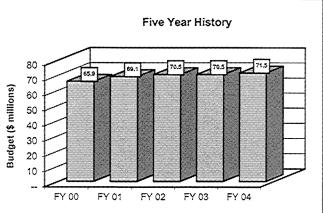
BUREAU OF ENGINEERING

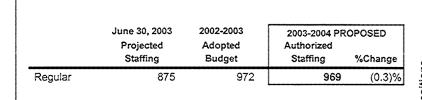
2003 - 2004 Proposed Budget

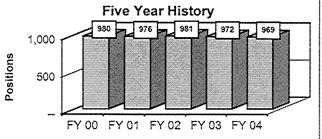
FUNDING

| | 2002-03 | 2002-03 | 2003-2004 PR | OPOSED |
|-----------|---------------|---------------|---------------|---------|
| | Estimated | Budget | Amount | %Change |
| Salaries | \$ 61,948,000 | \$ 65,703,818 | \$ 67,970,029 | 3.4% |
| Expense | 4,819,000 | 4,818,596 | 3,544,918 | (26.4)% |
| Equipment | 13,000 | | | 100.0% |
| Special | 15,000 | 15,000 | 15,000 | % |
| OTAL | \$ 66,795,000 | \$ 70,537,414 | \$ 71,529,947 | 1.4% |



STAFFING





BUDGET HIGHLIGHTS

| | | Direct Cost | Positions |
|----------|--|---------------|-----------|
| • | 2002-03 Employee Compensation Adjustment | \$ 665,691 | *** |
| • | 2003-04 Employee Compensation Adjustment | 2,353,219 | *** |
| • | Condition Assessment of Storm Drains | (1,175,000) | |
| • | Wastewater Program Support Reduction | (119,628) | (3) |
| • | Wastewater Capital Program Support | 163,428 | 2 |
| • | Public Counter Automation Efficiencies | (354,978) | (5) |
| ♦ | Street Resurfacing Survey Support (Three resolution authorities) | 151,164 | ** |
| • | Economic Development Administration (Three resolution authorities) | 118,428 | |
| • | Proposition K Core Management Team | 235,716 | 11 |
| • | Mapping Division Efficiencies | (113,709) | (1) |
| • | Targeted Reductions | (3,146,837) | (7) |

Recapitulation of Changes

| | Adopted | Total | Budget |
|---|-------------|-------------|---------------|
| | Budget | Budget | Appropriation |
| | 2002-03 | Changes | 2003-04 |
| EXPENDITURES AND APP | ROPRIATIONS | | |
| Salaries | | | |
| Salaries General | 64,572,498 | 2,266,211 | 66,838,709 |
| Overtime General | 1,131,320 | <u> </u> | 1,131,320 |
| Total Salaries | 65,703,818 | 2,266,211 | 67,970,029 |
| Expense | | | |
| Printing and Binding | 124,886 | (12,300) | 112,586 |
| Construction Expense | 52,362 | - | 52,362 |
| Contractual Services | 2,774,733 | (1,233,228) | 1,541,505 |
| Field Equipment Expense | 66,629 | - | 66,629 |
| Transportation | 106,040 | - | 106,040 |
| Governmental Meetings | 2,000 | (2,000) | - |
| Office and Administrative | 671,084 | (9,100) | 661,984 |
| Operating Supplies | 1,020,862 | (17,050) | 1,003,812 |
| Total Expense | 4,818,596 | (1,273,678) | 3,544,918 |
| Special | | | |
| Special Improvement Expense | 15,000 | - | 15,000 |
| Total Special | 15,000 | | 15,000 |
| Total Bureau of Engineering | 70,537,414 | 992,533 | 71,529,947 |
| SOURCES OF FU | INDS | | |
| | | | |
| General Fund | 27,572,684 | 860,460 | 28,433,144 |
| Special Gas Tax Street Improvement Fund (Sch 5) | 4,035,048 | - | 4,035,048 |
| Stormwater Pollution Abatement Fund (Sch. 7) | 5,091,015 | (1,217,503) | 3,873,512 |
| Sewer Construction & Maintenance Fund (Sch 14) | 33,622,367 | 1,565,876 | 35,188,243 |
| Prop. Ç Anti-Gridlock Transit Fund (Sch. 27) | <u></u> | - | - |
| Proposition K (Sch. 29) | 216,300 | (216,300) | - |
| Total Funds | 70,537,414 | 992,533 | 71,529,947 |
| Percentage Change | | | 1.41% |
| Posiționș | 972 | (3) | 969 |

Changes Applicable to Various Programs

The following changes involve two or more budgetary programs. These changes are explained below and apportioned as single entries in the affected programs. Single-program changes are shown only in the programs involved.

| | Program Changes | Direct Cost | Posi- tions | Total Cost |
|--------|---|----------------|----------------|---------------|
| Change | s in Salaries, Expense, Equipment and Special | | | |
| Oblig | gatory | | | |
| 1 . | 2002-03 Employee Compensation Adjustment Related costs consist of employee benefits. SG \$665,691 Related Costs: \$48,729 | 665,691 | - | 714,420 · |
| 2 . | 2003-04 Employee Compensation Adjustment Related costs consist of employee benefits. SG \$2,353,219 Related Costs: \$172,256 | 2,353,219 | - | 2,525,475 |
| 3 . | Salary Step Plan and Turnover Effect Related costs consist of employee benefits. SG \$2,386,333 Related Costs: \$174,679 | 2,386,333 | - | 2,561,012 |
| 4 . | Change in Number of Working Days One more working day. Related costs consist of employee benefits. SG \$266,621 Related Costs: \$19,517 | 266,621 | · <u>-</u> | 286,138 |
| 5 . | Full Funding for Partially Financed Positions Related costs consist of employee benefits. SG \$175,152 Related Costs: \$12,822 | 175,152 | - | 187,974 |
| 6 . | Deletion of One-Time Expense Funding One-time funding for 2002-03 expense items is deleted. EX \$(48,228) | (48,228) | - | (48,228) |
| Targe | eted Reductions | | | |
| 7. | Streamlining - Project Management Funding is reduced to reflect a decrease in the Bureau's staffing levels; however, the City Engineer will still be able to staff critical projects and continue ongoing project management within the 2003-04 budgeted salary appropriation. Related costs consist of employee benefits. SG \$(2,674,227); EX \$(7,500) Related Costs: \$(367,123) | (2,681,727) | - | (3,048,850) |

| | Program Changes | Direct Cost | Posi- tions | Total Cost |
|--------|--|----------------|----------------|---------------|
| Change | es in Salaries, Expense, Equipment and Special | | | |
| Work | doad | | | |
| 8. | Adjust Staff to Fit Workload Funding and position adjustments are made between programs. The adjustments will result in an increase in funding from the Stormwater Pollution and Abatement Fund (\$32,966), with offsetting decreases in the General Fund (\$4,986) and the Sewer Construction and Maintenance Fund (\$27,980) for a net zero impact on the total budget. These adjustments should correct any imbalances among the sources of funding and provide a funding allocation that more appropriately reflects the allocation of position authorities. | - | - | - |
| TOTAL | L CHANGES APPLICABLE TO VARIOUS PROGRAMS | 3.117.061 | | |

Stormwater Facilities Engineering

This program plans and designs the stormwater drainage system of the City and is financed from the Stormwater Pollution Abatement Fund.

| Program Changes | Direct Cost | Posi- tions | Total Cost |
|--|----------------|----------------|---------------|
| Changes in Salaries, Expense, Equipment and Special | | | |
| 9 . Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$21,964 | 282,528 | - | 304,492 |
| Workload | | | |
| One time funding is deleted for condition assessment work that is scheduled for completion in the current year. This assessment evaluated the flood control infrastructure and created a relational database that can be used for flood control system rehabilitation. <i>EX</i> \$(1,175,000) | (1,175,000) | - | (1,175,000) |
| TOTAL STORMWATER FACILITIES ENGINEERING | (892,472) | | |
| 2002-03 Program Budget | 4,510,137 | 43 | |
| Changes in Salaries, Expense, Equipment and Special | (892,472) | <u>-</u> | |
| 2003-04 PROGRAM BUDGET | 3,617,665 | 43 | |

Wastewater Facilities Engineering

This program plans, surveys, designs and regulates construction of wastewater and sewage disposal facilities. This program is financed from the Sewer Construction and Maintenance Fund.

| Program Changes | Direct Cost | Posi- tions | Total Cost |
|--|----------------|----------------|---------------|
| Changes in Salaries, Expense, Equipment and Special | - | | |
| 11. Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$77,027 | 1,582,739 | (1) | 1,659,766 |
| Workload | | | |
| 12. Wastewater Program Support Reduction Funding and position authority are deleted for one Civil Engineering Drafting Technician and two Clerk Typist positions. The Bureau has sufficient vacancies to absorb this staff into existing wastewater funded authorities. The remaining staff will absorb the workload. Related costs consist of employee benefits. SG \$(119,628) Related Costs: \$(33,672) | (119,628) | (3) | (153,300) |
| Funding and position authority are provided for a Civil Engineer and a Civil Engineering Associate position. The Civil Engineer will oversee all wastewater capital improvement projects at the four wastewater treatment plants and pumping facilities. The Civil Engineering Associate position will serve as a specialist on the Sewer Network Hydraulic Model, a hydraulic-system analysis tool used to analyze design features. Related costs consist of employee benefits. SG \$163,428 Related Costs: \$32,988 | 163,428 | 2 | 196,416 |
| TOTAL WASTEWATER FACILITIES ENGINEERING | 1,626,539 | (2) | |
| 2002-03 Program Budget | 26,755,411 | 401 | |
| Changes in Salaries, Expense, Equipment and Special | 1,626,539 | (2) | |
| 2003-04 PROGRAM BUDGET | 28,381,950 | 399 | |

Privately Financed Improvements Engineering

This program issues permits, checks plans, and establishes requirements for public improvements constructed with private funds.

| | Program Changes | Direct Cost | Posi- tions | Total Cost |
|---|--|----------------|----------------|---------------|
| C | changes in Salaries, Expense, Equipment and Special | | | |
| | 14. Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$3,251 | 168,380 | (1) | 171,631 |
| | Productivity Improvement | | | |
| | Funding and position authority are deleted for five vacant positions that support the Public Counters, one Civil Engineering Drafting Technician and four Civil Engineering Associate II positions. Efficiencies realized through permit issuance automation allow these vacant positions to be deleted without impacting service levels. Related costs consist of employee benefits. SG \$(351,228); EX \$(3,750) Related Costs: \$(75,240) | (354,978) | (5) | (430,218) |
| Т | OTAL PRIVATELY FINANCED IMPROVEMENTS ENGINEERING | (186,598) | (6) | |
| | 2002-03 Program Budget | 8,243,557 | 117 | |
| | Changes in Salaries, Expense, Equipment and Special | (186,598) | (6) | |
| | 2003-04 PROGRAM BUDGET | 8,056,959 | 111 | |
| | | | 1 | |

Street Improvements Engineering

This program plans, surveys, designs and monitors construction of improvements to the City Street System.

| Program Changes | Direct Cost | Posi- tions | Total Cost |
|--|----------------|----------------|---------------|
| Changes in Salaries, Expense, Equipment and Special | | | |
| 16 . Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$(6,476) | 799 | - | (5,677) |
| Obligatory | | | |
| 17 . Deletion of Funding for Resolution Authorities Due to the City's current financial constraints, only critical positions will be continued. Related costs consist of employee benefits. | (118,428) | - | (142,296) |
| Continue: EDA Project Staff (3 positions) - See Item 20 | | | |
| SG \$(118,428) Related Costs: \$(23,868) | | | |
| Targeted Reductions | | | |
| 18 . Streamlining - Street Program Funding and position authority are eliminated for a Civil Engineering Associate II position working in the Street Improvement Group. The work will be absorbed by the remaining 21 engineering positions in the Group. The Bureau has sufficient vacancies to absorb this staff into existing authorities. Related costs consist of employee benefits. | (75,462) | (1) | (91,074) |
| SG \$(74,712); EX \$(750) Related Costs: \$(15,612) | | | |
| Workload | | | |
| 19. Street Resurfacing Survey Support Nine months funding and resolution authority are provided for a survey crew (Field Engineering Aide, Land Surveying Assistant, Survey Party Chief) to support the 200 mile street resurfacing program. Related costs consist of employee benefits. SG \$151,164 Related Costs: \$37,632 | 151,164 | - | 188,796 |

| 151,938 |
|------------------|
| <u>)</u> |
| : |
| <u>)</u> . |
| <u> </u> |
| 1 8 |

Municipal Facilities Engineering

This program provides design services for new City facilities and modifications to existing City facilities and coordinates activities of private contractors and architects.

| | Program Changes | Direct Cost | Posi- tions | Total Cost |
|--------|---|----------------|----------------|---------------|
| Change | s in Salaries, Expense, Equipment and Special | | | |
| 21 . | Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$38,178 | 428,470 | 2 | 466,648 |
| Oblig | jatory | | | |
| 22 | | (446,411) | - | (605,699) |
| | Delete: City Hall East Fire and Life Safety (eight positions) Proposition K staff (six positions) | | | |
| | Continue: Proposition K staff (11 positions) - See Item 23 SG \$(446,411) Related Costs: \$(159,288) | | | |
| Work | doad | | | |
| 23 . | Proposition K Core Management Team Front-funding and regular position authority are provided for 11 positions (one architectural, two administrative and eight engineering positions) that comprise the core Prop K management team. It is anticipated that these positions will be required to manage the program for the remaining 24 years regardless of the annual mix of projects. Three months funding from the General Fund is provided for cash flow purposes while the Bureau processes reimbursements from the Prop K Bond Funds. These positions were provided by resolution authority in 2002-03. Related costs consist of employee benefits. SG \$235,716 Related Costs: \$97,860 | 235,716 | 11 | 333,576 |
| TOTAL | MUNICIPAL FACILITIES ENGINEERING | 217,775 | 13 | |
| 2002- | 03 Program Budget | 8,094,980 | 105 | |
| С | hanges in Salaries, Expense, Equipment and Special | 217,775 | 13 | |
| 2003- | 04 PROGRAM BUDGET | 8,312,755 | 118 | |
| i | | | | |

General Public Improvements Engineering

This program provides general engineering services related to public improvements which are not fee supported.

| Program Changes | Direct Cost | Posi- tions | Total Cost |
|--|----------------|----------------|---------------|
| Changes in Salaries, Expense, Equipment and Special | | | |
| 24 . Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$(35,682) | 44,647 | (1) | 8,965 |
| Targeted Reductions | | | |
| Streamlining - Elect. Engineering Consultation Funding and position authority are eliminated for one Electrical Engineering Associate II position. The position supports the design of garage facility upgrades for the Department of General Services. It is anticipated that remaining staff will absorb most of the work. The Bureau has sufficient vacancies to absorb the incumbent into existing authorities. Related costs consist of employee benefits. \$\SG\\$(76,512); \textit{EX}\\$(750)\$ Related Costs: \\$(15,840)\$ | (77,262) | (1) | (93,102) |
| TOTAL GENERAL PUBLIC IMPROVEMENTS ENGINEERING | (32,615) | (2) | |
| 2002-03 Program Budget | 2,322,739 | 32 | |
| Changes in Salaries, Expense, Equipment and Special | (32,615) | (2) | |
| 2003-04 PROGRAM BUDGET | 2,290,124 | 30 | |

General Mapping and Survey Support

This program prepares, maintains and reproduces maps required to support programs of the Bureau and other City agencies. Also, this program surveys and collects, calculates and records survey data in support of the Bureau's operating programs.

| Change | Program Changes s in Salaries, Expense, Equipment and Special | Direct Cost | Posi- tions | Total Cost |
|--------|---|----------------|----------------|---------------|
| Change | s in Salaries, Expense, Equipment and Special | | | |
| 26 . | Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$(25,061) | 248,164 | - | 223,103 |
| Produ | uctivity Improvement | | | |
| 27 . | Mapping Division Efficiencies Funding and position authority are deleted for one Cartographer position. Due to technological advancements, maintaining landbase maps has become more automated and requires less staff. The Bureau has sufficient vacancies to absorb the incumbent into existing authorities. In addition, night shift differential funding is deleted. Due to the Mapping Division relocation to a larger location, the second shift is no longer needed. Related costs consist of employee benefits. | (113,709) | (1) | (127,125) |
| | Filled Positions Eliminated: 1 | | | |
| | SG \$(112,959); EX \$(750) Related Costs: \$(13,416) | | | |
| TOTAL | GENERAL MAPPING AND SURVEY SUPPORT | 134,455 | (1) | |
| 2002- | 03 Program Budget | 5,560,879 | 76 | |
| C | hanges in Salaries, Expense, Equipment and Special | 134,455 | (1) | |
| 2003- | 04 PROGRAM BUDGET | 5,695,334 | 75 | |

General Administration and Support

This program provides management and administrative support functions including Bureau management and administration and other ancillary or support activities which cannot be attributed to an operating program.

| | Program Changes | Direct Cost | Posi- tions | Total Cost |
|--------|--|----------------|----------------|---------------|
| Change | s in Salaries, Expense, Equipment and Special | | | |
| 28 . | Apportionment of Changes Applicable to Various Programs Related costs consist of employee benefits Related Costs: \$(12,321) | 361,334 | 1 | 349,013 |
| Targe | eted Reductions | | | |
| _ | Streamlining - CIP Liaison/Admin Support Funding and position authorities are eliminated for a Clerk Typist, a Senior Clerk Typist, a Principal Civil Engineer and two Clerk positions. | (279,186) | (5) | (344,886) |
| | Four of the positions provide clerical support for the Bureau and it is anticipated that existing staff will absorb the associated workload. Two of the clerical positions are vacant and the Bureau has sufficient vacancies to absorb the filled positions into existing authorities. | | · | |
| | The Principal Civil Engineer is filled in lieu by a Chief Management Analyst and has been on loan to the Bureau of Financial Management and Personnel Services for three years, performing Capital Improvement Program process review. It is anticipated that the incumbent will be assigned elsewhere in the Department of Public Works and that the remaining Bureau of Financial Management and Personnel Services staff will absorb the workload. Related costs consist of employee benefits. SG \$(275,436); EX \$(3,750) Related Costs: \$(65,700) | | | |
| 30 . | Program Support Funding is reduced in the following General Fund supported operating expense accounts: Printing and Binding (\$10,000), Contractual Services (\$10,000), Governmental Meetings (\$2,000), Office Expense (\$2,200) and Operating Supplies (\$9,000). Savings will be achieved through tighter fiscal controls and reduced staffing levels. EX \$(33,200) | (33,200) | - | (33,200) |
| TOTAL | GENERAL ADMINISTRATION AND SUPPORT | 48,948 | (4) | |
| 2002- | -03 Program Budget | 9,782,408 | 129 | |
| С | hanges in Salaries, Expense, Equipment and Special | 48,948 | (4) | |
| 2003- | 04 PROGRAM BUDGET | 9,831,356 | 125 | |

INDICATORS OF WORKLOAD

| | ACTUAL 1997-98 | ACTUAL 1998-99 | ACTUAL 1999-00 | ACTUAL 2000-01 | ACTUAL 2001-02 | EST. 2002-03 | EST. 2003-04 |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|
| STORMWATER FACILITIES ENGINEERING PROGRAM | | | | | | | |
| Dollar value of projects in the Cap. Imp. Prog (\$000) | 5,945 | 3,100 | 6,398 | 4,270 | 3,617 | 2,360 | 5,000 |
| Number of projects in the Cap. Imp. Prog. | 25 | 21 | 16 | 15 | 17 | 10 | 16 |
| Number of projects awarded | 15 | 5 | 10 | 17 | 19 | 5 | 22 |
| Dollar value of projects awarded (incl. land costs) | - | - * | 4,127 | 4,846 | 7,971 | 2,914 | 9,149 |
| Dollar value of constr. costs paid (excl. land) (\$000,000) | - | - | 3,241 | 6,891 | 3,176 | 1,704 | 6,457 |
| Dollar value spent on land costs (\$000) | - | - | - | - | - | | - |
| Dollar value of change orders paid (\$000) | - | _ | 217 | - | 318 | 187 | 710 |
| Flood Zone inquiries * | 24,720 | 1,301 | 3,372 | 2,632 | 5,827 | 6,000 | 6,500 |
| Drainage inquiries * | 165 | - | 229 | 170 | 325 | 400 | 350 |
| Flood clearances | - | - | 24 | 60 | 26 | 35 | 40 |
| * note: before 2001-02, was reported under Privately Financed Program | | | | | | | |
| WASTEWATER FACILITIES ENGINEERING PROGRAM | | | | | | | |
| Dollar value of projects in CIP (\$000,000) | 1,300 | 1,347 | 1,525 | 1,800 | 2,052 | 2,158 | 2,158 |
| Number of projects in CIP | 340 | 350 | 270 | 270 | 234 | 235 | 235 |
| Number of other authorized projects (not in CIP) | - | - | 1 | 5 | 1 | 1 | 1 |
| Dollar value, other proj. authorized (not in CIP) (\$000,000) | - | | 5 | 25 | 10 | 5 | 5 |
| Number of new sewer contracts award | - | - | 69 | 27 | 35 | 42 | 39 |
| Dollar value of new constr. awarded (\$000,000) | - | - | 37 | 89 | 206 | 131 | 128 |
| Dollar value of construction costs paid (\$000,000) | - | - | 50 | 91 | 136 | 107 | 121 |
| Dollar value spent on land costs (\$000,000) | - | - | 5 | 2 | 17.4 | 0.2 | 0.2 |
| Dollar value of change orders paid (\$000,000) | - | - | 3 | 3 | 14.4 | 8.4 | 9.8 |
| EARTHQUAKE CONDITION ASSESSMENT AND REPAIR PROGRAM | | | | | | | |
| Number of projects in the CIP | - | - | 180 | 145 | 105 | 96 | 59 |
| Dollar value of projects in CIP (\$000,000) | - | • | 85 | 70 | 40 | 40 | 28 |
| Number of new sewer contracts planned award | - | - | 23 | 12 | 28 | 24 | 17 |
| Dollar value of new planned constr. awarded (\$000,000) | - | - | 13 | 6 | 14 | 11 | 11 |
| Dollar value of construction costs paid (\$000,000) | - | - | 12 | 80 | 5.4 | 9.9 | 9.9 |
| Change Orders paid | - | - | 1 | 1 | 0.3 | 1.1 | 1.1 |
| PRIVATELY-FINANCED IMPROVEMENTS PROGRAM | | | | | | | |
| All permits issued (all districts) | 10,884 | 13,539 | 15,097 | 10,863 | 13,623 | 13,630 | 13,650 |
| E permits issued (Lateral Support Shoring plan checked) | 192 | 789 | 76 | 198 | 227 | 235 | 235 |
| B permits processed (project plans checked) | 87 | 65 | 39 | 21 | 421 | 450 | 450 |
| Revocable Permits issued | 178 | 91 | 89 | 94 | 179 | 180 | 200 |
| U permits issued | 1,475 | 2,418 | 2,217 | 2,195 | 9,895 | 9,895 | 9,895 |
| Structural plans checked for Revocable Permits | 10 | 15 | 66 | - | - | - | - |
| Inquiries into existing utilities | 1,250 | 2,239 | 2,042 | - | - | - | - |
| Problems resolved with utility permits | 225 | 179 | 175 | - | - | - | - |
| Legal descriptions determined on private properties | 13,466 | 20,514 | 21,631 | 21,416 | 12,232 | 12,000 | 12,000 |
| Assign addresses/process address changes | 768 | 1,783 | 1,455 | - | - | - | _ |
| Report changes of address and new address | 75 | 1,790 | 1,769 | - | - | - | - |
| Legal determinations for dedication written | 101 | 76 | 6 | - | - | - | _ |
| Highway Dedication inquiries processed | 1,228 | 1,413 | 3,562 | - | - | - | - |
| Site investigations completed | 112 | 294 | 11 | - | - | - | - |
| Site investigations completed | | | | | | | |
| Bond Default Notification written | 465 | 220 | 22 | - | - | - | - |

INDICATORS OF WORKLOAD (Continued)

| | ACTUAL 1997-98 | ACTUAL 1998-99 | ACTUAL 1999-00 | ACTUAL 2000-01 | ACTUAL 2001-02 | EST. 2002-03 | EST. 2003-04 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|
| PRIVATELY FINANCE IMPROVEMENTS | | | | | | | |
| PROGRAM (Continued) | | | | | | | |
| Clearance for bond release researched | 91 | 222 | 236 | 97 | 485 | 485 | 485 |
| Board reports for bond defaults prepared | 54 | 10 | 249 | | - | - | - |
| Prepare Dedication Resolution Report | 60 | 45 | 91 | - | - | _ | _ |
| Notification of required dedication improvement | 192 | 341 | 125 | - | _ | _ | - |
| City Planning Case clearances [Zone Change & | 110 | | 100 | | - | | - |
| Site Plan Review] | | | | | | | |
| Hillside Ordinances processed | 1,420 | 713 | 974 | - | - | - | - |
| Certificates of Occupancy approvals | 2,061 | 924 | 1,018 | 2,549 | 2,500 | 3,000 | 3,000 |
| Form 9s (Residential Property Reports) processed | 42,303 | 42,244 | 36,829 | 3,370 | 38,013 | 38,000 | 38,000 |
| Certificates of Compliance processed | 22 | 4 | 5 | - | - | | - |
| Quitclaim for Easement processed | 26 | 18 | 11 | - | - | - | - |
| Investigation fees processed (Dedication) | 22 | 61 | 64 | - | - | _ | - |
| Coastal development permits issued | 6 | - | 7 | - | - | | - |
| Private street maps issued | 4 | 5 | 3 | - | - | - | - |
| Final Parcel Map clearance | - | 30 | 49 | 45 | 50 | 55 | 55 |
| Final Tract Map clearance | - | 65 | 102 | 85 | 70 | 75 | 75 |
| Tentative Parcel Map clearance | - | 58 | 59 | 57 | 68 | 70 | 70 |
| Tentative Tract Map clearance | - | 82 | 110 | 69 | 93 | 90 | 90 |
| Zoning Administration Case | - | 130 | 170 | - | - | - | - |
| Street Vacations - New Applications | - | 25 | 47 | 60 | 48 | 75 | 50 |
| Street Vacations - Active Files | - | 775 | 668 | - | - | - | - |
| Street Vacations completed | - | 28 | 28 | 60 | 22 | . 20 | 20 |
| Street Vacations canceled | - | 76 | 42 | - | - | - | - |
| Right of Way Dedications | 1,523 | - | - | 3,175 | 356 | 520 | 350 |
| Reports to Planning Department | 342 | - | - | 299 | 234 | 240 | 240 |
| Reports to Council - R/W Investigations | 90 | 120 | 184 | 86 | 171 | 170 | 170 |
| STREET IMPROVEMENTS ENGINEERING PROGRAM | | | | | | | |
| Number of projects in CIP (annual budget) | 186 | 105 | 40 | 17 | 28 | 16 | 15 |
| Dollar value of projects in CIP (annual budget) (\$000,000) | 345 | 237 | 18 | 20 | 21 | 10 | 15 |
| Number of other authorized projects (not in CIP) | - | | 14 | 12 | 23 | 23 | 29 |
| Dollar value of other authorized proj. (not in CIP) | | | | | _ | • | |
| (\$000,000) | - | _ | 18 | | 146 | 153 | 157 |
| Number of projects awarded | 22 | 10 | 10 | 13 | 11 | 14 | 14 |
| Dollar value of proj. awarded (incl. land costs) | | | | | | | • |
| (\$000,000) | 264 | 23 | 8 | 27 | 15 | 84 | 25 |
| Dollar value of constr. costs paid | | | | | | | |
| (exclu. land costs) (\$000,000) | <u>-</u> | _ | 2 | 15 | 11 | 58 | 17 |
| Dollar value spent on land costs (\$000,000) | - | - | 2 | - | 3 | 20 | 6 |
| Dollar value of change orders paid (\$000,000) | - | - | 1 | - | 1 | 6 | 2 |
| Bridge Improvement Program (BIP) | | | | | | | |
| Total no. of projects in the Bridge Impr. Prg. | - | - | - | - | 103 | 120 | 120 |
| Total construction dollars (\$000,000) | - | - | - | - | 242 | 290 | 290 |
| Number of BIP projects awarded for const. | - | - | - | - | 1 | 20 | 15 |
| Dollar value of projects awarded (\$000,000) | - | - | - | - | - | 25 | 32 |
| Dollar value of const. costs paid | - | - | - | - | - | 24 | 30 |
| Dollar value spent on land costs (\$000,000) | - | - | • | • | - | 1 | 2 |
| Change orders paid (\$000,000) | - | - | - | - | - | 2 | 3 |

| INDICATORS OF WORKLOAD (Continued) | | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|
| | ACTUAL 1997-98 | ACTUAL 1998-99 | ACTUAL 1999-00 | ACTUAL 2000-01 | ACTUAL 2001-02 | EST. 2002-03 | EST. 2003-04 |
| MUNICIPAL FACILITIES ENGINEERING | | | | | | | |
| PROGRAM | 0.4 | 50 | 27 | 20 | 40 | | 4 |
| Projects on hand for in-house design | 84 | 53 | 37 | 36 | 10 | 9 | 1 |
| Value of projs, in-house design, on hand (\$000,000) | 37 | 94 | 61 | 32 | 24 | 22 | 3 |
| Projects contracted out for design (\$000,000) | 15 | 16 | 56 | 28 | 5 | 5 | - |
| Value of projects contracted out, design (000,000) | 18 | 45 | 404 | 142 | 30 | 14 | - |
| Projects contracted out under construction | 16 | 48 | 41 | 7 | 4 | 9 | 9 |
| Value of projects contracted out under | 0.4 | 447 | 0.10 | 4= | 50 | | 70 |
| construction (\$000,000) | 81 | 117 | 313 | 17 | 58 | 75 | 76 |
| Investigations conducted | 110 | 100 | 110 | 70 | . 78 | 80 | 80 |
| Number of projects estimated | 91 | 86 | 86 | 95 | 105 | 110 | 110 |
| Number of construction contracts awarded | 5 | 6 | 6 | 9 | 2 | 5 | 3 |
| Number of projects constructed | 19 | 6 | 7 | 12 | 9 | 7 | 10 |
| Value of projects constructed (\$000,000) | 251 | 47 | 16 | 17 | 50 | 4 | 46 |
| Number of change orders - City Hall | - | 39 | 225 | 150 | 500 | - | - |
| Number of projects in CIP | - | - | 8 | 64 | 27 | 28 | 21 |
| Value of projects in CIP | - | - | 33 | 189 | 131 | 131 | 140 |
| Number of other authorized projects (not in CIP) | - | - | 80 | 6 | - | 15 | 15 |
| Dollar value of other authorized project (not in CIP) | | | | | | | |
| (\$000,000) | - | - | 38 | 19 | - | 27 | 26 |
| Number of projects awarded | - | - | 12 | 11 | 9 | 16 | 2 |
| Value of projects awarded, including land | | | | | | | |
| acquisition (\$000,000) | - | - | 18 | 29 | 43 | 65 | 3 |
| Amount spent on construction (\$000,000) | - | - | 18 | 28 | 14 | 45 | 50 |
| Amount spent on change orders (\$000,000) | - | - | 2 | 2 | 2 | 2 | 2 |
| LIDDARY BOND BROCKAM | | | | | | | |
| LIBRARY BOND PROGRAM | | | | | 4 | | |
| Number of projects on hand for in-house design | - | - | - | - | 1 | - | - |
| Dollar value of projects on hand or in-house design (\$000,000 | - | - | - | - | 0.3 | - | - |
| Number of projects contracted out for design (\$000,000) | - | - | | - | 12 | 3 | 1 |
| Dollar value of projects contracted out for design (\$000,000) | - | - | - | - | 7.6 | 1.3 | 0.5 |
| Number of projects contracted out under construction | - | - | - | - | 25 | 30 | 12 |
| Dollar value of projects contracted out under construction (\$000,000) | - | - | - | - | 78.3 | 96.7 | 35.7 |
| Number of construction contracts awarded | - | - | - | - | 10 | 9 | 1 |
| Number of projects constructed | - | - | - | - | 3 | 19 | . 12 |
| Dollar value of projects constructed (\$000,000) | - | - | - | - | 83 | 60.7 | 39.2 |
| Number of projects in the Capital Improvement Program (CIP) | - | - | - | - | 35 | 32 | 13 |
| Dollar value of projects in the CIP (\$000,000) | - | - | • | - | 170.4 | 159.3 | 79 |
| Number of other projects awarded | - | - | · - | - | - | 1 | - |
| Value of projects awarded, including land acquisition (\$000,000) | - | - | - | - | - | 3.5 | - |
| Dollar value of construction costs paid (excl. land costs) (\$000,000) | - | - | - | - | 37.8 | 54 | 22 |
| Amount spent on construction (\$000,000) | - | - | - | - | 37.8 | 54 | 22 |
| Dollar value of change orders paid (\$000,000) | • | - | - | - | 4.2 | 5.5 | 3.5 |
| PROPOSITION Q - PUBLIC SAFETY | | | | | | | |
| Number of projects contracted out for design | | | | | 1 | 5 | 9 |
| | - | - | - | - | | | |
| Dollar value of projects contracted out for design (\$000,000) | - | - | - | - | 0.97 | 6.5 | 23.8 |
| Number of projects contracted out under construction | - | - | - | - | - | 3 | 3 |
| Dollar value of projects contracted out under construction (\$000,000) | - | - | - | - | - | 90.6 | 90.6 |
| Number of construction contracts awarded | - | - | = | - | - | 3 | 3 |
| Number of projects in the Capital Improvement Program (CIP) | - | - | - | - | - | 12 | 12 |
| Dollar value of projects in the CIP (\$000,000) | - | | - | - | - | 408 | 408.3 |
| Number of projects awarded | - | - | - | - | - | 12 | - |
| Value of projects awarded, including land acquisition (\$000,000) | - | - | - | - | - | 408 | - |
| Dollar value of change orders paid (\$000,000) | • | - | - | - | - | 0.97 | 0.97 |
| | | | | | | | |

INDICATORS OF WORKLOAD (Continued)

| | ACTUAL 1997-98 | ACTUAL 1998-99 | ACTUAL 1999-00 | ACTUAL 2000-01 | ACTUAL 2001-02 | EST. 2002-03 | EST. 2003-04 |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|
| PROPOSITION K PROGRAM | | | | | | | |
| RECREATION & PARKS PROJECTS ** | | | | | | | |
| Number of projects in the Capital Improvement Program (CIP) | - | - | - | - | - | 78 | 63 |
| Dollar value of projects in the CIP (\$000,000) | - | - | - | - | - | 210 | 180.5 |
| Number of other authorized projects | - | - | - | - | - | 2 | - |
| Dollar value of other authorized projects (\$000,000) | - | - | - " | - | - | 7.5 | - |
| Number of other projects awarded | - | - | - | - | - | 12 | 16 |
| Dollar value of projects awarded (incl. land costs) (\$000,000) | - | - | - | - | - | 23 | 28.4 |
| Dollar value of construction costs paid (excl. land costs) (\$000,000) | - | - | - | - | - | 17.6 | 58.4 |
| Dollar value spend on land costs (\$000,000) | - | - | - | - | - | 1.85 | 1 |
| Dollar value of change orders paid (\$000,000) | - | - | - | - | - | - | 1.8 |
| ** Prior to FY 2002-03 Workload indicators were kept by Rec & Parks | | | | | | | |
| NON-RAP COMPETITIVE GRANT PROJECTS RECREATION & PARKS | | | | | | | |
| Number of projects in the Capital Improvement Program (CIP) | | 29 | 27 | 45 | 41 | 50 | 53 |
| Dollar value of projects in the CIP (\$000,000) | • | 52 | 52.8 | - | 49.5 | 49 | 55 |
| Number of other projects awarded | - | 5 | 5 | 5 | 6 | 5 | 5 |
| Dollar value of projects awarded (incl. land costs) (\$000,000) | - | 2.5 | 7.3 | 24 | 3.8 | 3.5 | 3.5 |
| Dollar value of construction costs paid (excl. land costs) (\$000,000) | - | 0.25 | 2 | 3.6 | 3.9 | 3.9 | 3.9 |
| Dollar value spent+C268 on land costs (\$000,000) | - | - | - | 3 | - | - | |
| Number of maintenance projects | - | - | - | 3 | 8 | 21 | 25 |
| Dollar value of maintenance projects (\$000,000) | - | - | - | 0.1 | 0.25 | 1.2 | 1 |
| Number of payments processed | • | 5 | 17 | 39 | 75 | 80 | 80 |
| Dollar value of payments processed (\$000,000) | - | 0.25 | 2 | 3.6 | 3.9 | 3.9 | 3.9 |
| PROPOSITION F - FIRE FACILITIES PROGRAM | | | | | | | |
| Number of projects on hand for in house design | _ | _ | - | · | 1 | _ | _ |
| Dollar value of projects on hand for in-house design (\$000,00 | | _ | - | - | 8.2 | _ | - |
| Numer of projects contracted out for design | - | - | - | - | 11 | 10 | - |
| Dollar value of projects contracted out for design (\$000,000) | - | - | - | - | 106.6 | 96.0 | _ |
| Number of projects contracted out under construction | - | - | - | - | - | 2 | 19 |
| Dollar value of projects contracted out under construction (\$000,000) | - | - | - | - | - | 11.3 | 196.6 |
| Number of projects estimated | - | - | - | - | - | 2 | 19 |
| Number of construction contracts awarded | - | - | - | - | - | 2 | 19 |
| Number of change orders - City Hall | - | - | - | - | | - | 150 |
| Number of projects in the Capital Improvement Program (CIP) | - | - | - | 20 | 21 | 21 | 21 |
| Dollar value of projects in the CIP (\$000,000) | - | - | - | 202.6 | 202.6 | 202.6 | 202.6 |
| Number of authorized projects | - | - | - | 20 | 21 | - 21 | 21 |
| Dollar value of other authorized projects (\$000,000) | • | - | - | 202.6 | 202.6 | 202.6 | 202.6 |
| Number of projects awarded | - | - | - | - | - | 2 | 19 |
| Value of projects awarded, including land acquisition (\$000,000) | - | - | - | - | - | 11.8 | 251.6 |
| Dollar value of construction costs paid (excl. land costs) (\$000,000) Amount spent on construction (\$000,000) | - | - | - | _ | _ | - | 50 50 |
| Amount spent on construction (\$000,000) | | | | | | | 30 |
| PROPOSITION F - ANIMAL SERVICES | | | | | | | |
| Number of projects on hand for in house design | - | - | - | - | - | 1 | - |
| Dollar value of projects on hand for in-house design (\$000,00 | - | - | - | - | - | 13.5 | - |
| Numer of projects contracted out for design | - | - | - | - | - | 7 | - |
| Dollar value of projects contracted out for design (\$000,000) | • | - | - | - | - | 11.4 | - |
| Number of projects contracted out under construction | - | - | - | - | - | - | 8 |
| Dollar value of projects contracted out under construction (\$000,000) | • | - | - | - | - 7 | - 7 | 127.9 3 |
| Investigations conducted Number of construction contracts awarded | | - | - | - | , | , | 8 |
| Number of construction contracts awarded Number of projects constructed | - | - | - | - | - | - | 8 |
| Dollar value of projects constructed (\$000,000) | | - | - | _ | - | <u>-</u> | 127.9 |
| Number of projects in the Capital Improvement Program (CIP) | - | _ | | 8 | 8 | 8 | 8 |
| Dollar value of projects in the CIP (\$000,000) | - | - | - | 127.9 | 127.9 | 127.9 | 127.9 |
| Amount spent on construction (\$000,000) | _ | - | - | - | - | - | 81.6 |
| Dollar value of change orders paid (\$000,000) | - | - | - | - | - | - | 8.2 |
| | | | | | | | |

| INDICATORS OF WORKLOAD (Continued) | | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|
| | ACTUAL 1997-98 | ACTUAL 1998-99 | ACTUAL 1999-00 | ACTUAL 2000-01 | ACTUAL 2001-02 | EST. 2002-03 | EST. 2003-04 |
| ZOO BOND PROGRAM | | | | | | | |
| Numer of projects contracted out for design | - | _ | - | _ | 5 | - | - |
| Dollar value of projects contracted out for design (\$000,000) | _ | • | | - | 8.5 | _ | _ |
| Number of projects contracted out under construction | - | - | - | _ | 2 | 4 | 1 |
| Dollar value of projects contracted out under construction (\$000,000) | - | - | - | - | 13.4 | 34.9 | 18.6 |
| Number of construction contracts awarded | - | - | - | - | 2 | 4 | 1 |
| Number of projects constructed | - | • | - | - | 2 | - | 2 |
| Dollar value of projects constructed (\$000,000) | - | • | - | - | 13.4 | - | 21 |
| Number of projects in the Capital Improvement Program (CIP) | - | • | - | - | 7 | 6 | 5 |
| Dollar value of projects in the CIP (\$000,000) | - | - | - | - | 89 | 85.3 | 71.8 |
| Dollar value of construction costs paid (excl. land costs) (\$000,000) | - | - | - | - | 1.6 | 7.5 | 10.5 |
| Dollar value of change orders paid (\$000,000) | - | - | - | - | 0.8 | 1.5 | 2.5 |
| SEISMIC BOND PROGRAM | | | | | | | |
| Number of projects on hand for in-house design | - | - | - | - | 137 | 133 | 71 |
| Dollar value of projects for in-house design (\$000,000) | - | - | - | - | 7 | 6 | 7 |
| Number of projects contracted out for design (\$000,000) | - | • | - | - | - | 3 | 3 |
| Dollar value of projects contracted out for design (\$000,000) | - | - | - | - | - | 1 | 2 |
| Number of Seismic Bond Rehab/Replacement projects | - | - | - | - | 1 | 2 | 1 |
| Dollar value of Seismic Bond/Replacement projects (\$000,000) | - | - | - | - | 5 | 6 | 8 |
| Number of Seismic Bond Rehab/Replacement projects awarded | • | - | - | • | 1 | 1 | 1 |
| Dollar value of SB/RR construction costs paid (\$000,000) | - | - | - | - | 5 | 6 | 8 |
| Dollar value of SB/RR change orders paid (\$000,000) | • | • | - | • | - | • | 1 |
| Number of Seismic Bond Seismic Retrofit projects | • | - | - | - | 14 | 1 | - |
| Dollar value of Seismic Bond Seismic Retrofit projects (\$000,000) | - | - | • | - | 20 | 3 | - |
| Number of Seismic Bond Retrofit projects awarded | • | - | - | - | 14 | 1 | - |
| Dollar value of SB SR construction costs paid (\$000,000) Number of FEMA Hazard Mitigation Projects | - | - | • | - | 20 137 | 3 136 | - 74 |
| Dollar value of FEMA Hazard Mitigation projects (\$000,000) | - | _ | _ | _ | 7 | 7 | 9 |
| Number of FEMA Hazard Mitigation projects awarded | _ | _ | | _ | 137 | 136 | 9 74 |
| Dollar value of FEMA Haz. Mit. Construction costs paid (\$000,000) | - | - | - | - | 7 | 7 | 9 |
| GENERAL PUBLIC IMPROVEMENTS ENGINEERING PROGRAM | | | | | | | |
| Alterations & Improvements requests on hand (back log) | 1,063 | 375 | 350 | - | - | . • | - |
| Projects advertised for construction (non A & I) | - | 3 | 1 | - | - | - | - |
| Construction contracts awarded | - | 2 | 1 | - | - | - | - |
| Number of change orders issued | 3 | 4 | - | - | - | - | - |
| Bridge inspections | 267 | 300 | 291 | 396 | 323 | 340 | 340 |
| Building materials, Overload permits and Street Tree permits issued | 79 | 146 | 732 | 1,742 | 1,944 | 2,100 | 2,200 |
| | | | | ., | ., | _, | 2,200 |
| GENERAL MAPPING AND SURVEY SUPPORT | 40.200 | | 1/15 227 | 103.450 | 150 100 | 120 000 | 120.000 |
| Database changes Number of substructure mans produced (all programs) | 40,200 | 2 640 | 145,327 | 102,459 | 152,126 | 120,000 | 120,000 |
| Number of substructure maps produced (all programs) Number of special maps plotted (all programs) | 1,000 | 2,649 236 | 827 1,831 | 19,089 4,348 | 93,820 7,955 | 30,000 8,000 | 30,000 8,000 |
| Customer service requests - Mapping (all programs) | 1,000 | 230 | 1,001 | 4,346 1,428 | 7,955 1,732 | 2,000 | 2,000 |
| Survey Monuments placed/maintained | 1,802 | 1,587 | 1,840 | 2,413 | 2,539 | 2,540 | 2,550 |
| Number of surveys performed (for all programs) | 803 | ,507 | 921 | 832 | 2,539 897 | 900 | 900 |
| Number of benchmarks leveled | 150 | 2,000 | 1,235 | 1,855 | 207 | 1,200 | 1,200 |
| Customer service requests processed - Survey | - | -, | - | 3,893 | 4,756 | 4,775 | 4,790 |

INDICATORS OF WORKLOAD (Continued)

| | ACTUAL 1997-98 | ACTUAL 1998-99 | ACTUAL 1999-00 | ACTUAL 2000-01 | ACTUAL 2001-02 | EST. 2002-03 | EST. 2003-04 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|
| GENERAL ADMINISTRATION AND SUPPORT | | | | | | | |
| Square feet of photocopy processed (000) | 633 | - | 704 | 1,385 | 850 | 900 | 950 |
| Clerical items processed (000) | 4,539 | - | 5,453 | 5,652 | 8,567 | 8,781 | 9,222 |
| Microfilm items processed (000) | 708 | - | 585 | 337 | 211 | 212 | 215 |
| Help desk calls received (Systems support) | 1,892 | - | 3,541 | 3,120 | 3,310 | 3,250 | 3,100 |
| PC support provided - IMIS inventory count for CPUs | 1,018 | - | 1,150 | 1,060 | 1,130 | 1,130 | 1,175 |
| Precise Graphics (\$ 000) | 81 | - | 103 | 520 | 206 | 210 | 213 |
| Number of training hours provided | - | - | - | 11,028 | 11,891 | 10,000 | 11,000 |
| Number of personnel requisitions | - | - | - | 1,737 | 2,107 | 2,317 | 2,317 |