: none"> Select service provider. Commence demo and construction phase. 	LAFD, LAPD, LAHSA	LAFD: Doug Zabilski; LAPD: Dominic Choi, Monique Contreras; LAHSA: Becky Gross
4A - Strengthen CES Technology, Staffing & Standardization	<ul style="list-style-type: none"> Housing Location: LAHSA is contracting with People Assisting the Homeless (PATH) to provide a countywide Housing Location program. PATH is coordinating with Brilliant Corners, the Housing Authority of the County of Los Angeles (HACoLA), and providers within each Service Planning Area (SPA). PATH will also work with United Way’s Everyone In campaign to increase landlord participation. CES Policies: Prioritization and Matching policies were approved in June 2018. Centralized Training Academy: Registration is open for the first “trimester” of FY 2018-19. 72 cohorts will be available in FY 2018-19, to train 2,160 staff. Procurement for 45 additional training topics is scheduled for release in July 2018. Hiring Support: Two FY 2018-19 hiring events are being planned, including recruitment for Intensive Case Management Services (ICMS) and the third Countywide job fair. Tentative start date is scheduled for July. Technical Assistance request for proposals (RFP): Request to rollover underspent FY 2017-18 funds (\$1,692,761) to FY 2018-19 has been approved. Request to transfer administrative oversight of the Organization Capacity Building Technical Assistance RFP to United Way of Greater Los Angeles Home For Good team was approved, and is pending contract approval on July 27th. 	<ul style="list-style-type: none"> Housing Location: <ul style="list-style-type: none"> People Assisting the Homeless (PATH) will launch their Housing Location technology platform and will be further developing their marketing campaign. Coordinated Entry System (CES) Policies: <ul style="list-style-type: none"> The CES Policy Council will approve the Evaluation policy and begin the approval process for remaining policies. Los Angeles Homeless Services Authority (LAHSA) will begin developing procedures for all approved policies. Centralized Training Academy: <ul style="list-style-type: none"> Train a minimum of 360 staff via Centralized Training Academy Release Request for Training Provider Qualifications Domestic Violence (DV) Coordination: <ul style="list-style-type: none"> Develop trainings to address the Violence Against Women Act (VAWA) transfer policy. Release Request for Training Provider Qualifications Hiring Support: <ul style="list-style-type: none"> Host Intensive Case Management Services (ICMS) job fair in July 2018. Host third countywide job fair in August 2018. Analyze countywide vacancies and hiring practices. 	LAHSA, HSC	LAHSA: Josh Hall; HSC: Meg Barclay, Jack Reef, Brenda Shockley

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4B - Strengthen Departmental Support for Homeless Case Managers	<ul style="list-style-type: none"> Developed a referral tool for the Economic and Workforce Development Department (EWDD) to use at the Youth Source Centers that will be operational in July. This will assist with identifying appropriate youth to be referred to the CES. After piloting the referral tool with EWDD, the tool will be used across all populations. Worked with Family CES provider in SPA 6 and Los Angeles Housing and Community Investment Department's (HCID) Family Source Center (FSC) to develop an updated screening and referral tool to better flag families at the FSCs who are in need and eligible for Family CES services. This referral form will be used by all FSCs. 	<ul style="list-style-type: none"> Roll out and train entities on the CES Referral tool. 	LAHSA, HSC	LAHSA: Paul Duncan, José Delgado; HSC: Meg Barclay, Jack Reef, Brenda Shockley
4C - Strengthen CES Data Sharing and Tracking	<ul style="list-style-type: none"> Continued migration to new Homeless Management Information System (HMIS): remaining historical records (including uploaded documents and photos) were handed off to HMIS vendor and are currently in quality review phase prior to appending into system for all users. Several County departments are in the process of training staff on HMIS, and certain staff already have access to the system. Executed data sharing agreement with Housing Authority of the City of Los Angeles (HACLA) for Veterans Affairs Supportive Housing (VASH) and CoC programs and working on receiving first data set from HACLA. Pending changes to HACoLA agreements and further discussions for data sharing with HACoLA. Meeting to discuss AB210, which may provide avenues for centralized access to data. 	<ul style="list-style-type: none"> Complete migrating historical records that had been sent to new Homeless Management Information System (HMIS) and provide last sets of data to be migrated. Continue data sharing conversations with Housing Authority of the County of Los Angeles (HACoLA) and review first data set from Housing Authority of the City of Los Angeles (HACLA). 	LAHSA, HSC, County CEO	LAHSA: Josh Hall; HSC: Meg Barclay, Jack Reef, Brenda Shockley
4D - Discharge Data Tracking System and Planning Guidelines	<ul style="list-style-type: none"> In the process of working with US Department of Housing and Urban Development (HUD) technical assistance (TA) on reviewing and revising HMIS policies and procedures to examine access for partners such as Probation and hospitals. 	<ul style="list-style-type: none"> Build flags into HMIS system to track 5% List and additional indicators necessary to better coordinate discharge. Continue to engage hospitals/jails/Los Angeles County Sheriff's Department (LASD)/Los Angeles County Department of Children and Family Services (DCFS)/etc. to discuss opportunities for leveraging HMIS data to support discharge planning. Incorporate Service Prioritization Decision Assistance Tool (J-SPDAT) into HMIS to begin implementing. 	LAHSA	Josh Hall

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4E - Supportive Services Standards for Subsidized Housing	<ul style="list-style-type: none"> The working group has identified the Baseline of High Quality Supportive Services in Subsidized Housing for the various populations. These services reflect pre-housing (Outreach Services) and post-housing services (Housing Retention) that are tied to levels of success, goals, and funding sources if applicable. The information will be sent to the Service Providers for review and input. 	<ul style="list-style-type: none"> Send the information to the Service Providers in September 2017 to review and provide input. Schedule a date for a community forum of volunteers for input on the Baseline of High Quality Supportive Services in Subsidized Housing that was developed from the working group. 	HACLA	Ryan Mulligan
4F - Integration and Strengthening of Family and TAY CES	<ul style="list-style-type: none"> LAHSA continues to work on its alignment of all three populations within the CES: Adults, Families, and Youth. Funding obtained to hire Regional Coordinators for the Families CES. Los Angeles County Department of Mental Health (DMH) began entering family PSH units into HMIS. The Homeless Youth Forum of Los Angeles (HYFLA) continued to expand youth collaboration to inform policies, programs, and practices related to youth homelessness. Expanded Crisis Housing, Bridge Housing, Transitional Housing, Rapid Re-Housing, and Permanent Supportive Housing. Implemented CES Education Coordinators to connect participants in the Youth and Families systems who have been disconnected back to education. Implemented a new Youth Family Reconnection program supporting youth to strengthen their connections to, and become rehoused with, their biological or non-biological families. Developed and obtained approval on CES policies related to Access, Assessment, Prioritization, and Referral. 	<ul style="list-style-type: none"> Release an Interim Housing request for proposals (RFP) to expand Crisis and Bridge Housing as well as Transitional Housing for youth. Continue developing procedures for all three CES sub-systems to implement CES policies related to Access, Assessment, Prioritization, and Referral. Begin developing a framework and guidance for ensuring transitional aged youth (TAY) families are optimally served jointly by the Youth and Families CES sub-systems. 	LAHSA	Will Lehman
5A - Establish Homelessness Coordinator	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 		
5B - Establish Homeless Strategy Committee	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 		

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5C - Establish Regional Intergovernmental Coordination	<ul style="list-style-type: none"> Identified agencies and informal working groups where elected officials and staff from the City of Los Angeles interact with elected officials and staff from other jurisdictions on homelessness issues. Identified key data concerning each of these agencies and working groups, such as staff and meeting schedules, to understand how the City can interact and share information. Identified issues that would be relevant for intergovernmental discussions. 	<ul style="list-style-type: none"> Present list of recommendations for Intergovernmental Cooperation to the Homeless Strategy Committee for consideration. 	Mayor's Office, CLA, Council, Adjacent Legislative Bodies, Los Angeles Council of Governments	Mayor: Brenda Shockley; CLA : John Wickham; Council: Rachel Brashier
5D - Evaluate LAHSA JPA	<ul style="list-style-type: none"> Staff recommend that work on this strategy be placed on hold for now. Recommendations regarding the LAHSA Joint Powers Authority Agreement and Composition of the LAHSA Commission may arise as the Strategy is further implemented. 	<ul style="list-style-type: none"> On Hold. 	HSC	Meg Barclay, Ivania Sobalvarro, Brenda Shockley
5E - Create Regional Homelessness Advisory Council	<ul style="list-style-type: none"> This strategy has been fully implemented. The Regional Homeless Advisory Council (RHAC) has been established and is holding regular meetings. 	<ul style="list-style-type: none"> The Regional Homeless Advisory Council (RHAC) will continue to convene quarterly. 	LAHSA	Jessica Reed
5F - Coordinate Homeless Support with LAUSD	<ul style="list-style-type: none"> Higher Education and Homelessness workgroup established, holding regular meetings. 	<ul style="list-style-type: none"> Continue to monitor County Measure H proceedings to ensure funding is provided to Los Angeles Unified School District (LAUSD). County Measure H funds are expected to be provided to LAUSD to establish Homeless Liaisons that will help to connect LAUSD students and families that are homeless or at-risk of homeless to services and housing. LAUSD will expand program services in SPAs 2, 4, 5, 6, 7, & 8 where the Pupil Service and Attendance (PSA) Counselors will add a day of service in each of the Lead Agencies. The expansion will include increasing days working with the Family CES, but also outreach to the Youth CES one day a week. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
<p>6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities</p>	<p>LAHSA is working with the City on the following projects that will offer storage, hygiene and support services:</p> <ul style="list-style-type: none"> • LAHSA will release an RFP in January 2019 to identify a provider for the Council District (CD) 2 Storage and Navigation Center at Sherman Way. The project designs include 120 bins, portable restrooms and showers, and offices for co-locating services. Formal approvals are in process. • CD 8 - The project group will resume monthly meetings in July. CEQA is in draft and plan check was submitted on 6/27/18. The project is now expected to begin construction in September 2018 due to a necessary redesign. • CD 15 - Phase One environmental review is pending. Currently the project designs include 165 bins plus 90-day storage space, staff restrooms, and three offices for co-locating services. Formal approvals are in progress. 	<ul style="list-style-type: none"> • Continue process to develop projects in CD 2, 8, and 15. 	<p>LAHSA, CAO</p>	<p>LAHSA: Apryle Brodie; CAO: Bernyce Hollins, Ramon Soto</p>
<p>6B - Establish Citywide Safe Parking Program</p>	<ul style="list-style-type: none"> • The LAHSA Commission approved renewing the safe parking pilot program with Special Service Groups Homeless Outreach Program Integrated Care Systems (SSG HOPICS) and a church in South Los Angeles. In FY 2017-18 the pilot program served 34 families, and the average length of stay in the program was 108 days. 19 families transitioned into crisis housing, 2 transitioned into permanent housing, and 2 were reunited with family. • LAHSA is working with Council Districts 7, 9, and 11 to explore sites in their districts. 	<ul style="list-style-type: none"> • LAHSA is working to open at least 3 additional sites by the end of Q1. • The City Attorney will provide guidance. 	<p>LAHSA</p>	<p>Becky Gross</p>

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6C - Establish Citywide Mobile Shower and Public Restroom System	<ul style="list-style-type: none"> Homeless Healthcare Los Angeles (HHCLA) was chosen through the RFP process as the service provider to operate the ReFresh Spot project. The ReFresh Spot pilot program closed on 3/20/18 to remove the rental hygiene trailer and office guard shack and prepare for the permanent trailers which include shower/restroom combo trailer, restroom trailer, and a laundry trailer. During the closure, HHCLA has continued to provide training for staff and community outreach services to unsheltered individuals in Skid Row. All trailers were onsite by June 18th. The trailers are registered at the DMV and are in the process of getting state certification. 	<ul style="list-style-type: none"> The ReFresh Spot is scheduled to operate the restroom trailer by September 2018. The remaining trailers, (restroom & shower combo and laundry) are in the inspection phase of the certification process. Fully reopen by September 2018. 	LAHSA	Apryle Brodie
6D - Identify Public Land for Homeless Facilities	<ul style="list-style-type: none"> City Council approved a report directing staff to evaluate the Old Children's Museum (300 N. Main St.) as a possible location for interim homeless housing. A site visit was conducted on July 9, 2018. BOE has the floor plan of the site and has created a bed layout. 	<ul style="list-style-type: none"> Construction analysis from BOE to prepare a design project budget. 	CAO	Bernyce Hollins, Kay Ha
6E - Evaluate Homeless Navigation Centers	<ul style="list-style-type: none"> This is a report back strategy regarding the feasibility of creating a navigation center model in the city. The report is complete and was presented to the Homeless Strategy Committee and the Homelessness and Poverty Committee in October 2017. 	<ul style="list-style-type: none"> Report described in Strategy is complete. 	LAHSA	Apryle Brodie
6F - Expand Access to Public Restrooms	<ul style="list-style-type: none"> The 24-Hour Public Access at Venice Beach is activated. Restroom are staffed with one (1) armed security, one (1) gardener caretaker, and one (1) special program assistant from 10:00 p.m. - 6:30 a.m. The Pit Stop Pilot Program, operating in eight locations, is ongoing. The Venice Pit Stop site scheduled to open July 2018. 	<ul style="list-style-type: none"> Monitor the pilot program at Venice. Extend and continue Pit Stop Pilot Program. 	RAP	RAP: Jimmy Kim
7A - Shelter System Personnel Need for Bridge Housing Conversion	<ul style="list-style-type: none"> Report back completed. Metrics to be tracked under Strategy 70. 	<ul style="list-style-type: none"> Report described in Strategy is complete. Metrics to be tracked under Strategy 70. 	LAHSA	Jeffrey Proctor

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7B - Expand Rapid Re-Housing	<ul style="list-style-type: none"> Los Angeles Los Angeles Regional Initiative for Social Enterprise (LA RISE) Pilot: Continuing to work collaboratively with rapid rehousing (RRH) partners, The Roberts Enterprise Development Fund, Social Enterprises and LA City EWDD to get referrals. There is discussion of possibly opening up the partnership with other RRH partners in CD2 and CD8. RRH Learning Communities: Continuing to provide support to RRH providers and share resources through events with providers from different SPAs. Domestic Violence/Intimate Partner Violence (DV-IPV) Learning Communities: Continuing to meet monthly to provide support and guidance. There is collaboration amongst providers in creating a universal referral sheet to streamline referrals with in the DV-IPV pilot programs. RRH Boot Camp: LAHSA hosted a RRH boot camp on June 19th and 20th for RRH providers' new direct line staff. The average amount of time boot camp attendees have been working in the field was roughly 4 months. RRH Shallow Subsidy Pilot: LAHSA is in the beginning stages, currently analyzing data on LA County's RRH programs to better understand who this program will serve. The program will target households exiting RRH whose primary barrier in achieving housing stability is their ability to pay rent. Utilizing Active Contract Management Dashboard and providing on-going technical assistance (TA) support as needed to providers. 	<ul style="list-style-type: none"> Monitor pilot programs. Provide ongoing technical assistance (TA) support to providers. 	LAHSA	Charisse Mercado
7C - Expand Adaptive Reuse for Homeless Housing	<ul style="list-style-type: none"> Report back pending. 	<ul style="list-style-type: none"> Report back pending. 	HCID	Helmi Hisserich

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
7D - Using Public Land for Affordable and Homeless Housing	<ul style="list-style-type: none"> In FY 2015-16, HCID created the Public Land Development Program to expand affordable housing. As of Q4 FY 2017-18, the portfolio has 49 properties. HCID has entered into 34 Exclusive Negotiating Agreements (ENAs) with affordable housing developers, and has executed seven Disposition and Development Agreements (DDAs). Affordable Housing Opportunity Sites (AHOS): In FY 2017-18 the CAO and HCID developed a joint approach to implementing the AHOS Program. Joint Results of the AHOS initiative are described below. AHOS Round 1: Eight potential sites (12 parcels) were approved for affordable and homeless housing. AHOS Round 2: In December 2017, HCID released an RFP for four sites. Responses were received in March 2018 for three of the four sites, and the selection process is underway. It is anticipated that the projects will receive Council authorization for the three sites in Q1 2018-19. Two additional sites were identified for direct sale. Both have signed ENAs. AHOS Round 3: Five sites have been identified as potential permanent affordable housing sites. It is anticipated that an RFQ/P will be issued for these sites by the end of Q2 2018-19. 	<ul style="list-style-type: none"> City Administrative Officer (CAO) will finalize due diligence for potential affordable housing sites and work with Council Districts (CDs) to issue motions to release request for quotation/proposal (RFQ/P). CAO will support HCID in identifying developers for new sites. HCID will issue RFPs for new developments as publicly owned sites become available. HCID will continue to enter into Exclusive Negotiation Agreements (ENAs) with selected affordable housing developers and will negotiate Disposition and Development Agreements (DDAs) in a timely manner in order to meet projects' financing timelines. 	CAO, HCID	CAO: Jacqueline Wagner, Blair Miller; HCID: Helmi Hisserich, Dianne Mattingly
7E - Annualize Joint Affordable & Homeless Housing Reports	<ul style="list-style-type: none"> HCID is in the process of enhancing its proprietary data system, Housing Information Management System (HIMS). This enhancement will improve HCID's ability to report on homeless units. 	<ul style="list-style-type: none"> Establish an outline of the final report and assign parts to each agency/department. Set up a timeline that leads to the report completion/release date. Incorporate data from Housing Gaps Analysis, to be completed in FY 2018-19 Q2. 	HSC, LAHSA	HSC: Meg Barclay, Dora Huerta, Ben Winter; LAHSA: Juhyun Sakota

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7F - Linkage Fee Nexus Study	<ul style="list-style-type: none"> • The Affordable Housing Linkage Fee (AHLF) ordinance began phasing in on June 18, 2018. Development projects submitted on or after that date, but prior to December 20, 2018, are subject to 1/3 of the applicable linkage fee amount. • On June 29, 2018, the City Council approved an Affordable Housing Linkage Fee resolution that increased the residential fee amount in the City's high market areas from \$15 to \$18 per square foot. The fee increase is supported by the Linkage Fee Nexus Study and feasibility study, and is not expected to impact residential development. This increase is anticipated to result in approximately \$6.3 million in additional annual linkage fee revenue, bringing the total estimated annual revenue to \$110.8 million once the fee is fully phased-in. • HCID continued the stakeholder outreach process and development of an expenditure plan for the Housing Impact Trust Fund (HITF). 	<ul style="list-style-type: none"> • The Department of City Planning continues to coordinate implementation with the Department of Building and Safety (LADBS) to ensure all staff are fully trained. • Continue implementation of the Affordable Housing Linkage Fee (AHLF) and development of the expenditure plan. 	DCP	Matthew Glesne, Cally Hardy
7G - Implement Existing & Recommend New CEQA Zoning Reforms	<ul style="list-style-type: none"> • Strategic Growth Council Grant – SB 743 Transition: New Transportation Impact Study Guidelines, which will result in a shift of how transportation impacts are measured and is expected to facilitate the development of transit-oriented projects, is anticipated to be completed in under one year. In addition, the Natural Resources Agency released a new draft of the proposed comprehensive CEQA Guidelines update in July 2018. This update includes proposed updates related to analyzing transportation impacts pursuant to SB 743. The California Natural Resources Agency is currently receiving comments, and plans to release the final guidelines in fall 2018. • The Department is actively working on preparation to implement the SB 743 Transition and is conducting stakeholder outreach. 	<ul style="list-style-type: none"> • Continue work on SB 743 transition to new guidelines. 	DCP	Matthew Glesne, Cally Hardy

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7H - Facilitate Utilization of Federal Housing Subsidies	<ul style="list-style-type: none"> As of June 30, 2018 Homeless Incentive Program (HIP) has received 197 inquiries; 220 holding fee and 183 move-in assistance payments have been processed towards potential unit approval and/or incentive issuance. HACLA hosted a Landlord Meet & Greet on June 21, 2018. Landlords were provided information on HIP, HACLA's Homeless Initiatives, and Inspections. 	<ul style="list-style-type: none"> Assist 300 individuals/families with move in cost to reach our goal of assisting 1200 individuals/families for FY 2018-19. 	HACLA	Carlos VanNatter, Ryan Mulligan
7I - Regional Coordination of LA City & County Housing Authorities	<ul style="list-style-type: none"> HACLA is finalizing an interagency agreement with the Housing Authority of the City of Long Beach (HACLB). HACLA sent a draft interagency agreement to Compton Housing Authority on June 7, 2018. HACLA continues to work with LAHSA to develop standardized forms to determine chronic homelessness. 	<ul style="list-style-type: none"> Execute the agreements with Housing Authority of the City of Long Beach (HACLB) and Compton Housing Authority. 	HACLA	Carlos VanNatter, Ryan Mulligan
7J - Housing Choice Vouchers for Permanent Supportive Housing	<ul style="list-style-type: none"> HACLA's most recent Notice of Funding Availability (NOFA) closed on April 26, 2018. HACLA awarded 580 project-based voucher (PBV) units; 467 of which are Permanent Supportive Housing (PSH) PBV units and 113 are HUD VASH PBV units. 	<ul style="list-style-type: none"> HACLA has several projects that will be completing construction and entering into housing assistance payments (HAP) contracts. 	HACLA	Carlos VanNatter, Ryan Mulligan

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7K - Development of Second Dwelling Units Pilot Program	<ul style="list-style-type: none"> The City continues implementation of the new state Accessory Dwelling Unit (ADU) standards (AB 2299 and SB 1069), which have significantly increased the ability of residents to build and convert existing structures to ADUs. Since the City began implementing the new standards in January 2017, a total of 4,307 ADU permits have been issued and an additional 2,259 applications have been received. The City is pursuing the adoption of its own, more tailored ADU ordinance in addition to the state law. This ordinance is intended to apply the new state laws to the development and conversion of ADUs within the City, but adds additional regulation governing their allowable size and location. The Planning and Land Use Management (PLUM) Committee considered the draft ordinance and report back from the Planning Department on May 15, 2018. The draft ordinance, as amended by PLUM, includes several provisions that differ from the City Planning Commission's (CPC) recommended ordinance and were not considered by the CPC. For that reason, the PLUM Committee referred the ordinance back to the CPC for further consideration. 	<ul style="list-style-type: none"> The Accessory Dwelling Unit (ADU) Ordinance is scheduled to be considered by the City Planning Commission (CPC) on July 12, 2018. After consideration by the CPC, the ordinance will be sent to the Planning and Land Use Management (PLUM) Committee and City Council for consideration and adoption. 	DCP	Matthew Glesne, Cally Hardy
7L - Establish Planning and Zoning Policy on Homeless Micro Units	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
7M - Reform Site Plan Review Ordinance for Homeless Housing	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
7N - Evaluate Youth Housing Needs	<ul style="list-style-type: none"> HACLA continues to include TAY as one of the targeted populations in its NOFAs for PBV program. HACLA continues to receive referrals through DCFS for Section 8 Vouchers for TAY. HACLA's most recent NOFA closed on April 26, 2018. 42 new units will be available for TAY. HACLA has 8 project-based buildings with approximately 109 units targeting TAY households. HACLA awarded 14 PBV units for TAY to come online October 2019, 25 PBV units for TAY coming October 2019, and another 25 PBV units for TAY coming June 2020. 	<ul style="list-style-type: none"> HACLA continues to track TAY referrals in its Section 8 and project-based voucher (PBV) programs. 	HACLA	Carlos VanNatter, Ryan Mulligan

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7O - Expanding Emergency Shelter and Improving Access	<ul style="list-style-type: none"> • A Winter Shelter Provider Feedback session took place on April 11th to solicit feedback for incorporation into the Winter Shelter Scope of Required Services (SRS) and RFP. • The RFP was released May 31st, and the Mandatory Proposers Meeting took place on Wednesday June 20, 2018. • Trauma-Informed Bridge Housing for Women Kick-off meeting took place on Thursday June 28, 2018. Providers from the four pilot agencies were provided with all the necessary information to ensure that the program is effective. Three of the four programs have been fully implemented and have begun to accept participants, with Midnight Mission (SPA 4, City of LA – 15 beds) pending. 	<ul style="list-style-type: none"> • All Bridge Housing for Women programs implemented. • Winter Shelter RFP scored with funding decisions announced. • El Pueblo Lot 5 Bridge Housing Site operational. 	CAO, CLA, LAHSA	CAO: Meg Barclay; CLA: Jack Reef; LAHSA: Jeff Proctor
7P - Study Shared Housing Programs	<ul style="list-style-type: none"> • Three shared housing pilots were implemented and completed within the fiscal year. LAHSA is still reviewing the outcomes and lessons learned from the pilot programs. One pilot program has been extended to fully meet deliverables of the program. • National Technical Assistance provider Abt Associates has begun supporting LAHSA with how to best capture shared housing data within the HMIS system. This will lead to the creation of exit tracking which will capture exits to shared housing and some high-level information on what that shared housing situation looks like. This will allow the City to better track and understand best practices and opportunities for improvement. 	<ul style="list-style-type: none"> • LAHSA will complete a report on the implementation of shared housing within LA City. • HMIS will have ability to track outcomes to shared housing. • LAHSA will begin to create standards and guidance to use shared housing within programs. 	LAHSA	Paul Duncan

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7Q - Support House LA Initiative	<ul style="list-style-type: none"> • Reporting on strategies 7L, 7M, 8A, 8B and 8C is consolidated under this strategy. • PSH Ordinance: The City Council unanimously adopted the PSH Ordinance on April 11, 2018, and the ordinance became effective on May 28, 2018. • Density Bonus Ordinance: The Department continues to conduct research and identify draft concepts for inclusion in the draft ordinance. • Transit Oriented Communities (TOC) Guidelines: <ul style="list-style-type: none"> - The Department continues to process applications under the TOC Guidelines, which became effective on September 22, 2017. - In the fourth quarter, 8 cases were completed, resulting in a total of 17 total discretionary cases approved to-date. These account for 568 total units approved to-date, of which 254 are affordable (77 extremely low income (ELI) units, 75 very low income (VLI) units, and 102 low income (LI) units). - 41 new discretionary applications were filed in the fourth quarter, resulting in a total of 83 TOC pending cases. These account for 4,297 total units, of which 836 are affordable (343 ELI units, 233 VLI units, 233 LI units, and 27 moderate units). 	<ul style="list-style-type: none"> • Density Bonus Ordinance: Continue to identify draft concepts, conduct internal coordination, and begin preparation of draft ordinance and associated environmental document. 	DCP	Matthew Glesne, Cally Hardy
7R - Expand Access to Flexible Housing Programs	<ul style="list-style-type: none"> • The County Flexible Housing Program (FHP) provides up to approximately \$18,000 per year, per person assisted (\$1,500/month/person, including \$1,050 for rent and \$450/month for supportive services). • The County Health Agency must serve County healthcare recipients; persons in areas that are not accessible to a County health facility are typically not eligible for this program. • As of June 30, 2018: 44% of FHP-assisted households are within the City of Los Angeles (1,497 of 3,405 County-wide). 	<ul style="list-style-type: none"> • Report back pending. 	CAO, CLA	CAO: Meg Barclay CLA: Ivania Sobalvarro

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
7S - Preservation of Affordability Covenants	<ul style="list-style-type: none"> • Outreach to Identified Property Owners, Preservation Transactions, and Workouts: Completed. <ul style="list-style-type: none"> - On April 11, 2018, HCID presented a report relative to efforts taken by other cities to preserve or extend expiring affordable housing covenants; on April 20, 2018, the City Council adopted the report. • Minimize Tenant Displacement: At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES): Continued/In process. <ul style="list-style-type: none"> - Authority to contract with a consultant to provide tenant outreach and education services was obtained on 4/13/2018. The contractor will work closely with the HCID Affordable Housing Preservation team to preserve the supply of affordable housing in the City. - Contract renewal is in progress. The contract term of one year will commence on July 1, 2018, and extend through June 30, 2019. • Affordable Housing Notice Ordinance – FY 2017-18: Pending. <ul style="list-style-type: none"> - HCID will analyze the State law and determine the need for a proposed Notice Ordinance in FY 2018-19. 	<ul style="list-style-type: none"> • Execute and begin conducting services under the At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES) contract. • Identify and continue working with properties that can yield financial and non-financial transactions to extend or preserve at-risk affordable housing. 	HCID	Ed Gipson, Lemono Lott
7T - Homeless Prevention and Diversion Programs	<ul style="list-style-type: none"> • Prevention Tools - All three (3) population-specific tools have been updated and will be sent out to providers. • Prevention Scope of Required Services (SRS) - A revised SRS was created for LAHSA-funded Prevention & Diversion providers. The new SRS provides Prevention & Diversion contractors clearer, and more streamlined program guidance as well as better instruction related to allowable financial costs. • Legal Services - On June 28th the Lawyers Preventing and Ending Homelessness Program (PEHP) provided a legal training to all LAHSA funded prevention providers. This is the first of a series of trainings that PEHP will provide. This first training was an overall overview of the legal landscape regarding housing laws. 	<ul style="list-style-type: none"> • This strategy has been fully implemented by LAHSA and has renewed contracts. • Solid Ground Pilot – A planned “kick-off” for mid July. New Economics for Women (NEW) has hired a Housing Navigator and case manager and is close to being fully staffed. By mid-July the training plan for NEW staff will be completed. There is a goal for the pilot program to start enrolling and seeing participants on August 1st. 	HACLA, LAPD, LAHSA	HACLA: Carlos VanNatter, Ryan Mulligan; LAPD: Dominic Choi; LAHSA: Jeanette Robbins
8A - Analyze City-Wide Zoning for Homeless Housing	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy

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8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions	• Consolidated under Strategy 7Q.	• Consolidated under Strategy 7Q.	DCP	Matthew Glesne, Cally Hardy
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing	• Consolidated under Strategy 7Q.	• Consolidated under Strategy 7Q.	DCP	Matthew Glesne, Cally Hardy
8D - Reestablish Mello Act Guidance	• Los Angeles Department of City Planning (DCP) continues to collaborate with the City Attorney’s Office, HCID, CD 11, and parties originally involved in a 2000 Settlement Agreement concerning the City’s implementation of the Mello Act. Ongoing discussions have begun to set parameters, methodologies, and procedures on how to achieve desired outcomes. A working draft ordinance is now being prepared for further discussion.	• Continue work on draft ordinance to be released for public comment.	DCP	Matthew Glesne, Cally Hardy

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<p>9A - Employ Homeless Adults by Supporting Social Enterprise</p>	<ul style="list-style-type: none"> • EWDD administers the LA:RISE program (since 2015) that is responsible for integrating the City's Workforce Development System with Social Enterprise Employers, which includes Alternative Staffing, to deliver workforce and employment services to individuals experiencing homelessness. • LA:RISE 3.0 In Progress - For FY 2017-18, the City budgeted \$1 million of City General Funds and \$1 million of Unappropriated Balance Funds, for LA:RISE to expand capacity and serve 300 new homeless individuals. • Current performance for LA:RISE 3.0 City General Funds (Metric Goal / Actual Performance / % of Goal) <ul style="list-style-type: none"> - Number of participants enrolled 300/ 304 / 101% - Number of participants placed in subsidized transitional job 300 / 304 / 101% - Number of participants placed in un-subsidized bridge or competitive employment 150/ 101/ 67% - In addition, Los Angeles County in partnership with the City through EWDD will provide \$3 million of Measure H funds for LA:RISE to serve an additional 400 homeless individuals. • Current performance for LA:RISE 3.0 County Measure H Funds (Metric Goal / Actual Performance / % of Goal) <ul style="list-style-type: none"> - Number of participants enrolled 400 / 511 / 128% - Number of participants placed in subsidized transitional job 400 / 511 / 128% - Number of participants placed in un-subsidized bridge or competitive employment 200 / 87 / 43% 	<ul style="list-style-type: none"> • LA:RISE 4.0 has a goal of recruiting and enrolling 100 new participants in transitional subsidized employment by 9/30/18. 	<p>EWDD</p>	<p>Donny Brooks</p>

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<p>9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless</p>	<ul style="list-style-type: none"> • The Targeted Local Hire (TLH) Program has been operational since February 2017. As of June 30, 2018, there are: <ul style="list-style-type: none"> - 4,652 active applicants in the applicant pool, with 1,112 indicating they have experienced homelessness. - 866 new applications received during Q4, with a total of 237 indicating they have experienced homelessness, and 74 new employees hired. - 28 City departments and bureaus that have hired or have conditional offers pending to 109 candidates during Q4, with 16 of these candidates indicating they have experienced homelessness. - 9 application sites located around the City where candidates who have been assessed for job readiness can submit an application for the Program. - 45 referral agencies (16 City WorkSource Centers and 26 community organizations or agencies providing job preparation and readiness services), including a new referral agency that was approved during Q4, Center for Employment Opportunities (CEO). • The TLH Program established an additional job pathway available on June 29, 2018: Animal Care Technician. • The “No Wrong Door” informational campaign is being piloted at Mayor’s Office Homeless Help Desk located at City Hall East. - The Personnel Department and General Services Department (GSD) are distributing materials on the program, including a webpage. - The online training course that educates employees on how to interact with the homeless is being modified as requested by the Mayor’s Office. 	<ul style="list-style-type: none"> • Continue identifying and assessing opportunities to include additional City job classifications for hire through the program. • Continue to invite all Targeted Local Hire (TLH) Program new hires to attend the TLH New Employee Orientation. • Continue to encourage all City Departments to utilize the TLH Program to fill vacancies in the classifications that are currently part of the program when feasible. • Implement “No Wrong Door” campaign at the Personnel Department building. 	<p>EWDD, Personnel</p>	<p>EWDD: Donny Brooks; Personnel: William Weeks</p>

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9C - Employment Development Programs for Homeless Youth	<ul style="list-style-type: none"> As of 6/30/18, LA:RISE has recruited 289 homeless youth that have gained access to transitional subsidized jobs. In addition, the City's Workforce Development System enrolled and provided services to 763 participants ages 18-24 who are experiencing homelessness during the FY 2017-18 Program Year (CalJOBS data source). The EWDD is also implementing the second year of the Performance Partnership Pilot (P3) regional approach which aligns funding/resources from state, county and other local partners to the newly procured 14-center YouthSource system and increases resources to probation, foster care, homeless, and other transitional age youth. 	<ul style="list-style-type: none"> Establish goals for the number of homeless youth to be served by the system. The Workforce Development System has a goal of serving 3,000 participants that fit the criteria of "Vulnerable Populations" of which a subset includes the homeless youth population. 	EWDD, LAPD	EWDD: Donny Brooks; LAPD: Dominic Choi
9D - Centralized Homeless Donation Coordination in LA County	<ul style="list-style-type: none"> A joint report from the Chief Legislative Analyst (CLA) and CAO included a recommendation to request the City Attorney to prepare and present an Ordinance to establish the Homeless Services and Financial Assistance Trust Fund to accept gifts, contributions, donations, and bequests to the City to support homeless services; this recommendation was received and filed by the Homelessness and Poverty Committee. 	<ul style="list-style-type: none"> Report back pending. 	CAO, CLA	CAO: Meg Barclay; CLA: Ivania Sobalvarro
9E - Homelessness Prevention for Former Foster Care Youth	<ul style="list-style-type: none"> See strategies 9A and 9C. 	<ul style="list-style-type: none"> Assess 8,000 young adults, predominately high school dropouts, foster, probation, and homeless, through YouthSource System and Performance Partnership Pilot (P3) to increase educational, career, social well-being, and housing outcomes. Establish goals for the number of foster care youth to be served. The P3 working collaborative will continue to meet quarterly at the LA Chamber of Commerce. 	EWDD, LAHSA, HSC	EWDD: Donny Brooks; LAHSA: Will Lehman; HSC: Meg Barclay, Jack Reef, Lisa Salazar

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9F - Expand Youth Homeless Services	<ul style="list-style-type: none"> • CES for Youth (YCES) Education Liaisons was implemented beginning in August 2017, and expansion of YCES regional coordination was implemented in September 2017. Expansions to youth-specific housing have taken place beginning in December 2017 through Year One Measure H funding for Crisis and Bridge Housing (152 beds), Rapid Re-Housing (196 slots), and Transitional Housing (124 beds). • Youth Family Reconnection is a new program launched in March 2018 which supports youth to strengthen their relationships, and become housed, with their biological or non-biological families. • LAHSA facilitated SPA-level cross-trainings in July 2018 with higher education and Youth CES lead agencies focused on better identifying students experiencing homelessness and connecting students in need of housing assistance with YCES, and better linking Youth CES participants to postsecondary education. A full Homelessness and Higher Ed Work Group meeting is scheduled for September 2018. 	<ul style="list-style-type: none"> • Release an RFP to fund additional Transitional Housing beds for youth including Host Home slots, as well as Crisis and Bridge Housing for youth. • Convene a full Higher Ed and Homelessness Work Group meeting. • Support the HYFLA to plan and execute a launch event promoting the first inaugural Youth Empowerment Forum, planned for Winter 2018. • Continue to support state and federal legislation that supports or increases housing and services for youth experiencing homelessness. 	LAHSA	Will Lehman
9G - Emergency Shelter for Homeless Individuals with Pets	<ul style="list-style-type: none"> • Cost estimates have been secured for the purchase of kennels. 	<ul style="list-style-type: none"> • Purchase kennels. 	Animal Services	MeLissa Webber
9H - Proposals to Assist Homeless Individuals and Their Pets	<ul style="list-style-type: none"> • At this time, Animal Services does not have the space or staff to provide boarding for pets. Animal Services will see if there are other resources available through nonprofit organizations that would be able to assist here. • Animal Services continues to work to expand services to the community, including homeless people with pets and people with pets at risk of being homeless. • Animal Services reimburses clinics for free vaccines given to the pets of homeless individuals, or people with pets that require vaccines at no cost. 	<ul style="list-style-type: none"> • Report on the ability to change Animal Services internal policy and/or city code. • Identify and report on any resources to provide temporary housing for pets/people. 	Animal Services	MeLissa Webber

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9I - Employment Development for Homeless Individuals with Pets	<ul style="list-style-type: none"> Previously, LAHSA and EWDD have identified several barriers that people experiencing homelessness with pets may experience and are gathering data to better address these barriers. 	<ul style="list-style-type: none"> LAHSA and EWDD will convene collaborators and gather additional information from other departments such as Department of Disability in order to obtain additional feedback and collaborate on the implementation of this strategy. Gathered data will inform strategies for addressing barriers and providing employment opportunities to homeless individuals with pets, or pet owners at-risk of homelessness. 	EWDD, LAHSA	EWDD: Donny Brooks; LAHSA: Jeanette Robbins
9J - Social Impact Financing/Pay for Success	<ul style="list-style-type: none"> The social impact financing component of this strategy has so far proven to not be feasible due to the related financial liabilities and impact on the General Fund. For LA:RISE 3.0, a pay for success financial component exists for program participants that provides financial incentives to recognize employment milestones. 	<ul style="list-style-type: none"> Continue implementation of pay for success within LA:RISE program. 	EWDD	Donny Brooks
9K - Women's Homelessness - Domestic Violence	<ul style="list-style-type: none"> LAHSA successfully executed a contract with Downtown Women's Center (DWC) who is conducting the gaps analysis in partnership with the University of Southern California to provide statistical analysis. DWC and USC's Principal Investigator have held scoping meetings to discuss the project and expect to complete the gaps analysis by the fall. 	<ul style="list-style-type: none"> The gaps analysis will be underway and close to completion. We anticipate completion during Q2 FY 2018-19. 	LAHSA, HCID, DV Task Force	LAHSA: Jessica Reed; HCID: Darryl Booker; DV Task Force: Dadine Shimoji

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9L - Women's Homelessness Employment Development	<ul style="list-style-type: none"> • LAHSA and EWDD have compiled and analyzed data to inform the strategy. Data was used to identify barriers to employment and develop solutions and interventions. • EWDD is implementing the LA:RISE program that has a partnership with the Downtown Women's Center to provide employment specifically to women experiencing homelessness, in addition to 9 other Social Enterprise organizations that are also recruiting and serving women. • EWDD has identified 938 women experiencing homelessness who are enrolled in the Workforce Development System from the Adult, Dislocated Worker, and Youth funding streams from July 1, 2017 to June 30, 2018. 	<ul style="list-style-type: none"> • Goals for the number of homeless women to be served by the workforce development system will be established. 	EWDD, LAHSA	EWDD: Donny Brooks; LAHSA: Jeanette Robbins
10A - Full Funding for Affordable Housing Trust Fund	<ul style="list-style-type: none"> • See also Strategy 10D. • 596 HCID-financed affordable housing units completed in Q4. 	<ul style="list-style-type: none"> • See Strategy 10D. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10B - Establish the Homeless Services Trust Fund	<ul style="list-style-type: none"> • Separate account established by HCID for City-funded homeless services. 	<ul style="list-style-type: none"> • The City's homeless services largely transitioned to Measure H. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10C - Augment Supportive Housing Loan Fund & New Generation Fund	<ul style="list-style-type: none"> • Fund was augmented in Q1. No additional funding added in Q4. 	<ul style="list-style-type: none"> • Continue support for the City's Supportive Housing Loan Fund (SHLF). 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10D - New Funding Programs and Guidelines	<ul style="list-style-type: none"> • The 2018-19 Prop HHH Project Expenditure Plan (PEP) was approved by Council. • A total of over \$276 million in bonds were issued to fund projects recommended in the FY 2018-19 PEP. 	<ul style="list-style-type: none"> • Release the July 2018 Call for Projects as specified in the Prop HHH implementation timeline. 	HCID	Tim Elliott
10E - CAO and CLA Report on Desired Strategies	<ul style="list-style-type: none"> • CAO and CLA will track strategies' progress and performance. 	<ul style="list-style-type: none"> • Ongoing. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Q2 FY 2017-18	Q3 FY 201-2018	Q4 FY 201-2018	Headline Metrics	Notes
3A - Standardize First Responder Training for Homeless	LAHSA	Number of persons placed in permanent housing through contact with HOPE Team	8*	15*	5*	10	Number placed in permanent housing	
	LAHSA	Number of persons placed in temporary housing through contact with HOPE Team	48*	84*	69*	32	Number placed in temporary housing	
	LAPD	Number of housing referrals to Los Angeles Homeless Services Authority (LAHSA)	N/A	N/A	391	842		
	LAPD	Number of housing referrals to other agencies	N/A	N/A	121	40		
	LAPD	Number of service referrals to Los Angeles Homeless Services Authority (LAHSA)	N/A	N/A	2	246		
	LAPD	Number of service referrals to other agencies	N/A	N/A	2	97		
	LAPD	Percent of HOPE Officers with MHIT Training	95%	95%	91%	98%		
3B - Develop Encampment Engagement Protocol	LAPD	Number of officers Citywide having completed Mental Health Intervention Training	Q1 HOPE Officers: 12 Q1 Officers Citywide: 170 Total Officers To Date: 1564	Q2 HOPE Officers: 1 Q2 Officers Citywide:166 Total Officer To Date: 1743	Q3 HOPE Officers: 11 Q3 Officers Citywide: 170 Total to Date: 1913	Q4 HOPE Officers: 7 Q3 Officers Citywide: 157 Total to Date: 2070		
	BOS	Amount of hazardous materials collected (lbs) (Federal definition)	6979	6274	6004	11334		
	BOS	Amount of hazardous materials collected (lbs) (California definition, includes human waste)	17,683	16,312	18,080	29,294		
	BOS	Impoundments from noticed clean ups	513	683	843	1477		
	BOS	Impoundments from un-noticed clean ups	440	700	888	875		
	BOS	Number of encampments	978	1078	1731	2352		
3D - Expansion of Jail In-Reach	BOS	Number of persons placed in temporary housing	N/A	N/A	N/A	N/A	Number placed in temporary housing	Data not yet available.
	LAPD	Number of people discharged to temporary housing	N/A	251	N/A (Bi-annual)	523	Number placed in temporary housing	Reporting period for this information is biannual. The "Q1" data covers Q3-Q4 of FY 2016-17. The "Q2" data covers Q1-Q2 of FY 2017-18, and the "Q4" data covers Q3-Q4 of FY 2017-18.
	LAPD	Number of persons identified in custody experiencing homelessness	5496	3597	N/A (Bi-annual)	2745		Reporting period for this information is biannual. The "Q1" data covers Q3-Q4 of FY 2016-17. The "Q2" data covers Q1-Q2 of FY 2017-18, and the "Q4" data covers Q3-Q4 of FY 2017-18.
	LAPD	Number of persons in custody entered into CES or provided a referral by a service provider	579	1412	N/A (Bi-annual)	2225		Reporting period for this information is biannual. The "Q1" data covers Q3-Q4 of FY 2016-17. The "Q2" data covers Q1-Q2 of FY 2017-18, and the "Q4" data covers Q3-Q4 of FY 2017-18.
3E - Integration with County Health Sobering Centers	LAPD	Number of persons in custody interviewed by a service provider	263	418	N/A (Bi-annual)	738		Reporting period for this information is biannual. The "Q1" data covers Q3-Q4 of FY 2016-17. The "Q2" data covers Q1-Q2 of FY 2017-18, and the "Q4" data covers Q3-Q4 of FY 2017-18.
	LAHSA	Number of clients placed in permanent housing upon discharge from a sobering center	N/A	N/A	N/A	N/A	Number placed in permanent housing	Data not yet available.
	LAHSA	Number of clients placed in temporary housing upon discharge from sobering center	N/A	N/A	N/A	N/A	Number placed in temporary housing	Data not yet available.

Notes:
*Figure revised since release of Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Q2 FY 2017-18	Q3 FY 201-2018	Q4 FY 201-2018	Headline Metrics	Notes
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Average length of stay in crisis/bridge housing	32	85	69	85		
	LAHSA	Length of time from assessment to housing match	137	118	Avg: 227 Med: 149 Range: 25-657	Avg: 203 Med: 156 Range: 0-842		
	LAHSA	Need and acuity level of persons obtaining permanent housing	Score 1-3 (1,023) Score 4-7 (2,527) Score 8+ (2,759)	Score 1-3 (664) Score 4-7 (2,070) Score 8+ (2,235)	Score 1-3 (166) Score 4-7 (422) Score 8+ (528) (Average is 8)	Score 1-3 (133) Score 4-7 (368) Score 8+ (522) (Average is 8)		
	LAHSA	Number of households screened and matched to a housing resource through CES	51	89	47	287		
	LAHSA	Number of households that have moved into housing	2407	1932	1517	1664	Number placed in permanent housing	
	LAHSA	Number of households who have increased their income by source of income	3825	3746	3586	3765	Number who gain employment or enroll in vocational training/education	
	LAHSA	Percentage of persons that retain housing for 12 months	95%	90%	97%	98%	Number who retain housing from the date of placement	
4E - Supportive Services Standards for Subsidized Housing	HACLA	Number of agencies providing supportive services according to HACLA's definition and quality standards	7	N/A (Biannual)	7	N/A (Biannual)	Expansion of supply of affordable and homeless housing	Data reported biannually; next data will be available in Q3.
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Average length of stay in crisis/bridge housing (days)	29	80	65*	97		
	LAHSA	Housing retention over the following year	100%	98%	98%	92%	Number who retain housing from the date of placement	
	LAHSA	Length of time from assessment to housing match (days)	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Length of time from housing match to actual housing move-in (days)	N/A	N/A*	N/A	N/A		Data not yet available.
	LAHSA	Number of families receiving diversion services that do not end up accessing homeless services through diversion efforts	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of families receiving prevention services through CES in order to stabilize and maintain existing housing	411	524	468	431	Number who are prevented from becoming homeless or being discharged into homelessness	
	LAHSA	Number of households that receive services from multiple systems	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of matches being made from one SPA to another	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of referrals being made from one population system to another	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of TAY screened and matched to a housing resource through CES	2	9	10	66		

Notes:
*Figure revised since release of Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Q2 FY 2017-18	Q3 FY 201-2018	Q4 FY 201-2018	Headline Metrics	Notes
	LAHSA	Number of TAY who have moved into housing	184	175	131	141	Number placed in permanent housing	
	LAHSA	Percentage of families who were able to successfully prevent imminent homelessness	87%	44%	70%	52%	Number who are prevented from becoming homeless or being discharged into homelessness	
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people connected to CES and permanently housed	0	1	0	0	Number placed in permanent housing	
	LAHSA	Number of people connected to CES as measured by a new VI-SPDAT survey through the parking program	7	8	11	19		
	LAHSA	Number of people served	18	17	49	44	Number placed in temporary housing	
7B - Expand Rapid Re-Housing	LAHSA	Days from program entry into Housing	215	103	103	193		
	LAHSA	Increase in income from all sources	N/A	N/A	404	438	Number who gain employment or enroll in vocational training/education	Reporting on this metric began in Q3.
	LAHSA	Number placed in Permanent Housing	500	609	418	592	Number placed in permanent housing	
	LAHSA	Percent retaining housing after 12 months	N/A	N/A	99%	99%	Number who retain housing from the date of placement	Reporting on this metric began in Q3.
	LAHSA	Total participants enrolled	2760	1695	1492	1512		
7D - Using Public Land for Affordable and Homeless Housing	CAO	Number of sites assessed	34	29	50	66		
	CAO	Number of sites identified for affordable housing development	8	0	3	10	Expansion of supply of affordable and homeless housing	
7G - Implement Existing & Recommend New CEQA Zoning Reforms	DCP	Number of projects that take advantage of the various CEQA streamlining measures, including the number of total units, affordable housing units and homeless housing units	3 projects with 917 units, 139 restricted affordable	N/A (Biannual)	N/A (Biannual)	19 projects to-date filed Site Plan Review with Categorical Exemption	Expansion of supply of affordable and homeless housing	
	DCP	Reductions in development timeframes for projects	N/A	N/A	N/A	N/A		Data not yet available.
7H - Facilitate Utilization of Federal Housing Subsidies	HACLA	Number of Landlord Housing Incentive Payment (HIP) inquiries	720	329	254	197		
		Number of landlords receiving incentive payment	497	312	237	220	Number placed in permanent housing	
7K - Development of Second Dwelling Units Pilot Program	DCP	Number of second dwelling units approved upon adoption of City second dwelling unit ordinance	2,081 applications, 631 permits issued	2,349 permits, 1566 additional applications	922* permits, 1143 additional applications	1054 permits, 1403 additional applications	Expansion of supply of affordable and homeless housing	Q1 data reported was to-date; Q2 data provides total permits to date and additional applications submitted in Q2. Q3 and Q4 provides new permits issued and additional applications submitted in each respective quarter.

Notes:
*Figure revised since release of Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Q2 FY 2017-18	Q3 FY 201-2018	Q4 FY 201-2018	Headline Metrics	Notes
70 - Expanding Emergency Shelter and Improving Access	LAHSA	Average length of stay in shelter	28	90	75	102		
	LAHSA	Percent of adults exiting bridge housing to permanent housing	43%	50%	34%	33%	Number placed in permanent housing	The performance target for bridge housing is 50% for families and 80% for individuals and youth.
	LAHSA	Percent of participants that see an increase in income	10%	12%	9%	9%	Number who gain employment or enroll in vocational training/education	
	LAHSA	Percent shelter and bridge housing utilization	N/A	N/A	N/A	N/A		Data not yet available.
75 - Preservation of Affordability Covenants	HCID	Number of at-risk properties and units preserved through Financial & Non-Financial Transactions	15	0	65	0	Expansion of supply of affordable and homeless housing	
	HCID	Number of owners outreached regarding extending affordability covenants or renewal of housing assistance contracts	2 Owners (70 Units)	5 Owners (50 units)	0	0		Data not currently available--contract being renewed.
	HCID	Number of tenants living in at-risk properties educated about their tenant rights, responsibilities and options when an affordability covenant and/or rental assistance contract is at-risk of expiration or termination	N/A	N/A	N/A	N/A	Number who are prevented from becoming homeless or being discharged into homelessness	Data not yet available--contract being renewed.
9A - Employ Homeless Adults by Supporting Social Enterprise	EWDD	Number of individuals recruited	278	98	273	166		
	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	278	98	273	166		
	EWDD	Number of people placed in competitive employment	20	34	56	78	Number who gain employment or enroll in vocational training/education	
	EWDD	Participants provided with retention supports after social enterprise job experience	20	34	56	78		
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	EWDD/ Personnel	Number of individuals recruited	729	922	1146	237		
	EWDD/ Personnel	Number of participants placed in transitional jobs program and co-enrolled in WIOA	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD/ Personnel	Number of people placed in competitive employment	6*	10*	16*	16	Number who gain employment or enroll in vocational training/education	
	EWDD/ Personnel	Participants provided with retention supports after social enterprise job experience	N/A	N/A	N/A	N/A		Data not yet available.
9C - Employment Development Programs for Homeless Youth	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	112	50*	58	408		
	EWDD	Number of individuals recruited	112	82	88	7		
	EWDD	Number of people placed in competitive employment	N/A	N/A	22	28		
	EWDD	Participants provided with retention supports after social enterprise job experience	N/A	N/A	22	28		

Notes:
*Figure revised since release of Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Q2 FY 2017-18	Q3 FY 201-2018	Q4 FY 201-2018	Headline Metrics	Notes
9E - Homelessness Prevention for Former Foster Care Youth	LAHSA	Number of youth housed or connected with services	N/A	N/A	N/A	N/A		Data not yet available.
9I - Employment Development for Homeless Individuals with Pets	EWDD	Number of individuals recruited	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD	Number of people placed in competitive employment	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD	Participants provided with retention supports after social enterprise job experience	N/A	N/A	N/A	N/A		Data not yet available.
9L - Women's Homelessness - Employment Development	EWDD/ LAHSA	Number of women employed	64	82	16*	135	Number who gain employment or enroll in vocational training/education	Q4 figure includes additional subsidized employment data that was not included or available in prior quarters.
	EWDD/ LAHSA	Number of women enrolled experiencing homelessness who are unemployed (or who do not report earned income)	281*	241*	253*	168		
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/ HCID	Permanent Housing Units Created	316	387	422	596	Expansion of supply of affordable and homeless housing	
		Bonds issued for permanent supportive housing and facilities for persons experiencing homelessness	\$89,083,314	N/A (Annual)	N/A (Annual)	N/A (Annual)	Expansion of supply of affordable and homeless housing	Bond issuances reported annually.

Notes:

*Figure revised since release of Q3 report.

Strategy	Lead	Strategy-Specific Metric	Metrics at Q1 FY 2017-18	Metrics at Q2 FY 2017-18	Metrics at Q3 FY 2017-18	Metrics at Q4 FY 2017-18
Expansion of supply of affordable and homeless housing						
4E - Supportive Services Standards for Subsidized Housing	HACLA	Number of agencies providing supportive services according to HACLA's definition and quality standards	7	N/A**	7	N/A**
7D - Using Public Land for Affordable and Homeless Housing	CAO	Number of sites identified for affordable housing development	8	0	3	10
7G - Implement Existing & Recommend New CEQA Zoning Reforms	DCP	Number of projects that take advantage of the various CEQA streamlining measures, including the number of total units, affordable housing units and homeless housing units	3 projects with 917 units, 139 restricted affordable	N/A**	N/A**	19 projects to-date filed Site Plan Review (SPR) with Categorical Exemption (CE)
7K - Development of Second Dwelling Units Pilot Program	DCP	Number of second dwelling units approved upon adoption of City second dwelling unit ordinance	631 permits issued, 2,081 applications	2,349 permits, 1,566 additional applications	922* permits, 1,143 additional applications	1,054 permits, 1,403 additional applications
7S - Preservation of Affordability Covenants	HCID	Number of at-risk properties and units preserved through Financial & Non-Financial Transactions	15	0	65	0
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/HCID	Permanent Housing Units Created	316	387	422	596
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/HCID	Bonds issued for permanent supportive housing and facilities for persons experiencing homelessness	\$89,083,314	N/A**	N/A**	N/A**
Number placed in permanent housing						
3A - Standardize First Responder Training for Homeless	LAHSA	Number of persons placed in permanent housing through contact with HOPE Team	8*	15*	5*	10
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Number of households that have moved into housing	2407	1932	1517	1664
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Number of TAY who have moved into housing	184	175	131	141
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people connected to CES and permanently housed	0	1	0	0
7B - Expand Rapid Re-Housing	LAHSA	Number placed in Permanent Housing	500	609	418	592
7H - Facilitate Utilization of Federal Housing Subsidies	HACLA	Number of landlords receiving incentive payment	497	312	237	220
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Percent of adults exiting bridge housing to permanent housing	43%	50%	34%	33%
Number placed in temporary housing						
3A - Standardize First Responder Training for Homeless	LAHSA	Number of persons placed in temporary housing through contact with HOPE Team	48*	84*	69*	32
3D - Expansion of Jail In-Reach	LAPD	Number of people discharged to temporary housing	N/A**	251	N/A**	523
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people served	18	17	49	44

Notes:

*Figure revised since release of Q3 report.

**Data not available on a quarterly basis.

Strategy	Lead	Strategy-Specific Metric	Metrics at Q1 FY 2017-18	Metrics at Q2 FY 2017-18	Metrics at Q3 FY 2017-18	Metrics at Q4 FY 2017-18
Number who are prevented from becoming homeless or being discharged into homelessness						
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Number of families receiving prevention services through CES in order to stabilize and maintain existing housing	411	524	468	431
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Percentage of families who were able to successfully prevent imminent homelessness	87%	44%	70%	52%
Number who Retain Housing from Date of Placement						
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Percentage of persons that retain housing for 12 months	95%	90%	97%	98%
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Housing retention over the following year	100%	98%	98%	92%
7B - Expand Rapid Re-Housing	LAHSA	Percentage of persons that retain housing for 12 months	N/A	N/A	99%	99%
Number who gain employment or enroll in vocational training/education						
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Number of households who have increased their income by source of income	3825	3746	3586	3765
7B - Expand Rapid Re-Housing	LAHSA	Increase in income from all sources	N/A	N/A	404	438
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Percent of participants that see an increase in income	10%	12%	9%	9%
9A - Employ Homeless Adults by Supporting Social Enterprise	EWDD	Number of people placed in competitive employment	20	34	56	78
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	EWDD/ Personnel	Number of people placed in competitive employment	6	10	16	16
9L - Women's Homelessness - Employment Development	EWDD/ LAHSA	Number of women employed	64	82	16*	135

Notes:

*Figure revised since release of Q3 report.

**Data not available on a quarterly basis.

Abbreviation	Full Name
AAHTOES	At-Risk Affordable Housing Tenant Outreach and Education Services
ACM	Active Contract Management
ADU	Accessory Dwelling Unit
AHLF	The Affordable Housing Linkage Fee
AHOS	Affordable Housing Opportunity Sites Initiative
BOE	Los Angeles Bureau of Engineering
CAO	City Administrative Officer
CD	Council District
CEO	Center for Employment Opportunities
CEQA	California Environmental Quality Act
CES	Coordinated Entry System
CLA	Chief Legislative Analyst
CoC	Continuum of Care
CPC	City Planning Commission
CRA/LA	Community Redevelopment Agency Los Angeles
CSD	Custody Services Division
DBS	Los Angeles Department of Building and Safety
DCFS	Los Angeles County Department of Children and Family Services
DCP	Los Angeles Department of City Planning
DDA	Disposition and Development Agreement
DHS	Los Angeles County Department of Health Services
DMH	Los Angeles County Department of Mental Health
DV	Domestic violence
DV-IPV	Intimate Partner Violence
DWC	Downtown Women's Center
DWP	Los Angeles Department of Water and Power
ELI	Extremely Low Income
ENAs	Exclusive Negotiating Agreements
EWDD	Los Angeles Economic and Workforce Development Department
FHP	Flexible Housing Program
GSD	Los Angeles General Services Department
HACLA	Housing Authority of the City of Los Angeles
HACLB	Housing Authority of the City of Long Beach
HACoLA	Housing Authority of the County of Los Angeles
HAP	Housing Assistance Payment
HCID	Los Angeles Housing and Community Investment Department
HHCLA	Homeless Healthcare Los Angeles
HIMS	Housing Information Management System
HIP	Homeless Incentive Program
HITF	Housing Impact Trust Fund
HMIS	Homeless Management Information System
HOPE	Homeless Outreach and Proactive Engagement
HOPICS	Homeless Outreach Program Integrated Care Systems
HUD	Department of Housing and Urban Development
HUD-VASH	HUD-Veterans Affairs Supportive Housing
HYFLA	Homeless Youth Forum of Los Angeles

Abbreviation	Full Name
ICLC	Inner City Law Center
ICMS	Intensive Case Management Services
J-SPDAT	Service Prioritization Decision Assistance Tool (Justice involved)
LA RISE	Los Angeles Los Angeles Regional Initiative for Social Enterprise
LADOT	Los Angeles Department of Transportation
LAFD	Los Angeles Fire Department
LAHSA	Los Angeles Homeless Services Authority
LAMC	Los Angeles Municipal Code
LAPD	Los Angeles Police Department
LASD	Los Angeles County Sheriff's Department
LAUSD	Los Angeles Unified School District
LC	Learning Community
LI	Low Income
MFC	Municipal Facilities Committee
MHIT	Mental Health Intervention Training
NEW	New Economics for Women
NOFA	Notice of Funding Availability
NTP	Notice to Proceed
OPLA	Own a Piece of Los Angeles
P3	Performance Partnership Pilot
PATH	People Assisting the Homeless
PBV	Project Based Voucher
PEHP	Lawyers Preventing and Ending Homelessness Program
PEP	Project Expenditure Plan
PLUM	Planning and Land Use Management Committee
PSA	Pupil Service and Attendance
PSH	Permanent Supportive Housing
RAP	The Department of Recreation and Parks
RFP	Request for Proposals
RFQ	Request for Quotation
RHAC	Regional Homeless Advisory Council
RRH	Rapid Re-Housing
SHLF	Supportive Housing Loan Fund
SPA	Service Planning Area
SRS	Scopes of Required Services
SSG HOPICS	Special Service Groups Homeless Outreach Program Integrated Care Systems
TA	Technical Assistance
TAY	Transitional Aged Youth
TLC	Targeted Local Hire Program
TOC	Transit Oriented Communities
VAWA	Violence Against Women Act
VLI	Very Low Income
YCES	Coordinated Entry System for Youth
YFR	Youth Family Reconnection
YHDP	Youth Homelessness Demonstration Program
YRP	Youth Reconnection Program