

# LOS ANGELES

3<sup>rd</sup> REGIONAL INVESTORS CONFERENCE | 2016

## AGENDA\*

Thursday, March 31, 2016

6:30 AM and 7:15 AM SHUTTLE SERVICE PICK-UP From Renaissance Los Angeles Airport Hotel Lobby to Playa Jefferson.

- 7:00 AM**      **REGISTRATION AND CONTINENTAL BREAKFAST** Playa Jefferson
- 8:00 AM**      **WELCOMING REMARKS**
- Miguel A. Santana, *City Administrative Officer*, CITY OF LOS ANGELES
- 8:15 AM**      **CREDIT PRESENTATIONS**
- Lisa Mowery, *Chief Financial Officer*, CITY OF LOS ANGELES, BUREAU OF SANITATION, WASTEWATER SYSTEM
  - Jeffery L. Peltola, *Chief Financial Officer*, LOS ANGELES DEPARTMENT OF WATER & POWER
  - Miguel A. Santana, *City Administrative Officer*, CITY OF LOS ANGELES
- 9:30 AM**      **REFRESHMENT BREAK**
- 10:00 AM**     **REMARKS FROM THE MAYOR**
- Honorable Eric Garcetti, *Mayor*, CITY OF LOS ANGELES
- 10:15 AM**     **CREDIT PRESENTATIONS**
- Moderator:** Ben Ceja, *Assistant City Administrative Officer*, CITY OF LOS ANGELES
- Joseph Kelly, *Treasurer and Tax Collector*, COUNTY OF LOS ANGELES
  - Donna R. Mills, *Treasurer*, LOS ANGELES COUNTY METROPOLITAN TRANSPORTATION AUTHORITY
  - Eric Goldstein, *Principal Administrative Analyst*, THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA
- 11:30 AM**     **CREDIT PRESENTATIONS**
- Moderator:** Genevieve Giuliano, *Professor*, UNIVERSITY OF SOUTHERN CALIFORNIA PRICE SCHOOL OF PUBLIC POLICY
- Ryan P. Yakubik, *Chief Financial Officer*, LOS ANGELES WORLD AIRPORTS
  - Eugene D. Seroka, *Executive Director*, PORT OF LOS ANGELES
- 12:30 PM**     **LUNCH**
- 2:00 PM**      **CREDIT PRESENTATIONS**
- Moderator:** Natalie R. Brill, *Chief of Debt Management*, CITY OF LOS ANGELES
- Megan Reilly, *Chief Financial Officer*, LOS ANGELES UNIFIED SCHOOL DISTRICT
  - Francisco C. Rodriguez, Ph.D., *Chancellor*, LOS ANGELES COMMUNITY COLLEGE DISTRICT

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**3:00 PM PLAYA VISTA PANEL: WHY LOS ANGELES? FACTORS DRIVING THE GROWTH OF SILICON BEACH**

Three of Playa Vista's most prominent and progressive firms will discuss the vibrant, growing economy of the region now commonly referred to as Silicon Beach. Google, The Honest Company, and Fullscreen will cover topics such as social media, technology, and ecommerce, and showcase the innovation that is pioneering the transformation of the Los Angeles region.

The panel will be moderated by Dr. Timothy Snyder, President of Loyola Marymount University. LMU is suitably located atop the bluffs adjacent to Playa Vista.

**4:00 PM SILICON BEACH TOUR**

Representatives from Lincoln Property Company, Tishman Speyer, and Brookfield Residential will lead participants to i|o, The Collective, The Campus, and residential areas at Playa Vista.

**6:00 PM NETWORKING RECEPTION**

[The Resort at Playa Vista](#)

7:30 PM – 8:30 PM SHUTTLE SERVICE PICK-UP (every 30 minutes) From The Resort at Playa Vista to Renaissance Los Angeles Airport Hotel.

## Friday, April 1, 2016

6:30 AM and 7:15 AM SHUTTLE SERVICE PICK-UP From Renaissance Los Angeles Airport Hotel Lobby to Playa Jefferson.

**7:00 AM BREAKFAST BUFFET BEGINS**

[Playa Jefferson](#)

**7:30 AM PUBLIC PRIVATE PARTNERSHIP PANEL**

**Moderator:** Andy Howard, *Chairman, Americas Region*, ARUP ADVISORY INC.

- Miguel A. Santana, *City Administrative Officer*, CITY OF LOS ANGELES
- Deborah Flint, *Chief Executive Officer*, LOS ANGELES WORLD AIRPORTS
- Nadine Lee, *Deputy Chief Innovation Officer*, LOS ANGELES COUNTY METROPOLITAN TRANSPORTATION AUTHORITY

**9:00 AM DEPART ON SITE TOURS**

[Playa Jefferson](#)

**12:00 PM RETURN FROM SITE TOURS**

[Playa Jefferson and Renaissance Los Angeles Airport Hotel](#)

**CONFERENCE ADJOURNS**

*In an effort to "go green," presentation materials will be made available electronically. Printed materials will not be made available during the conference. Presentation materials will be posted online at [cao.lacity.org/debt](http://cao.lacity.org/debt).*

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## SITE TOUR INFORMATION\*

We are excited to offer six site tours, which showcase various operational facilities in Los Angeles. Please choose one site tour from the following options:

**LOS ANGELES DEPARTMENT OF WATER AND POWER:** LADWP is the largest municipal electric utility in the nation and serves 1.4 million customers in a 465 square mile area. LADWP began serving electricity in Los Angeles in 1916. LADWP has four large generating stations inside the Los Angeles basin to help provide power for its customers. Three of these generating stations are located along the coast and one in the northern portion of the City. In the late 1950's, two steam units were built at Scattergood Generating Station, which is located along the coast near El Segundo, California and is within a short distance of Los Angeles International Airport. The plant was later expanded with a third unit in the 1970's. The plant is fueled by natural gas and has a generating capacity of just over 800 megawatts which is about 13 percent of Los Angeles' electricity need on a peak summer day. In December 2015, LADWP repowered about 2/3 of the Scattergood plant with a \$950 million upgrade project. The new plant includes two fast starting simple cycle gas turbines (GE Model LMS100) and two units which are configured as a combined cycle. The combined cycle includes a gas turbine that generates power and then exhausts heat into a boiler, which in turn delivers steam to drive a steam turbine which in turn spins another generator. This combination of gas turbine and steam turbine is referred to as a "combined cycle". The new units also utilize air cooling instead of cooling with ocean water in order to comply with new Federal regulations which eliminate the use of ocean water for cooling. These new units are much cleaner in emissions, about 40 percent more efficient in fuel use, and are fast starting to allow for integration with new renewable energy resources such as solar and wind. LADWP has more repowering projects scheduled through 2029 to modernize its fleet of generators to improve reliability, to achieve regulatory compliance, and to help meet the new incremental goals of renewable energy of 50 percent by 2030.

**LOS ANGELES WORLD AIRPORTS:** LAX is the seventh busiest airport in the world and third in the United States. LAX served more than 74.9 million passengers in 2015. LAX offers 692 daily nonstop flights to 85 cities in the U.S. and 928 weekly nonstop flights to 67 cities in 34 countries on 59 commercial air carriers. LAX ranks 14th in the world and fifth in the U.S. in air cargo tonnage processed, with more than 2.1 million tons of air cargo valued at over \$86.9 billion. An economic study in 2011 reported that operations at LAX generated 294,400 jobs in Los Angeles County with labor income of \$13.6 billion and economic output of more than \$39.7 billion. This activity added \$2.5 billion to local and state revenues. LAX is part of a system of three Southern California airports – along with LA/Ontario International and Van Nuys general aviation – that are owned and operated by Los Angeles World Airports, a proprietary department of the City of Los Angeles that receives no funding from the City's general fund. The airfield tour will begin at the Flight Path Learning Center and Museum and will highlight many of the completed projects including the new Tom Bradley International Terminal, recent Airfield and Terminal Improvements and construction projects underway to meet current and future travel demand and improve the passenger experience.

**THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA:** The Edward C. Little Water Recycling Facility (ECLWRF) is the largest water recycling facility of its kind in the United States and was recognized by the National Water Research Institute in 2002 as one of only six National Centers for Water Treatment Technologies. The ECLWRF is the only treatment facility in the country that produces five different qualities of "designer" or custom-made recycled water that meet the unique needs of West Basin's municipal, commercial and industrial customers. The facility produces approximately 40 million gallons of useable water every day, conserving enough drinking water to meet the needs of 80,000 households for a year. The ECLWRF also houses a 60,000 square foot

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solar power generating system that has reduced emissions of carbon dioxide by over 356 tons in one year's time. These emissions reductions are equivalent to planting nearly 100 acres of trees or not driving 890,007 miles. To date, \$600 million in local, state, and federal funds have been invested in this effort. In 2011, ECLWRF had a small part in the "Dam This City" episode of the History Channel's Inspector America program.

**PORT OF LOS ANGELES:** For more than 100 years, the Port of Los Angeles – America's Port – has been making history as an economic engine for Southern California and the nation. What better way to see America's busiest container port and to learn about the Port's role in international trade than from the water? Visitors will sail down the Main Channel where they will see an impressive array of ships, mega-sized machinery, wildlife including sea lions and birds, and other sights unique to the harbor. Guests will experience pulling up next to a massive containership as giant cranes load and unload cargo. The Captain's narration includes historical references, point of interest identification, economics, and statistical information.

**LOS ANGELES WASTEWATER SYSTEM:** The City operates and maintains one of the world's largest wastewater collection and treatment systems. The City is currently planning and designing over 200 sewer and water reclamation projects that will be built over the next decade as part of the 10-Year LA Wastewater Capital Improvement Program. Over 6,700 miles of sewers serve more than four million residential and business customers in Los Angeles and 29 contracting cities and agencies. These sewers are connected to the City's four water reclamation plants that process an average of 360 million gallons of wastewater each day of the year. The average flow of wastewater to the Hyperion Water Reclamation Plant (HWRP) is 280 million gallons per day, which would fill the Rose Bowl three times. Want to know what happens after the "flush"? To find out, come join us on a site tour at the HWRP, the City's oldest and largest wastewater treatment facility. The City purchased land for the HWRP site in 1892 and began using it for wastewater disposal in 1894. The first modern facility was built 1949-1950, and in 1998 the City completed its 12-year, \$1.6 billion modernization and expansion project. Now, HWRP is one of the most technologically advanced plants in the world. This tour will include site visits to current construction projects, including the new co-generation facility that will allow the plant to produce renewable energy from biogas. For your safety, please be aware all participants will be required to wear closed-toe walking shoes and hard hats will be provided on site.

**LOS ANGELES UNIFIED SCHOOL DISTRICT:** The Robert F. Kennedy Community Schools, built in two phases on nearly 24 acres of land, serves approximately 4,200 K-12 students on the site of the former Ambassador Hotel. The new school complex is located in the Central Wilshire District, one of the highest density areas of Los Angeles. The K-5 school opened in the Fall of 2009, and the middle and high schools opened in September of 2010. The design of the schools is unique in that it not only provides the educational requirements of a new school facility, but also incorporates the history of the former Ambassador Hotel, the legacy of Senator Robert F. Kennedy and a spirit of community use. The former Coconut Grove nightclub was restored as a 500-seat auditorium, the former ballroom was restored as a library, and the Paul Williams Coffee Shop was recreated as a staff and teacher lounge. The school complex also includes a swimming pool, comprehensive athletic facilities, and a public park located on Wilshire Boulevard, which contains selected pieces of public art commemorating Senator Kennedy and the history of the Ambassador Hotel. The schools were also designed and built to reflect the latest "green" building methods and materials, incorporating sustainable design elements such as thermal displacement ventilation (air delivered from the lower portions of walls rather than the ceiling); double and triple-glazed windows to reduce heat load and urban traffic noise; reflective white roofing; drought-tolerant landscaping; water saving plumbing fixtures; renewable materials such as linoleum, rubber, and cork flooring; and solar panels in the park.

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## REGISTRATION INFORMATION

**Online Registration is required to attend the conference.** The deadline to register is Friday, March 25, 2016. **There is no charge for investors and credit analysts. Registration fees for issuers and all other public finance professionals are \$50 and \$350, respectively.** For more information, please contact the CAO Debt Management Group at (213) 473-7500 or at [cao.debt@lacity.org](mailto:cao.debt@lacity.org).

## TRAVEL AND ACCOMMODATIONS

We have secured a block of rooms at the Renaissance Los Angeles Airport Hotel. To receive a discounted room rate, please reserve by phone or [online](#) and reference the **3<sup>rd</sup> Los Angeles Regional Investors Conference**. All attendees will be responsible for their own room, tax and incidental charges. Please reserve your rooms as early as possible as block rooms are limited.

Reserve by Phone: (310) 337-2800

Room Rates: \$157.00 plus tax

Discounted Parking Rates:

On-site self-parking fee: \$15.00 daily

Valet parking fee: \$30.00 daily

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Onsite hosted parking will be available. Specific information regarding driving directions and parking will be provided after registration. Complimentary shuttle service to and from Playa Jefferson and the Renaissance Los Angeles Airport Hotel will be provided. For more general information about the venues, please visit:

### RENAISSANCE LOS ANGELES AIRPORT HOTEL

9620 Airport Boulevard

Los Angeles, California 90045

<http://www.marriott.com/hotels/travel/laxrr-renaissance-los-angeles-airport-hotel/>

### PLAYA JEFFERSON

12777 West Jefferson Boulevard

Los Angeles, California 90066

<http://playajefferson.com/>

### THE RESORT AT PLAYA VISTA

12852 Runway Road

Los Angeles, California 90094

<http://playavista.com/active-outdoors/>

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